2	
3	
4	
5	
6	
7	
8	
9	CITY OF DETROIT
10	BOARD OF POLICE COMMISSIONERS
11	BOPC VIRTUAL MEETING
12	October 6, 2022 at 3:00 P.M.
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

- 1 MS. WHITE: Mr. Chair, the time now is 3:00 PM. Just
- 2 a brief reminder. Good afternoon, honorable Board, DPD
- 3 executives and community. Again, welcome to the Detroit
- 4 Board of Police Commissioners meeting. Your cell phones
- 5 at this time, if you would please silence them to prevent
- 6 interrupting the Board meeting. Also, with regards to
- 7 public comments, if you would like to participate during
- 8 that time, please submit your name to Mr. Brown, who is
- 9 seated here at the end of the table with his hand raised.
- 10 If you have any further questions about filing a
- 11 complaint involving DPD please feel free to contact our
- 12 office; 3135962499 The office of the Chief Investigator
- 13 or the Board's Administrative Division 3135961830.
- 14 Thank you so much. Now, Chair Ferguson.
- 15 CHAIRPERSON FERGUSON: Good afternoon. I'm Bryan
- 16 Ferguson, Chairperson of Board of Police Commissioners,
- 17 and this meeting will now come to order. Now we have an
- 18 invocation by Commander Chaplain, Darren Penson. He's in
- 19 person here. Mr. Chaplain.
- 20 CHAPLAIN PENSON: Good afternoon, Board.
- 21 COMMISSIONERS: Good afternoon.
- 22 CHAPLAIN PENSON: Let's bow our heads in a word of
- 23 prayer. Father, we come before you thanking you first and
- 24 foremost, and acknowledging that this is the day that you
- 25 have made, and we shall continuously be glad and rejoice



- 1 in it. Now, God, we thank you, God, that you've been with
- 2 this department going all the way back to around 1860,
- 3 God. God, you've been there for this department.
- 4 Sometimes it's been rocky and sometimes it's been
- 5 rolling, but it still continues to roll because of your
- 6 goodness. Now, God, we just ask your blessings upon the
- 7 officers that wear the badge. God, we pray, God, that you
- 8 enlarge their badges, God, that it be a shield of
- 9 protection that it will protect them from seen an unseen
- 10 danger. Now, God, we ask that you bless this committee
- 11 meeting. God, we ask that you bless this agenda because
- 12 God, you continuously be a source through this department
- 13 as a source of security but most importantly, a place
- 14 where there's hope and people can run to. So continuously
- 15 to bless this agenda, God. We bless you, and we glorify
- 16 you. As in heaven's name that we all say amen.
- 17 COMMISSIONERS: Amen.
- 18 CHAIRPERSON FERGUSON: Madam Secretary.
- MS. WHITE: Yes, sir, through the Chair.
- 20 MS. WHITE: Madam Vice-Chair Annie Holt Good
- 21 afternoon. I'm Madam, Vice-Chair member At-Large.
- MS. WHITE: Commissioner Jim Holley Present.
- MS. WHITE: Commissioner QuanTez Pressley Here.
- 24 MS. WHITE: Commissioner Jesus Hernandez Present.
- MS. WHITE: Commissioner Linda Bernard Attorney



- 1 Linda Bernard, District 2, Present. Welcome everyone.
- 2 MS. WHITE: Commissioner Cedric Banks Present.
- 3 MS. WHITE: Commissioner Willie E. Bell Present,
- 4 District 4.
- 5 MS. WHITE: Commissioner Willie E. Burton -
- 6 MS. WHITE: Commissioner Lisa Carter -
- 7 MS. WHITE: Commissioner Ricardo Moore Present.
- 8 MS. WHITE: Mr. Chair, you do have a quorum.
- 9 CHAIRPERSON FERGUSON: Fantastic. Chief, welcome.
- 10 CHIEF WHITE: Thank you. Good afternoon.
- 11 CHAIRPERSON HOLT: Good afternoon.
- 12 CHAIRPERSON FERGUSON: Afternoon.
- MS. WHITE: Yes, sir. Just as a reminder, Mr. Chair,
- 14 the honorable Board did receive the updated agenda for
- 15 this afternoon, and the next agenda item is the Chief of
- 16 Police Report. So we just wanted to share that reminder
- 17 as you move forward with the official business meeting.
- 18 Thank you so much.
- 19 CHAIRPERSON FERGUSON: Go ahead, Chief.
- 20 CHIEF WHITE: Good afternoon. I will start with the
- 21 crime stats. I'm very thankful to the Board for allowing
- 22 me little additional time to speak through my report, put
- 23 me at the top of the agenda. I'll start with the criminal
- 24 homicides. We have had a 4%, correction, a 2% reduction
- 25 down 4 from the same time last year 238 last year, 234



- 1 this year. 13% reduction in our sexual assaults.13%
- 2 reduction in our aggravated assaults. A 13% reduction in
- 3 our nonfatal shootings down 111. We had last year, this
- 4 time, 867, and we have 756. Moving on to our robberies,
- 5 were down 7% from 1,164 in 2021 to 1,078 in 2022. We have
- 6 a significant uptick in our carjackings, which we're
- 7 working. We have a 30% increase, and we are looking at a
- 8 year-to-date increase of 47 carjackings 157 to 204.
- 9 CHIEF WHITE: We're trying to see what's
- 10 contributing. We know that we've got a problem with a
- 11 number of vehicles. We also know that we have some young
- 12 people, and some debriefs that we've done on the arrests
- 13 that are basically using carjacking as a mode of
- 14 transportation. They're not really thinking this stuff
- 15 through. They're doing a lot of behavior for social media
- 16 likes and the such or the like. That's where we're at.
- 17 But we're taking it very seriously. We are very focused
- 18 on bringing those acts down and holding those folks
- 19 accountable. We've actually been in contact with our
- 20 federal partners to look at taking some of these cases
- 21 federally, but we are seeing an uptick, and we're going
- 22 to continue to work it. Our sick, excuse me, and injured
- 23 officers. One sergeant from the second precinct, and 2
- 24 police officers from the seventh precinct. We have a
- 25 slight uptick with our COVID numbers. We have 25 members



- 1 out with Covid. Last week we had 19, and we have 20
- 2 positives of those who are out. So, 21 out of 25 are
- 3 positive.
- 4 CHIEF WHITE: We continue to do really good work with
- 5 our drag racing detail as the summer draws to a close and
- 6 we'll take lessons learned into next year. I'm going to
- 7 skip the positives and the rest of this weekly report and
- 8 get right into the report that I want to spend some time
- 9 on. This report to this Board would be solely incomplete
- 10 without the voting this time to the recent officer
- 11 involved shooting. I want to start off by first stating
- 12 to the Board that my presentation the last couple days
- 13 particularly with the media and the media brief, was for
- 14 the purpose of providing information. In no way was that
- 15 information a conclusion to an investigation. This is a
- 16 very complex investigation. It is four days old. There's
- 17 a lot of videos both public video, officers, body camera,
- 18 dash cameras, interviews to be done, residents
- 19 measurements to be done.
- 20 CHIEF WHITE: The nature of the incident, the
- 21 circumstances were preliminary. My commitment is, as it's
- 22 always been, is to keep our community informed and to be
- 23 transparent, to keep this Board informed and to be
- 24 transparent. None of us want to be here, but we're here.
- 25 We have to deal with where we're at. If we could reverse



- 1 time certainly and knew what the outcome was going to be
- 2 and that this young man who was struggling was going to
- 3 charge at the officers, then some of the tactics and
- 4 techniques such as body armor, vehicles, reinforce would
- 5 perhaps been in play. But with the timelines that we have
- 6 looked at thus far, what the officers were dealing with
- 7 the CIT, which we use to great success throughout this
- 8 department was in play. The de-escalation that the
- 9 officers were trained to was in play.
- 10 CHIEF WHITE: Things were going according to that
- 11 strategy. When this young man who was obviously
- 12 struggling with mental illness, has been well talked
- 13 about, well documented that he suffered from
- 14 schizophrenia and made the decision to charge the
- 15 officers, that plan changed. It is evident to me that the
- 16 plan consisted of getting him some help early on and that
- 17 was evident to me by the video review that I did
- 18 personally, where I hear the officers planning to get the
- 19 complainant, his brother to the hospital at a later time.
- 20 For me, that at least for that moment in time, put in
- 21 perspective what the goal and the outcome was that they
- 22 were hopeful of.
- 23 CHIEF WHITE: Unfortunately, the police department
- 24 has become the mental health system. I never thought I'd
- 25 see the day when we really have to take a look at



- 1 building our own mental health database because of the
- 2 frequency in which we are dealing with these runs. This
- 3 particular run-in question we didn't have all the
- 4 information. We knew that we had a violent person based
- 5 on the information that we received about him slashing
- 6 his family's tires or his brother's tires. We also knew
- 7 that he was armed with a knife. The officers went to look
- 8 for him at the requests of not only his brother, but as
- 9 part of the plan to get someone off the street who is
- 10 armed with a knife who is in a psychotic episode, and who
- 11 is a danger to themselves or others. It was five o'clock
- 12 in the morning.
- 13 CHIEF WHITE: This is when the day is starting. You
- 14 can't have a situation like that where someone is out
- 15 armed and dangerous in our community. People could be
- 16 walking their dogs, whatever, going to work and that's a
- 17 very dangerous situation to have. Frankly, we know what
- 18 this looks like. We had the very same situation in the
- 19 12th Precinct, not with a knife person with regards to
- 20 mental illness, but similar in nature that a person who
- 21 had a mental problem was randomly shooting throughout our
- 22 community. So we have these experiences. We have had
- 23 these experiences. We deployed our CIT trained officer to
- 24 ensure the safety of the young man and to ensure the
- 25 safety of our community. The event was truly tragic. This



- 1 is why it's even more important to view the incident
- 2 through the appropriate lens of fact and truth, untainted
- 3 by motion, which is very difficult.
- 4 CHIEF WHITE: I will forever know that this young man
- 5 was shot, and he has a condition that he can do nothing
- 6 about. I don't agree with a lot of what I heard today on
- 7 the news, but I do agree with one thing. Actually, this
- 8 is something that was said originally by Benny Napoleon,
- 9 that the biggest mental health institution in Wayne
- 10 County right now is the Wayne County Jail. The police
- 11 department are in the unenviable position to have to
- 12 manage the mental health crisis and our community. To do
- 13 so, we have to have training, and we do have training, we
- 14 have CIT. But certainly, as I look at this incident, as a
- 15 person who is a licensed mental health professional,
- 16 myself I am frustrated. I'm not talking about frustrated
- 17 with all the aspects of what happened, but I'm certainly
- 18 frustrated with the fact that he should have been getting
- 19 the services that he needs.
- 20 CHIEF WHITE: That frustration is because there are
- 21 no mental health facilities in this state, period. A
- 22 temporary hold for 24 hours is not the answer. So, in
- 23 looking at the outcome and we're not there, we are far
- 24 from there my commitment to this Board will be that I
- 25 will be transparent, I will hold our officers accountable



- 1 if there's a violation of policy or any activity that was
- 2 not done properly as I do with all officers. We will look
- 3 at ways to be better and ways to increase our
- 4 effectiveness. One of the things I was talking to the
- 5 mayor about last night and again today, is it is time for
- 6 us to look at a way to bring all the information together
- 7 about someone who is in mental health crisis and make it
- 8 readily available to police officers the moment they get
- 9 the call.
- 10 CHIEF WHITE: If we have been to this house as we
- 11 have with this situation multiple times on multiple
- 12 violent incidents, having had that information, perhaps
- 13 in the future could change something. I don't know and I
- 14 don't think it would've changed this circumstance, but we
- 15 owe it to the officers, to this community to look at ways
- 16 to be better. Perhaps it is time to look at armed people
- 17 who are in mental crisis and treat them similar to how we
- 18 treat our SRT barricaded gun people, gun men, gun women.
- 19 That's where we've had our greatest amount of success.
- 20 Isolate, control, shutdown streets, and see if we could
- 21 deploy that same type of tactic where we can be more
- 22 effective. Now, I don't know if that will work, and
- 23 perhaps some of this is just out of the emotion, but I'm
- 24 going to look at every opportunity, best practices around
- 25 this country. What could we do to be better?



- 1 CHIEF WHITE: It's something that we look at any time
- 2 there's a critical use of force or serious use of force,
- 3 and certainly a fatal use of force. How can we be better?
- 4 It doesn't necessarily mean anyone did anything wrong,
- 5 but how do we be better? We've got a 22-year-old young
- 6 man in mental crisis who's no longer here. The system
- 7 failed him. He shouldn't have even been on the streets.
- 8 We've got to do everything we can as a police department
- 9 to make sure that we have the tools and equipment that we
- 10 need so it doesn't happen again. So, with that, I will
- 11 take any questions. Please know that there are certain
- 12 aspects that I don't have all the information on. I will
- 13 communicate what I can to this Board. Those areas that
- 14 are part of the investigation I can't discuss in an open
- 15 form. I hope you understand and understand that it's an
- 16 active investigation, but I will do my very best.
- 17 CHAIRPERSON FERGUSON: We do, Chief. Thank you.
- 18 Commissioner Pressley.
- 19 COMMISSIONER PRESSLEY: Thank you, Chair. Appreciate
- 20 you Chief and I sympathize with your frustration. I
- 21 definitely pray for the department and your morale in
- 22 this most difficult circumstance. Before the community's
- 23 benefit and watching the video that you released, again,
- 24 I commend you for your transparency in the quickness, the
- 25 expiditeness that you offer that information. But I think



- 1 that we're trying to grapple with the distinction between
- 2 a person who has a knife and a person who has a gun, and
- 3 whether or not there is a different approach or response
- 4 for the imminent threat of danger with the person who has
- 5 a knife versus a person who has a gun. So, for the
- 6 community's benefit, could you explain to us if there is
- 7 any distinction and if not, how there might be one noting
- 8 that there is a difference in the fatal force between a
- 9 knife and a qun?
- 10 CHIEF WHITE: Yeah. Well, both are dangerous weapons,
- 11 and both can lead to a fatality. We've had instances
- 12 where officers have been stabbed, as you know, most
- 13 recently in number 11 where the officer lost the use of
- 14 his right hand. We had an EMS person a few years ago that
- 15 was stabbed. So knives are dangerous. The training is
- 16 different from the standpoint of with a firearm the
- 17 distance is different in which you can engage a person
- 18 and have to use or should use force to stop the threat.
- 19 As it relates to a knife, and without getting too
- 20 technical, we train to approximately 21 to 31 feet based
- 21 on the average person's ability to close a gap in a
- 22 number of seconds. So the officers try to keep that
- 23 distance of that 21 to 30 feet understanding that that
- 24 distance can be closed. Then certainly you know, there
- 25 are a lot of other factors, lighting and other things



- 1 that come into play, barriers, and those types of things.
- 2 But that's general, very general as to our approach. Then
- 3 certainly when the person is running towards you and the
- 4 rate in which they're gaining and your ability to
- 5 retreat. But the idea isn't a mandatory retreat, it's to
- 6 try to get safe and stop the threat. Then I'll stop
- 7 there.
- 8 COMMISSIONER PRESSLEY: Yeah. It's a very difficult
- 9 conversation because even in hearing that response, you
- 10 know, I understand particularly as the preservation of
- 11 life of our officers is paramount. But at the same time,
- 12 the injuries that you mentioned in the examples that were
- 13 sustained by officers when engaging someone with a knife
- 14 allowed them to still be alive. So when the community is
- 15 trying to weigh the response that takes someone's life
- 16 versus a potential severe injury, even in worse
- 17 circumstances with the knife, it's no easy answers. So,
- 18 again, I share in the frustration, but I do appreciate
- 19 the fact that you do see this as an opportunity to still
- 20 look for improvement if not saying that someone did
- 21 anything wrong, that this is a situation that we should
- 22 be able to grow from and find better ways so that this
- 23 sort of incident doesn't weigh on our community moving
- 24 forward.
- 25 CHAIRPERSON FERGUSON: Fantastic.



- 1 CHIEF WHITE: Thank you for that. If I may comment,
- 2 you know, we've had many knife attacks with citizens and
- 3 community. The officer's trained to stop the threat. If
- 4 we were to take the officer out of that equation and
- 5 replace the officer that was facing the young man and
- 6 that was a citizen, the response is to stop the threat of
- 7 the citizen, stop the threat of the officer. It's the
- 8 same. Knives are deadly weapons. Simple Google searches
- 9 can tell you and show you a number of instances where
- 10 it's occurred. Certainly, people have a different
- 11 response to a knife, which is why that distance is so
- 12 important. But knife attacks are very, very dangerous,
- 13 and they're considered a deadly force. It's a deadly
- 14 force encounter. The deadly force policy is what we're
- 15 looking at. The fatal force policy is what we're looking
- 16 at. The officer's reaction.
- 17 CHIEF WHITE: Again, you know, this is not me giving
- 18 you a disposition in any way, shape, or form. I'm only
- 19 merely providing information. We're looking at all
- 20 aspects. We're looking at every single thing that
- 21 happened that early morning. We're going to continue to
- 22 do that, and we'll be turning over our independent
- 23 findings which the investigation's being done by our
- 24 homicide task force, which consists of the Michigan State
- 25 Police. The conclusion of that will be turned over to the



- 1 prosecutor's office. There will be an independent review
- 2 by the prosecutor's office as to the actions that
- 3 morning. Alongside that is another investigation, which
- 4 is an internal investigation where we will exhaustively
- 5 go through every single policy that we have, the
- 6 officer's actions, the officer's training, how it was
- 7 applied and then that's where I come in with my response
- 8 to the final investigation.
- 9 COMMISSIONER PRESSLEY: Thank you.
- 10 CHAIRPERSON FERGUSON: Commissioner Hernandez.
- 11 COMMISSIONER HERNANDEZ: Thank you through the Chair.
- 12 Not until the conclusion of the investigation, then I'll
- 13 have questions.
- 14 CHAIRPERSON FERGUSON: Fantastic. Commissioner Banks.
- 15 COMMISSIONER BANKS: Yeah. Peace and blessings to
- 16 you, Chief White. The Detroit Police Department
- 17 maintained a 21 feet distance separation. Is that
- 18 correct?
- 19 CHIEF WHITE: I can't give you that information right
- 20 now because the investigation is still active.
- 21 Measurements are taking place, looking at the various
- 22 camera angles that we have. I just don't want to go on
- 23 record with saying exactly what that measurement was, but
- 24 I assure you'll be part of the investigation, and there
- 25 will be an adjoining schematic with that.



- 1 COMMISSIONER BANKS: Okay. I'd like to see a video on
- 2 that Chief White. Also, why couldn't the officers use a
- 3 taser? Because a taser goes up to 10 feet. I understand
- 4 the man was charging at the officers, but a taser goes 10
- 5 feet and a taser has enough power and enough equipment to
- 6 stop an individual.
- 7 CHIEF WHITE: Well, there's a number of reasons. One
- 8 is we were looking at a fatal force situation, and he was
- 9 charging at the officers. Again, this happened in three
- 10 seconds. There was an arc of a taser. We're looking into
- 11 that deployment. But it appears that that deployment
- 12 either did not make contact or made contact and did not
- 13 take effect. Tasers are about 90% effective. I'm not
- 14 suggesting this to take away from what you're saying, I'm
- 15 just telling you because you said what it could do.
- 16 They're not a hundred percent effective. Again, this is a
- 17 deadly force encounter, and the response to that is to
- 18 stop the threat.
- 19 CHIEF WHITE: As the officers were working through
- 20 their plan, there were a number of different ideas that
- 21 they came up with. We're going to be questioning the
- 22 officers individually and talking through that, and
- 23 that'll be made available to me. They have rights to a
- 24 process and we have to avail them to that process. But
- 25 I'll be reading both what they say under Garrity and what



- 1 I'm privy to in any other part of the investigation. So
- 2 that's where we're at. But I wouldn't just say with a
- 3 blanket statement that the taser would've worked. It's
- 4 not factually correct.
- 5 COMMISSIONER BANKS: But releasing a taser, a taser
- 6 will go 10 feet. Is that correct?
- 7 CHIEF WHITE: It could. But this is a three second
- 8 deadly force encounter. Again, I'm not marginalizing all
- 9 of the ideas that everyone's saying. These are hindsight
- 10 ideas that don't change the outcome. But it does give us
- 11 an opportunity to look at going forward what could be
- 12 done. This isn't easy for me, and it's not easy for this
- 13 department. This is not the outcome anyone wanted, and
- 14 it's certainly not the outcome I wanted. I can tell you
- 15 that this whole department is in mourning over this
- 16 situation. Certainly, my condolences to his family
- 17 because they lost a loved one. You can only imagine what
- 18 they're going through today. So I totally get everyone
- 19 with, you know, what if, what if, what ifs? The
- 20 unfortunate reality is I got to deal with what happened,
- 21 look at every aspect of it, how do we become better.
- 22 CHIEF WHITE: Not suggesting that anything was wrong,
- 23 but when you've lost the life of a 22-year-old. I would
- 24 be derelict in my duties as Chief if I didn't look for
- 25 ways to make sure it never happens again if there's



- 1 something in my power I can do. What would be very
- 2 helpful is if we had a functioning mental health hospital
- 3 system in this state. We haven't had one in many, many
- 4 years, and now we're seeing the results of that. Simply
- 5 medicating someone and keeping your fingers crossed that
- 6 they continue to take it is not a strategy. We've got a
- 7 mental health crisis in this country that's got to be
- 8 dealt with. If you lock folks up and they get out without
- 9 proper treatment... Jails aren't mental health facilities
- 10 and then they're on the street. They're engaging police
- 11 who I stand behind are training.
- 12 CHIEF WHITE: I stand behind the CIT training. I know
- 13 the success rate. We talk data all the time. We look at
- 14 that. We've got a high 90% success rate on barricaded
- 15 gunmen but people in mental health crisis, particularly
- 16 paranoid schizophrenic or schizophrenic are unpredictable
- 17 because they see, hear environment differently. They're
- 18 not functioning with the same levels. There's a chemical
- 19 imbalance. So they're not operating with a baseline
- 20 normalcy when they have this condition. So to suggest
- 21 that a taser will work a hundred percent of the time, is
- 22 just simply not factual because there are a lot of
- 23 different factors that go into what the taser does. As
- 24 this process goes on, we will be looking at all of that
- 25 and ways to deal with situations just like this in the



- 1 future.
- 2 CHIEF WHITE: As I indicated, you know, I talked to
- 3 the mayor and he's in full support of an independent
- 4 database. Because here's where I think we do have an
- 5 opportunity. We didn't know until later that he had
- 6 several other instances of contact with the police
- 7 department. We didn't know that the officers had found
- 8 him on six mile after he walked away from Sinai Grace,
- 9 and they took him back. But at that time, he fought with
- 10 the officers. We didn't know that he had a stabbing
- 11 situation with family members. We learned all of that
- 12 after the fact as part of our overall investigation of
- 13 the incident. But if the officers were armed that
- 14 information on the front end, when they pulled up to the
- 15 house and they say, hey, we were just here last week on a
- 16 run.
- 17 CHIEF WHITE: This is the guy who fought with
- 18 someone. This is the guy who stabbed a relative. He's
- 19 known to have a knife. Then if we shift to a protocol
- 20 like we do with SRT, when someone goes to a barricaded
- 21 gunman, once we knock on the door and they say, I got a
- 22 gun, I'm going to shoot you. Party over. We walk off the
- 23 porch. W declare it. SRT comes over. We clear the street.
- 24 We block off both corners. We start negotiating. I think
- 25 it may be time on the violent mentals to do that, as



- 1 extreme as that sounds. To courting off the corners to
- 2 bless you to clear the houses.
- 3 COMMISSIONER BERNARD: Thank you.
- 4 CHIEF WHITE: To negotiate with the person. Then
- 5 someone suggested, you know, suiting up and all those
- 6 kinds of things, then maybe that's an opportunity. Maybe
- 7 you go in and you've got one officer armed with a bean
- 8 bag, one officer armed with a more advanced taser system.
- 9 You go in and you break the door down and you get them
- 10 out that way. Maybe we're there, I don't know. But I know
- 11 I want to do everything I possibly can to make sure that
- 12 this doesn't happen again. But armed with what the
- 13 officers had to deal with and the unpredictable nature of
- 14 that moment, and after those times that they spent
- 15 talking to him, we find ourselves in the worst possible
- 16 outcome.
- 17 COMMISSIONER BANKS: Wonderful.
- 18 CHAIRPERSON FERGUSON: Thank you. I got to move on.
- 19 COMMISSIONER MOORE: Thank you, Mr. Chairman. Chief,
- 20 this is really like a commentary. I think we have to
- 21 start educating folks more on the force continuum and
- 22 what that looks like. Because there are levels that I
- 23 heard during the video that the officers did go through
- 24 to make sure that their reaction was proper. But I want
- 25 to focus on intermediate weapons. The taser is the



- 1 intermediate weapon that the department uses, bean bags,
- 2 I know rubber bullets in crowd control instances. When
- 3 you go through your after-action reports, which I know
- 4 you'll be doing, can we look at like getting the net? You
- 5 know, it's a huge net that can be deployed as an
- 6 intermediate weapon in certain situations, more so as a
- 7 distraction technique so that you can employ other
- 8 intermediate weapons, whether that be the pepper spray or
- 9 the taser. That's just my commentary with the force
- 10 continuum.
- 11 CHIEF WHITE: Thank you, sir.
- 12 CHAIRPERSON FERGUSON: Commissioner Bell.
- 13 COMMISSIONER BELL: Thank you, Mr. Chairman. I don't
- 14 have any questions or concern with the Chief, but Mr.
- 15 Chairman, I think that the Chief made a key point. It had
- 16 been a long history of mental illness folks that were
- 17 armed and been shot and killed in term with the police.
- 18 We'd alarm the community over and over again. I think we
- 19 need to take a deep dive as the Chief mentioned in
- 20 reference to a policy, how you treat mental ill
- 21 individuals versus, especially with a weapon. So we need
- 22 to respond in kind with the Chief, Ms. White in terms of
- 23 the Board weighing in on those issues because it's a long
- 24 history of that type of action. When you got a cluster of
- 25 officers and all of them just pretty much respond to a



- 1 situation it's troubling, with weaponry. That issue has
- 2 been raised with the community. I'm not raising that
- 3 issue. But there's a concern in reference to fire squad,
- 4 you know, that of instance, it's in the community. So we
- 5 have to respond in kind, in terms of policy and I hope
- 6 that we do that in a timely manner Mr. Chairman. Thank
- 7 you.
- 8 CHAIRPERSON FERGUSON: Commissioner Carter.
- 9 COMMISSIONER CARTER: Thank you, Mr. Chair. Good
- 10 afternoon, everyone. Chief, my question is regarding the
- 11 data on responses to individuals in mental health crisis.
- 12 Three of the four cases that I read last week from my
- 13 review of complaints to the Board of Police Commissioners
- 14 had something to do with mental health crisis and the
- 15 response of the officers. So I'd like to know, and you
- 16 might have it, I don't know. I know that the CIT team is
- 17 in certain precincts, but I'd like to know probably on a
- 18 weekly basis, how many runs are in response to a mental
- 19 health issue.
- 20 CHIEF WHITE: I may have it with me right now. AC
- 21 LeValley, do you have that report?
- 22 COMMISSIONER BERNARD: At least it was on TV. You
- 23 spoke from it. I was impressed by the report that you had
- 24 already gathered the data.
- 25 COMMISSIONER CARTER: Thank you, Chief.



- 1 COMMISSIONER BERNARD: Two thousand something.
- 2 CHIEF WHITE: I'll get you a cleaner report. This is
- 3 2022. The mental not violent, 2,464.
- 4 COMMISSIONER CARTER: I'm sorry, can you repeat?
- 5 CHIEF WHITE: This is a run that has a mental illness
- 6 nexus but does not have a weapon. This is 2022 that I'm
- 7 going to read to you, and I'll get you... In fact, I'm
- 8 going to update the weekly report to include this data
- 9 going forward.
- 10 COMMISSIONER CARTER: Thank you.
- 11 CHIEF WHITE: 2,464, the mental not violent runs for
- 12 2022. Mental violent armed, 1,138. Mental violent not
- 13 armed, they're fighting, but they don't have a weapon,
- 14 4,189. We classify overdoses when you are at a point
- 15 where you pass out, we classify that as a mental run as
- 16 well as 6,164, one down over the wheel which we're
- 17 starting to capture separately, that's got a drug nexus
- 18 378. Suicide in progress 1,105 and suicide ideation,
- 19 which is the threat and the ability to carry it out,
- 20 2,169. Pardon my math, I don't have a total here, but I
- 21 think that's about 17,600. But I'll get you a clean
- 22 report and going forward. You will have a clean report
- 23 each week. So we're at 17,600 if my math is close.
- 24 CHIEF WHITE: For 2021, the full year number
- 25 comparison, 2,880 for the mental nonviolent, 1274. So



- 1 this is 2021 for the whole year. Mental violent armed,
- 2 1,274. Mental violent non-armed, 4,836 for the whole
- 3 year. Then the one down, I'm sorry, the overdose 7,614.
- 4 The one down, 423. Suicide in progress, suicide ideation
- 5 1,411. Then the suicide threat, 2,403. So 20,800.
- 6 COMMISSIONER CARTER: Clearly a crisis
- 7 CHIEF WHITE: Again, you know, not to insult anyone,
- 8 99.99% of those are handled without incidents. It's
- 9 notable, but it's certainly not appropriate to talk about
- 10 the ones that are handled with success when you've had
- 11 this one. Right. But I just need to put in context that
- 12 the CIT does still work. What we want to do with this
- 13 situation is grow with an opportunity to be better.
- 14 COMMISSIONER CARTER: Absolutely. I think the numbers
- 15 show that we need to do something different. Thank you.
- 16 CHAIRPERSON FERGUSON: Commissioner Bernard.
- 17 COMMISSIONER BERNARD: A couple of things. Chief,
- 18 first of all, thank you for addressing the elephant in
- 19 the room on a priority basis. Also, I want to
- 20 congratulate you on, I was very impressed when I was
- 21 looking at TV at noon this day and they showed the white
- 22 report on white paper that you just spoke from to let the
- 23 community know that you actually were keeping this data.
- 24 I didn't know it. I mean, I'm a commissioner and I didn't
- 25 know. But you were actually keeping it and certainly you



- 1 gave us the totals, 17,600 this year and 20,000 roughly
- 2 last year. Thank you for that. I don't know how many
- 3 other departments do that. I've never heard of it at any
- 4 conference, any meeting, any anything. But what I want to
- 5 address. Number one, I have a couple of questions and I
- 6 can just read them off and you can respond. Seriate them
- 7 if you like.
- 8 COMMISSIONER BERNARD: Number one, I want to know if
- 9 an investigation is also being done by the prosecutor's
- 10 office concerning this matter. Secondly, if there is an
- 11 investigation by the prosecutor's office, do you still
- 12 have the right to interview the officer using Garrity or
- 13 does he have a right to counsel at that meeting with you?
- 14 Or can he just refuse to answer any questions because he
- 15 could possibly be criminally prosecuted? The second thing
- 16 that is most troubling about it to me is I understand
- 17 what you called about in terms of stopping the threat. I
- 18 got that part. But what bothered me about this is the
- 19 same thing that bothered me about Ohio. I don't remember
- 20 if we had a chance to talk about it, but I did talk to
- 21 another officer about it where the guy was running, Black
- 22 man running, and they just lit him up like he was a
- 23 rabbit. They shot him, what was it, 60 times or
- 24 something? This time we shot a man 30-something times.
- 25 COMMISSIONER BERNARD: I just have a problem with



- 1 even officers making a person Swiss cheese. Is there any
- 2 protocol that if all 11 of us are here with guns and
- 3 there's a threat over there that everybody doesn't pull
- 4 out their gun and shoot at the same person? I mean, we
- 5 know what will result from that. So this, what I call you
- 6 know, a person is not a rabbit. Is there a policy on
- 7 that? I mean, in terms of use of protocol that everybody
- 8 in this room, if we all got guns. We're not white or...
- 9 Then finally, do you have a separate policy or is there
- 10 one? Because I'm Chair of the policy committee. We talked
- 11 about stopping the threat, but stopping the threat, as
- 12 you pointed out with a knife, is different than stopping
- 13 a threat if I have a gun. Because I can shoot that lady
- 14 over there in pink. So I mean, it seems to me we're kind
- 15 of, sort of maybe mixing apples and oranges regarding
- 16 stopping a threat. There are different threat levels even
- 17 for the government, you know, that yellow and then the
- 18 red, and then the pink even for homeland security. So if
- 19 you could respond, I would appreciate it. Thank you.
- 20 CHIEF WHITE: So I'm going to take it. I was trying
- 21 to keep up with the questions. Let's start with the last
- 22 part of the question with regards to number of rounds. So
- 23 he was not shot 30, I think you said 32 or 35 times. That
- 24 was not the case.
- 25 COMMISSIONER BERNARD: Wow.



- 1 CHIEF WHITE: The medical examiner preliminary
- 2 report... Listen, this is not making it better. But I
- 3 just want to correct the record. There were 30, and I'm
- 4 going to say approximately 32 rounds fired. The medical
- 5 examiner counted 15 wounds in his body. Again, this isn't
- 6 making it better. It's just giving you facts. Okay. So 15
- 7 rounds in the body. But what they don't know right now is
- 8 if some of those rounds were exit rounds.
- 9 CHIEF WHITE: So their counting it was 15, but the
- 10 total number of rounds were 32. Again, nothing I'm going
- 11 to say is going to probably make you feel better about
- 12 it, but I just have to talk police policy for a moment.
- 13 So each officer's responsible for their own bullet. The
- 14 officers carry a nine-millimeter and they've got 17
- 15 rounds ready to go. So 17, and they've got an additional
- 16 32 in their waist on their keepers. So each officer's got
- 17 approximately 49 rounds. Each officer there. Each
- 18 individual officer has approximately 49 rounds. 32 were
- 19 fired and each officer's responsible for the assessment
- 20 of threat. So you have multiple officers there. Each of
- 21 those officers saw the threat and they saw the need to
- 22 stop the threat.
- 23 CHIEF WHITE: This person took off and ran towards
- 24 the officer with a knife. Had he stayed where he was, we
- 25 can presume that things would continue the way that they



- 1 were before he took off running. It was a long beginning
- 2 of a long conversation. They were asking a number of
- 3 questions saying, please put your knife down. Let me take
- 4 you home. Let me take you to the doctor. Where do you
- 5 want to go? Those types of things, which we saw in the
- 6 video. It was at the point that he charged and became a
- 7 threat with a knife closing on the officer you see the
- 8 officer take a few steps back and begin the shoot. From a
- 9 community education standpoint, those other officers also
- 10 saw the threat. This happened and I did this last night
- 11 and this morning as I watched the video over and over
- 12 again, 1, 2, 3.
- 13 CHIEF WHITE: I wanted to see how much time. So then
- 14 I said, one Mississippi, two Mississippi like the kids do
- 15 to see how much time we're looking. We're doing a more
- 16 scientific measurement of that right now in our
- 17 investigation. But for my own benefit, I wanted to see
- 18 how much time happened between the first shot as he's
- 19 running and the last shot. I got unscientifically about
- 20 four seconds. But again, a company will be looking at
- 21 that. But what was evident and what I know as a police
- 22 officer is it's my responsibility to evaluate the threat
- 23 for myself and others, you, or my partner. Each
- 24 individual officer assessed that threat at that moment as
- 25 such that they felt the need to fire their weapon until



- 1 the threat was stopped. That means you have each
- 2 individual seeing it similarly and needing to be stopped.
- 3 CHIEF WHITE: That is why you have the number of
- 4 rounds because each assessment, they saw it as a deadly
- 5 force encounter. It is their responsibility to stop the
- 6 threat against a partner or themselves and others. There
- 7 is no time in four seconds to pause and look over to see
- 8 if your partner is aware of the threat that he or she is
- 9 encountering, and then stop the threat. We are trained to
- 10 stop the threat. It is not like on television, it's
- 11 immediate. I've gone through many scenarios, and I invite
- 12 this Board to go to Shoot/No Shoot scenarios that we can
- 13 host for you and see how quickly in a controlled
- 14 environment that adrenaline pushes through you and causes
- 15 you to react. It will be very beneficial maybe outside of
- 16 this investigation because I know you have to review it.
- 17 But it is a very important training. I go through it,
- 18 it's in the academy just to keep my senses sharp because
- 19 I know being an administrator for the lion's share of my
- 20 career, I sometimes lose what the officers are dealing
- 21 with on a daily basis until I see it or read it.
- 22 CHIEF WHITE: So I just want to illustrate for you
- 23 that the number of shots that the officers have available
- 24 and the fact that each officer fired, which accounted for
- 25 the shots. Then again, in closing 15 of those 32...



- 1 Please give a little bit of wiggle room on the 32 because
- 2 I just read the report before I came down here. I don't
- 3 remember if it was 32 or 35. I think it's 32. Chris
- 4 Graveline in the room? But I'll correct the record on
- 5 that. But it was most assuredly 15 wounds.
- 6 CHAIRPERSON FERGUSON: Fantastic. Commissioner
- 7 Holley.
- 8 COMMISSIONER BERNARD: Just a matter of fact I-
- 9 CHAIRPERSON FERGUSON: No, I got to move on,
- 10 commissioner. Commissioner Holley.
- 11 CHAIRPERSON HOLLEY: Thank you through the Chair and
- 12 to the Chief and to the Board. I'm a little distressed.
- 13 So two of my kids were killed Monday coming out of a
- 14 drive McDonald's, hit and run guy driving a Honda.
- 15 CHIEF WHITE: I'm so sorry. My condolence. It's the
- 16 one on Mac?
- 17 CHAIRPERSON HOLLEY: Right
- 18 CHIEF WHITE: At the McDonald's.
- 19 CHAIRPERSON HOLLEY: Right.
- 20 CHIEF WHITE: My condolence.
- 21 CHAIRPERSON HOLLEY: We just took them to school to
- 22 register and put a room up and everything. So I'm just
- 23 under that. But Chief, I'm a kind of guy all of my life
- 24 been solution oriented. For the last three years I've
- 25 been here on this Board. I've been trying to put the



- 1 judge, the prosecutor, mental health, and the governor's
- 2 office in a room. I went to two or three sessions where
- 3 the governor spoke and not one person would ask the
- 4 question about inner health. She was there over two
- 5 hours. Nobody asked the question about mental health.
- 6 Here we are in the Democratic state. The president is
- 7 democratic, the prosecutor, the judge also he's
- 8 supposed to be a part in that process- and the governor
- 9 and the mayor. I just have a hard time Chief reconciling
- 10 why we're not dealing with this institution.
- 11 CHAIRPERSON HOLLEY: I walk by, drive by Kim to keep
- 12 her every other day. It's just a, you know, and I see
- 13 many other buildings that are being rehabbed. I don't
- 14 understand why we don't have an institution for mental
- 15 health. I don't understand that. All that Covid money. So
- 16 I'm just talking, and I don't mean to be preaching to
- 17 you, but I don't understand. I hear it every question.
- 18 It's nothing about this. It's about the problem, not
- 19 about the solution. We haven't had a middle state
- 20 facility in over 30 years and it's getting worse all the
- 21 time. The other problem is, Chief, as you know or you may
- 22 not know, but my information came is that he was hurt by
- 23 one of the members of the family which knows he's sick
- 24 but there was no charge.
- 25 CHAIRPERSON HOLLEY: So I'm just saying to you,



- 1 that's not being unkind to anybody. I'm just saying, this
- 2 man was failed all around. All around. Even at the Sinai.
- 3 I mean, if he was able to escape, then obviously he was
- 4 capable. I'll leave you alone, but my frustration, I'm
- 5 trying to get this Board to sit down with the people
- 6 that's in charge of the state to deal with mental health
- 7 and we keep pushing this off. I leave you alone. But my
- 8 style of leadership is I know what the people need. Even
- 9 when the people don't know what they need I always feel I
- 10 know what the people need. When Moses went down to down
- 11 to Egypt, he didn't ask for a vote. He said, God said,
- 12 this is the way we got to do. This is the right thing to
- 13 do.
- 14 CHAIRPERSON HOLLEY: I'm not preaching to you, but
- 15 I'm just trying to put in your spirit that in your
- 16 circles and you go to all other people. Your heart is
- 17 good. That's what I like about you. You have a good heart
- 18 and a good mind and good training, but I just feel like
- 19 people we're going to be here again if we are not careful
- 20 because you cannot have help with these people. I asked
- 21 Mr. Doe to come in here, he runs mental health. They run
- 22 over half a billion-dollar budget in mental health and
- 23 they put in two situations, as you know, in Milwaukee.
- 24 But it's not enough. It's just 20 beds. As I said, you
- 25 got all the people, the stakeholders in this, and we are



- 1 still talking about this situation. So I asked this Board
- 2 to hear me. I'm tired of coming.
- 3 CHAIRPERSON HOLLEY: I'm tired of fussing, arguing
- 4 about the things that basically don't matter. I really
- 5 want to have some solutions. I think that's where you are
- 6 and that's where you want to be. I know you can't do it
- 7 all by yourself, but I would like to think this Board
- 8 have some clout. We have an election going on, somewhere
- 9 down the line the questions that are asked Mr. Governor,
- 10 Miss Governor, what you going to do about mental health?
- 11 Are we going to have an institution in Mid-Southeast
- 12 Michigan or something? I leave you alone. I'm frustrated
- 13 about a lot of things as I indicated to you for my
- 14 children being killed.
- 15 CHAIRPERSON HOLLEY: But I'm just saying to you
- 16 again, I just feel like we need to be solution oriented
- 17 and not really going back over and over and over and
- 18 over. This man was failed all the way around. There is no
- 19 goodness about it at all. It could have been... I had a
- 20 mental health brother. He came from the same womb from my
- 21 mama. We came from the same womb. It just happened that
- 22 he was the one that was mental. Understand if it wasn't
- 23 for the grace of gods, there's no telling where I would
- 24 be. But I do feel like we need to have some help here in
- 25 dealing with this mental health situation that you got



- your hands on.
- CHAIRPERSON FERGUSON: All right. Thank you. 2.
- 3 CHIEF WHITE: Thank you.
- CHAIRPERSON FERGUSON: Commissioner Burton. 4
- 5 COMMISSIONER BURTON: Yes. Through the Chair. You
- know, we must know the policy of deployment of the use of 6
- deadly force. We want our officers to live in the
- community and have the same love and respect for our 8
- residents. You know, ever since 2014, I've been
- advocating for educating our community on mental health, 10
- providing some type of training for our community. But 11
- 12 also, that same timeframe I've also been advocating for
- 13 social workers to be out there in the community as well.
- 14 It's alarming to hear this on the news. I just feel that
- 15 we need to really educate our community, but also ...
- 16 COMMISSIONER BURTON: We need to educate our
- community on mental health, but we also need to deploy 17
- social workers into those neighborhood communities' 18
- association meetings, talking to the business community 19
- as well. I just feel like there's more that we as elected 20
- officials can do from a policy standpoint. I feel like 21
- there's more that department can do as well as well as 22
- labor unions. But we really need to come together and 23
- 24 really address this issue. Perhaps you know mental health
- symposium. But I'd like to know will you be making the 25



- 1 video and audio available in a closed-door session at a
- 2 later date and time for the commissioners to review what
- 3 really happened out in the field?
- 4 CHIEF WHITE: Through the Chair. Yes. I will do that.
- 5 I also want to say, commissioner, I agree with what you
- 6 said with regards to educating of the community. I think
- 7 that's a dynamic point. I try to be measured in my
- 8 communication. I work very hard to maintain a certain
- 9 decorum. You said, I have a big heart, I hear that a lot.
- 10 But my heart breaks for this city because we're never
- 11 having the right fights. We never have the right fights.
- 12 Engler shut down mental institutions in 1991. Pumped his
- 13 fist when he did it and told us it was okay. Detroit had
- 14 the biggest use rate at that time. Nobody did anything
- 15 about it.
- 16 CHAIRPERSON HOLT: Correct.
- 17 CHIEF WHITE: Eight of these facilities was closed
- 18 right away and then repurposed the dollars and told us it
- 19 was okay. Everybody smiled and went away. Then we push
- 20 all these folks out of these systems onto the street with
- 21 no help. Our homeless population goes up and people are
- 22 looking around the room like, I wonder why that happened?
- 23 Why do you think? Okay. Then you've got all these folks.
- 24 Crime goes up. Wonder why that happened? Why do you think
- 25 that happened? You have people that need shelter so they



- 1 commit petty crimes so they can go to jail and get
- 2 something to eat and get some medicine. We act like we're
- 3 all educated. We all got these big titles and big seats
- 4 and nice ties.
- 5 CHIEF WHITE: What are we doing with them? What are
- 6 we doing? We push all this out to police and then when
- 7 it... What happens is, what's likely to happen, we sit
- 8 around and we have meetings. All those meetings do is
- 9 avoid solutions and we start over again. So I do have a
- 10 big heart, but my heart is breaking every single day. So
- 11 I'm going to do my part. I'm going to take on... Listen,
- 12 mental health is my passion. That's why I got educated in
- 13 it. That's why I left the department for that time. But I
- 14 did take another job and I was doing counseling as well.
- 15 It's huge in our community. It's huge and stigmatized in
- 16 our community greater than any other community because
- 17 it's categorized as weakness.
- 18 CHIEF WHITE: Until we get a handle on that to your
- 19 point, Commissioner Burton and talk to our community
- 20 straight up about what's happening, why we have problems,
- 21 why people are choosing violence over the simplest of
- 22 things. Guess what? If we really focus on mental health,
- 23 I promise you something, crime will go down. Crime will
- 24 go down. It will dramatically drop. People will make
- 25 better decisions. People will stop shooting because you



- 1 bumped into me and hit on my girlfriend. People will stop
- 2 having rogue rage. These are mental health crisis that we
- 3 are not addressing.
- 4 CHIEF WHITE: Crime will go down and we can have less
- 5 talk about ShotSpotter and Facial Rec. and everything
- 6 else. So guess what? Everybody gets fed, everybody. But
- 7 nope, let's sit around and act like we don't see the real
- 8 elephant in the room that nobody gives a damn. That's the
- 9 problem. So when you go to the polls, make sure you punch
- 10 the right tickets. Those that have the interest of these
- 11 communities in mind, and not a soundbite of what we did
- 12 wrong, because that's the problem.
- 13 CHAIRPERSON FERGUSON: Thank you Chief. VC.
- 14 CHAIRPERSON HOLT: Thank you Chair. I first
- 15 discovered CIT I think it was early right before Covid
- 16 kicked up 2020. Personally, I was so excited to know that
- 17 DPD was in the business of trying to deescalate
- 18 situations with law enforcement members who had had the
- 19 mental health training. So that's a plus. Hopefully more
- 20 law enforcement members will make the choice to be
- 21 involved in the training. Commissioner Holley, I've been
- 22 at three governors receptions, and you're right, no one
- 23 mentions what are we going to do, Governor, about the
- 24 mental health situation in the state.
- 25 CHAIRPERSON HOLT: I just texted two of the reps that



- 1 I believe once they understand the fever that, citizens
- 2 we've addressed it, but we just haven't pushed the medal
- 3 to say, if you want our vote, you have to start engaging
- 4 in a dialogue whereby mental health institutions can
- 5 start to come back to the way they were, or similarly,
- 6 the way they were doing Engler's days at Northfield. I
- 7 just texted the Commissioner Carter, because her
- 8 sweetheart is in Lansing. I've also texted my State Rep.
- 9 Stephanie Young. Governor Whitmer is going to be down in
- 10 Detroit October the 15th. Reverend Holley, if I get that
- 11 mic, I'm going to quote you. So thank you Chief White for
- 12 your leadership.
- 13 CHIEF WHITE: Thank you. In closing, my commitment
- 14 again is to be transparent, communicate with this
- 15 community, and communicate with this Board. Thank you.
- 16 CHAIRPERSON FERGUSON: Thank you, Chief. Thank you.
- 17 COMMISSIONER MOORE: Quick question, Mr. Chairman.
- 18 Chief, you pretty much just answered, but I have to get
- 19 this off of my plate. What is the underlying cost for
- 20 shootings in Detroit, just to seque for a second in your
- 21 viewpoint?
- 22 CHIEF WHITE: Impulse decision making. When we
- 23 debrief these shootings, we find that... We had one
- 24 downtown, three guys got shot, one guy died, and the guy
- 25 walked past him and gave him... What did he say? My



- 1 street Vanacro is not the strongest, but he basically
- 2 what we would've call in our day grimed him. When he came
- 3 out of the facility, they were waiting on him and there
- 4 you go, it was a shooting. So he looked at you wrong and
- 5 looked you up and down basically, is what he said, and
- 6 there's a shooting. That's the story. Fill in a name. It
- 7 happens all the time. Drive by shooting over drugs. We
- 8 still have a huge marijuana problem.
- 9 CHIEF WHITE: The underground marijuana people
- 10 thought that that would taper off, but you know, it's got
- 11 different potency. So there's still a competitive
- 12 business in that. If you're selling to the wrong area,
- 13 there's a drive by, shoot up the house. Grandma in the
- 14 kitchen making dinner has nothing to do about the drug
- 15 sales that's happening with the person living in her
- 16 house and she gets hit. I mean, it's those kinds of
- 17 things all the time.
- 18 COMMISSIONER MOORE: Thank you, Chief.
- 19 CHIEF WHITE: All right. Thank you.
- 20 CHAIRPERSON FERGUSON: Thank you, sir. Now I'd like
- 21 to entertain a motion for the agenda for October 6th,
- 22 2022.
- 23 CHAIRPERSON HOLT: So moved.
- 24 COMMISSIONER PRESSLEY: Second.
- 25 CHAIRPERSON FERGUSON: Thank you. Any discussion?



- 1 COMMISSIONER BERNARD: Yes, Mr. Chairman. I had
- 2 notified you that I wanted on the agenda today, the fact
- 3 that we wanted to amend the minutes for September 29th.
- 4 CHAIRPERSON FERGUSON: Yes, Commissioner, that would
- 5 be under new business. We're going to entertain your
- 6 motion under new business. So it's been-
- 7 COMMISSIONER BERNARD: It's not on the agenda, Mr.
- 8 Chairman.
- 9 CHAIRPERSON FERGUSON: Under new business, you can
- 10 put it on there. So it is been properly second and no
- 11 further discussion. All in favor?
- 12 COMMISSIONERS: Aye.
- 13 CHAIRPERSON FERGUSON: All opposed?
- 14 COMMISSIONER BERNARD: No.
- 15 CHAIRPERSON FERGUSON: Okay. The motion is carried.
- 16 COMMISSIONER: No.
- 17 CHAIRPERSON FERGUSON: The minutes of the previous
- 18 meeting have been distributed for September 29th, 2022.
- 19 Are there any corrections to the minutes? Hearing none,
- 20 the minutes will be approved as read. Madam Secretary.
- 21 MS. WHITE: Yes, sir. Through the Chair. Honorable
- 22 Board, lease note the following as far as staff
- 23 introductions. First of all, Sergeant Alan Quinn and his
- 24 audio and visual team are handling the Board's audio and
- 25 visual needs. Our report reporter today is Mr. Don



- 1 Handyside and the following Board staff members are in
- 2 attendance, Board parliamentarian, Dr. Francis Jackson,
- 3 Assistant Corporation Council, Christopher Michaels, Ms.
- 4 Theresa Blossom, Community Relations Coordinator, Mr.
- 5 Robert Brown, Administrative specialist, Ms. Jonya
- 6 Underwood, Administrative Assistant, Ms. Candace Hayes,
- 7 Administrative Assistant, and again, we welcome her to
- 8 the BOPC City of Detroit Family. Senior Investigator,
- 9 Tiffany Stewart, Director Katrina Patillo, Director of
- 10 Police Personnel on Zoom, Interim Chief Investigator
- 11 Lawrence Akbar. That concludes the staff introductions.
- 12 Thank you.
- 13 CHAIRPERSON FERGUSON: Thank you. Who do we have
- 14 sitting in for the Chief?
- 15 ASSISTANT CHIEF LEVALLEY: Good afternoon, Board.
- 16 This is Assistant Chief, David LeValley, Office of
- 17 Professional Development.
- 18 CHAIRPERSON FERGUSON: Thank you. Who do you have
- 19 with you today?
- 20 ASSISTANT CHIEF LEVALLEY: I'm going to let the staff
- 21 from the department introduce themselves if they would,
- 22 starting with second Deputy Chief, Hope.
- Office Introductions (Not Audible).
- 24 ASSISTANT CHIEF LEVALLEY: That's it.
- 25 CHAIRPERSON FERGUSON: Fantastic. Okay, Ms. White, do



- 1 we have any special guests?
- MS. WHITE: Yes, sir. Through the Chair. Ms. Fredia
- 3 Butler, President of the Second Precinct Police Community
- 4 Relations Council, Ms. Marie Overall of state
- 5 Representative Tyrone Carter's office and Vice President
- 6 of the Fourth Precinct Police Community Relations
- 7 Council, and also on Zoom, former Police Commissioner
- 8 William Davis. Thank you.
- 9 CHIEF WHITE: Yes. For the record, I would like to
- 10 put on that Commissioner Burton has entered and
- 11 Commissioner Lisa Carter has entered. All right, thank
- 12 you. Again, I want to thank everybody for attending this
- 13 Board's meeting. I would like to share a few and several
- 14 updates with you. We recently attended the briefing
- 15 regarding the officer involved shooting that occurred in
- 16 the area of Lyndon and Snowdon. We also recently received
- 17 more information from the department regarding other
- 18 measurements taken by DPD. We continue to extend our
- 19 condolences to the family of Mr. Burkes, as well as keep
- 20 all parties involved, including DPD in our thoughts and
- 21 prayers. This was a tragedy, and we continue to review
- 22 and evaluate the facts and circumstances along with DPD
- 23 towards preventing these incidents from ever reoccurring
- 24 again. We know the investigation is currently underway,
- 25 so we look forward to the department sharing its findings



DBOPC 10/06/2022

- 1 and any recommendations to ensure transparency and
- 2 accountability.
- 3 CHAIRPERSON FERGUSON: Additionally, the Board
- 4 continues to monitor and evaluate this area in
- 5 conjunction with the department to ensure best practices,
- 6 lessons learned and transparency. Today, just received
- 7 the department's officer involved shooting investigation
- 8 manual directed for our review and approval. Therefore,
- 9 we look forward to weighing in on this policy and
- 10 obtaining public feedback. Debriefings include our review
- 11 and assessment of these incidents and policies continue
- 12 to be priority for this Board. In addition to updates on
- 13 crime patterns and trends, we look forward to more
- 14 information from the Chief on this matter.
- 15 CHAIRPERSON FERGUSON: Secondly, the BOPC has
- 16 received the revised committee assignment and
- 17 responsibility lists. Effective today, committee meetings
- 18 are scheduled for next Wednesday and will continue to
- 19 occur every second Wednesday. The meeting scheduling
- 20 staff assigned to the committee can be found on the
- 21 committee's list. Following each committee meeting,
- 22 committee Chairs are required to submit a written
- 23 committee report to the BOPC. Also, we will hear
- 24 information from commissioners and staff regarding the
- 25 Youth Advisory Panel YAP, New BOPC Initiative, NACOLE



- 1 information for the Board and community's awareness and
- 2 other important topics.
- 3 CHAIRPERSON FERGUSON: Our final presentation today
- 4 comes from Risk Management, the unit responsible for
- 5 monitoring patterns and trends to improve officer
- 6 behavior and eliminate risks. On October the 20th, 2020
- 7 second, OCI will hold a presentation on citizen complaint
- 8 data, other patterns in trends relaying to police
- 9 misconduct complaints and recommendations for best
- 10 practices. Lastly, today we have a resolution for
- 11 Sergeant David Babcock acknowledging his 53 years of
- 12 service. Wayne State University and BOPC staff have
- 13 collaboratively reported, has a report and presentation.
- 14 We at the Board continue to work with department to
- 15 enhance data reporting on non-criminal citizen
- 16 complaints, outcomes, and outputs, and other key law
- 17 enforcement data measures.
- 18 CHAIRPERSON FERGUSON: We look forward to sharing
- 19 more updates, findings with the community or the Board
- 20 and the department as part of our joint commitment to
- 21 transparency and accountability. To that end, the joint
- 22 presentation from the Wayne State University Police
- 23 Accountability Task Force and the BOPC staff will present
- 24 on its findings and after-action measures regarding the
- 25 Wayne State University Police Accountability Task Force



- 1 and BOPC staff collaboratively report early in November.
- 2 Lastly, a few reminders for the meetings. Commissioners,
- 3 I say this again, commissioners, please wait to be
- 4 recognized by the Chair before speaking. Please refrain
- 5 from extra comments and discussions during reports,
- 6 presentations, and when a speaker has the floor.
- 7 CHAIRPERSON FERGUSON: A copy of the Board's bylaws
- 8 is included in the meetings packet, along with other key
- 9 information regarding Robert's Rule of Order and
- 10 parliamentarian procedures. This will keep order. This
- 11 will keep order. I'm going to say that again. This will
- 12 keep order and decorum in our meetings. This will keep
- 13 order and decorum in our meetings. Finally, DPD
- 14 graduation is tomorrow, Friday, October the seventh, 2022
- 15 at 10:30 AM. It's going to be held at Greater Grace
- 16 Temple. I'm sorry, Greater Grace Church located at 23,500
- 17 West Seven Mile Road, Detroit, Michigan 48219. Again,
- 18 that starts at 10:30 AM. Wow.
- 19 CHAIRPERSON HOLLEY: You need some help?
- 20 CHAIRPERSON FERGUSON: No, I'm okay. We have a
- 21 resolution for retired Sergeant David Babcock.
- 22 ASSISTANT CHIEF LEVALLEY: Thank you. Through the
- 23 Chair, resolution honoring Sergeant David W. Babcock.
- 24 Whereas David Babcock was appointed to the Detroit Police
- 25 Department on August 18th, 1969. Upon graduating from the



- 1 Detroit Metropolitan Police Academy, Officer Babcock
- 2 began his career at the Second Precinct Patrol operations
- 3 section. Whereas Officer Babcock's assignments with the
- 4 Detroit Police Department included the Second Precinct
- 5 aviation section, Seventh Precinct and Crime laboratory
- 6 section. Whereas Officer Babcock displayed tremendous
- 7 knowledge and leadership skills and earned motion to the
- 8 rank of sergeant on December 22nd, 1999. As sergeant, he
- 9 was reassigned to the crime laboratory section. Sergeant
- 10 Babcock's last assignment was Crime Scene Services, where
- 11 he served until his retirement.
- 12 ASSISTANT CHIEF LEVALLEY: Whereas Sergeant Babcock
- 13 was the deserving recipient of the following Awards;
- 14 Chief's Unit Award, Life Saving Award, three Departmental
- 15 citation award, five Chiefs Merit Awards, six Citation
- 16 Awards, both Consent Judgment Awards, the Ford Firework
- 17 Award, the Major League Baseball All-Star Recognition
- 18 Award, the Rosa Parks Funeral Recognition Award, and the
- 19 Super Bowl what is that? 40 Recognition Award. He
- 20 also received numerous letters and accommodations from
- 21 citizens and superiors. Whereas these many accolades are
- 22 only part of the remarkable testament of Sergeant
- 23 Babcock's outstanding and steadfast performance
- 24 throughout a career that spanned six decades.
- 25 ASSISTANT CHIEF LEVALLEY: During changes in law



- 1 enforcement and society, Sergeant Babcock tirelessly
- 2 served the Detroit Police Department, the citizens of
- 3 Detroit and its neighboring communities for 53 years. He
- 4 has served the Detroit Police Department and the citizens
- 5 of the city of Detroit with loyalty, professionalism,
- 6 integrity, and dedication, and is widely respected
- 7 throughout the law enforcement community as the
- 8 consummate professional. Now therefore be it resolved
- 9 that the Detroit Board of Police Commissioners speaking
- 10 on behalf of the citizens of the great city of Detroit,
- 11 recognizes and honors the lifelong contributions and
- 12 commitment to excellence and public service of Sergeant
- 13 David Babcock. His display of courage and unwavering
- 14 community spirit has improved the quality of life for the
- 15 citizens of Detroit. We wish you all the best in future
- 16 endeavors. We thank and congratulate you Sergeant David
- 17 W. Babcock.
- 18 CHAIRPERSON HOLLEY: So move, that we accept this
- 19 resolution.
- 20 CHAIRPERSON HOLT: Second.
- 21 CHAIRPERSON HOLLEY: Well read.
- 22 CHAIRPERSON FERGUSON: Yes. Any discussion? No. All
- 23 in favor?
- 24 COMMISSIONERS: Aye.
- 25 CHAIRPERSON FERGUSON: All opposed. Should be entered



- 1 into the record. Thank you, Commissioner Preston.
- 2 CHAIRPERSON HOLT: Sergeant David Babcock.
- 3 CHAIRPERSON FERGUSON: Yes, Sergeant David Babcock.
- 4 Congratulations sir. 53 years. Wow. It's a long time.
- 5 CHAIRPERSON HOLLEY: My kind of guy.
- 6 CHAIRPERSON FERGUSON: Yes. Mr. Brown, we're going
- 7 into oral communications. How many speakers?
- 8 MR. BROWN: Good afternoon, Mr. Chair and this
- 9 honorable Board. There are seven speakers with two being
- 10 present and five on Zoom. The first speaker will be Ms.
- 11 Fredia Butler, followed by Ms. Victoria Shaw.
- MS. BUTLER: Good afternoon, Board.
- 13 COMMISSIONERS: Good afternoon.
- MS. BUTLER: I started depressing after the Chief's
- 15 report. Your meeting September 22nd, 2022-
- 16 CHAIRPERSON FERGUSON: Can you speak into the mic?
- 17 Thank you.
- MS. BUTLER: Your meeting September 22nd, 2022,
- 19 regarding an email sent to the NACOLE Board denying a
- 20 seat for a member of Detroit to represent our city. The
- 21 email I requested to see that came from Mr. William Davis
- 22 was different from the flyer. Mr. Davis did send his
- 23 email, but the flyer was professionally done by others,
- 24 and I believe with some legal experience. How humiliating
- 25 for the persons who participated in this act and went to



- 1 a national meeting financed with our tax dollars to do
- 2 such a thing. Commissioner Holley, you are absolutely
- 3 right to be upset and embarrassed and I thank you for
- 4 reporting this matter to Reverend Al Sharpton. From
- 5 reports I have heard regarding NACOLE Detroit has always
- 6 been held in the highest esteem. Commissioner Bernard, I
- 7 live in District Seven, and I have spoken with Mr. Davis
- 8 privately about the help we need in District Seven and
- 9 about his behavior on this Board.
- 10 MS. BUTLER: I have not seen what you stated about
- 11 Mr. Davis's work in my community. Please inform me of
- 12 what Mr. Davis has done to contribute to District Seven.
- 13 He and the former councilman did not serve our community
- 14 well. I gave lists of names and addresses of businesses
- 15 offending our community and handed them to the former
- 16 Councilman Gabe Leland and how these businesses were
- 17 affecting our health and destroying our communities. He
- 18 did nothing. I suspected what was happening with the
- 19 councilman and Mr. Davis always gives a beautiful smile.
- 20 I have asked and received help from other commissioners
- 21 on this Board-
- 22 CHAIRPERSON FERGUSON: Thank you.
- MR. BROWN: Ms. Shaw.
- MS. SHAW: Good afternoon, honorable Board. First,
- 25 I'd like to just offer condolences to the family of Poter



- 1 Banks during Burke, sorry during this awful time. As
- 2 a licensed EMT-
- 3 COMMISSIONER BERNARD: Microphone.
- 4 MS. SHAW: I'm sorry. Oh, the microphone, sorry. As a
- 5 licensed EMT, it seems that we're transporting mental
- 6 health patients to mental health hospitals just about as
- 7 often as we're transporting medical patients. It's
- 8 certainly a problem. I appreciate the comments made by
- 9 Chief White today and his commitment to look at ways to
- 10 handle these types of situations better and I trust that
- 11 he'll do that. Board, I'm asking you to take a leadership
- 12 role and also include the community in providing ideas on
- 13 how to handle mental health calls as well as looking at
- 14 the force continuum. I completely understand the need to
- 15 stop a threat and agree that a knife is a daily weapon,
- 16 but as we've discussed today, it's a different type of
- 17 weapon. There are different devices as well as hand to
- 18 hand techniques that can be used to apprehend someone who
- 19 has a knife. We really need to look at training the
- 20 officers or even a special task force to deal with those
- 21 type of situations so that we can stop the threat to
- 22 officers as well as the community while preserving the
- 23 life of the human that's posing the threat. Thank you.
- 24 CHAIRPERSON FERGUSON: Thank you.
- MR. BROWN: Mr. Chair, your next two speakers would



- 1 be Ms. Bernie Smith, followed by Minister. Eric Blount.
- 2 CHAIRPERSON FERGUSON: Ms. Smith.
- 3 MS. SMITH: Good afternoon, commissioners. My heart
- 4 is heavy today and it's because of the fact our police
- 5 have been put in a situation where I do not approve of,
- 6 but it's nothing I can do about it. But I will tell you
- 7 this, it's time for us to utilize that Doggone building
- 8 that's sitting on 75. You can put up Doggone's highway,
- 9 but you can't open up that building over there that was
- 10 closed down years ago Engler. It was a medical
- 11 affiliation for the people who were in need. We need to
- 12 open it up. If we are not going to do it, then get
- 13 another building, the one there on the lodge. Open it up.
- 14 I'm sick and tired of the police being in a position
- 15 where they got to look out for their own lives and I'm
- 16 sick and tired of the lawyers getting money and making
- 17 money off of us. Let's do something about it. Open up
- 18 them Doggone buildings. I'm going to talk to the mayor
- 19 about it. We got a deputy mayor down there too that we
- 20 can talk to also.
- 21 MS. SMITH: Let's do something about it still talking
- 22 all the Doggone time. I am upset. I'm really upset and
- 23 I'm sick here at home, but I got to listen and see this
- 24 on tv and it's terrible. We need to do something. The
- 25 mayor needs to have some people and stop making Illich



- 1 rich downtown. We need help and we need it now. Chief,
- 2 you did an excellent job on the report. There are some
- 3 things that I want to talk with you about in private, and
- 4 I'm not going to do it in public because I do have some
- 5 opinion about what did happen. But the fact is, we need
- 6 help here in Detroit. I'm tired of people calling me from
- 7 Chicago telling me and talking about what the police is
- 8 doing. You can't talk about Chicago no more. Then we have
- 9 to do better as far as all this shooting going on. We
- 10 need to stop it. This gun and cars shooting and
- 11 highway...
- 12 MR. BROWN: Minister. Eric Blount.
- MINISTER BLOUNT: Can you hear me Board?
- 14 CHAIRPERSON FERGUSON: Yes, we can hear you.
- 15 MINISTER BLOUNT: This is Minster. Eric Blount from
- 16 Sacred Heart Catholic Church in Detroit. The commissioner
- 17 is right to say that they're tired of about things that
- 18 don't matter. Over the years involvement with this Board,
- 19 it has revealed that no matter who the Chairperson is on
- 20 this Board, it's always the same orchestrated game being
- 21 played. The time for this Board to stop playing these
- 22 sick games is long overdue. The blood of Porter Burkes
- 23 the mentally man shot by five different DPD officers 32
- 24 times with live bullets. His blood is on the hand of each
- 25 and every one of you commissioners. If this Board could



DBOPC 10/06/2022

- 1 practice independence, the number one principle of
- 2 NACOLE's effective public oversight, this Board would not
- 3 quickly move away from issues of misconduct and lethal
- 4 force involvement to awarding employee not employed by
- 5 this Board.
- 6 MINISTER BLOUNT: This Board should demand the entire
- 7 officer's body worn camera footage be released to the
- 8 public. But no, the only footage released was five
- 9 minutes and 15 seconds. When Mr. Burke was approximately
- 10 30 feet away from any officer. The complete body worn
- 11 cameras footage of the killing of Hakim Littleton was
- 12 released within four hours, but only after hundreds of
- 13 citizens were at the same time marching toward the 12th
- 14 Precinct. Mr. Burke's blood is on the hand of each and
- 15 every one of you Board members. DPD and this Board's
- 16 false narrative of transparency rings hollow to the
- 17 community. Even the basic evidence of body worn camera
- 18 footage is hidden from the public. With over 400 million
- 19 in a budget and a lost fight for...
- MR. BROWN: Mr. Chair, your next three speaker would
- 21 be Ms. Brenda Hill, followed by Cheryl, followed by
- 22 former Commission. William Davis.
- 23 CHAIRPERSON FERGUSON: Go ahead, caller.
- MS. HILL: He just unmuted me. Everything that
- 25 everybody said today is valid. Everything, even the



- 1 Chief. We have a dead young man though that was mentally
- 2 ill. We have five officers that now have blood on their
- 3 hands. They're mentally ill now. We failed this young
- 4 man. We all failed. We've had two democrats that were
- 5 governors that could have rescinded what Engler did, but
- 6 they did not, but we just gave them standing ovations at
- 7 the Democratic Convention. We're walking around like this
- 8 is everyday happenstance. No. Every time an officer
- 9 shoots someone, we get a black eye. This right here is
- 10 the least of us.
- MS. HILL: The least of us that was shot down by
- 12 police going in knowing they had a mentally ill person.
- 13 This guy did not know you telling him to put the knife
- 14 down. I mean, his brain does not work that way. The
- 15 officers should not have felt like they were in fear.
- 16 Something more has to be done. Having an over 4 million
- 17 budget and Facial Recognition and Green Light and green
- 18 cameras, and now you're trying to have ShotSpotter, has
- 19 not helped. What will help is... Benny used to say almost
- 20 80% of the people in his jail were mentally ill. We've
- 21 known this. We don't need to keep talking about that. We
- 22 need to be fixing the issues. Those that are not mentally
- 23 ill, if we get them good paying jobs, crime would go
- 24 down. We know this. These folks with mental illness crime
- 25 would go down if we got them some help.



- 1 MR. BROWN: Cheryl.
- 2 CHERYL: Yes, I am a 35-year city Detroit retiree. I
- 3 am a very involved community person in my community. I
- 4 attended Coffee with a Cop. I attend all my association
- 5 meetings as much as I do. My first reason for calling was
- 6 because the NPOs... We have a car that has been sitting
- 7 there on the corner for us in Acacia for years. I'm told
- 8 that the NPOs are the ones that we're supposed to give
- 9 this to. We give it to them. The car has not been moved
- 10 for over a year and a half. I just want to know what are
- 11 they going to do about this, you know? I can't go into
- 12 the NPO thing, like I want to see the timeframe, that's
- 13 all I'm allowed. I'm asking for that to be addressed.
- 14 CHERYL: Commissioner Holt knows about it. She has
- 15 the pictures, and we need to know when can we get this
- 16 thing done? Second, I want to commend the Chief for his
- 17 report and for his knowledge and background in this
- 18 incident. Yes, my daughter is a mental health therapist.
- 19 She's been doing this for many years. This is something
- 20 that is so well needed in this community that as the lady
- 21 mentioned, why have they not opened up those facilities
- 22 with these democratic people. So I'm going to end it
- 23 there, but please get that car off the street. Thank you.
- 24 CHAIRPERSON HOLT: Through the Chair. Thank you,
- 25 Cheryl.



10/06/2022 Page 56

- 1 MR. BROWN: Former Commissioner Davis.
- 2 MR. DAVIS: Good evening, everyone. I find what
- 3 happened this week very troubling. Five officers fired
- 4 over 30 shots and less than half of them made contact
- 5 with that young man. What happened to the other bullets?
- 6 Also, I received a lot of calls this week from a number
- 7 of people from NACOLE and from all over the country
- 8 asking what's going on in Detroit? You know, in the city
- 9 of Detroit, we've spent millions and millions and
- 10 millions of dollars for tasers. But it still seems like
- 11 some of these officers would prefer to still shoot and
- 12 kill, especially a young Black man. You know, we need to
- 13 look into the demographics of the people who's doing the
- 14 shooting. But, you know, we have problems here. This is
- 15 one of those rare occasions where I agree with
- 16 Commissioner Bell. This Board should need to be pushing
- 17 more about mental health.
- MR. DAVIS: They need to have some mental health
- 19 policies and procedures. I mean, once one person shoots
- 20 their gun, you don't have to have four others keep
- 21 shooting their guns. You know, this is horrible. During
- 22 the protest, you had officers there with dick shields and
- 23 this and that, and rubber bullets, beanbags, and stuff.
- 24 You know, the first priority should be the protection of
- 25 everyone. Everyone should come away alive. I know some



- 1 people don't care about young Black men, and some of you
- 2 all act like you all don't care about the community. But
- 3 this Board can do and should do more. You all should have
- 4 some public service announcements on mental health. You
- 5 all should have a town hall on mental health. There's a
- 6 lot more that you all could do and should do. Thank you.
- 7 CHAIRPERSON FERGUSON: Thank you.
- 8 MR. BROWN: Mr. Chair, that was your last speaker.
- 9 CHAIRPERSON FERGUSON: Thank you. Now for the record,
- 10 the chief's office did extend for all the Board members
- 11 to come and review the body cam footage, and some Board
- 12 members took advantage of it, the ones that could have
- 13 been there. Second thing is, if you have a car on your
- 14 street and your NPO is not doing the right thing, by all
- 15 means say something about it. But secondly, you can use
- 16 the Detroit Improve app. Take a picture of that car, and
- 17 in a couple of days it'll be gone.
- 18 CHAIRPERSON HOLT: Through the Chair.
- 19 CHAIRPERSON FERGUSON: Yes.
- 20 CHAIRPERSON HOLT: The car has been parked on pause
- 21 for a year. The citizen that called in, she and another
- 22 citizen have been taking up a discussion with the NPOs at
- 23 the Eighth Precinct. They believe it needs to be kicked
- 24 up to another level. You say, call you?
- 25 CHAIRPERSON FERGUSON: Nope.



- 1 CHAIRPERSON HOLT: I put it on Improved Detroit as
- 2 well.
- 3 CHAIRPERSON FERGUSON: Okay. We'll try to figure
- 4 something else out.
- 5 ASSISTANT CHIEF LEVALLEY: Through the Chair.
- 6 CHAIRPERSON FERGUSON: All right. Now we got a
- 7 presentation-
- 8 MS. WHITE: Through the Chair.
- 9 CHAIRPERSON FERGUSON: Oh, I'm sorry.
- 10 ASSISTANT CHIEF LEVALLEY: I was just saying if after
- 11 the meeting you can give me the address,
- 12 CHAIRPERSON HOLT: I'd appreciate that. That's why
- 13 she called.
- 14 ASSISTANT CHIEF LEVALLEY: It doesn't seem like it
- 15 should be that far.
- 16 CHAIRPERSON HOLT: Thank you.
- 17 CHAIRPERSON FERGUSON: Okay. See, here you go.
- 18 CHAIRPERSON HOLLEY: You're here for a reason.
- 19 CHAIRPERSON FERGUSON: Ms. White, now we have a
- 20 presentation.
- 21 MS. WHITE: Yes, sir. Through the Chair. Captain
- 22 Dietrick Lever will be providing the presentation on risk
- 23 management. This comes at the Board's request for the
- 24 department to provide a quarterly update on the
- 25 department's measures to assess and evaluate patterns and



- 1 trends and to prevent and mitigate risk behavior. So,
- 2 again, we thank the department for sharing quarterly
- 3 updates. You did receive the full presentation in your
- 4 packet along with other support material. Thank you.
- 5 CHAIRPERSON HOLLEY: Waiting for you.
- 6 CHAIRPERSON FERGUSON: Go ahead, sir.
- 7 CAPTAIN LEVER: Through the Chair. Good afternoon.
- 8 CHAIRPERSON HOLT: Good afternoon.
- 9 CAPTAIN LEVER: I'm Dietrick Lever, the captain in
- 10 charge of Risk Management. Thank you for this opportunity
- 11 to present the Risk Management Unit report. Next slide.
- 12 CHAIRPERSON HOLT: I'm sorry. Could you speak into
- 13 the mic?
- 14 CAPTAIN LEVER: Next slide.
- 15 CHAIRPERSON HOLT: Thank you.
- 16 CAPTAIN LEVER: Next slide, please. So our overall
- 17 goal of Risk Management is to reduce the risk to the
- 18 Detroit Police Department members, to the Detroit
- 19 community and to the Detroit Police Department itself. We
- 20 basically do that through risk identification,
- 21 intervention and mitigation, training, follow up, and we
- 22 want to make sure we ensure the continuous success of the
- 23 Detroit Police Officers. Next slide. I'll give you an
- 24 overview of our risk management process. Basically, how
- 25 we do what we do. There's an at-risk identification



- 1 process. We do a risk assessment written report. We make
- 2 recommendations for a risk mitigation strategy. Then we
- 3 monitor and follow up, usually within 90 days. So the
- 4 risk identification methods. Next slide, please. So, some
- 5 of the methods we use to identify risk is through our
- 6 preliminary risk score, and it was presented to the Board
- 7 in the past were basically, we have a computer program
- 8 that attach values to officers' incidents that give us a
- 9 preliminary risk score to know what to look out for.
- 10 CAPTAIN LEVER: We use DPD entities such as the
- 11 commands. The MAS. What is it? Management awareness
- 12 system information. We use OCI notifications, event
- 13 related notifications. For example, maybe there's an
- 14 accident that came out or a thought accident by a police
- 15 officer. There was a pursuit that came out for a high-
- 16 profile incident may have come across the media. My team
- 17 would take a look at that. Anything absent officer
- 18 involved shootings, we do not do risk mitigations on
- 19 those while they're open in act of under investigation
- 20 and also personal observations. So if a member of my team
- 21 is contacted or we see something that we have concerns
- 22 with, then we'll go do something about it as well. Next
- 23 slide, please.
- 24 CAPTAIN LEVER: So, to give you a little information
- 25 about our risk management assessment report, it's



- 1 actually a written report. It contains our reviews, our
- 2 findings, our risk mitigation recommendations, and we're
- 3 looking for patterns and trends of behaviors that
- 4 indicate risks for our officers. We use things like, I'll
- 5 go over just highlighting. We use our use of force
- 6 reviews. We review the officer's use of force. We review
- 7 their citizens' complaints. We watched body worn cameras.
- 8 We actually talked to the commands to see if they know
- 9 what's going on with their officer or if they can
- 10 enlighten us to instances. We also use PEER comparisons.
- 11 My team came up with it. I thought it was a good idea. So
- 12 when I say PEER comparisons, we'll chart out what the
- 13 officer's responsibilities. Some officers who were hired
- 14 around him had the same him or her, I'm sorry, and had
- 15 the same responsibilities.
- 16 CAPTAIN LEVER: So we'll check their level of risks
- 17 versus their PEERS and see where they fall. So that's a
- 18 good indicator for us. Next slide, please. So, I talked
- 19 about risk mitigation strategies. As you can see, I can
- 20 tell you today that we have a young police department now
- 21 than when I came on. So training is at the top of... I'm
- 22 not going to even tell you when I came on. But I can tell
- 23 you training is at the top and for a very good reason,
- 24 training, and retraining. So as I'm looking through risk
- 25 mitigation reports and the risk assessment reports, most



- 1 of the times when the Detroit police officers involved in
- 2 the incident, it's a teachable moment, they didn't know.
- 3 So we train, we retrain. We also use other department
- 4 resources to mitigate our risks, like direct supervision,
- 5 mentoring, counseling.
- 6 CAPTAIN LEVER: If you slide all the way down to the
- 7 bottom, we have our PEERS+ meeting, which is basically
- 8 our ace. I'll talk about that a little later. So I know
- 9 we've talked about the management awareness system. I
- 10 want to say this though, we are in the people and the
- 11 community service business. So risk assessment and risk
- 12 management is the responsibility of every Detroit police
- 13 officer, every Detroit police leader in a proactive way.
- 14 So what we use as and what we've had for a long time now
- 15 was the management awareness system. I know we've talked
- 16 about it, but I put up a visual aid, and I think there's
- 17 one in your package. So if you look at the arrows that
- 18 point inward, it'll tell you a little bit about me and my
- 19 background. They have a picture of me, and this is for
- 20 every officer.
- 21 CAPTAIN LEVER: I'm going to tell you that's not the
- 22 picture that they use, but that's one I put up. Anyway,
- 23 they got a picture of every officer, so we know who we're
- 24 dealing with. They'll tell you a little bit about my
- 25 background, that I'm African American. You'll have my



- 1 badge number when I have one. If you can look at it, if
- 2 you look at the arrows that pointing down, all of those
- 3 correspond to a tab. It's a dropdown tab. So right now,
- 4 what you're looking at is my HR info. That's my human
- 5 resources info. Also, when we're doing our risk
- 6 mitigation strategies or our risk mitigation at risk
- 7 assessments, these are the types of information we're
- 8 using. We have our awards and our training. UOF is my
- 9 uses of force throughout the department.
- 10 Pursuits/Crashes, pursuits, and crashes that I may be
- 11 involved in.
- 12 CAPTAIN LEVER: Every drop box is not opened. I'm
- 13 just giving you a visual aid of what we use. CCs is my
- 14 citizens' complaints. My team will look at all of that.
- 15 PEERS reports, which stands for performance evaluations
- 16 and enhancement sessions. This is at the command level.
- 17 Remember I said PEERS+, we'll talk about it a little bit
- 18 later. They also do PEERS at the command level. What that
- 19 is, is once they have indicators that they found risks,
- 20 they will have command meetings with their command
- 21 officers, their lieutenants, their sergeant. We put them
- 22 on the program so we can monitor their behaviors so we
- 23 can ensure success and we can get better. They also have
- 24 my litigations and allegations and overall statistics.
- 25 CAPTAIN LEVER: Next slide, please. So, as some



DBOPC 10/06/2022

- 1 measurables and some metrics, year to date, we've
- 2 completed 13 risk assessments on officers members, I'm
- 3 sorry. Not just officers, police members. We have four
- 4 currently in progress with total of 17. For our
- 5 strategies, like I said, training was at the top and it's
- 6 at the top or reason. We've recommended 13 training
- 7 sessions already. Three officers were temporary... Three
- 8 members were temporarily assigned. We've completed, I'm
- 9 sorry. We've recommended seven PEERS+ meetings, which I
- 10 will talk about later I promise. Five are complete. We
- 11 have one schedule for next, and we have one pending. Next
- 12 slide, please. PEERS+ meeting. I introduced it as an ace.
- 13 So this is an executive level PEERS meeting. I told you
- 14 about the PEERS, and that's where our command officers do
- 15 it.
- 16 CAPTAIN LEVER: For this PEERS+ if you get to a level
- 17 of risk where we believe we need to do intervention, this
- 18 will be our highest level of intervention. So
- 19 occasionally, you may sit down with the chief of police,
- 20 definitely the assistant chief of police in charge of
- 21 your area. You will sit down with your deputy chief in
- 22 charge of your area, your command officer, your captain,
- 23 your shift lieutenant if need be. We'll sit down in an
- 24 open forum here at headquarters where they get to meet
- 25 the command officers. We stress the organizational



- 1 importance to the officer, to the members. We stress
- 2 their roles and their impact in the community, their
- 3 impact in the department, especially if you're at, excuse
- 4 me especially if you're at a level of risk where you
- 5 caught the attention of the assistant chief. So it's a
- 6 non-punitive individualized training.
- 7 CAPTAIN LEVER: There's no blueprint for it. So if
- 8 the area of concern is use of force, that's what we'll
- 9 talk about or that's what the command officers will talk
- 10 about and anything else that they feel is relevant at the
- 11 time. The officer has input. He may want to change a
- 12 venue and ask to be assigned out for a minute. Maybe
- 13 they'll do that, or they'll accommodate him and let him
- 14 go to a new command for 120 days or so to get a new
- 15 perspective for the department. But it's really open.
- 16 It's an open forum. It's designed to enhance and assist
- 17 and enhance the officer to improve his career and make
- 18 sure he has a long and lustrous career here at Detroit
- 19 Police Department. As measures of success, I remember
- 20 talking to Chair Holley before he wanted to see some
- 21 measures of success.
- 22 CAPTAIN LEVER: I can tell you one thing that just
- 23 because you're a suspect of risk assessment... This is
- 24 not on the slide; this is from memory. Just because
- 25 you're subject of a risk assessment doesn't mean that



- 1 you're participating in at risk behavior. Now, I'll share
- 2 a story with you. I know the person who was second on our
- 3 preliminary risk score. He or she was the second heights.
- 4 So what we did is we took a look of everything he did in
- 5 his career, starting with use of force and his primary
- 6 concern was use of force. We looked at everything he did
- 7 throughout his career, use of force, citizens'
- 8 complaints, pursuits, crashes, everything. His
- 9 litigations, his complaints. So what we found is this
- 10 officer was doing exactly what the Detroit Police
- 11 Department wanted him to do.
- 12 CAPTAIN LEVER: I say that because I can tell you on
- 13 one instance... I'm going to tell you about three
- 14 instances. Again, I said his area concern, not problem,
- 15 his area concern was use of force. I watched on his video
- 16 cam where he went to break up a fight, and as he was
- 17 breaking up a fight a fight started behind him. So once
- 18 he finished with this one, he literally went over there
- 19 and he handled the second one. This officer did two use
- 20 of force reports. Remember, his area of concern was use
- 21 of force. I watched this officer on another video. He was
- 22 literally acquiring a target at one place another fight
- 23 broke out in the back of him. So when he finished
- 24 acquiring the target, he handled that one. He called for
- 25 backed up, like he did.



- 1 CAPTAIN LEVER: He did a good job. He went over and
- 2 he handled this fight. He did two more use of force
- 3 reports. Right. So again, I literally one more instance
- 4 of use of force. Anyway, the third one slipped. But what
- 5 he did is every, I'm sorry. He responded to an
- 6 intoxicated driver. The driver refused to get in the car.
- 7 He talked him down. The gentleman actually sat in the
- 8 car. He wouldn't go any further. So the officer picked up
- 9 his legs, rotated him in the car, and sat him in the car.
- 10 The officer did a use of force report. So he did exactly
- 11 what we want him to do and at the end of the day, we gave
- 12 him kudos out report. So we're not going to tell him not
- 13 to do a use of force report, right?
- 14 CAPTAIN LEVER: But it came up high on the risk
- 15 score. But anyway, I can tell you everybody who has had a
- 16 risk assessment with the except of one, the risk score
- 17 from then to now is down, except for one. The one the one
- 18 whose went up, part of his problem was he failed to
- 19 report a couple use of force. He actually reports them
- 20 now. So we expect them to go up. It's self-assessing. I
- 21 can tell you that. Myself and my former lieutenant, who's
- 22 now Captain Donna McCord congratulations to her have
- 23 actually filled calls from officers and command officers
- 24 inquiring about their risk or inquiring about where they
- 25 sit on the risk scale. So it's self-assessing. So it's



- 1 working. One last story, and I'll move past this. One
- 2 person who was involved in the PEERS+ process, where you
- 3 got to talk to the chief, the assistant chief, the deputy
- 4 chief, which I had an opportunity.
- 5 CAPTAIN LEVER: He was gracious enough to sit down
- 6 and talk to me and give me feedback about it. When he
- 7 did, he said it was a great process. I didn't understand
- 8 the impact I was having on the community. I'm glad I went
- 9 through this. I now understand better. He has renewed his
- 10 career and he's doing a fantastic job today. He really
- 11 did. I was thankful that he had an opportunity that he
- 12 took the time to sit down with me. Next slide, please.
- 13 Oh, I'm sorry. Today we have, again, seven. We have five
- 14 completed. We got one schedule next week, and one is
- 15 pending. Next slide, please. This will be the last one, I
- 16 promise. Every time that there's an indicator or a
- 17 trigger, we don't do a risk assessment. However, we will
- 18 do something about every time that we're notified. What
- 19 we do is a preliminary inquiry.
- 20 CAPTAIN LEVER: Today we've done 20. So, for
- 21 instance, if I looked and there was a teletype or
- 22 department message that an officer was involved in a
- 23 thought accident, I want to know, is this a one-time
- 24 thing or has he had three or four of them? So if he's had
- 25 three or four of them, we're going to start a risk



- 1 assessment. So we can try to reduce, get this officer
- 2 turned around to reduce his risk. If it's just a one-time
- 3 thing, we're going to memorialize it in writings, and
- 4 then we're going to move on to the next one. So, to date,
- 5 we've done 20, actually 21 of those, we had one completed
- 6 today. 11 were event triggers and ten were notification
- 7 triggers where maybe one of my command officers will call
- 8 and say, hey, can you take a look at this because I'm
- 9 having a problem with that.
- 10 CAPTAIN LEVER: With that, oh, I'm sorry. Okay. My
- 11 last one. Anytime I get before you I'm going to sum it up
- 12 like this. The primary areas of concern for Risk
- 13 Management will be the members in the communities,
- 14 safety, and welfare as well as the department's image,
- 15 reputation, and liability. With that, I will take any
- 16 questions.
- 17 CHAIRPERSON FERGUSON: Awesome report. Yes.
- ASSISTANT CHIEF LEVALLEY: If I may just add one
- 19 thing before we go to questions. Good job captain. He did
- 20 mention early on in the presentation that they don't look
- 21 at officer involved shootings. I just want to clarify
- 22 that that is his particular unit. I don't want to leave
- 23 people the impression that we're not review the shooting.
- 24 They are very extensively reviewed by our Force
- 25 Investigation Unit, which is part of internal affairs.



- 1 They're reviewed for tactics, for policy, for legality.
- 2 We also have an executive level shooting review where we
- 3 have our use of force experts come in and break down
- 4 minute by or second by second officer involved shooting.
- 5 So they're extensively reviewed, just not by Captain
- 6 Lever's unit until after everything's closed.
- 7 CHAIRPERSON FERGUSON: Okay. Thank you, Chief. That
- 8 was my question. Commissioner Bernard.
- 9 COMMISSIONER BERNARD: No comment.
- 10 CHAIRPERSON FERGUSON: Commissioner Moore.
- 11 COMMISSIONER MOORE: Thank you, Mr. Chairman. Just
- 12 quickly, commander, who puts the information into MAS,
- 13 and is there a timeframe in which they have to do it?
- 14 CAPTAIN LEVER: To the best of my knowledge, we have
- 15 a MAS admin team, and they enter the information into
- 16 MAS. It's done on the back end. If there's a PEERS,
- 17 remember I said the command level PEERS, is populated by
- 18 the lieutenants and the sergeants who's doing the review
- 19 of the officers.
- 20 COMMISSIONER MOORE: Is there a time frame?
- 21 ASSISTANT CHIEF LEVALLEY: May I? So the management
- 22 awareness system, information is entered in a variety of
- 23 different methods. So some of it is self-initiated by
- 24 officers. So when an officer uses force or is involved in
- 25 a vehicular pursuit they go into the management awareness



- 1 system, and they have a dashboard that allows them to
- 2 enter forms. So that's where they're required to enter
- 3 their force report, or if they acquire a target and that
- 4 populates to their profile. There's other officer
- 5 information that is entered such as training records. So
- 6 those are entered by training and their database then
- 7 populates MAS. Office of the chief investigator, when
- 8 somebody has citizen complaint that's entered through OCI
- 9 or through the supervisor that puts it into MAS. So some
- 10 of it is self-report. Some of it is other entities
- 11 reporting. Some of it just taps into other databases,
- 12 like the HR database that we have in the department.
- 13 COMMISSIONER MOORE: Is there a timeframe?
- 14 ASSISTANT CHIEF LEVALLEY: Well, it depends on the
- 15 type of incident, but use of force has to be reported
- 16 before the end of the shift. Before you go home, it has
- 17 to be reported. Training records those are actually
- 18 entered into the State of Michigan's MCO's training
- 19 database and then they send a feed to us. Sometimes there
- 20 would be a delay. If you had training last week, it
- 21 wouldn't be on your MAS profile, but it would be there
- 22 once the information is sent to us. So it all varies.
- 23 COMMISSIONER MOORE: Thanks.
- 24 CHAIRPERSON FERGUSON: Commissioner Pressley.
- 25 COMMISSIONER PRESSLEY: Thank you for the report. No



10/06/2022 Page 72

- 1 questions.
- CHAIRPERSON FERGUSON: Commissioner Banks. 2.
- 3 COMMISSIONER BANKS: Yes. Through the Chair. Captain,
- you say that you retrained. Now, are you retraining 4
- officers who have a record of misconduct and when they 5
- have a record of misconduct, are you seeing results? Can 6
- an officer that operates and have a track record and
- misconduct come forth for positive results after they
- received that training? What type of success rate have
- you had there? 10
- CAPTAIN LEVER: When you say misconduct, you take it 11
- 12 out of the element of risk management. So we are
- 13 proactive. So if you're talking about misconduct, he or
- 14 she has already done something. It's up to the
- 15 disciplinary system. So are you asking about disciplinary
- 16 or are you asking about after risk management program?
- COMMISSIONER BANKS: We're talking about 17
- 18 disciplinary.
- 19 CAPTAIN LEVER: So disciplinary is a different track.
- So risk management does not do disciplinary 20
- administration. So when they go to disciplinary, we have 21
- a disciplinary matrix where we follow progressive 22
- discipline. So it depends on what they did, we have a 23
- 24 metric to tell us what the penalty should be. We'll
- 25 request the penalty about the disciplinary process and



- 1 it's restorative. It's meant to rehabilitate. I don't
- 2 have a barometer or a meter to say, you know, after he's
- 3 gone to disciplinary has his behavior gone up and down. I
- 4 can't answer that.
- 5 ASSISTANT CHIEF LEVALLEY: So I do think that I
- 6 don't think, I know in the risk management process,
- 7 adjudicated discipline or actions that even pending
- 8 discipline, those are reviewed as part of the risk
- 9 management process. So even though they don't administer
- 10 the discipline, they don't give out the discipline,
- 11 they're looking at all of those incidents for patterns of
- 12 conduct, for practices. Then there are recommendations
- 13 that come out of those risk assessments for training that
- 14 is related to the activity that the officers participated
- 15 in. So some of that is discipline, some of it's not.
- 16 COMMISSIONER BANKS: Okay. Captain, what are some of
- 17 the areas of an officer where you miss, I mean, retrain
- 18 that officer in? Some of the things that the officer was
- 19 not doing right. What are some of the areas where the
- 20 officer will receive upgraded training and retraining in?
- 21 Can you give me a little bit of that please?
- CAPTAIN LEVER: Sure. I wouldn't say not doing right,
- 23 but I will say at risk behavior. So we have sensitivity
- 24 training. We have use of force training to reinforce use
- 25 of force training. We have emergency vehicle operating



DBOPC 10/06/2022

- 1 trainer to reinforce training not trainer to
- 2 reinforce their driving activities. It's a plethora of
- 3 training because it's individualized. Based on what we
- 4 see, that's what we recommend. Even PEERS+ is a type of
- 5 training. The PEERS+ interview is a type of training.
- 6 CHAIRPERSON FERGUSON: Fantastic.
- 7 COMMISSIONER BANKS: What type of success rate after
- 8 they get that retraining?
- 9 CAPTAIN LEVER: Well, again, so everybody who has a
- 10 risk assessment had their PEERS+ scores went down. It's
- 11 kind of like the success stories I was telling you where
- 12 one guy that we were looking at, he did exactly what we
- 13 wanted to do. I know one guy we have, his actually went
- 14 up, however he was reporting for it like we wanted him to
- 15 do. We have one that went up and he's back at the system.
- 16 So we'll go at it again. So there's no one thing, it's so
- 17 individualized. It depends on what we see, depends on
- 18 what we do.
- 19 CHAIRPERSON FERGUSON: Fantastic. VC Holt.
- 20 CHAIRPERSON HOLT: Okay. Thank you for your report.
- 21 When Chief White came on Board and made mention that he
- 22 was going to really go in and start revamping the risk
- 23 management process it helped me as commissioner because
- 24 when I came on Board in 2019, I couldn't believe how law
- 25 enforcement members could be promoted and they would have



- 1 all these citizen complaints that were on their record.
- 2 To that, is it more likely that, say a law enforcement
- 3 member that is in the homicide division, would that law
- 4 enforcement member likely generate more citizen complaint
- 5 say than an NPO?
- 6 CAPTAIN LEVER: I'm going to say no. So they're both
- 7 very administrative. I'm going to say no. It's not more
- 8 likely that a homicide investigator will...
- 9 CHAIRPERSON HOLT: Go ahead.
- 10 CHAIRPERSON HOLT: So the nature that the law
- 11 enforcement members position would in itself generate
- 12 more opportunities for citizen complaint.
- 13 CAPTAIN LEVER: This is true. Do you want to answer
- 14 Chief?
- ASSISTANT CHIEF LEVALLEY: Well, I just want to say,
- 16 I mean, if you're looking at those two specific
- 17 assignments, it may be no, but certainly assignment has a
- 18 lot to do with the likelihood of having risk indicators
- 19 based on the fact that you're going to have a lot more
- 20 citizen contacts, you're going to have a lot more
- 21 activity that's high risk. Somebody at our Narcotics Unit
- 22 is doing raids constantly so they're engaged in higher
- 23 risk activity. If you were to compare them to an officer
- 24 who is working in the administrative staff's office or in
- 25 my office, the officers that work in my office aren't



- 1 generating any complaints, but they don't have a lot of
- 2 citizen contact. An officer working nights on the street
- 3 has a lot more citizen contact than somebody else. So
- 4 certainly, assignment does play a role.
- 5 CHAIRPERSON FERGUSON: Got you.
- 6 CHAIRPERSON HOLT: One second, please Chair. So then,
- 7 how is it a fair assessment when it's time to evaluate
- 8 that individual law enforcement members record in terms
- 9 of that individual being recommended for a promotion? I
- 10 mean, the sheer nature of his profession would, again,
- 11 generate a lot of negative reporting.
- 12 CAPTAIN LEVER: Well, not necessarily.
- 13 CHAIRPERSON HOLT: Okay.
- 14 CAPTAIN LEVER: Just because you're having contact
- 15 with a citizen doesn't necessarily mean it has to be
- 16 negative. When you talk about fairness, we're only
- 17 assessing you on your behavior. So again, like the number
- 18 two guy in the city, he did exactly what he wanted to do
- 19 however, he had a high-risk score. So when you say
- 20 fairness, we only... I'm not doing a risk assessment for
- 21 you versus Assistant Chief LeValley. It would be for
- 22 Chair Holt. Right? So I'm looking at your activities. My
- 23 team is looking at your activities based on your
- 24 citizens' complaints, based on your uses of force.
- 25 CHAIRPERSON HOLT: Okay.



- 1 CAPTAIN LEVER: So just because I have a contact with
- 2 citizens doesn't necessarily mean it's negative-
- 3 CHAIRPERSON HOLT: Oh, I know that. LeValley sent
- 4 some reports.
- 5 CAPTAIN LEVER: But it shouldn't be.
- 6 CHAIRPERSON HOLT: Right. Thank you for that
- 7 explanation.
- 8 COMMISSIONER PRESSLEY: Mr. Chair, can I have a
- 9 follow up to that question though? I apologize. The
- 10 follow up is compared to what you mentioned earlier about
- 11 comparing PEER comparison.
- 12 CAPTAIN LEVER: Yes.
- 13 COMMISSIONER PRESSLEY: How would PEER comparison
- 14 relate to an incident like that?
- 15 CAPTAIN LEVER: So they're similar. So we're just
- 16 seeing where you stack up. It is just a chart for our
- 17 visualization to know where the officer stands. So if I
- 18 do a PEER comparison chart and all of your PEERS have
- 19 like three or four, and you are a seven, then I need to
- 20 pay some attention to you. Not that, you know, we expect
- 21 you to be even maybe you need training in use of force,
- 22 right? So we can get you what you need to serve the
- 23 citizens properly.
- 24 COMMISSIONER PRESSLEY: Thank you.
- 25 CHAIRPERSON FERGUSON: Fantastic. Commissioner



- 1 Hernandez. Commissioner Bell.
- 2 COMMISSIONER BELL: Thank you Chair. I just want to,
- 3 when we're talking about customer service, we don't use
- 4 that terminology in DPD in law enforcement. Basically, we
- 5 have advocated with Chief Craig and now Chief White in
- 6 reference to demeanor. Most of these complaints we read
- 7 is about demeanor. That's customer service. But you do
- 8 you have an impact and that's one of the areas that we
- 9 spend in the academy talking to the officer about their
- 10 demeanor. I use for example, state troopers, they have a
- 11 good profile with their uniform. They have a good profile
- 12 and they do traffic stop over and over again but they
- 13 don't have this, you know, how people have them that
- 14 static, whereas I know we do historically. How can we
- 15 impact customer service in terms of demeanor? Every time
- 16 I have an interaction, I get a survey.
- 17 COMMISSIONER BELL: How were you treated? That's
- 18 something that if we can drive down demeanor, then you
- 19 see a drastic decline in terms of complaint. Why is it so
- 20 difficult to encounter the public? In most cases it's not
- 21 a serious matter, it's just an encounter investigation. I
- 22 speak from experience. It's not that difficult to treat
- 23 people like you want to be treated, like your family want
- 24 to be treated, like you wanted to be treated before we
- 25 became a police officer. Now you got a badge, and you



- 1 expect officers treat you in a certain way. Right? So why
- 2 can't we deal with that properly? Where are we in 2022?
- 3 CAPTAIN LEVER: So again, I think the risk assessment
- 4 program will help here. I would tell you this personally,
- 5 for me, I treat people how I have them treat my mother.
- 6 See, I'll take some things that I wouldn't expect for you
- 7 to do to my mother, right? But I'm only speaking for
- 8 myself. So if I do see a problem with demeanor, again,
- 9 training, training, training. Sometimes it's a
- 10 misunderstanding. Sometimes I don't understand your
- 11 culture. So I'm not communicating with you in the right
- 12 way. Right. I don't want to take too much time, but as a
- 13 younger officer, I know we don't take gratuities, right?
- 14 So I went to a household in Dearborn, I think they're
- 15 Middle Easterners, and literally before they would talk
- 16 to me, they tried to feed me, they tried to give me
- 17 water.
- 18 CAPTAIN LEVER: I literally had to take an apple for
- 19 them to talk to me. So if I would've never took that
- 20 apple, they would've never talked to me. Right. So you
- 21 have to understand the culture that you're in. Again, you
- 22 see the top of the pyramid is training. So it's training,
- 23 understanding. We have a DEI now. I talk to her often.
- 24 I'm sorry, diversity, equity, and inclusion person. I
- 25 speak with her often and we collaborate to try to get the



- 1 best product out. So that's another entity of training.
- 2 So I've recommended they go to DEI. I reckon de-
- 3 escalation training because sometimes it's de-escalation,
- 4 like I'm talking to you and... I'm taking up too much
- 5 time, let me know. But I've watched an officer, no,
- 6 literally, I've watched an officer talk to a citizen.
- 7 There was a shooting, and the citizen was excited and the
- 8 officer was saying, stop yelling at me. I'm saying, wait,
- 9 wait, wait, you know. She's excited. She's telling you
- 10 the best way she can. So it's just training.
- 11 CHAIRPERSON HOLT: One comment, please.
- 12 CHAIRPERSON FERGUSON: No. Commissioner?
- COMMISSIONER CARTER: Thank you Mr. Chair. I'd like
- 14 to piggy off of back of what Commissioner Bell said. We
- 15 have a lot of technology now. On a ticket we could place
- 16 a QR code where resident could scan and put in a ticket
- 17 number and put in the data for how were you treated. I
- 18 mean, it's as simple as that. Assistant Chief. It's as
- 19 simple as that.
- 20 ASSISTANT CHIEF LEVALLEY: I like that. Yes, ma'am.
- 21 CHAIRPERSON FERGUSON: Thank you. Commissioner
- 22 Holley.
- 23 CHAIRPERSON HOLLEY: No question.
- 24 CAPTAIN LEVER: My ten minutes are up.
- 25 CHAIRPERSON FERGUSON: Thank you, sir. Wait.



- 1 Commissioner, I'm sorry. I didn't see you walk back in.
- 2 Commissioner Burton.
- 3 COMMISSIONER BURTON: Not at this time.
- 4 CHAIRPERSON FERGUSON: Oh, thank you. Thank you, sir.
- 5 CHAIRPERSON HOLT: Thank you for your presence.
- 6 CHAIRPERSON FERGUSON: Fantastic. Madam interim
- 7 Secretary, White.
- 8 MS. WHITE: Yes, sir. Through the Chair, honorable
- 9 Board. The incoming correspondence is noted on the
- 10 agenda, and it is clear on the agenda as far as the
- 11 weekly DPD Facial Recognition Technology report, and
- 12 other technology reports. But just want to move to some
- 13 other items that is included in your Board meeting packet
- 14 in section six, please. If you would please refer to that
- 15 section, you will find other staff reports. Incoming
- 16 correspondence includes the manual directive on 205.11
- 17 officer involved shooting investigations. This policy
- 18 directive came into the Board's office for the Board's
- 19 review and final approval. It is being, or it probably
- 20 has been posted to the Board's webpage for public
- 21 feedback and inspection.
- MS. WHITE: Also, Board staff will begin its review
- 23 and evaluation of the policy directive in connection with
- 24 the policy committee. Additionally, the Board received a
- 25 staff report, along with other staff reports in regard to



- 1 the formatting of minutes, reflecting the continued
- 2 consistent formatting of the BOPC minutes in line with
- 3 BOPC Customs. Also, the Board received the Youth Advisory
- 4 Panel update in regard to the progress of that
- 5 initiative. At this time Ms. Blossom will share updates
- 6 in that regard. Also, Madam Vice-Chair Holt and
- 7 Commissioner Carter will also provide updates. Madam
- 8 Vice-Chair.
- 9 CHAIRPERSON HOLT: Oh, thank you for this
- 10 opportunity. This discussion involves the Youth Advisory
- 11 Panel. I'm going to skim through it as quickly as
- 12 possible. The Board is aware that the Youth Advisory
- 13 Panel Initiative was resolved on May 12th, 2022. At this
- 14 juncture, we have recruited and are reviewing the
- 15 applications... Is it okay to share these young people's
- 16 names, or no? I'll just do. We have a young person from
- 17 Cesar Chavez High School, Renaissance, Martin Luther
- 18 King, Wayne State University two applicannts from Wayne
- 19 State University. We need it to be known that the
- 20 applications were online. I encouraged everybody I knew
- 21 to go to the City of Detroit website to access the
- 22 application. The age group for participants is between is
- 23 between 15 and 24. Now are we still accepting
- 24 applications?
- MS. WHITE: Through the Chair. The application period



- 1 has ended. September 30th was the last day.
- 2 CHAIRPERSON HOLT: Five people.
- 3 CHAIRPERSON FERGUSON: Yeah.
- 4 CHAIRPERSON HOLT: Okay. All right. Any other
- 5 comments that need to be made about this report?
- 6 CHAIRPERSON HOLLEY: No, ma'am.
- 7 CHAIRPERSON HOLT: It's okay from my vantage point
- 8 maybe because I know what's going on.
- 9 MS. WHITE: Ms. Blossom can add more.
- 10 MS. BLOSSOM: Through the Chair. Thank you, Madam
- 11 Vice-President. I would just add that we would give
- 12 thanks to Dr. Vitti's. Office and his staff-
- 13 CHAIRPERSON HOLT: I'm sorry, Ms. Blossom.
- MS. BLOSSOM: Angel Fox, who shepherded the
- 15 information through Detroit Public Schools' community
- 16 district. Also, to the marketing director at the public
- 17 library, because we generated a lot of inquiries by
- 18 having the applications and flyers in all the public
- 19 library branches. The report indicates the number into
- 20 the thousands of flyers and applications that we made
- 21 available across the city. We do appreciate the fact that
- 22 people called and asked questions, and that the young
- 23 people who were truly interested took the time to not
- 24 only do the application, but to complete it and submitted
- 25 by the deadline, which as mentioned was September 30th.



- 1 We're conducting preliminary reviews of those
- 2 applications, and we're in contact with the supporters of
- 3 those applications. We look forward to having the group
- 4 meet as a work group and make final decisions about the
- 5 next steps. Thank you. Mr. Chairman.
- 6 CHAIRPERSON HOLT: Through the Chair.
- 7 CHAIRPERSON FERGUSON: Yes.
- 8 CHAIRPERSON HOLT: Thank you, Ms. Blossom. Again, we
- 9 need it to be noted that with Detroit Public School, we
- 10 had access to Miss Angel Fox in the office of Dr. Vitti,
- 11 who helped facilitate applications throughout Detroit
- 12 Public Schools. I think our target was no more than seven
- 13 people anyway. Is that accurate? We're good. Okay. Thank
- 14 you again, Ms. Blossom, Commissioner Carter, and of
- 15 course, Ms. White for this opportunity for me to be
- 16 involved.
- MS. WHITE: Yes, ma'am. Through the Chair. Mr. Chair,
- 18 I did just have another update and thank you for your
- 19 patience, honorable Board. We did receive correspondence
- 20 from Board Parliamentarian from Dr. Francis Jackson
- 21 regarding various motions for the Board's considerations.
- 22 Dr. Jackson can share more information, not necessarily
- 23 details, because all of the details are contained in
- 24 those documents, but she can just add. The items are
- 25 including in your packet.



- 1 COMMISSIONER BERNARD: Mr. Chair, before we get to
- 2 doctor's comments, I'd like to go back to some of the
- 3 other items that the Acting Board Secretary has
- 4 referenced since we... I assume they're for a discussion
- 5 as well.
- 6 CHAIRPERSON FERGUSON: What item is that?
- 7 COMMISSIONER BERNARD: Well, several. Number one, the
- 8 memo that she referenced regarding clarification
- 9 regarding formatting of BOPC meeting mass during meeting
- 10 week of September 29th, 2022, does not address the
- 11 substantive issue that I raised regarding-
- 12 CHAIRPERSON FERGUSON: We're not on that one.
- COMMISSIONER BERNARD: I got that. But that was one
- 14 of the main. Finally, she also referenced committee
- 15 assignments. I decline to be on the disciplinary
- 16 administrative request committee. I have chaired the
- 17 policy committee for the last year. I also requested to
- 18 be on the personnel committee. None of my preferences,
- 19 nor any indication of where my strengths lie have been
- 20 obviously addressed in terms of these committee
- 21 assignments. Rather, they are designed to silence and
- 22 provide a lack of transparency or quite frankly,
- 23 credibility.
- 24 CHAIRPERSON FERGUSON: Okay.
- 25 COMMISSIONER BERNARD: So I decline.



- 1 CHAIRPERSON FERGUSON: Okay. So noted. For the
- 2 record, I asked commissioners to email me or call me what
- 3 assignment they would like to-
- 4 COMMISSIONER BERNARD: I did that. I did that in an
- 5 open meeting.
- 6 CHAIRPERSON FERGUSON: I got only one from one
- 7 commission.
- 8 COMMISSIONER BERNARD: You got mine. You heard it,
- 9 but in this room-
- 10 CHAIRPERSON FERGUSON: Okay. So we're going to move
- 11 right along now. We're on Ms. Jackson. Go right ahead.
- 12 COMMISSIONER BERNARD: I'm not going to be
- 13 marginalized, Mr. Chairman-
- 14 CHAIRPERSON FERGUSON: Commissioner-
- 15 COMMISSIONER BERNARD: I'm going to-
- 16 CHAIRPERSON FERGUSON: You don't have the floor.
- 17 Jackson has the floor-
- 18 COMMISSIONER BERNARD: I'm going to address the
- 19 matter formally.
- 20 CHAIRPERSON FERGUSON: Ms. Jackson, you have the
- 21 floor.
- Dr. FRANCIS JACKSON: Thank you, Mr. Chairman. I was
- 23 asked to put together a handout that would help to
- 24 elucidate the three motions that are under bring back,
- 25 reconsider, rescind, and amend something previously



- 1 adopted. So that is the handout that you have in a table
- 2 form. The motion to reconsider can only be made on the
- 3 same day as a motion you want reconsidered was disposed
- 4 of, and that's whether it was adopted or voted down. You
- 5 cannot make the motion to reconsider on the next meeting.
- 6 It can only be made on the same day. It has to be made by
- 7 someone who voted on the prevailing side. So if the No's
- 8 prevail, you had to have voted No. If the Yeses prevail,
- 9 you had to have voted Yes. The person who seconds the
- 10 motion, it doesn't matter how they voted. So if you're
- 11 going to second the motion, how you voted is immaterial.
- Dr. FRANCIS JACKSON: The thing that's important to
- 13 remember about the motion to reconsider, it doesn't
- 14 change anything. It doesn't change the motion that was
- 15 adopted or not adopted. It only reopens that question.
- 16 The big thing though, is that the motion to reconsider is
- 17 the only bring back motion that can handle a motion that
- 18 was voted down. So if a motion was voted down, the only
- 19 way to bring it back at that same meeting is the motion
- 20 to reconsider. The motions to amend something previously
- 21 adopted and rescind have exactly the same rules and
- 22 regulations. The only difference is when you rescind
- 23 something, you delete it, you erase it. When you amend
- 24 something, you change it, but you keep it. There's no
- 25 time limit on this. It doesn't matter how you voted.



- 1 However, once that motion is made to either rescind or
- 2 amend something previously adopted, if it is voted down,
- 3 it cannot be renewed at the same meeting.
- 4 Dr. FRANCIS JACKSON: You can't keep bringing it back
- 5 at the same meeting. Now, you can bring it back at the
- 6 next week's meeting, but not so if... For example, the
- 7 only way to correct minutes is by the motion to amend
- 8 something previously adopted. But the two motions have
- 9 exactly the same rules. They do something differently. So
- 10 if those motions are adopted, they change what you did,
- 11 whereas the motion to reconsider does not.
- 12 CHAIRPERSON FERGUSON: All right. So now we're going
- 13 to move into well, we're going right past unfinished
- 14 business. So we're going to go right into new business.
- 15 Wait, we're going to... Hang on. We're going to go with
- 16 Commissioner Bernard. New business.
- 17 COMMISSIONER BERNARD: First of all, Mr. Chairman, I
- 18 want to object to the agenda that was presented to you
- 19 today. When you wanted to rescind your vote on the
- 20 officer who we agreed to provide compensation to while he
- 21 was suspended, that motion was printed on the agenda
- 22 because you wanted to rescind or in that instance rescind
- 23 your vote or amend it. I gave you written notice of my
- 24 desire to put on today's agenda that my motion to amend
- 25 the minutes of the 29th should be heard today. My



- 1 statement is not on the agenda, which to me indicates
- 2 some level of bias or prejudice, obviously. Because if
- 3 yours can be on anyone else's can be on, but mine is not.
- 4 Now speaking to the merits of the motion that I made.
- 5 CHAIRPERSON FERGUSON: Right. Under new business.
- 6 COMMISSIONER BERNARD: Under new business.
- 7 CHAIRPERSON FERGUSON: Okay.
- 8 COMMISSIONER BERNARD: The merits of the motion. It
- 9 has been the practice of this Board for as long as I can
- 10 remember, even when I was your lawyer and certainly
- 11 Commissioners Bell and Carter can recall this that the
- 12 discussion by Board members on a matter was never
- 13 included in the minutes. In the old day that used to be
- 14 included. It would be Bernard said so and so, you know,
- 15 Carter said so and so, Bell said, So and so. That
- 16 practice was ended several years ago and that's the
- 17 minutes that you have received. Ever since I've been
- 18 here, since I've been back, since I've been on the Board
- 19 for the last year or so, all of our minutes are matter of
- 20 fact. We adopted the resolution for X, Y, Z, period.
- 21 COMMISSIONER BERNARD: There was no discussion. In
- 22 these particular minutes the only reason that I objected
- 23 last week was because it went into detail about, first of
- 24 all, the motion was to approve the harassment policy.
- 25 Agreed 100% unanimous. We approved the harassment policy



- 1 that the City of Detroit personnel department has. Fine.
- 2 Then suddenly in the middle of the minutes, of that one
- 3 item, there was a discussion about NACOLE and about what
- 4 happened in terms of an election and what a Board member
- 5 did all this ancillary stuff that had nothing to do with
- 6 it. My motion at that time was to eliminate that
- 7 verbiage. That's all.
- 8 CHAIRPERSON FERGUSON: So what's your motion today?
- 9 COMMISSIONER BERNARD: My motion-
- 10 CHAIRPERSON FERGUSON: That's what we're going to do
- 11 now.
- 12 COMMISSIONER BERNARD: My motion that we eliminate-
- 13 CHAIRPERSON FERGUSON: Sate your motion so we can
- 14 vote on it.
- 15 COMMISSIONER BERNARD: That we eliminate that
- 16 verbiage from the minutes. It is inappropriate. It is
- 17 inconsistent with our entire pattern, practice, and
- 18 procedure.
- 19 CHAIRPERSON FERGUSON: Can we get a second?
- 20 Dr. FRANCIS JACKSON: Mr. Chairman?
- 21 CHAIRPERSON FERGUSON: Yes.
- 22 Dr. FRANCIS JACKSON: The proper motion to be made
- 23 when you want to eliminate verbiage from the minutes is
- 24 the motion to expunge.
- 25 CHAIRPERSON FERGUSON: Okay.



- 1 COMMISSIONER BERNARD: Okay. To expunge, whatever.
- Thank you so much. 2
- 3 CHAIRPERSON FERGUSON: So state it again.
- 4 Dr. FRANCIS JACKSON: It requires a majority vote of
- the entire Board. 5
- 6 CHAIRPERSON FERGUSON: Got you.
- 7 COMMISSIONER BERNARD: The motion is to expunge the
- language related to NACOLE and or Board members from the 8
- motion for the adoption by this Board of the harassment
- policy articulated by the City of Detroit Personnel 10
- 11 Department.
- 12 CHAIRPERSON FERGUSON: Okay. Is it for discussion now
- 13 or we already had the discussion?
- COMMISSIONER BERNARD: The motion has to be seconded. 14
- 15 Dr. FRANCIS JACKSON: The commissioner only-
- 16 CHAIRPERSON FERGUSON: So we need a second.
- Dr. FRANCIS JACKSON: It has to be seconded, but the 17
- motion to expunge has nothing to do with the motion to 18
- 19 adopt the minutes.
- 20 CHAIRPERSON FERGUSON: Got you.
- 21 Dr. FRANCIS JACKSON: It's a separate issue to say,
- strike this out. So expunge means I want this removed. 22
- Now what Robert says is you draw a line through it, but 23
- 24 when you publish these minutes, it will not include that
- language if the motion to expunge is adopted. It must be 25



- 1 seconded. It is debatable and it will require six votes
- 2 in the affirmative to be adoptable.
- 3 CHAIRPERSON FERGUSON: Okay. Is there a second?
- 4 COMMISSIONER: I second.
- 5 CHAIRPERSON FERGUSON: Okay. A second. Open for
- 6 further discussion.
- 7 CHAIRPERSON HOLLEY: Through the Chair.
- 8 CHAIRPERSON FERGUSON: Yes. Further discussion.
- 9 CHAIRPERSON HOLLEY: Madam Secretary, I just wanted a
- 10 clarification. My understanding when you mentioned this
- 11 last week, is that it was remarks about what was being
- 12 expunged was not on the record. It was basically a
- 13 comment by the Chairperson
- MS. WHITE: Through the Chair. The only remarks that
- 15 were included in last week's minutes as all other
- 16 minutes, includes the Chairperson's report or remarks.
- 17 That's it. No other commentary, no other discussion items
- 18 were included. They're never included based on Robert's
- 19 Rules of Order Parliamentary Procedure that you can just
- 20 include the action items. But as far as the Chair's
- 21 report, his or her report is contained in that.
- 22 COMMISSIONER BERNARD: If I may commission-
- 23 CHAIRPERSON FERGUSON: You don't have the Chair.
- 24 Commissioner Hernandez.
- 25 COMMISSIONER HERNANDEZ: Thank you. Through the



- 1 Chair. I just think we would all benefit from an actual
- 2 draft copy of the minutes at hand with the actual
- 3 expunged language that Commissioner Bernard is actually
- 4 talking about. Right now, I have no idea. That motion was
- 5 entirely vague and can be interpreted in way too many
- 6 ways. So before I feel comfortable either supporting or
- 7 not, I think it's, again, more beneficial to have an
- 8 actual copy of that, because I don't see it.
- 9 CHAIRPERSON FERGUSON: Okay. Any further discussion?
- 10 COMMISSIONER: A motion to include what Commissioner
- 11 Hernandez just said it. Is that okay with you?
- 12 COMMISSIONER BERNARD: You mean for the next meeting?
- 13 Yes. No problem. I mean-
- 14 CHAIRPERSON FERGUSON: Okay, then no problem. Hang
- 15 on. Go ahead Commissioner Pressley.
- 16 COMMISSIONER PRESSLEY: Yeah. So my comment is really
- 17 just try to figure out the effect of this motion being
- 18 that I was on the assumption that our remarks in this
- 19 public setting are matter of public record and are kept
- 20 as a matter of our engagement. So by striking this from
- 21 the minutes, I'm confused about what effect.
- 22 COMMISSIONER BERNARD: May I respond? The effect is
- 23 that when people ask for the minutes of, 10 meetings
- 24 let's say, the action items of the Board are expressed in
- 25 the minutes. There is no commentary in those minutes



- 1 whatsoever. The Chair's report is separate. He makes that
- 2 at the beginning of the meeting. In other words,
- 3 Commissioner Pressley, in the old days, if I was
- 4 objecting to something, it would say, Linda Bernard said.
- 5 You remember Ricardo, it would say, I said such and such
- 6 and such. That's what these minutes did. They took us
- 7 back to that. We decided that our minutes would only
- 8 reflect the action item and it would not express what
- 9 Linda said what Sam said. We stopped all of that. They're
- 10 very precise and concise now, and that is the way... I'm
- 11 sure Doctor will agree that that is the way many
- 12 organizations operate these days. They don't say, well,
- 13 Linda said this and that and the other. That doesn't work
- 14 because it creates confusion in the minds of the public.
- 15 CHAIRPERSON FERGUSON: Okay. Thank you.
- 16 COMMISSIONER BERNARD: We adopted a resolution for an
- 17 anti-harassment policy in the discussion. We did that
- 18 unanimously. So, any other discussion about NACOLE and
- 19 what was totally inappropriate and shouldn't be in the
- 20 minutes. It's self-serving. However-
- 21 CHAIRPERSON HOLLEY: Mr. Chairman.
- 22 CHAIRPERSON FERGUSON: Yes.
- 23 CHAIRPERSON HOLLEY: The point that I think we all
- 24 need to understand even with the Commissioner is that if
- 25 I said something to be on the record, you cannot deny me



- 1 for what I want to say on record.
- 2 COMMISSIONER BERNARD: I agree.
- 3 CHAIRPERSON HOLLEY: You cannot deny me. I got a
- 4 right to say. If I wanted to back it up or something, I
- 5 may come to you and tell you I want to expunge it, but
- 6 you can't deny me or my right to say what I want on to
- 7 say. No commissioner can do that. Now, you can vote on it
- 8 and do it. But the motion, she don't have the right to...
- 9 She has a right but I'm just saying to you I feel like...
- 10 That's all I'm saying.
- 11 COMMISSIONER BERNARD: Jim, the minutes are not a
- 12 transcript. The transcript you can access online with
- 13 every commissioner said at every point. The minutes are
- 14 not that-
- 15 COMMISSIONER BELL: Commissioner talking over
- 16 everybody-
- 17 CHAIRPERSON FERGUSON: Hang on-
- 18 COMMISSIONER BELL: Can't get a chance to speak.
- 19 CHAIRPERSON FERGUSON: We're getting to you.
- 20 COMMISSIONER BURTON: Point of order.
- 21 CHAIRPERSON FERGUSON: Commission Bell.
- 22 COMMISSIONER BELL: I think Commissioner Hernandez
- 23 made a great point in reference to clarity. Commissioner
- 24 Holley made a great statement in reference to putting
- 25 something on the record. He has that opportunity to do



- 1 that as a commissioner speak. I want this on the record.
- 2 The Chair has an opportunity in terms of a statement that
- 3 on the record, there's a difference between the Chairman
- 4 and a commissioner in terms on the record, but we need
- 5 clarity on exactly what this motion is speaking to in
- 6 reference to this particular matter. So there should not
- 7 be a vote on this matter at this particular moment.
- 8 CHAIRPERSON FERGUSON: So, okay. Now it has been
- 9 seconded. So she has to rescind that one. Correct? So she
- 10 can put it in writing and send it out to all the
- 11 commissioners so they can understand her rescindment of
- 12 motions. Correct?
- Dr. FRANCIS JACKSON: My understanding, Mr. Chair, is
- 14 that the commissioner's motion was to expunge certain
- 15 words. Rescind is not what you can do because it was
- 16 actually something that occurred. You can't rescind it,
- 17 it actually happened. What you can do though, is move to
- 18 expunge. If the commissioner is not ready to vote on the
- 19 motion to expunge, then my recommendation would be that
- 20 you postpone that motion to expunge to next week's
- 21 meeting at which time the section of the minutes that
- 22 contains the words that the commissioner wants expunged
- 23 will be available to the commissioners and then they will
- 24 know what it is they're voting to expunge. The only point
- 25 of clarification the parliamentarian needs is, are the



DBOPC 10/06/2022

- 1 words that Commissioner wants to expunge part of a
- 2 written report that was submitted to the Board?
- 3 COMMISSIONER BERNARD: No.
- 4 Dr. FRANCIS JACKSON: Excuse me, Mr. Chairman.
- 5 CHAIRPERSON FERGUSON: Thank you. Go ahead.
- 6 Dr. FRANCIS JACKSON: Sorry. So it was not part of a
- 7 written report. So the motion to be made would be to
- 8 postpone the motion to expunge to next week when the
- 9 minutes that are being questioned would be available to
- 10 all commissioners and the areas that commissioner wants
- 11 expunged would be clearly identified.
- 12 CHAIRPERSON FERGUSON: Okay. Great.
- Dr. FRANCIS JACKSON: I won't be at that meeting next
- 14 week so...
- 15 CHAIRPERSON FERGUSON: It's okay. I got it.
- Dr. FRANCIS JACKSON: I want to make sure everyone's
- 17 clear. So the motion doesn't go away.
- 18 COMMISSIONER BERNARD: That's fine. Mr. Chair. I
- 19 would like to-
- 20 CHAIRPERSON FERGUSON: So would you like to do that?
- 21 COMMISSIONER BERNARD: Absolutely. To move to
- 22 postpone the motion to expunge to next week when the
- 23 minutes are available for everyone to review.
- 24 COMMISSIONER: Support.
- Dr. FRANCIS JACKSON: Commissioner, identify the area



- 1 to be expunged.
- 2. CHAIRPERSON FERGUSON: Identify the area to be
- 3 expunged.
- COMMISSIONER BERNARD: I'll underline that-4
- CHAIRPERSON FERGUSON: All right. So now we're 5
- getting ready to take a vote. All in favor for next week? 6
- 7 COMMISSIONER HERNANDEZ: I had an additional
- question. 8
- CHAIRPERSON FERGUSON: I'm sorry, go ahead. 9
- COMMISSIONER HERNANDEZ: I'm out of order now. Can I 10
- 11 still?
- 12. Dr. FRANCIS JACKSON: Not necessarily.
- 13 COMMISSIONER HERNANDEZ: I'm big on clarity. So is
- 14 the intent to expunge statements that were made regarding
- 15 NACOLE last week. That's the intent.
- 16 COMMISSIONER BERNARD: No. The intent-
- 17 COMMISSIONER HERNANDEZ: From the Chair or
- holistically. That's the point of clarity that I need. 18
- 19 That's it.
- 20 CHAIRPERSON FERGUSON: That's why she's going to put
- 21 it in writing.
- COMMISSIONER HERNANDEZ: I want both. 2.2
- 23 CHAIRPERSON FERGUSON: Right.
- 2.4 COMMISSIONER HERNANDEZ: But I want to hear this
- 25 first. If you allow it.



- 1 COMMISSIONER BERNARD: I just want to ask a question.
- 2 I want to ask a question of the Chair. As I understand a
- 3 commissioner Bell's statement, it was that we, any
- 4 commissioner, can ask that their statement be part of
- 5 the... Essentially the minutes of the meeting verbatim.
- 6 If that's true, then that will change our minutes
- 7 considerably. If that's what we're going to do. Because
- 8 in the past, you were present when the Board elected to
- 9 have only action items in the minutes. You were present.
- 10 That's been the status quo for years.
- 11 COMMISSIONER BERNARD: Now you're saying that if I
- 12 want my statement, me, Linda Bernard, or any other
- 13 commissioner, to be in the minutes, we can request that
- 14 our statement be part of the minutes as opposed to part
- 15 of the transcript. Commissioner Hernandez, there is a
- 16 written transcript that recites every period, pause,
- 17 moment, everything. We used to use that, but we don't use
- 18 that anymore. We only do action items. Real quick,
- 19 simple, and then a hurry minutes. But if we're going to
- 20 go to the point where I can request that my statement be
- 21 part of the record, I want to understand that that's the
- 22 process now where any commissioner can do it.
- 23 CHAIRPERSON FERGUSON: Now, would you like to-
- 24 COMMISSIONER BELL: Mr. Chairman under discussion.
- 25 CHAIRPERSON FERGUSON: Yes.



- 1 COMMISSIONER BELL: My statement is not the law, it's
- 2 not the bylaws, but basically what I'm indicating to you
- 3 is that you can make a request and the Board can deny
- 4 that request. To have your, it's not-
- 5 COMMISSIONER BERNARD: I have everything that you
- 6 said put the minutes. That's what you're saying.
- 7 COMMISSIONER BELL: I'm not saying that. I just want
- 8 to give clarity. Don't put words into my mouth.
- 9 CHAIRPERSON FERGUSON: Talk to the Chair.
- 10 COMMISSIONER BELL: What I'm saying is that you can
- 11 make a request, I want this part of the record. But when
- 12 you're talking about expunging a Chairman's remark,
- 13 that's a whole different scenario. We need to do a little
- 14 bit research. I would hope that not next week, you bring
- 15 it back the week afterwards. We have a community meeting
- 16 next week. No drama.
- 17 COMMISSIONER BERNARD: I would agree.
- 18 COMMISSIONER BELL: The maximum would be in the
- 19 future, but not at that meeting next week. So I would
- 20 suggest you amend your motion that's the proper term -
- 21 for two weeks from now.
- 22 COMMISSIONER BERNARD: I accept your amendment.
- 23 CHAIRPERSON FERGUSON: You accept his amendment?
- 24 COMMISSIONER BERNARD: Yes.
- 25 CHAIRPERSON FERGUSON: Can we just do a majority, or



- 1 do we have to do a roll call?
- 2. Dr. FRANCIS JACKSON: You're going to ask for
- unanimous consent, Mr. Chairman. 3
- 4 CHAIRPERSON FERGUSON: Unanimous consent. All in
- favor? 5
- 6 COMMISSIONERS: Aye.
- 7 CHAIRPERSON FERGUSON: All opposed? So it'll be in
- two weeks. 8
- COMMISSIONER MOORE: Mr. Chairman. 9
- 10 CHAIRPERSON FERGUSON: Yes.
- 11 COMMISSIONER MOORE: I know you're just trying to get
- 12 through this.
- 13 CHAIRPERSON FERGUSON: Yes, sir.
- 14 COMMISSIONER MOORE: But we left out, I think
- 15 something that's critical of Ms. Shaw's report-
- 16 CHAIRPERSON FERGUSON: That's what we're approaching.
- 17 Sir, I got this.
- COMMISSIONER MOORE: It's just not-18
- 19 CHAIRPERSON FERGUSON: Commissioners. It doesn't have
- 20 to be commissioners. I got you.
- COMMISSIONER MOORE: But that's it-21
- 22 CHAIRPERSON FERGUSON: I got it. It's under new
- 23 business. It's under new business.
- COMMISSIONER BANKS: Peace and blessings. 2.4
- 25 COMMISSIONER BANKS: We up under new business now, I



- 1 thought.
- CHAIRPERSON FERGUSON: Yes, we're still on new 2.
- business, but he was... Go ahead. You have anything for 3
- new business? 4
- COMMISSIONER BANKS: Yeah. You know, I received a... 5
- My spirit is grieved. I received the email yesterday 6
- through the email blast. It stated that a Board related
- individual is trying to sue a Board member. Sue a Board 8
- member. We are family. I mean, we are family. What is
- this? We supposed to be able to come together-10
- 11 COMMISSIONER BELL: Mr. Chairman, perhaps we need to
- entertain this matter in another form. 12
- 13 CHAIRPERSON FERGUSON: Wait. I'm ready something.
- 14 COMMISSIONER BERNARD: I don't know anything about
- 15 it.
- CHAIRPERSON FERGUSON: He has the floor. 16
- Commissioner, we should talk about this offline. 17
- CHAIRPERSON FERGUSON: Thank you. Any further new 18
- 19 business?
- 20 CHAIRPERSON HOLLEY: I do.
- 21 CHAIRPERSON FERGUSON: Okay, go ahead, sir.
- CHAIRPERSON HOLLEY: Mr. Chairman, I like to ask that 22
- 23 with the secretary immediately as soon as possible, ask
- 24 for the president and CEO of the Wayne Mental health to
- make a presentation to the Board in terms where are we in 25



- the city of Detroit and Wayne County going with mental
- health? 2.
- 3 CHAIRPERSON HOLT: Is that a motion?
- 4 CHAIRPERSON HOLLEY: Yes, my motion is for the-
- CHAIRPERSON HOLT: Second. 5
- 6 MS. WHITE: Through the Chair. Just to provide
- clarity, we've already reached out. We heard your request
- 8 a couple of weeks ago, so we have reached out. We're
- waiting for feedback. So just want to clarify the record.
- CHAIRPERSON HOLLEY: So Mr. Chair, I'm just saying if 10
- 11 you need help in getting that done, because I'd like to
- have it with the next meeting we have here. So if we need 12
- 13 help with that, I'm willing to do that.
- 14 CHAIRPERSON FERGUSON: We'll try.
- 15 COMMISSIONER BURTON: Through the Chair.
- 16 CHAIRPERSON FERGUSON: Yes.
- 17 COMMISSIONER BURTON: Under new business, I just want
- 18 to just add this to the record.
- 19 CHAIRPERSON HOLLEY: So the motion just now go where?
- CHAIRPERSON FERGUSON: No. She's going to make that 20
- 21 happen.
- 22 CHAIRPERSON HOLLEY: So it means the motion just
- 2.3 failed?
- CHAIRPERSON FERGUSON: No. In two weeks. 24
- 25 CHAIRPERSON HOLLEY: Because she is going do it-



- 1 CHAIRPERSON FERGUSON: Yes.
- CHAIRPERSON HOLLEY: Okay. Thank you. 2.
- 3 CHAIRPERSON FERGUSON: Go ahead, sir.
- COMMISSIONER BURTON: Just like to add this to 4
- 5 record, you know that when something come before this
- Board at his office in a form of something that the Board 6
- 7 may have to weigh in on or vote on or something of that
- nature, it'd be very nice if it's time-stamped when it 8
- 9 comes in through email or phone or whatever and sent to
- the commissioners in a timely matter. There's been 10
- discrepancy where things came before the Board's office, 11
- 12 but have not reached the commissioners, whether it's in
- our emails or in our packets or so forth. So I just want 13
- to put that out there today at this session because it's 14
- 15 been long going and it always come back the Board's
- 16 leadership.
- 17 CHAIRPERSON FERGUSON: Okay.
- COMMISSIONER BURTON: But what is the Board's 18
- leadership? Because our residents don't know. They 19
- elected seven commissioners to represent districts, and 20
- then the mayoral appoints four commissioners for his 21
- office. So the question is define what is the Board's 22
- leadership and why certain items are not time-stamped and 23
- 24 sent to the commissioners. In addition, I'd like to
- address there's monthly meetings that this Board has with 25



- 1 the mayor's office, but there's never agenda. We never
- 2 get an update, and this has been going on for quite some
- 3 time. So the Board is not even aware of what these
- 4 discussions are. So, you know, it would be nice to have
- 5 agenda. It'd be nice that things that come before this
- 6 Board is time-stamped, and all commissioners have it
- 7 immediately.
- 8 CHAIRPERSON FERGUSON: Okay. For the record, I want
- 9 the audience to know, and everybody that's sitting here
- 10 and everybody on Zoom, the commissioners have the state-
- 11 of-the-art laptops, they're touch screen. When the Board
- 12 staff send stuff out to the Board on Tuesdays, it is
- 13 time-stamped, and date stamped. Things move fast on this
- 14 Board. I don't know if some of you probably noticed at
- 15 three o'clock, I still was getting information in when I
- 16 had to go out of the room. So things happen. So for the
- 17 audience and for the Zoom and for everybody in this room
- 18 and everybody is listening, the commissioners get every
- 19 single document and time stamp that they need. Now, I
- 20 can't tell you if they open them up on time or how they
- 21 open them or how they read them, but I get it all and I
- 22 make sure all the commissioners get everything that they
- 23 need so they can make conscientious decisions for the
- 24 Board, for the city, and for the residents. Now I'm
- 25 moving on for new business.



- 1 CHAIRPERSON HOLT: Uh?
- CHAIRPERSON FERGUSON: Wait a minute. New business. 2.
- Given the Board's unanimous consent to allow Board 3
- 4 leadership to meet to discuss next steps regarding the
- 5 presentation by Ms. Victoria Shaw. We have the following
- 6 recommendations.
- CHAIRPERSON HOLT: Given our-7
- CHAIRPERSON FERGUSON: The Board leadership, given 8
- our review and assessment of the Board's annual training
- calendar because our training calendar fills up -10
- various priorities, including and not limited to filling 11
- 12 vacancies, conducting interviews and access as over 10
- 13 candidates, and having the WSU, that's Wayne State
- 14 University and BOPC collaborative presentation, which is
- 15 coming that we really need, and our recommendations to
- 16 allow Ms. Shaw present during the Board's annual
- 17 training, which will be in January, 2023. So for that...
- CHAIRPERSON HOLT: I move to rescind the motion 18
- previously adopted for Ms. Victoria Shaw to give a 20-19
- minute presentation in three weeks. 20
- 21 COMMISSIONER BELL: Second.
- MS. WHITE: Who seconded? 22
- 2.3 CHAIRPERSON FERGUSON: Commissioner Bell seconded.
- Any discussion? 24
- 25 COMMISSIONER BERNARD: I am just tremendously... I



- 1 just can't believe it. I've served on 30 Boards,
- 2 including the Eastern Michigan University's Board of
- 3 Regents, and I have never seen a Board so obsessed with
- 4 not receiving information. You have a citizen, a
- 5 resident, a community leader-
- 6 CHAIRPERSON FERGUSON: Commissioner.
- 7 COMMISSIONER BERNARD: Who wants to I'm speaking to
- 8 the motion.
- 9 CHAIRPERSON FERGUSON: But wait, I'm trying to tell
- 10 you that weekend is what you want.
- 11 COMMISSIONER BERNARD: I'm not in favor of rescinding
- 12 this.
- 13 CHAIRPERSON FERGUSON: But it's going to come back up
- 14 in January.
- 15 COMMISSIONER BERNARD: I don't want it to come up in
- 16 January. We have an immediate problem right now with
- 17 respect to OCI and with respect to the Board. You have a
- 18 person that has spent months attending these meetings in
- 19 person and online, and who wants to share information
- 20 with you. You make time for an hour for a painting, but
- 21 you can't make time for a citizen and a community leader
- 22 who wants to present to you on issues that we are dealing
- 23 with. What are we here for? Are we window dressing?
- 24 CHAIRPERSON FERGUSON: Commissioner, you didn't even
- 25 hear what I said.



- 1 COMMISSIONER BERNARD: I did hear what you said.
- 2 CHAIRPERSON FERGUSON: Okay.
- 3 COMMISSIONER BERNARD: I'm not for any January. No.
- 4 COMMISSIONER MOORE: Hey, so Mr. Chairman, will Ms.
- 5 Shaw Talk in an hour?
- 6 CHAIRPERSON FERGUSON: We don't have an hour. No.
- 7 COMMISSIONER BERNARD: It's ridiculous.
- 8 CHAIRPERSON FERGUSON: No, 20 minutes.
- 9 COMMISSIONER BERNARD: I give it up.
- 10 CHAIRPERSON FERGUSON: 20 minutes at a training
- 11 session.
- MS. WHITE: Through the Chair.
- 13 CHAIRPERSON FERGUSON: Yes.
- MS. WHITE: Just for clarity, if there can only be
- 15 one speaker at a time so that our ASL interpreters can
- 16 adequately interpret for our audience and so that the
- 17 minutes are taken properly. Thank you so much.
- 18 CHAIRPERSON FERGUSON: I'm sorry for that. Wait-
- 19 COMMISSIONER MOORE: The reason why I say that is
- 20 because if it's going to be delayed all these months,
- 21 then at least she can get the hour that she initially
- 22 requested to help us. This is to help us. So I think
- 23 that, I mean, because I've had a conversation with you
- 24 this week, Board Secretary, Chairman, Commissioner Bell,
- 25 about certain things that we discussed. I'm not going to



- 1 go into detail, but I think that it needs to be some give
- 2 and take on all ins. Because if we can't give and take
- 3 and it's just take, it's time for me to start giving.
- 4 CHAIRPERSON FERGUSON: Now, commissioner, we're
- 5 giving and taking because we have to fill these
- 6 vacancies. We all have to fill these vacancies. That's
- 7 priority number one. Then the Wayne State University,
- 8 that has another priority, right? So those priorities
- 9 take time. But while they're taking time, our training
- 10 session, which is scheduled in January that I hope all
- 11 the commissioners come to, that's when we can get Ms.
- 12 Shaw in.
- 13 COMMISSIONER MOORE: Right. I got-
- 14 CHAIRPERSON FERGUSON: Four an hour, it's going to be
- 15 tough. It's going to be difficult.
- 16 COMMISSIONER MOORE: The only thing I'm saying-
- 17 CHAIRPERSON FERGUSON: So if you're going to give and
- 18 take, I'll give her. We should be able to give her 20
- 19 minutes.
- 20 COMMISSIONER MOORE: Right. So again, if it's going
- 21 to be delayed... Just my position. If it's going to be
- 22 delayed that many months, we should be able to give her
- 23 an hour. So again, I'm-
- 24 CHAIRPERSON HOLT: Through the Chair.
- 25 CHAIRPERSON FERGUSON: Wait one second. Hang on. He



- 1 still has the floor.
- 2 COMMISSIONER MOORE: The reason why I say that is
- 3 because again, personally I know, and Commissioner Bell
- 4 can attest to this from my conversation this week,
- 5 certain things I've just kept to myself and that's the
- 6 way I plan on doing at the same time. But if it's going
- 7 to be just take, take, take, it's time for me to start
- 8 giving. That's not a threat. I don't do threats, but I do
- 9 make promises.
- 10 CHAIRPERSON FERGUSON: Okay. Go ahead.
- 11 CHAIRPERSON HOLT: Through the Chair. During the
- 12 training sessions... You were at the last training
- 13 session. Let's say an institution, much like CIT, that
- 14 that training session only lasted 25, maybe 30 minutes.
- 15 None of the presentations go in excess of 30 minutes. For
- 16 it to be suggested that the Board are present at the
- 17 proposed presentation for an hour, I don't... When you
- 18 start talking about having adults be present for an hour
- 19 presentation-
- 20 CHAIRPERSON HOLLEY: Point of order.
- 21 CHAIRPERSON HOLT: An hour presentation-
- 22 CHAIRPERSON HOLLEY: Point of order.
- 23 CHAIRPERSON FERGUSON: Wait. Hang on.
- 24 CHAIRPERSON HOLT: An hour present-
- 25 CHAIRPERSON HOLLEY: Point of order.



- 1 CHAIRPERSON FERGUSON: What's your point?
- CHAIRPERSON HOLT: My point of order is-2
- 3 CHAIRPERSON HOLLEY: No.
- 4 CHAIRPERSON FERGUSON: State your point.
- COMMISSIONER BERNARD: CTI, we wouldn't want to do 5
- that. The most-6
- MS. WHITE: Through the Chair. 7
- COMMISSIONER BERNARD: The first thing that-8
- CHAIRPERSON FERGUSON: Hold on one speaker at a time. 9
- What's your point? 10
- CHAIRPERSON HOLLEY: Right now, we're dealing with 11
- 12 rescinding of the motion.
- CHAIRPERSON FERGUSON: Absolutely. 13
- 14 CHAIRPERSON HOLLEY: That's all.
- 15 CHAIRPERSON FERGUSON: Absolutely.
- 16 CHAIRPERSON HOLLEY: That's all we're talking about.
- CHAIRPERSON FERGUSON: So that's what we're dealing-17
- CHAIRPERSON HOLLEY: Then we start working on the 18
- 19 other-
- CHAIRPERSON HOLT: It was brought up to have an hour 20
- presentation. 21
- 22 CHAIRPERSON HOLLEY: You should bring it up.
- 23 CHAIRPERSON HOLT: The attention of an individual
- 24 that is attempting to understand, retain is not there as
- 25 well.



Page 112

- 1 COMMISSIONER MOORE: Sir, and I appreciate you
- 2 mentioning the last one, through the Chair. When I was at
- 3 the last one, there was a lot of dry time, a lot of empty
- 4 space in there. So we start talking about retention of
- 5 information. I believe that if a presenter's presenting
- 6 and you're trying to condense what they're doing down to
- 7 20 minutes, that might not be conducive for this
- 8 presentation, nor to us if we're trying to really
- 9 understand what's going on, because if we're talking
- 10 about experts in a certain area, they might have to break
- 11 it down.
- 12 Dr. FRANCIS JACKSON: Mr. Chairman.
- 13 CHAIRPERSON FERGUSON: Yes.
- Dr. FRANCIS JACKSON: The conversation on the length
- 15 of the presentation is not germane to the motion to
- 16 rescind. Now, what the commissioner can do is after the
- 17 motion to rescind has been voted up or down, the
- 18 commissioner can then make a motion that will establish
- 19 what he believes is a reasonable time for her to present.
- 20 But this conversation is not germane to the motion to
- 21 rescind the previously adopted motion that this person
- 22 would present in three weeks.
- CHAIRPERSON FERGUSON: So now we're ready to take a
- 24 vote.
- MS. WHITE: Madam Vice-Chair?



- 1 CHAIRPERSON HOLT: No.
- MS. WHITE: The motion is to rescind the-2.
- 3 CHAIRPERSON FERGUSON: I'm sorry.
- CHAIRPERSON HOLLEY: You made the motion. 4
- CHAIRPERSON HOLT: What's the motion? 5
- 6 COMMISSIONER BERNARD: Right. It was the right-
- 7 CHAIRPERSON FERGUSON: Hang on. Go ahead. Say the
- motion again. 8
- MS. WHITE: Your motion was-9
- CHAIRPERSON HOLLEY: Your motion-10
- MS. WHITE: Previously adopted to allow the 20-minute 11
- presentation by Ms. Victoria Shaw. 12
- 13 CHAIRPERSON HOLT: Yes. I support the motion to
- 14 rescind.
- 15 MS. WHITE: Commissioner Hernandez. I can come back -
- 16 Yes.
- MS. WHITE: Commissioner Holley Si. 17
- MS. WHITE: Commissioner Pressley Yes. 18
- 19 MS. WHITE: Commissioner Bernard - No.
- MS. WHITE: Commissioner Banks Yes. 20
- MS. WHITE: Commissioner Bell Nay. 21
- MS. WHITE: Commissioner Burton No. 2.2
- 23 MS. WHITE: Commissioner Carter - Yes.
- 2.4 MS. WHITE: Commissioner Moore - Nay.
- 25 MS. WHITE: There were 7 = Yes votes and 3 = No



- 1 votes. The motion passed. Excuse me, Mr. Chair. I did not
- 2 count you.
- 3 CHAIRPERSON FERGUSON: I know.
- 4 MS. WHITE: I apologize.
- 5 CHAIRPERSON FERGUSON: Yes.
- 6 MS. WHITE: Okay, so 8 = Yes votes and 3 = No votes.
- 7 The motion passed.
- 8 CHAIRPERSON FERGUSON: Okay. Now Commissioner Moore.
- 9 Can I have your motion?
- 10 COMMISSIONER MOORE: I'm just going to do.
- 11 CHAIRPERSON HOLT: You're going to do you?
- 12 COMMISSIONER MOORE: That's right.
- 13 CHAIRPERSON FERGUSON: Okay.
- 14 COMMISSIONER BELL: Mr. Chairman, we at what point in
- 15 time for adjournment-
- 16 COMMISSIONER BURTON: Through the Chair.
- 17 CHAIRPERSON FERGUSON: Yes. We're ready to try to
- 18 adjourn.
- 19 COMMISSIONER BURTON: Through the Chair.
- 20 CHAIRPERSON FERGUSON: Absolutely. Yes.
- 21 COMMISSIONER BURTON: You know, I just want to just
- 22 throw this out there, is that when the community often-
- 23 CHAIRPERSON FERGUSON: We're still under new business
- 24 I would say. We're still under new business. So is this
- 25 new business?



- 1 CHAIRPERSON HOLLEY: He's speaking on it. He's
- 2 speaking on.
- 3 CHAIRPERSON FERGUSON: He's speaking on new business.
- 4 Okay, go ahead.
- 5 COMMISSIONER BURTON: So when the community often
- 6 says that they want this Board to be transparent and have
- 7 accountability but they look at the actions that this
- 8 Board you know, and it just doesn't this doesn't balance
- 9 out. So therefore, you know, we should be hearing from
- 10 more of our community leaders.
- 11 CHAIRPERSON HOLLEY: We do every day.
- 12 CHAIRPERSON FERGUSON: He has the floor.
- 13 COMMISSIONER BURTON: No, this under new business. We
- 14 should hear from more of our community meeting, I mean
- 15 community leaders to give presentations before this body.
- 16 We often hear so much from DPD and hear so much from
- 17 others, but we don't hear more community presentations
- 18 from the community. That's something that really is
- 19 needed, especially at this height of this climate. This
- 20 Board was created in 1974 about the Honorable Coleman
- 21 Alexander Young. We just do not pass the smell test to
- 22 the level achievement that this Board-
- 23 CHAIRPERSON FERGUSON: He has the floor. No other
- 24 comments. Please go ahead.
- 25 COMMISSIONER BURTON: The level achievement that this



- 1 Board ought to be operating. So we should be hearing more
- 2 from the... In closing, we should hear more from
- 3 community members giving presentations, because this
- 4 Board supposed to be more community based, more community
- 5 driven. But instead, today what I see is I don't see the
- 6 harmony at this table. That's something that our good
- 7 commissioner in District Three often talked about,
- 8 harmony. We don't see that.
- 9 CHAIRPERSON FERGUSON: Okay. Now, Commissioner.
- 10 CHAIRPERSON HOLLEY: Mr. Chairman. I got a right.
- 11 CHAIRPERSON FERGUSON: Go. Right. Go ahead. Go ahead,
- 12 Commissioner. Go ahead and say yours.
- 13 CHAIRPERSON HOLLEY: I thought the motion should be
- 14 that we also include Ms. Shaw in January. That's what I
- 15 like to have. Now with saying that, Mr. Chairman, I don't
- 16 mean no harm-
- 17 COMMISSIONER BURTON: That's a day late and a dollar
- 18 short. We need to be-
- 19 CHAIRPERSON FERGUSON: Commissioner. He has the
- 20 floor. He has the floor.
- 21 CHAIRPERSON HOLLEY: The community speaks every
- 22 Thursday. 10 minutes every Thursday. Ms. Shaw has been
- 23 here every Thursday since I've been here for 10 minutes
- 24 and she's wonderful. I like what she has to say. I went
- 25 to NACOLE, NOCO, TICO, every CO I've been, I'm tired of



- 1 training. I wait till January, and I think she should be
- 2 included with that training. I like to hear what she has
- 3 to say. I like to give her 30 minutes on the agenda if
- 4 it's possible if I can get support. But I think it's
- 5 right that she ought to have a right to be on the agenda
- 6 in January.
- 7 CHAIRPERSON FERGUSON: Absolutely.
- 8 CHAIRPERSON HOLLEY: So I'm making the motion.
- 9 CHAIRPERSON FERGUSON: Making the motion.
- 10 COMMISSIONER HERNANDEZ: Pardon, make that 40. I'll
- 11 support it if it's 40.
- 12 CHAIRPERSON HOLLEY: Okay.
- 13 COMMISSIONER: You said 40 minutes.
- 14 COMMISSIONER BERNARD: 60.
- 15 CHAIRPERSON FERGUSON: 40 minutes.
- 16 COMMISSIONER BURTON: 60 minutes.
- 17 CHAIRPERSON FERGUSON: We're going with 40.
- 18 Dr. FRANCIS JACKSON: Mr. Chairman, the motion is
- 19 that she be included for 30 minutes.
- 20 CHAIRPERSON FERGUSON: The motion is for 30-
- 21 Dr. FRANCIS JACKSON: After you state the motion,
- 22 then any commissioner who wants to amend that motion
- 23 needs to be recognized and move to amend by striking out
- 24 30 and inserting 40.
- 25 CHAIRPERSON FERGUSON: Okay.



- 1 Dr. FRANCIS JACKSON: Striking out 30 and putting
- 2 what they want. But the motion is not before the assembly
- 3 before you stated. It has to be stated, then it can be
- 4 amended.
- 5 CHAIRPERSON FERGUSON: Okay.
- 6 Dr. FRANCIS JACKSON: Thank you. The motion on the
- 7 floor right now, and it's been seconded, is to have Ms.
- 8 Shaw present for 30 minutes.
- 9 Dr. FRANCIS JACKSON: It's moved and seconded?
- 10 CHAIRPERSON FERGUSON: It's moved and seconded. In
- 11 January for training session Now.
- 12 Dr. FRANCIS JACKSON: Are you ready for the question?
- 13 CHAIRPERSON FERGUSON: Yes. I'm ready for the
- 14 question.
- 15 Dr. FRANCIS JACKSON: Anybody who wants to amend can
- 16 do.
- 17 CHAIRPERSON FERGUSON: Anybody would like to amend?
- 18 COMMISSIONER HERNANDEZ: Through the Chair. Can I
- 19 just know who the second was? I didn't hear a second.
- 20 CHAIRPERSON HOLLEY: You.
- 21 COMMISSIONER HERNANDEZ: I didn't second it.
- 22 CHAIRPERSON FERGUSON: Was there a second? Who
- 23 seconded?
- 24 COMMISSIONER HERNANDEZ: I spoke out of turn and said
- 25 that I would support if it were 40.



- 1 CHAIRPERSON FERGUSON: Okay.
- COMMISSIONER HERNANDEZ: Never seconded. 2.
- 3 CHAIRPERSON FERGUSON: Okay.
- 4 CHAIRPERSON HOLT: Oh, okay. So I second it. I
- 5 second.
- 6 COMMISSIONER MOORE: Let's give her 40 because she's-
- CHAIRPERSON FERGUSON: Wait, we can't do that yet. We 7
- got to have a second. So who will like the second 8
- commissioner Holley's motion?
- CHAIRPERSON HOLT: I seconded. 10
- 11 CHAIRPERSON FERGUSON: Okay, you seconded. Now we can
- amend it. Now, Commissioner Hernández, state your 12
- 13 amendment.
- 14 CHAIRPERSON HOLLEY: Hurry up man if I change my
- 15 mind.
- 16 COMMISSIONER HERNANDEZ: I amend it to that effect.
- 17 CHAIRPERSON HOLLEY: 40 minutes?
- COMMISSIONER HERNANDEZ: For 40 minutes. 18
- 19 CHAIRPERSON FERGUSON: Is there a second for 40
- 20 minutes?
- COMMISSIONER: I'll second it. 21
- 22 CHAIRPERSON FERGUSON: For 40 minutes? Any
- 23 discussion?
- 2.4 COMMISSIONER BURTON: Yes. I'd like to amend that
- motion, Mr. Chairman. 25



- COMMISSIONER BURTON: Okay. All right. Okay. 1
- CHAIRPERSON HOLLEY: Go ahead. 2.
- 3 COMMISSIONER BURTON: I'd like to amend the motion
- that we give her 45 minutes. 4
- 5 COMMISSIONER: Wow.
- CHAIRPERSON FERGUSON: Is there a second? 6
- 7 COMMISSIONER: I second it.
- 8 CHAIRPERSON FERGUSON: Knew you were going to second
- 9 that.
- CHAIRPERSON FERGUSON: Any further discussion? 10
- 11 COMMISSIONER: She's worth it.
- 12 CHAIRPERSON FERGUSON: On a motion for 45 minutes.
- COMMISSIONER: She worth it though five? 13
- 14 CHAIRPERSON FERGUSON: On the motional for 45
- 15 minutes.
- CHAIRPERSON HOLT: You seconded though? 16
- 17 COMMISSIONER: Yeah.
- 18 CHAIRPERSON FERGUSON: All in favor?
- 19 COMMISSIONERS: Aye.
- 20 CHAIRPERSON FERGUSON: All opposed?
- 21 COMMISSIONERS: No.
- CHAIRPERSON HOLLEY: You have to roll call. 22
- 2.3 CHAIRPERSON FERGUSON: Roll call.
- MS. WHITE: Madam Vice-Chair No commission. 24
- MS. WHITE: Commissioner Hernandez No. 25



- 1 MS. WHITE: Commissioner Holley No.
- 2 MS. WHITE: Commissioner Pressley No.
- 3 MS. WHITE: Commissioner Bernard Yes.
- 4 MS. WHITE: Commissioner Banks Yes.
- 5 MS. WHITE: Commissioner Bell No.
- 6 MS. WHITE: Commissioner Burton Yes.
- 7 MS. WHITE: Commissioner Carter -
- 8 MS. WHITE: Commissioner Moore Yes.
- 9 COMMISSIONER BERNARD: I give up.
- 10 MS. WHITE: Mr. Chair No.
- MS. WHITE: 4 = Yes votes and 6 = No votes. The
- 12 motion failed.
- 13 CHAIRPERSON FERGUSON: Okay.
- 14 CHAIRPERSON HOLT: 40 minutes.
- 15 CHAIRPERSON FERGUSON: So now 40 minutes.
- 16 CHAIRPERSON HOLLEY: Let's go to roll call.
- 17 CHAIRPERSON FERGUSON: Roll call for 40 minutes.
- 18 MS. WHITE: Vice-Chair No.
- 19 MS. WHITE: Commissioner Hernandez Yes.
- 20 CHAIRPERSON HOLLEY: What's wrong with you?
- 21 MS. WHITE: Commissioner Holley Yes.
- MS. WHITE: Commissioner Pressley No.
- 23 CHAIRPERSON HOLLEY: Pressley, what you preaching?
- 24 MS. WHITE: Commissioner Bernard Yes.
- 25 COMMISSIONER PRESSLEY: On my attention span-



- 1 MS. WHITE: Commissioner Banks - Yes.
- MS. WHITE: Commissioner Bell No. 2.
- MS. WHITE: Commissioner Burton Yes. 3
- COMMISSIONER: Mr. Chair. 4
- MS. WHITE: I'm not done. I'm still calling the roll. 5
- 6 Thank you so much for your patience. Commissioner Burton
- was recorded as a yes.
- 8 MS. WHITE: Commissioner Carter -
- MS. WHITE: Commissioner Moore Yes. 9
- MS. WHITE: Mr. Chair Yes. 10
- 11 MS. WHITE: There were 7 = Yes votes and 3 = No
- 12 votes. The motion passed.
- Dr. FRANCIS JACKSON: Now you're back to the main 13
- 14 motion as amended.
- 15 CHAIRPERSON FERGUSON: Okay, we're back to the main
- 16 motion as amended.
- 17 CHAIRPERSON FERGUSON: As amended.
- Dr. FRANCIS JACKSON: The motion is that she will 18
- 19 present for 40 minutes.
- CHAIRPERSON FERGUSON: All right. So now the motion 20
- 21 she will present for 40 minutes.
- 2.2 CHAIRPERSON HOLLEY: So move.
- 23 COMMISSIONER MOORE: Support.
- 2.4 Dr. FRANCIS JACKSON: No, no, no. It's already been
- 25 moved.



- 1 CHAIRPERSON FERGUSON: Okay. It's been moved.
- 2 Dr. FRANCIS JACKSON: It's just been amended.
- 3 CHAIRPERSON FERGUSON: Right. It's been amended.
- 4 Dr. FRANCIS JACKSON: Now it says 40 minutes.
- 5 CHAIRPERSON FERGUSON: Okay, now it's 40 minutes. We
- 6 don't need a vote for that?
- 7 CHAIRPERSON HOLLEY: Roll call.
- 8 CHAIRPERSON FERGUSON: Call vote.
- 9 MS. WHITE: Madam Vice-Chair.
- 10 CHAIRPERSON HOLT: Wait.
- 11 CHAIRPERSON FERGUSON: Roll call for 40 minutes.
- 12 CHAIRPERSON HOLT: Excuse me. What's the motion
- 13 please?
- 14 Dr. FRANCIS JACKSON: What you did was to amend the
- 15 main motion.
- 16 CHAIRPERSON HOLT: Okay.
- 17 Dr. FRANCIS JACKSON: Adopting the amendment does not
- 18 adopt the main motion. Now, what is before you is the
- 19 main motion as amended. So the main motion as amended is
- 20 that she will present in January. Ms. Shaw will present
- 21 in January for 40 minutes. That's the motion in front of
- 22 the body.
- 23 CHAIRPERSON HOLT: Thank you. Dr. Jackson. No
- MS. WHITE: Commissioner Holley I got up and came
- 25 back down. Yes.



- MS. WHITE: Commissioner Hernandez Yes. 1
- MS. WHITE: Commissioner Pressley No. 2.
- 3 MS. WHITE: Commissioner Bernard - Yes.
- MS. WHITE: Commissioner Banks Yes. 4
- MS. WHITE: Commissioner Burton Yes. 5
- MS. WHITE: Commissioner Carter -6
- 7 MS. WHITE: Commissioner Moore - Yes.
- MS. WHITE: Mr. Chair Yes. 8
- 9 MS. WHITE: There were 7 = Yes votes and 2 = No
- 10 votes. The motion passed.
- 11 CHAIRPERSON FERGUSON: All right. Thank you. So now
- 12 we're moving on to announcements. No announcements. So
- 13 now we're at Mr. Brown.
- 14 COMMISSIONER BURTON: I got an announce.
- 15 CHAIRPERSON FERGUSON: Go ahead.
- 16 COMMISSIONER BURTON: You know, I'd like to announce
- that for the-17
- 18 CHAIRPERSON FERGUSON: Come on. Come on.
- 19 COMMISSIONER BURTON: I like to announce that that
- there is going to be... I like to announce that for our 20
- 21 listening audience to listen to 19 AM Super Station this
- 22 Sunday morning from 8:00 AM to 10:00 AM. You could be in
- 23 for a treat.
- 2.4 CHAIRPERSON FERGUSON: All right. Thank you, Mr.
- 25 Brown.



- 1 MR. BROWN: Good afternoon, Mr. Chair-
- 2 CHAIRPERSON HOLT: I have an announcement also.
- 3 CHAIRPERSON FERGUSON: Oh, I'm sorry.
- 4 CHAIRPERSON HOLT: No, I didn't say anything. Okay.
- 5 October, the 31st. Delta Sigma Theta Sorority
- 6 Incorporated will be having a truck or treat. For last,
- 7 well, three years ago some 700 or more young people. So
- 8 we're asking you to please patronize that truck or treat
- 9 from the hours of four and eight o'clock. House is
- 10 located on Seven Mile in Grand River. That's October the
- 11 31st. Thank you, Chair.
- 12 CHAIRPERSON FERGUSON: Thank you. Mr. Brown.
- 13 MR. BROWN: Yes. Good afternoon, Mr. Chair, this
- 14 honorable Board and citizen of Detroit. The next BOPC
- 15 meeting is Thursday, October 13th, 2022 at 6:30 PM with
- 16 the Seventh Precinct hosting and the location would be at
- 17 Detroit Edison Public School Academy, located at 1903
- 18 Wilkin Street. Then the next community meeting would be
- 19 Thursday, November the 10th, 2022 at 6:30 PM with the
- 20 Eight Precinct, Six Precinct hosting at Citadel of Praise
- 21 located at 20280 Lyndon. Mr. Chair from there I go to the
- 22 subcommittees meetings scheduled for 2022, which meets
- 23 every second Wednesday. Budget Committee Meeting
- 24 Wednesday, October the 12th, 2022 at 2:00 PM. Personnel
- 25 and Training Committee Meeting Wednesday, October 12th at



2:30 PM. Citizen Complaint Committee Meeting Wednesday, October 12th, 2022 at 3:00 PM. Policy Committee Meeting Wednesday, October 12th at 3:30 PM. Disciplinary 3 Administrative Request Committee Meeting Wednesday, October 12th at 4:00 PM. Mr. Chair, all those meetings are held at Detroit Public Safety Headquarters. 6 7 CHAIRPERSON FERGUSON: Fantastic. Thank you. Now I'd like to have a motion to-9 COMMISSIONERS: So move. 10 CHAIRPERSON FERGUSON: All support? 11 CHAIRPERSON HOLT: Second. 12 CHAIRPERSON FERGUSON: All right. This meeting is now 13 officially over. 14 15 16 17 18 (Meeting Adjourned at 5:46pm) 19 20 21 22 23 24

25

1	
2	
3	STATE OF MICHIGAN)
4)
5	COUNTY OF WAYNE)
6	
7	RECORDER'S CERTIFICATE AND NOTARIZATION
8	
9	I, Donald Handyside, Court Recorder, do
10	hereby certify that on October 6, 2022, at 3:00
11	p.m., I did record the Detroit BOPC meeting, the
12	same being later reduced to typewriting and that the
13	foregoing is a true and accurate transcription of
14	said electronic recording taken at such time and
15	place.
16	I further certify that I am not related to
17	or employed by any party of this cause or their
18	respective counsel.
19	2 mass
20	·
21	DONALD HANDYSIDE (CER 1464)
22	Notary Public
23	My Commission Expires: 5/6/2027
24	



25

1 **1** 28:12 **1,078** 5:5 **1,105** 23:18 **1,138** 23:12 **1,164** 5:5 **1,274** 24:2 **1,411** 24:5 **10** 16:3,4 17:6 93:23 106:12 116:22,23 **100%** 89:25 10:00 124:22 **10:30** 45:15,18 10th 125:19 **11** 12:13 26:2 69:6 **111** 5:3 **120** 65:14 **1274** 23:25 **12th** 8:19 53:13 82:13 125:24, 25 126:2,3,5 **13** 64:2,6 **13%** 5:1,2 **13th** 125:15 **15** 27:5,6,9 29:25 30:5 53:9 82:23 **157** 5:8 15th 38:10 **17** 27:14,15 64:4 **17,600** 23:21,23 25:1 **1860** 3:2 18th 45:25 19 6:1 124:21 **1903** 125:17 1969 45:25

1974 115:20 **1991** 35:12 **1999** 46:8 2 **2** 4:1 5:23 28:12 124:9 **2%** 4:24 2,169 23:20 **2,403** 24:5 2,464 23:3,11 **2,880** 23:25 **20** 6:1 32:24 68:20 69:5 108:8, 10 109:18 112:7 **20,000** 25:1 **20,800** 24:5 **20-** 106:19 20-minute 113:11 **2014** 34:9 **2019** 74:24 2020 37:16 44:6 **2021** 5:5 23:24 24:1 **2022** 5:5 23:3,6,12 39:22 40:18 45:14 48:18 79:2 82:13 85:10 125:15,19,22,24 126:2 **2022**- 48:15 **2023** 106:17 20280 125:21 **204** 5:8 205.11 81:16 **20th** 44:6 **21** 6:2 12:20,23 15:17 69:5 **22-year-old** 11:5 17:23 22nd 46:8 48:15,18 **23,500** 45:16 **234** 4:25

24 9:22 82:23 **25** 5:25 6:2 110:14 29th 40:3,18 85:10 88:25 **2:00** 125:24 **2:30** 126:1 3 **3** 28:12 113:25 114:6 122:11 **30** 12:23 26:23 27:3 31:20 53:10 56:4 107:1 110:14,15 117:3,19,24 118:1,8 **30%** 5:7 **30-something** 25:24 **30th** 83:1,25 **30**- 117:20 **31** 12:20 **3135961830** 2:13 **3135962499** 2:12 **31st** 125:5,11 **32** 26:23 27:4,10,16,18 29:25 30:1,3 52:23 **35** 26:23 30:3 **35-year** 55:2 **378** 23:18 **3:00** 2:1 126:2 3:30 126:3 4 **4** 4:4,25 54:16 121:11 4% 4:24 4,189 23:14 4,836 24:2

40 46:19 117:10,11,13,15,17, 24 118:25 119:6,17,18,19,22

121:14,15,17 122:19,21

238 4:25



9

123:4,5,11,21 **400** 53:18 **423** 24:4 **45** 120:4,12,14 **47** 5:8 **48219** 45:17 **49** 27:17,18 **4:00** 126:5 5 **53** 44:11 47:3 48:4 5:46pm 126:18 6 **6** 121:11 **6,164** 23:16 **60** 25:23 117:14,16 **6:30** 125:15,19 6th 39:21 7 **7** 113:25 122:11 124:9 **7%** 5:5 7,614 24:3 **700** 125:7 **75** 51:8 **756** 5:4 8 **8** 114:6 80% 54:20 **867** 5:4 **8:00** 124:22

90 60:3 90% 16:13 18:14 99.99% 24:8 Α ability 12:21 13:4 23:19 absent 60:17 absolutely 24:14 49:2 97:21 111:13,15 114:20 117:7 **AC** 22:20 Acacia 55:7 academy 29:18 46:1 78:9 125:17 accept 47:18 100:22,23 accepting 82:23 access 82:21 84:10 95:12 106:12 accident 60:14 68:23 accolades 46:21 accommodate 65:13 accommodations 46:20 accountability 43:2 44:21,23, 25 115:7 accountable 5:19 9:25 accounted 29:24 accurate 84:13 **ace** 62:8 64:12 achievement 115:22,25 acknowledging 2:24 44:11 acquire 71:3 acquiring 66:22,24 act 36:2 37:7 48:25 57:2 60:19 Acting 85:3

actions 15:2,6 73:7 115:7 **active** 11:16 15:20 activities 74:2 76:22,23 activity 10:1 73:14 75:21,23 acts 5:18 actual 93:1,2,8 **add** 69:18 83:9,11 84:24 103:18 104:4 addition 43:12 104:24 additional 4:22 27:15 98:7 Additionally 43:3 81:24 address 25:5 34:24 58:11 85:10 86:18 104:25 addressed 38:2 55:13 85:20 addresses 49:14 addressing 24:18 37:3 adequately 108:16 adjoining 15:25 **adjourn** 114:18 Adjourned 126:18 adjournment- 114:15 adjudicated 73:7 admin 70:15 administer 73:9 administration 72:21 **administrative** 2:13 41:5,6,7 75:7,24 85:16 126:4 administrator 29:19 adopt 91:19 123:18 adoptable 92:2 adopted 87:1,4,15,21 88:2,8, 10 89:20 91:25 94:16 106:19 112:21 113:11 Adopting 123:17

action 21:24 92:20 93:24 94:8

99:9,18



adoption 91:9
adrenaline 29:14
adults 110:18
advanced 20:8
advantage 57:12
Advisory 43:25 82:3,10,12
advocated 78:5
advocating 34:10,12
affairs 69:25
affecting 49:17
affiliation 51:11

African 62:25 after-action 21:3 44:24

affirmative 92:2

afternoon 2:2,15,20,21 3:21 4:10,11,12,15,20 22:10 41:15 48:8,12,13 49:24 51:3 59:7,8 125:1,13

age 82:22

agenda 3:11,15 4:14,15,23 39:21 40:2,7 81:10 88:18,21, 24 89:1 105:1,5 117:3,5

aggravated 5:2

agree 9:6,7 35:5 50:15 56:15 94:11 95:2 100:17

agreed 88:20 89:25

ahead 4:19 53:23 59:6 75:9 86:11 93:15 97:5 98:9 102:3, 21 104:3 110:10 113:7 115:4, 24 116:11,12 120:2 124:15

aid 62:16 63:13

Akbar 41:11

Alan 40:23

alarm 21:18

alarming 34:14

Alexander 115:21

alive 13:14 56:25

All-star 46:17

allegations 63:24

allowed 13:14 55:13

allowing 4:21

Alongside 15:3

amen 3:16,17

amend 40:3 86:25 87:20,23 88:2,7,23,24 100:20 117:22, 23 118:15,17 119:12,16,24 120:3 123:14

amended 118:4 122:14,16,17 123:2,3,19

amendment 100:22,23 119:13

123:17

American 62:25

amount 10:19

ancillary 90:5

Angel 83:14 84:10

angles 15:22

Annie 3:20

announce 124:14,16,19,20

announcement 125:2

announcements 57:4 124:12

annual 106:9,16

answers 13:17

anti-harassment 94:17

anymore 99:18

Anytime 69:11

apologize 77:9 114:4

app 57:16

appears 16:11

apple 79:18,20

apples 26:15

application 82:22,25 83:24

applications 82:15,20,24

83:18,20 84:2,3,11

appliccants 82:18

applied 15:7

appointed 45:24

appoints 104:21

apprehend 50:18

approach 12:3 13:2

approaching 101:16

approval 43:8 81:19

approve 51:5 89:24

approved 40:20 89:25

approximately 12:20 27:4,17,

18 53:9

arc 16:10

area 39:12 42:16 43:4 64:21, 22 65:8 66:14,15,20 97:25 98:2 112:10

areas 11:13 69:12 73:17,19 78:8 97:10

arguing 33:3

armed 8:7,10,15 10:16 19:13 20:7,8,12 21:17 23:12,13 24:1

armor 7:4

arrests 5:12

arrows 62:17 63:2

articulated 91:10

ASL 108:15

aspect 17:21

aspects 9:17 11:12 14:20

assaults 5:2

assaults.13% 5:1

assembly 118:2

assess 58:25

assessed 28:24

assessing 76:17

assessment 27:19 29:4 43:11 60:1,25 61:25 62:11 65:23,25

67:16 68:17 69:1 74:10 76:7, 20 79:3 106:9

assessments 63:7 64:2 73:13

assigned 43:20 64:8 65:12

assignment 43:16 46:10 75:17 76:4 86:3

assignments 46:3 75:17 85:15,21

assist 65:16

assistant 41:3,6,7,15,16,20,24 45:22 46:12,25 58:5,10,14 64:20 65:5 68:3 69:18 70:21 71:14 73:5 75:15 76:21 80:18, 20

association 34:19 55:4

assume 85:4

assumption 93:18

assure 15:24

assuredly 30:5

At-large 3:21

at-risk 59:25

attach 60:8

attacks 14:2,12

attempting 111:24

attend 55:4

attendance 41:2

attended 42:14 55:4

attending 42:12 107:18

attention 65:5 77:20 111:23

121:25

attest 110:4

Attorney 3:25

Audible 41:23

audience 105:9,17 108:16

124:21

audio 35:1 40:24

August 45:25

avail 16:24

average 12:21

aviation 46:5

avoid 36:9

award 46:14,15,17,18,19

awarding 53:4

awards 46:13,15,16 63:8

aware 29:8 82:12 105:3

awareness 44:1 60:11 62:9,15

70:22,25

Awesome 69:17

awful 50:1

Aye 40:12 47:24 101:6 120:19

В

Babcock 44:11 45:21,23,24 46:1,6,12 47:1,13,17 48:2,3

Babcock's 46:3,10,23

back 3:2 19:9 28:8 33:17 38:5 66:23 70:16 74:15 80:14 81:1 85:2 86:24 87:17,19 88:4,5 89:18 94:7 95:4 100:15 104:15 107:13 113:15 122:13, 15 123:25

backed 66:25

background 55:17 62:19,25

badge 3:7 63:1 78:25

badges 3:8

bag 20:8

bags 21:1

balance 115:8

Banks 4:2 15:14,15 16:1 17:5 20:17 50:1 72:2,3,17 73:16 74:7 101:24,25 102:5 113:20

121:4 122:1 124:4

barometer 73:2

barricaded 10:18 18:14 19:20

barriers 13:1

Baseball 46:17

based 8:4 12:20 74:3 75:19

76:23,24 92:18 116:4

baseline 18:19

basic 53:17

basically 5:13 33:4 39:1,5 59:20,24 60:7 62:7 78:4 92:12

100:2

basis 22:18 24:19 29:21

bean 20:7 21:1

beanbags 56:23

beautiful 49:19

beds 32:24

been- 40:6

began 46:2

begin 28:8 81:22

beginning 28:1 94:2

behalf 47:10

behavior 5:15 44:6 49:9 59:1

66:1 73:3,23 76:17

behaviors 61:3 63:22

believes 112:19

Bell 4:3 21:12,13 56:16 78:1,2, 17 80:14 89:11,15 95:15,18, 21,22 99:24 100:1,7,10,18 102:11 106:21,23 108:24 110:3 113:21 114:14 121:5 122:2

Bell's 99:3

beneficial 29:15 93:7

benefit 11:23 12:6 28:17 93:1

Benny 9:8 54:19

Bernard 3:25 4:1 20:3 22:22 23:1 24:16,17 25:8,25 26:25 30:8 40:1,7,14 49:6 50:3 70:8, 9 85:1,7,13,25 86:4,8,12,15, 18 88:16,17 89:6,8,14,21 90:9,12,15 91:1,7,14 92:22



93:3,12,22 94:4,16 95:2,11 97:3,18,21 98:4,16 99:1,11,12 100:5,17,22,24 102:14 106:25 107:7,11,15 108:1,3,7,9 111:5,8 113:6,19 117:14 121:3,9,24 124:3

Bernie 51:1

be- 116:18

bias 89:2

big 35:9 36:3,10 87:16 98:13

biggest 9:9 35:14

billion-dollar 32:22

bit 30:1 62:18,24 63:17 73:21 100:14

black 25:21 54:9 56:12 57:1

blanket 17:3

blast 102:7

bless 3:10,11,15 20:2

blessings 3:6 15:15 101:24

block 19:24

blood 52:22,24 53:14 54:2

Blossom 41:4 82:5 83:9,10, 13,14 84:8,14

Blount 51:1 52:12,13,15 53:6

blueprint 65:7

Board 2:2,4,6,16,20 4:14,21 6:9,12,23 9:24 11:13 21:23 22:13 29:12 30:12,25 32:5 33:1,7 38:15 40:22 41:1,2,15 43:3,12 44:1,14,19 47:9 48:9, 12,19 49:9,24 50:11 52:13,18, 20,21,25 53:2,5,6,15 56:16 57:3,10,11 60:6 74:21,24 81:9,13,22,24 82:3,12 84:19, 20 85:3 89:9,12,18 90:4 91:5, 8,9 93:24 97:2 99:8 100:3 102:7,8,25 104:6,25 105:3,6, 11,12,14,24 106:3,8 107:2,3, 17 108:24 110:16 115:6,8,20 116:1,4 125:14

Board's 2:13 40:24 42:13 45:7

53:15 58:23 81:18,20 84:21 104:11,15,18,22 106:3,9,16

Boards 107:1

Board- 49:21 115:22

body 6:17 7:4 27:5,7 53:7,10, 17 57:11 61:7 115:15 123:22

BOPC 41:8 43:15,23,25 44:12, 23 45:1 82:2,3 85:9 106:14 125:14

bothered 25:18,19

bottom 62:7

bow 2:22

Bowl 46:19

box 63:12

brain 54:14

branches 83:19

break 20:9 66:16 70:3 112:10

breaking 36:10 66:17

breaks 35:10

Brenda 53:21

briefing 42:14

bring 10:6 86:24 87:17,19 88:5 100:14 111:22

bringing 5:18 88:4

broke 66:23

brother 7:19 8:8 33:20

brother's 8:6

brought 111:20

Brown 2:8 41:5 48:6,8 49:23 50:25 52:12 53:20 55:1 56:1 57:8 124:13,25 125:1,12,13

Bryan 2:15

budget 32:22 53:19 54:17

125:23

building 8:1 51:7,9,13

buildings 31:13 51:18

bullet 27:13

bullets 21:2 52:24 56:5,23

bumped 37:1

Burke 50:1 53:9

Burke's 53:14

Burkes 42:19 52:22

Burton 4:5 34:4,5,16 36:19 42:10 81:2,3 95:20 103:15,17 104:4,18 113:22 114:16,19,21 115:5,13,25 116:17 117:16 119:24 120:1,3 121:6 122:3,6 124:5,14,16,19

business 4:17 34:19 37:17 39:12 40:5,6,9 62:11 88:14,16 89:5,6 101:23,25 102:3,4,19 103:17 105:25 106:2 114:23, 24,25 115:3,13

businesses 49:14,16

Butler 42:3 48:11,12,14,18 49:10

bylaws 45:7 100:2

C

calendar 106:10

call 10:9 26:5 39:2 57:24 69:7 86:2 101:1 120:22,23 121:16, 17 123:7,8,11

called 25:17 57:21 58:13 66:24 83:22

caller 53:23

calling 52:6 55:5 122:5

calls 50:13 56:6 67:23

cam 57:11 66:16

camera 6:17 15:22 53:7,17

cameras 6:18 53:11 54:18 61:7

Candace 41:6

candidates 106:13

capable 32:4

captain 58:21 59:7,9,14,16 60:10,24 61:16 62:6,21 63:12, 25 64:16,22 65:7,22 66:12 67:1,14,22 68:5,20 69:10,19 70:5,14 72:3,11,19 73:16,22 74:9 75:6,13 76:12,14 77:1,5, 12,15 79:3,18 80:24

capture 23:17

car 55:6,9,23 57:13,16,20 67:6,8,9

care 57:1,2

career 29:20 46:2,24 65:17,18 66:5,7 68:10

careful 32:19

carjacking 5:13

carjackings 5:6,8

carried 40:15

carry 23:19 27:14

cars 52:10

Carter 4:6 22:8,9,25 23:4,10 24:6,14 38:7 42:11 80:13 82:7 84:14 89:11,15 113:23 121:7 122:8 124:6

Carter's 42:5

case 26:24

cases 5:20 22:12 78:20

categorized 36:17

Catholic 52:16

caught 65:5

CCS 63:13

Cedric 4:2

cell 2:4

CEO 102:24

Cesar 82:17

Chair 2:1,14 3:19 4:8,13 11:19 15:11 22:9 26:10 30:11 34:5 35:4 37:14 40:21 42:2 45:4,23 48:8 50:25 53:20 55:24 57:8,

18 58:5,8,21 59:7 65:20 72:3 76:6,22 77:8 78:2 80:13 81:8 82:25 83:10 84:6,17 85:1 92:7,14,23 93:1 96:2,13 97:18 98:17 99:2 100:9 103:6,10,15 108:12 109:24 110:11 111:7 112:2 114:1,16,19 118:18 121:10 122:4,10 124:8 125:11,13,21 126:5

Chair's 92:20 94:1

chaired 85:16

Chairman 20:19 21:13,15 22:6 38:17 40:1,8 70:11 84:5 86:22 88:17 90:20 94:21 96:3 97:4 99:24 101:3,9 102:11,22 108:4,24 112:12 114:14 116:10,15 117:18 119:25

Chairman's 100:12

Chairman 86:13

Chairperson 2:15,16 3:18 4:9, 11,12,19 11:17 13:25 15:10, 14 20:18 21:12 22:8 24:16 30:6,9,11,17,19,21 31:11,25 32:14 33:3,15 34:2,4 35:16 37:13,14,25 38:16 39:20,23, 25 40:4,9,13,15,17 41:13,18, 25 43:3,15 44:3,18 45:7,19,20 47:18,20,21,22,25 48:2,3,5,6, 16 49:22 50:24 51:2 52:14,19 53:23 55:24 57:7,9,18,19,20, 25 58:1,3,6,9,12,16,17,18,19 59:5,6,8,12,15 69:17 70:7,10 71:24 72:2 74:6,19,20 75:9,10 76:5,6,13,25 77:3,6,25 80:11, 12,21,23,25 81:4,5,6 82:9 83:2,3,4,6,7,13 84:6,7,8 85:6, 12,24 86:1,6,10,14,16,20 88:12 89:5,7 90:8,10,13,19, 21,25 91:3,6,12,16,20 92:3,5, 7,8,9,13,23 93:9,14 94:15,21, 22,23 95:3,17,19,21 96:8 97:5,12,15,20 98:2,5,9,20,23 99:23,25 100:9,23,25 101:4,7, 10,13,16,19,22 102:2,13,16, 18,20,21,22 103:3,4,5,10,14, 16,19,20,22,24,25 104:1,2,3, 17 105:8 106:1,2,7,8,18,23

107:6,9,13,24 108:2,6,8,10, 13,18 109:4,14,17,24,25 110:10,11,20,21,22,23,24,25 111:1,2,3,4,9,11,13,14,15,16, 17,18,20,22,23 112:13,23 113:1,3,4,5,7,10,13 114:3,5,8, 11,13,17,20,23 115:1,3,11,12, 23 116:9,10,11,13,19,21 117:7,8,9,12,15,17,20,25 118:5,10,13,17,20,22 119:1,3, 4,7,10,11,14,17,19,22 120:2, 6,8,10,12,14,16,18,20,22,23 121:13,14,15,16,17,20,23 122:15,17,20,22 123:1,3,5,7, 8,10,11,12,16,23 124:11,15, 18,24 125:2,3,4,12 126:7,10, 11,12

Chairperson's 92:16

Chairs 43:22

Chair- 125:1

chance 25:20 95:18

change 10:13 17:10 65:11 87:14,24 88:10 99:6 119:14

changed 7:15 10:14

Chaplain 2:18,19,20,22

charge 7:3,14 31:24 32:6 59:10 64:20,22

charged 28:6

charging 16:4,9

chart 61:12 77:16,18

Chavez 82:17

check 61:16

cheese 26:1

chemical 18:18

Cheryl 53:21 55:1,2,14,25

Chicago 52:7,8

chief 2:12 4:9,10,15,19,20 5:9 6:4,20 7:10,23 8:13 9:4,20 10:10 11:1,17,20 12:10 14:1, 17 15:16,19 16:2,7,19 17:7, 22,24 18:12 19:2,17 20:4,19 21:11,14,15,19,22 22:10,20,

25 23:2,5,11,24 24:7,17 26:20 27:1,9,23 28:13 29:3,22 30:12,15,18,20,23 31:9,21 34:3 35:4,17 36:5,18 37:4,13 38:11,13,16,18,22 39:9,18,19 41:10,14,15,16,20,22,24 42:9 43:14 45:22 46:12,25 50:9 52:1 54:1 55:16 58:5,10,14 64:19,20,21 65:5 68:3,4 69:18 70:7,21 71:7,14 73:5 74:21 75:14,15 76:21 78:5 80:18,20

chief's 46:14 48:14 57:10

Chiefs 46:15

children 33:14

choice 37:20

choosing 36:21

Chris 30:3

Christopher 41:3

Church 45:16 52:16

circles 32:16

circumstance 10:14 11:22

circumstances 6:21 13:17 42:22

CIT 7:7 8:23 9:14 18:12 22:16 24:12 37:15 110:13

Citadel 125:20

citation 46:15

citizen 14:6,7 44:7,15 57:21, 22 71:8 75:1,4,12,20 76:2,3, 15 80:6,7 107:4,21 125:14 126:1

citizens 14:2 38:1 46:21 47:2, 4,10,15 53:13 61:7 63:14 66:7 76:24 77:2,23

city 35:10 41:8 47:5,10 48:20 55:2 56:8 76:18 82:21 83:21 90:1 91:10 103:1 105:24

clarification 85:8 92:10 96:25

clarify 69:21 103:9

clarity 95:23 96:5 98:13,18 100:8 103:7 108:14

classify 23:14,15

clean 23:21,22

cleaner 23:2

clear 19:23 20:2 81:10 97:17

climate 115:19

close 6:5 12:21 23:23

closed 12:24 35:17 51:10 70:6

closed-door 35:1

closing 28:7 29:25 38:13

116:2

clout 33:8

cluster 21:24

code 80:16

Coffee 55:4

Coleman 115:20

collaborate 79:25

collaborative 106:14

collaboratively 44:13 45:1

comfortable 93:6

command 63:16,18,20 64:14, 22,25 65:9,14 67:23 69:7 70:17

commander 2:18 70:12

commands 60:11 61:8

commend 11:24 55:16

comment 14:1 70:9 80:11 92:13 93:16

commentary 20:20 21:9 92:17 93:25

comments 2:7 45:5 50:8 83:5 85:2 115:24

commission 53:22 86:7 95:21 120:24

commissioner 3:22,23,24,25 4:2,3,5,6,7 11:18,19 13:8 15:9,10,11,14,15 16:1 17:5 20:3,17,19 21:12,13 22:8,9, 22,25 23:1,4,10 24:6,14,16,

17,24 25:8,25 26:25 30:6,8,10 34:4,5,16 35:5 36:19 37:21 38:7,17 39:18,24 40:1,4,7,14, 16 42:7,10,11 48:1 49:2,6 50:3 52:16 55:14 56:1,16 70:8,9,10,11,20 71:13,23,24, 25 72:2,3,17 73:16 74:7,23 77:8,13,24,25 78:1,2,17 80:12,13,14,21 81:1,2,3 82:7 84:14 85:1,7,13,25 86:4,8,12, 15,18 88:16,17 89:6,8,21 90:9,12,15 91:1,7,14,15 92:4, 22,24,25 93:3,10,12,15,16,22 94:3,16,24 95:2,7,11,13,15, 18,20,22,23 96:1,4,18,22 97:1,3,10,18,21,24,25 98:4,7, 10,13,16,17,22,24 99:1,3,4, 11,13,15,22,24 100:1,5,7,10, 17,18,22,24 101:9,11,14,18, 21,24,25 102:5,11,14,17 103:15,17 104:4,18 106:21, 23,25 107:6,7,11,15,24 108:1, 3,4,7,9,19,24 109:4,13,16,20 110:2,3 111:5,8 112:1,16,18 113:6,15,17,18,19,20,21,22, 23,24 114:8,10,12,14,16,19, 21 115:5,13,25 116:7,9,12,17, 19 117:10,13,14,16,22 118:18,21,24 119:2,6,9,12,16, 18,21,24 120:1,3,5,7,11,13, 17,25 121:1,2,3,4,5,6,7,8,9, 19,21,22,24,25 122:1,2,3,4,6, 8,9,23 123:24 124:1,2,3,4,5,6, 7,14,16,19

commissioner's 96:14

commissioners 2:4,16,21 3:17 22:13 35:2 40:12 43:24 45:2,3 47:9,24 48:13 49:20 51:3 52:25 86:2 89:11 96:11, 23 97:10 101:6,19,20 104:10, 12,20,21,24 105:6,10,18,22 109:11 120:19,21 126:9

Commissioner 86:14

commission- 92:22

commit 36:1

commitment 6:21 9:24 38:13 44:20 47:12 50:9



committee 3:10 26:10 43:16, 17,20,21,22,23 81:24 85:14, 16,17,18,20 125:23,25 126:1, 2,4

committee's 43:21

communicate 11:13 38:14,15

communicating 79:11

communication 35:8

communications 48:7

communities 37:11 47:3 49:17 69:13

communities' 34:18

community 2:3 6:22 8:15,22, 25 9:12 10:15 13:14,23 14:3 21:18 22:2,4 24:23 28:9 34:8, 10,11,13,15,17,19 35:6 36:15, 16,19 38:15 41:4 42:3,6 44:19 47:7,14 49:11,13,15 50:12,22 53:17 55:3,20 57:2 59:19 62:11 65:2 68:8 83:15 100:15 107:5,21 114:22 115:5,10,14, 15,17,18 116:3,4,21 125:18

community's 11:22 12:6 44:1

company 28:20

compare 75:23

compared 77:10

comparing 77:11

comparison 23:25 77:11,13,

comparisons 61:10,12

compensation 88:20

competitive 39:11

complainant 7:19

complaint 2:11 44:7 71:8 75:4,12 78:19 126:1

complaints 22:13 44:9,16 61:7 63:14 66:8,9 75:1 76:1, 24 78:6

complete 53:10 64:10 83:24

completed 64:2,8 68:14 69:5

completely 50:14

complex 6:16

computer 60:7

concern 21:14 22:3 65:8 66:6,

14,15,20 69:12

concerns 60:21

concise 94:10

concludes 41:11

conclusion 6:15 14:25 15:12

condense 112:6

condition 9:5 18:20

condolence 30:15,20

condolences 17:16 42:19

49:25

conducive 112:7

conduct 73:12

conducting 84:1 106:12

conference 25:4

confused 93:21

confusion 94:14

congratulate 24:20 47:16

congratulations 48:4 67:22

conjunction 43:5

connection 81:23

conscientious 105:23

consent 46:16 101:3,4 106:3

considerably 99:7

considerations 84:21

considered 14:13

consisted 7:16

consistent 82:2

consists 14:24

constantly 75:22

consummate 47:8

contact 2:11 5:19 16:12 19:6 56:4 76:2,3,14 77:1 84:2

contacted 60:21

contacts 75:20

contained 84:23 92:21

context 24:11

continue 5:22 6:4 14:21 18:6 27:25 42:18,21 43:11,18

44:14

continued 82:1

continues 3:5 43:4

continuous 59:22

continuously 2:25 3:12,14

continuum 20:21 21:10 50:14

contribute 49:12

contributing 5:10

contributions 47:11

control 10:20 21:2

controlled 29:13

Convention 54:7

conversation 13:9 28:2 108:23 110:4 112:14,20

Coordinator 41:4

Cop 55:4

copy 45:7 93:2,8

corner 55:7

corners 19:24 20:1

Corporation 41:3

correct 15:18 17:4,6 27:3 30:4 35:16 88:7 96:9,12

correction 4:24

corrections 40:19

correspond 63:3

correspondence 81:9,16

84:19

cost 38:19



Council 41:3 42:4,7

councilman 49:13,16,19

counsel 25:13

counseling 36:14 62:5

count 114:2

counted 27:5

counting 27:9

country 10:25 18:7 56:7

County 9:10 103:1

couple 6:12 24:17 25:5 57:17

67:19 103:8

courage 47:13

courting 20:1

Covid 5:25 6:1 31:15 37:15

Craig 78:5

crashes 63:10 66:8

created 115:20

creates 94:14

credibility 85:23

crime 4:21 35:24 36:23 37:4

43:13 46:5,9,10 54:23,24

crimes 36:1

criminal 4:23

criminally 25:15

crisis 9:12 10:7,17 11:6 18:7, 15 22:11.14 24:6 37:2

critical 11:2 101:15

crossed 18:5

crowd 21:2

CTI 111:5

culture 79:11,21

customer 78:3,7,15

Customs 82:3

D

daily 29:21 50:15

damn 37:8

danger 3:10 8:11 12:4

dangerous 8:15,17 12:10,15

14:12

Darren 2:18

dash 6:18

dashboard 71:1

data 18:13 22:11,24 23:8

24:23 44:8,15,17 80:17

database 8:1 19:4 71:6,12,19

databases 71:11

date 35:2 64:1 69:4 105:13

daughter 55:18

David 41:16 44:11 45:21,23,24

47:13,16 48:2,3

Davis 42:8 48:21,22 49:7,12,

19 53:22 56:1,2,18

Davis's 49:11

day 2:24 7:25 8:13 24:21 31:12 36:10 39:2 67:11 83:1

87:3,6 89:13 115:11 116:17

days 6:12,16 38:6 57:17 60:3

65:14 94:3,12

de- 80:2

de-escalation 7:8 80:3

dead 54:1

deadline 83:25

deadly 14:8,13,14 16:17 17:8

29:4 34:7

deal 6:25 17:20 18:25 20:13

32:6 50:20 79:2

dealing 7:6 8:2 29:20 31:10

33:25 62:24 107:22 111:11

dealing- 111:17

dealt 18:8

Dearborn 79:14

debatable 92:1

debrief 38:23

Debriefings 43:10

debriefs 5:12

decades 46:24

December 46:8

decided 94:7

decision 7:14 38:22

decisions 36:25 84:4 105:23

declare 19:23

decline 78:19 85:15,25

decorum 35:9 45:12,13

dedication 47:6

deep 21:19

deescalate 37:17

define 104:22

DEI 79:23 80:2

delay 71:20

delayed 108:20 109:21,22

delete 87:23

Delta 125:5

demand 53:6

demeanor 78:6,7,10,15,18

79:8

democratic 31:6,7 54:7 55:22

democrats 54:4

demographics 56:13

deny 94:25 95:3,6 100:3

denying 48:19

department 3:2,3,12 7:8,23 9:11 11:8,21 15:16 17:13,15 19:7 21:1 34:22 36:13 41:21 42:17,25 43:5 44:14,20 45:25 46:4 47:2,4 58:24 59:2,18,19

61:20 62:3 63:9 65:3,15,19 66:11 68:22 71:12 90:1 91:11

department's 43:7 58:25 69:14

Departmental 46:14

departments 25:3

depends 71:14 72:23 74:17

deploy 10:21 34:17

deployed 8:23 21:5

deployment 16:11 34:6

depressing 48:14

deputy 41:22 51:19 64:21 68:3

derelict 17:24

deserving 46:13

designed 65:16 85:21

desire 88:24

destroying 49:17

detail 6:5 89:23 109:1

details 84:23

Detroit 2:3 15:16 35:13 38:10, 20 41:8 45:17,24 46:1,4 47:2, 3,4,5,9,10,15 48:20 49:5 52:6, 16 55:2 56:8,9 57:16 58:1 59:18,19,23 62:1,12,13 65:18 66:10 82:21 83:15 84:9,11 90:1 91:10 103:1 125:14,17 126:6

Development 41:17

devices 50:17

dialogue 38:4

dick 56:22

died 38:24

Dietrick 58:22 59:9

difference 12:8 87:22 96:3

differently 18:17 88:9

difficult 9:3 11:22 13:8 78:20, 22 109:15

dinner 39:14

direct 62:4

directed 43:8

directive 81:16,18,23

director 41:9 83:16

disciplinary 72:15,18,19,20, 21,22,25 73:3 85:15 126:3

discipline 72:23 73:7,8,10,15

discovered 37:15

discrepancy 104:11

discuss 11:14 106:4

discussed 50:16 108:25

discussion 39:25 40:11 47:22 57:22 82:10 85:4 89:12,21 90:3 91:12,13 92:6,8,17 93:9 94:17,18 99:24 106:24 119:23 120:10

discussions 45:5 105:4

display 47:13

displayed 46:6

disposed 87:3

disposition 14:18

distance 12:17,23,24 14:11

15:17

distinction 12:1,7

distraction 21:7

distressed 30:12

distributed 40:18

district 4:1,4 49:7,8,12 83:16

116:7

districts 104:20

dive 21:19

diversity 79:24

division 2:13 75:3

doctor 28:4 94:11

doctor's 85:2

document 105:19

documented 7:13

documents 84:24

Doe 32:21

doesn't 101:19

Doggone 51:7,18,22

Doggone's 51:8

dogs 8:16

dollar 116:17

dollars 35:18 49:1 56:10

Don 40:25

Donna 67:22

door 19:21 20:9

downtown 38:24 52:1

DPD 2:2,11 37:17 42:18,20,22 45:13 52:23 53:15 60:10 78:4

81:11 115:16

draft 93:2

drag 6:5

drama 100:16

dramatically 36:24

drastic 78:19

draw 91:23

draws 6:5

dressing 107:23

drive 30:14 31:11 39:7,13

78:18

driven 116:5

driver 67:6

driving 30:14 74:2

drop 36:24 63:12

dropdown 63:3

drug 23:17 39:14

drugs 39:7

dry 112:3



duties 17:24 dynamic 35:7

Ε

earlier 77:10

early 7:16 14:21 37:15 45:1 69:20

earned 46:7

Eastern 107:2

Easterners 79:15

easy 13:17 17:12

eat 36:2

Edison 125:17

educate 34:15,16

educated 36:3,12

educating 20:21 34:10 35:6

education 28:9

effect 16:13 93:17,21,22 119:16

effective 10:22 16:13,16 43:17 53:2

effectiveness 10:4

Egypt 32:11

Eighth 57:23

elected 34:20 99:8 104:20

election 33:8 90:4

element 72:12

elephant 24:18 37:8

eliminate 44:6 90:6,15,23

eliminate- 90:12

else's 89:3

elucidate 86:24

email 48:19,21,23 86:2 102:6,

7 104:9

emails 104:13

embarrassed 49:3

emergency 73:25

emotion 10:23

employ 21:7

employed 53:4

employee 53:4

empty 112:3

EMS 12:14

EMT 50:5

EMT- 50:2

encounter 14:14 16:17 17:8

29:5 78:20,21

encountering 29:9

encouraged 82:20

end 2:9 19:14 44:21 55:22

67:11 70:16 71:16

endeavors 47:16

ended 83:1 89:16

enforcement 37:18,20 44:17 47:1,7 74:25 75:2,4,11 76:8

78:4

engage 12:17

engaged 75:22

engagement 93:20

engaging 13:13 18:10 38:3

Engler 35:12 51:10 54:5

Engler's 38:6

enhance 44:15 65:16,17

enhancement 63:16

enlarge 3:8

enlighten 61:10

ensure 8:24 43:1,5 59:22

63:23

enter 70:15 71:2

entered 42:10,11 47:25 70:22

71:5,6,8,18

entertain 39:21 40:5 102:12

entire 53:6 90:17 91:5

entities 60:10 71:10

entity 80:1

environment 18:17 29:14

episode 8:10

equation 14:4

equipment 11:9 16:5

equity 79:24

erase 87:23

Eric 51:1 52:12,15

escalation 80:3

escape 32:3

Essentially 99:5

establish 112:18

esteem 49:6

evaluate 28:22 42:22 43:4

58:25 76:7

evaluation 81:23

evaluations 63:15

evening 56:2

event 8:25 60:12 69:6

everybody- 95:16

everyday 54:8

everyone's 17:9 97:16

everything's 70:6

evidence 53:17

evident 7:15,17 28:21

examiner 27:1,5

examples 13:12

excellence 47:12

excellent 52:2

excess 110:15

excited 37:16 80:7,9

excuse 5:22 65:3 97:4 114:1 123:12

executive 64:13 70:2

executives 2:3

exhaustively 15:4

exit 27:8

expect 67:20 77:20 79:1,6

experience 48:24 78:22

experiences 8:22,23

experts 70:3 112:10

expiditeness 11:25

explain 12:6

explanation 77:7

express 94:8

expressed 93:24

expunge 90:24 91:1,7,18,22, 25 95:5 96:14,18,19,20,24 97:1,8,22 98:14

expunged 92:12 93:3 96:22 97:11 98:1,3

expunging 100:12

extend 42:18 57:10

extensively 69:24 70:5

extra 45:5

extreme 20:1

eye 54:9

F

Facial 37:5 54:17 81:11

facilitate 84:11

facilities 9:21 18:9 35:17

55:21

facility 31:20 39:3

facing 14:5

fact 9:2,18 13:19 19:12 23:7 29:24 30:8 40:2 51:4 52:5

75:19 83:21 89:20

factors 12:25 18:23

facts 27:6 42:22

factual 18:22

factually 17:4

failed 11:7 32:2 33:18 54:3,4 67:18 103:23 121:12

fair 76:7

fairness 76:16,20

fall 61:17

false 53:16

family 17:16 19:11 31:23 41:8 42:19 49:25 78:23 102:9

family's 8:6

fantastic 4:9 13:25 15:14 30:6 41:25 68:10 74:6,19 77:25 81:6 126:7

fast 105:13

fatal 11:3 12:8 14:15 16:8

fatality 12:11

Father 2:23

favor 40:11 47:23 98:6 101:5 107:11 120:18

fear 54:15

fed 37:6

federal 5:20

federally 5:21

feed 71:19 79:16

feedback 43:10 68:6 81:21

103:9

feel 2:11 27:11 32:9,18 33:16, 24 34:14,20,21 65:10 93:6 95:9

95.9

feet 12:20,23 15:17 16:3,5

17:6 53:10

felt 28:25 54:15

Ferguson 2:14,15,16 3:18 4:9,

12,19 11:17 13:25 15:10,14 20:18 21:12 22:8 24:16 30:6,9 34:2,4 37:13 38:16 39:20,25 40:4,9,13,15,17 41:13,18,25 43:3,15 44:3,18 45:7,20 47:22,25 48:3,6,16 49:22 50:24 51:2 52:14 53:23 57:7, 9,19,25 58:3,6,9,17,19 59:6 69:17 70:7,10 71:24 72:2 74:6,19 76:5 77:25 80:12,21, 25 81:4,6 83:3 84:7 85:6,12, 24 86:1,6,10,14,16,20 88:12 89:5,7 90:8,10,13,19,21,25 91:3,6,12,16,20 92:3,5,8,23 93:9,14 94:15,22 95:17,19,21 96:8 97:5,12,15,20 98:2,5,9, 20,23 99:23,25 100:9,23,25 101:4,7,10,13,16,19,22 102:2, 13,16,18,21 103:14,16,20,24 104:1,3,17 105:8 106:2,8,23 107:6,9,13,24 108:2,6,8,10, 13,18 109:4,14,17,25 110:10, 23 111:1,4,9,13,15,17 112:13, 23 113:3,7 114:3,5,8,13,17, 20,23 115:3,12,23 116:9,11, 19 117:7,9,15,17,20,25 118:5, 10,13,17,22 119:1,3,7,11,19, 22 120:6,8,10,12,14,18,20,23 121:13,15,17 122:15,17,20 123:1,3,5,8,11 124:11,15,18, 24 125:3,12 126:7,10,12

fever 38:1

field 35:3

fight 53:19 66:16,17,22 67:2

fighting 23:13

fights 35:11

figure 58:3 93:17

filing 2:10

fill 39:6 109:5,6

filled 67:23

filling 106:11

fills 106:10

final 15:8 44:3 81:19 84:4

finally 26:9 45:13 85:14

financed 49:1

find 13:22 20:15 38:23 56:2 81:15

findings 14:23 42:25 44:19,24 61:2

fine 90:1 97:18

fingers 18:5

finished 66:18,23

fire 22:3 28:25

firearm 12:16

fired 27:4,19 29:24 56:3

Firework 46:16

fist 35:13

fixing 54:22

floor 45:6 86:16,21 102:16 110:1 115:12,23 116:20 118:7

floor- 86:17

flyer 48:22,23

flyers 83:18,20

focus 20:25 36:22

focused 5:17

folks 5:18 18:8 20:21 21:16 35:20,23 54:24

follow 59:21 60:3 72:22 77:9, 10

footage 53:7,8,11,18 57:11

force 11:2,3 12:8,18 14:13,14, 15,24 16:8,17 17:8 20:21 21:9 29:5 34:7 44:23,25 50:14,20 53:4 61:5,6 63:9 65:8 66:5,6, 7,15,20,21 67:2,4,10,13,19 69:24 70:3,24 71:3,15 73:24, 25 76:24 77:21

Ford 46:16

foremost 2:24

forever 9:4

form 11:15 14:18 87:2 102:12 104:6

formally 86:19

formatting 82:1,2 85:9

forms 71:2

forum 64:24 65:16

forward 4:17 13:24 17:11 23:9,22 42:25 43:9,13 44:18 84:3

fought 19:9,17

found 19:7 43:20 63:19 66:9

Fourth 42:6

Fox 83:14 84:10

frame 70:20

Francis 41:2 84:20 86:22 87:12 88:4 90:20,22 91:4,15, 17,21 96:13 97:4,6,13,16,25 98:12 101:2 112:12,14 117:18,21 118:1,6,9,12,15 122:13,18,24 123:2,4,14,17

frankly 8:17 85:22

Fredia 42:2 48:11

free 2:11

frequency 8:2

Friday 45:14

front 19:14 123:21

frustrated 9:16,18 33:12

frustration 9:20 11:20 13:18 32:4

full 19:3 23:24 59:3

functioning 18:2,18

Funeral 46:18

fussing 33:3

future 10:13 19:1 47:15 100:19

G

Gabe 49:16

gaining 13:4

game 52:20

games 52:22

gap 12:21

Garrity 16:25 25:12

gathered 22:24

gave 25:1 38:25 49:14 54:6 67:11 88:23

general 13:2

generate 75:4,11 76:11

generated 83:17

generating 76:1

gentleman 67:7

germane 112:15,20

girlfriend 37:1

give 15:19 17:10 30:1 55:8,9 58:11 59:23 60:8,24 68:6 73:10,21 79:16 83:11 100:8 106:19 108:9 109:1,2,17,18, 22 115:15 117:3 119:6 120:4 121:9

giving 14:17 27:6 63:13 109:3, 5 110:8 116:3

glad 2:25 68:8

glorify 3:15

goal 7:21 59:17

God 3:1,3,6,7,8,10,11,12,15 32:11

gods 33:23

good 2:2,15,20,21 3:20 4:10, 11,20 6:4 22:9 32:17,18 41:15 48:8,12,13 49:24 51:3 54:23 56:2 59:7,8 61:11,18,23 67:1 69:19 78:11 84:13 116:6 125:1,13

goodness 3:6 33:19

Google 14:8

got- 109:13

government 26:17

governor 31:3,8 33:9,10 37:23 38:9

governor's 31:1

governors 37:22 54:5

grace 19:8 33:23 45:15,16

gracious 68:5

graduating 45:25

graduation 45:14

Grand 125:10

Grandma 39:13

grapple 12:1

gratuities 79:13

Graveline 30:4

great 7:7 47:10 68:7 95:23,24 97:12

greater 36:16 45:15,16

greatest 10:19

green 54:17

grieved 102:6

grimed 39:2

group 82:22 84:3,4

grow 13:22 24:13

guess 36:22 37:6

guests 42:1

gun 10:18 12:2,5,9 19:22 26:4,

13 52:10 56:20

gunman 19:21

gunmen 18:15

guns 26:2,8 56:21

guy 19:17,18 25:21 30:14,23 38:24 48:5 54:13 74:12,13

76:18

guys 38:24

Н

Hakim 53:11

half 32:22 55:10 56:4

hall 57:5

hand 2:9 12:14 50:17,18 52:24

53:14 93:2

handed 49:15

handle 36:18 50:10,13 87:17

handled 24:8,10 66:19,24 67:2

handling 40:24

handout 86:23 87:1

hands 34:1 54:3

Handyside 41:1

Hang 88:15 93:14 95:17 109:25 110:23 113:7

happen 11:10 20:12 36:7 52:5

103:21 105:16

happened 9:17 14:21 16:9 17:20 28:10,18 33:21 35:3,22, 24,25 56:3,5 90:4 96:17

happening 36:20 39:15 49:18

happenstance 54:8

harassment 89:24,25 91:9

hard 31:9 35:8

harmony 116:6,8

harm- 116:16

Hayes 41:6

he'll 50:11

headquarters 64:24 126:6

heads 2:22

health 7:24 8:1 9:9,12,15,21 10:7 18:2,7,9,15 22:11,14,19 31:1,4,5,15 32:6,21,22 33:10, 20,25 34:10,17,24 36:12,22 37:2,19,24 38:4 49:17 50:6,13 55:18 56:17,18 57:4,5 102:24 103:2

hear 7:18 18:17 31:17 33:2 34:14 35:9 43:23 52:13,14 98:24 107:25 108:1 115:14, 16,17 116:2 117:2 118:19

heard 9:6 20:23 25:3 49:5 86:8 88:25 103:7

hearing 13:9 40:19 115:9 116:1

heart 32:16,17 35:9,10 36:10 51:3 52:16

heaven's 3:16

heavy 51:4

height 115:19

heights 66:3

held 45:15 49:6 126:6

helped 54:19 74:23 84:11

helpful 18:2

Hernandez 3:24 15:10,11 78:1 92:24,25 93:11 95:22 98:7,10, 13,17,22,24 99:15 113:15 117:10 118:18,21,24 119:2, 16.18 120:25 121:19 124:1

Hernández 119:12

hey 19:15 69:8 108:4

hidden 53:18

high 18:14 67:14 75:21 82:17

high- 60:15

high-risk 76:19

higher 75:22

highest 49:6 64:18

highlighting 61:5

highway 51:8 52:11

Hill 53:21.24 54:11

hindsight 17:9

hired 61:13

historically 78:14

history 21:16,24

hit 30:14 37:1 39:16

hold 9:22,25 44:7 111:9

holding 5:18

holistically 98:18

Holley 3:22 30:7,10,11,17,19, 21 31:11,25 32:14 33:3,15 37:21 38:10 45:19 47:18,21 48:5 49:2 58:18 59:5 65:20 80:22,23 83:6 92:7,9 94:21,23 95:3,24 102:20,22 103:4,10, 19,22,25 104:2 110:20,22,25 111:3,11,14,16,18,22 113:4, 10,17 115:1,11 116:10,13,21 117:8,12 118:20 119:14,17 120:2,22 121:1,16,20,21,23 122:22 123:7,24

Holley's 119:9

hollow 53:16

Holt 3:20 4:11 35:16 37:14,25 39:23 47:20 48:2 55:14,24 57:18,20 58:1,12,16 59:8,12, 15 74:19,20 75:9,10 76:6,13, 22,25 77:3,6 80:11 81:5 82:6, 9 83:2,4,7,13 84:6,8 103:3,5 106:1,7,18 109:24 110:11,21, 24 111:2,20,23 113:1,5,13 114:11 119:4,10 120:16 121:14 123:10,12,16,23 125:2,4 126:11

home 28:4 51:23 71:16

homeland 26:18

homeless 35:21

homicide 14:24 75:3.8

homicides 4:24

Honda 30:14

honorable 2:2 4:14 40:21 48:9 49:24 81:8 84:19 115:20 125:14

honoring 45:23

honors 47:11

hope 3:14 11:15 22:5 41:22 100:14 109:10

hopeful 7:22

horrible 56:21

hospital 7:19 18:2

hospitals 50:6

host 29:13

hosting 125:16,20

hour 107:20 108:5,6,21 109:14,23 110:17,18,21,24 111:20

hours 9:22 31:5 53:12 125:9

house 10:10 19:15 39:13,16 125:9

household 79:14

houses 20:2

However- 94:20

HR 63:4 71:12

huge 21:5 36:15 39:8

human 50:23 63:4

humiliating 48:24

hundred 16:16 18:21

hundreds 53:12

hurry 99:19 119:14

hurt 31:22

1

I'M- 109:23

idea 13:5 61:11 93:4

ideas 16:20 17:9,10 50:12

ideation 23:18 24:4

identification 59:20,25 60:4

identified 97:11

identify 60:5 97:25 98:2

ifs 17:19

ill 21:20 54:2,3,12,20,23

Illich 51:25

illness 7:12 8:20 21:16 23:5

54:24

illustrate 29:22

image 69:14

imagine 17:17

imbalance 18:19

immaterial 87:11

immediately 102:23 105:7

imminent 12:4

impact 65:2,3 68:8 78:8,15

importance 65:1

important 9:1 14:12 29:17 44:2 87:12

. ... 07...2

importantly 3:13

impressed 22:23 24:20

impression 69:23

improve 44:5 57:16 65:17

improved 47:14 58:1

improvement 13:20

Impulse 38:22

inappropriate 90:16 94:19

incident 6:20 9:1,14 13:23 19:13 55:18 60:16 62:2 71:15 77:14

incidents 10:12 24:8 42:23 43:11 60:8 73:11

include 23:8 43:10 50:12 91:24 92:20 93:10 116:14

included 45:8 46:4 81:13 89:13,14 92:15,18 117:2,19

includes 81:16 92:16

including 42:20 84:25 106:11 107:2

inclusion 79:24

incoming 81:9,15

incomplete 6:9

inconsistent 90:17

Incorporated 125:6

increase 5:7,8 10:3

independence 53:1

independent 14:22 15:1 19:3

indicating 100:2

indication 85:19

indicator 61:18 68:16

indicators 63:19 75:18

individual 16:6 27:18 28:24 29:2 76:8,9 102:8 111:23

individualized 65:6 74:3,17

individually 16:22

individuals 21:21 22:11

info 63:4,5

inform 49:11

information 6:14,15 8:4,5 10:6,12 11:12,25 14:19 15:19 19:14 31:22 42:17 43:14,24 44:1 45:9 60:12,24 63:7 70:12,15,22 71:5,22 83:15 84:22 105:15 107:4,19 112:5

informed 6:22,23

initially 108:21

initiative 43:25 82:5,13

injured 5:22

injuries 13:12

injury 13:16

input 65:11

inquiries 83:17

inquiring 67:24

inquiry 68:19

ins 109:2

inserting 117:24

inspection 81:21

instance 22:4 66:13 67:3

68:21 88:22

instances 12:11 14:9 19:6 21:2 61:10 66:14

institution 9:9 31:10,14 33:11 110:13

institutions 35:12 38:4

insult 24:7

integrity 47:6

intent 98:14,15

intent- 98:16

interaction 78:16

interest 37:10

interested 83:23

interim 41:10 81:6

intermediate 20:25 21:1,6,8

internal 15:4 69:25

interpret 108:16

interpreted 93:5

interpreters 108:15

interrupting 2:6

intervention 59:21 64:17,18

interview 25:12 74:5

interviews 6:18 106:12

intoxicated 67:6

introduce 41:21

introduced 64:12

introductions 40:23 41:11,23

investigation 6:15,16 11:14, 16 15:3,4,8,12,20,24 17:1 19:12 25:9,11 28:17 29:16 42:24 43:7 60:19 69:25 78:21

investigation's 14:23

investigations 81:17

investigator 2:12 41:8,10 71:7

75:8

invite 29:11

invocation 2:18

involved 6:11 37:21 42:15,20 43:7 55:3 60:18 62:1 63:11

68:2,22 69:21 70:4,24 81:17 84:16

involvement 52:18 53:4

involves 82:10

involving 2:11

Isolate 10:20

issue 22:1,3,19 34:24 85:11

91:21

issues 21:23 53:3 54:22

107:22

is- 111:2

item 4:15 85:6 90:3 94:8

items 81:13 84:24 85:3 92:17, 20 93:24 99:9,18 104:23

it'd 104:8

it's 104:12

it- 101:21 103:25

I- 30:8

J

Jackson 41:2 84:20,22 86:11, 17,20,22 87:12 88:4 90:20,22 91:4,15,17,21 96:13 97:4,6, 13,16,25 98:12 101:2 112:12, 14 117:18,21 118:1,6,9,12,15 122:13,18,24 123:2,4,14,17, 23

jail 9:10 36:1 54:20

Jails 18:9

January 106:17 107:14,16 108:3 109:10 116:14 117:1,6 118:11 123:20,21

Jesus 3:24

Jim 3:22 95:11

job 36:14 52:2 67:1 68:10 69:19

jobs 54:23

joint 44:20,21

Jonya 41:5 judge 31:1,7

Judgment 46:16

juncture 82:14

Κ

Katrina 41:9

keepers 27:16

keeping 18:5 24:23,25

key 21:15 44:16 45:8

kicked 37:16 57:23

kids 28:14 30:13

kill 56:12

killed 21:17 30:13 33:14

killing 53:11

Kim 31:11

kind 21:22 22:5 26:14 30:23 48:5 74:11

kinds 20:6 39:16

King 82:18

kitchen 39:14

knew 7:1 8:4,6 82:20 120:8

knife 8:7,10,19 12:2,5,9,19 13:13,17 14:2,11,12 19:19 26:12 27:24 28:3,7 50:15,19 54:13

knives 12:15 14:8

knock 19:21

knowing 54:12

knowledge 46:7 55:17 70:14

kudos 67:12

L

labor 34:23

laboratory 46:5,9

lack 85:22

lady 26:13 55:20

language 91:8,25 93:3

Lansing 38:8

laptops 105:11

lasted 110:14

Lastly 44:10 45:2

late 116:17

law 37:18,20 44:16 46:25 47:7 74:24 75:2,3,10 76:8 78:4 100:1

100.1

Lawrence 41:11

lawyer 89:10

lawyers 51:16

lead 12:11

leader 62:13 107:21

leaders 115:10,15

leadership 32:8 38:12 46:7 50:11 104:16,19,23 106:4,8

leader- 107:5

League 46:17

learned 6:6 19:11 43:6

lease 40:22

leave 32:4,7 33:12 69:22

left 36:13 101:14

legal 48:24

legality 70:1

legs 67:9

Leland 49:16

length 112:14

lens 9:2

lessons 6:6 43:6

lethal 53:3

letters 46:20

Levalley 22:21 41:15,16,20,24

45:22 46:12,25 58:5,10,14 69:18 70:21 71:14 73:5 75:15 76:21 77:3 80:20

level 57:24 61:16 63:16,18 64:13,16,18 65:4 70:2,17 89:2 115:22,25

levels 18:18 20:22 26:16

Lever 58:22 59:7,9,14,16 60:10,24 61:16 62:6,21 63:12, 25 64:16 65:7,22 66:12 67:1, 14 68:5,20 69:10 70:14 72:11, 19 73:22 74:9 75:6,13 76:12, 14 77:1,5,12,15 79:3,18 80:24

Lever's 70:6

liability 69:15

library 83:17,19

licensed 9:15 50:2,5

lie 85:19

lieutenant 64:23 67:21

lieutenants 63:21 70:18

life 13:11,15 17:23 30:23 46:14 47:14 50:23

lifelong 47:11

Light 54:17

lighting 12:25

likelihood 75:18

likes 5:16

limit 87:25

limited 106:11

Linda 3:25 4:1 94:4,9,13 99:12

lion's 29:19

Lisa 4:6 42:11

list 43:21

listen 27:2 36:11 51:23 124:21

listening 105:18 124:21

lists 43:17 49:14

lit 25:22

literally 66:18,22 67:3 79:15, 18 80:6

litigations 63:24 66:9

Littleton 53:11

live 34:7 49:7 52:24

lives 51:15

living 39:15

located 45:16 125:10,17,21

location 125:16

lock 18:8

lodge 51:13

long 21:16,23 28:1,2 48:4 52:22 62:14 65:18 89:9 104:15

longer 11:6

looked 7:6 39:4,5 66:6 68:21

lose 29:20

lost 12:13 17:17,23 53:19

lot 5:15 6:17 9:6 12:25 18:22 33:13 35:9 56:6 57:6 75:18, 19,20 76:1,3,11 80:15 83:17 112:3

love 34:8

loved 17:17

loyalty 47:5

lustrous 65:18

Luther 82:17

Lyndon 42:16 125:21

M

Mac 30:16

Madam 3:18,20,21 40:20 81:6 82:6,7 83:10 92:9 112:25 120:24 123:9

made 2:25 7:14 16:12,23 21:15 50:8 56:4 74:21 83:5,20 87:2,6 88:1 89:4 90:22 95:23, 24 97:7 98:14 113:4 **main** 85:14 122:13,15 123:15, 18,19

maintain 35:8

maintained 15:17

Major 46:17

majority 91:4 100:25

make 10:7 11:9 16:12 17:25 20:11,24 27:11 36:24 37:9,20 59:22 60:1 65:17 84:4 87:5 97:16 100:3,11 102:25 103:20 105:22,23 107:20,21 110:9 112:18 117:10

makes 94:1

making 26:1 27:2,6 34:25 38:22 39:14 51:16,25 117:8,9

mama 33:21

man 7:2,11 8:24 9:4 11:6 14:5 16:4 25:22,24 32:2 33:18 52:23 54:1,4 56:5,12 119:14

manage 9:12

management 44:4 58:23 59:10,11,17,24 60:11,25 62:9, 12,15 69:13 70:21,25 72:12, 16,20 73:6,9 74:23

mandatory 13:5

manner 22:6

manual 43:8 81:16

marching 53:13

marginalized 86:13

marginalizing 17:8

Marie 42:4

marijuana 39:8,9

marketing 83:16

Martin 82:17

MAS 60:11 70:12,15,16 71:7, 9.21

mass 85:9

material 59:4

math 23:20,23

matrix 72:22

matter 25:10 30:8 33:4 43:14 49:4 52:18,19 78:21 86:19 87:10,25 89:12,19 93:19,20 96:6.7 102:12 104:10

maximum 100:18

mayor 10:5 19:3 31:9 51:18, 19,25

mayor's 105:1

mayoral 104:21

Mccord 67:22

Mcdonald's 30:14,18

MCO's 71:18

means 29:1 57:15 91:22 103:22

meant 73:1

mean- 93:13

measurables 64:1

measured 35:7

measurement 15:23 28:16

measurements 6:19 15:21 42:18

measures 44:17,24 58:25 65:19,21

medal 38:2

media 5:15 6:13 60:16

medical 27:1,4 50:7 51:10

medicating 18:5

medicine 36:2

meet 64:24 84:4 106:4

meeting 2:4,6,17 3:11 4:17 25:4,13 40:18 42:13 43:19,21 48:15,18 49:1 58:11 62:7 64:12,13 81:13 85:9 86:5 87:5,19 88:3,5,6 93:12 94:2 96:21 97:13 99:5 100:15,19 103:12 115:14 125:15,18,23, 25 126:1,2,4,12,18



meetings 34:19 36:8 43:17 45:2,8,12,13 55:5 63:20 64:9 93:23 104:25 107:18 125:22 126:5

meets 125:22

member 3:21 48:20 60:20 75:3,4 90:4 102:8,9

members 5:25 19:11 31:23 37:18,20 41:1 53:15 57:10,12 59:18 64:2,3,8 65:1 69:13 74:25 75:11 76:8 89:12 91:8 116:3

memo 85:8

memorialize 69:3

memory 65:24

men 10:18 57:1

mental 7:12,24 8:1,20,21 9:9, 12,15,21 10:7,17 11:6 18:2,7, 9,15 21:16,20 22:11,14,18 23:3,5,11,12,15,25 24:1,2 31:1,5,14 32:6,21,22 33:10, 20,22,25 34:10,17,24 35:12 36:12,22 37:2,19,24 38:4 50:5,6,13 54:24 55:18 56:17, 18 57:4,5 102:24 103:1

mentally 52:23 54:1,3,12,20, 22

mentals 19:25

mention 69:20 74:21

mentioned 13:12 21:19 55:21 77:10 83:25 92:10

mentioning 112:2

mentions 37:23

mentoring 62:5

Merit 46:15

merits 89:4,8

message 68:22

meter 73:2

methods 60:4,5 70:23

metric 72:24

metrics 64:1

Metropolitan 46:1

mic 38:11 48:16 59:13

Michaels 41:3

Michigan 14:24 33:12 45:17

107:2

Michigan's 71:18

microphone 50:3,4

Mid-southeast 33:11

middle 31:19 79:15 90:2

mile 19:8 45:17 125:10

million 53:18 54:16

millions 56:9,10

Milwaukee 32:23

mind 32:18 37:11 119:15

minds 94:14

mine 86:8 89:3

Minister 51:1 52:12,13,15 53:6

Minster 52:15

minute 65:12 70:4 106:2,20

minutes 40:3,17,19,20 53:9 80:24 82:1,2 88:7,25 89:13, 17,19,22 90:2,16,23 91:19,24 92:15,16 93:2,21,23,25 94:6, 7,20 95:11,13 96:21 97:9,23 99:5,6,9,13,14,19 100:6 108:8,10,17 109:19 110:14,15 112:7 116:22,23 117:3,13,15, 16,19 118:8 119:17,18,20,22 120:4,12,15 121:14,15,17 122:19,21 123:4,5,11,21

misconduct 44:9 53:3 72:5,6, 8,11,13

Mississippi 28:14

misunderstanding 79:10

mitigate 59:1 62:4

mitigation 59:21 60:2 61:2,19, 25 63:6

mitigations 60:18

mixing 26:15

mode 5:13

moment 7:20 10:8 20:14 27:12 28:24 62:2 96:7 99:17

Monday 30:13

money 31:15 51:16,17

monitor 43:4 60:3 63:22

monitoring 44:5

monthly 104:25

months 107:18 108:20 109:22

Moore 4:7 20:19 38:17 39:18 70:10,11,20 71:13,23 101:9, 11,14,18,21 108:4,19 109:13, 16,20 110:2 112:1 113:24 114:8,10,12 119:6 121:8 122:9,23 124:7

morale 11:21

morning 8:12 14:21 15:3 28:11 124:22

Moses 32:10

most- 111:6

mother 79:5,7

motion 9:3 39:21 40:6,15 46:7 87:2,3,5,10,11,13,14,16,17, 18,19 88:1,7,11,21,24 89:4,8, 24 90:6,8,12,13,22,24 91:7,9, 14,18,25 93:4,10,17 95:8 96:5,14,19,20 97:7,8,17,22 100:20 103:3,4,19,22 106:18 107:8 111:12 112:15,17,18, 20,21 113:2,4,5,8,9,13 114:1, 7,9 116:13 117:8,9,18,20,21, 22 118:2,6 119:9,25 120:3,12 121:12 122:12,14,16,18,20 123:12,15,18,19,21 124:10 126:8

motional 120:14

motions 84:21 86:24 87:20

88:8,10 96:12

motion- 90:9 113:10



mourning 17:15

mouth 100:8

move 4:17 20:18 30:9 47:18 53:3 68:1 69:4 81:12 86:10 88:13 96:17 97:21 105:13 106:18 117:23 122:22 126:9

moved 39:23 55:9 118:9,10 122:25 123:1

moving 5:4 13:23 105:25 124:12

multiple 10:11 27:20

Ν

NACOLE 43:25 48:19 49:5 56:7 90:3 91:8 94:18 98:15 116:25

NACOLE's 53:2

names 49:14 82:16

Napoleon 9:8

Narcotics 75:21

narrative 53:16

national 49:1

nature 6:20 8:20 20:13 75:10 76:10 104:8

Nay 113:21,24

necessarily 11:4 76:12,15 77:2 84:22 98:12

needed 55:20 115:19

needing 29:2

negative 76:11,16

negative- 77:2

negotiate 20:4

negotiating 19:24

neighborhood 34:18

neighboring 47:3

net 21:4,5

news 9:7 34:14

nexus 23:6,17

nice 36:4 104:8 105:4,5

night 10:5 28:10

nights 76:2

nine-millimeter 27:14

No's 87:7

NOCO 116:25

non-armed 24:2

non-criminal 44:15

non-punitive 65:6

nonfatal 5:3

nonviolent 23:25

noon 24:21

normalcy 18:20

Northfield 38:6

notable 24:9

note 40:22

noted 81:9 84:9 86:1

notice 88:23

noticed 105:14

notification 69:6

notifications 60:12,13

notified 40:2 68:18

noting 12:7

not- 100:4 101:18

November 45:1 125:19

NPO 55:12 57:14 75:5

NPOS 55:6,8 57:22

number 5:11 12:13,22 14:9 16:7,20 23:24 25:5,8 26:22 27:10 28:2 29:3,23 53:1 56:6 63:1 76:17 80:17 83:19 85:7 109:7

numbers 5:25 24:14

numerous 46:20

0

object 88:18

objected 89:22

objecting 94:4

observations 60:20

obsessed 107:3

obtaining 43:10

occasionally 64:19

occasions 56:15

occur 43:19

occurred 14:10 42:15 96:16

OCI 44:7 60:12 71:8 107:17

October 38:10 39:21 44:6 45:14 125:5,10,15,24,25 126:2,3,5

of-the-art 105:11

offending 49:15

offer 11:25 49:25

office 2:12 15:1,2 25:10,11 31:2 41:16,23 42:5 57:10 71:7 75:24,25 81:18 83:12 84:10 104:6,11,22 105:1

officer 6:10 8:23 12:13 14:4,5, 7 20:7,8 25:12,21 27:17,18,24 28:7,8,22,24 29:24 42:15 43:7 44:5 46:1,3,6 53:10 54:8 60:15,17 61:9 62:13,20,23 64:22 65:1,11,17 66:10,19,21 67:8,10 68:22 69:1,21 70:4,24 71:4 72:7 73:17,18,20 75:23 76:2 77:17 78:9,25 79:13 80:5,6,8 81:17 88:20

officer's 14:3,16 15:6 27:13, 16,19 53:7 61:6,13

officers 3:7 5:23,24 6:17 7:3, 6,9,15,18 8:7 9:25 10:2,8,15 12:12,22 13:11,13 16:2,4,9, 19,22 19:7,10,13 20:13,23 21:25 22:15 26:1 27:14,20,21 28:9 29:20,23 34:7 50:20,22



52:23 54:2,15 56:3,11,22 59:23 61:4,13 62:1 63:21 64:2,3,7,14,25 65:9 67:23 69:7 70:19,24 72:5 73:14 75:25 79:1

officers' 60:8

official 4:17

officially 126:13

officials 34:21

offline 102:17

often- 114:22

Ohio 25:19

one-time 68:23 69:2

online 82:20 95:12 107:19

only- 91:15

on- 95:17

open 11:14 51:9,12,13,17 60:19 64:24 65:15,16 86:5 92:5 105:20,21

opened 55:21 63:12

operate 94:12

operates 72:7

operating 18:19 73:25 116:1

operations 46:2

opinion 52:5

opportunities 75:12

opportunity 10:24 13:19 17:11 19:5 20:6 24:13 59:10 68:4,11 82:10 84:15 95:25 96:2

opposed 40:13 47:25 99:14 101:7 120:20

oral 48:7

oranges 26:15

orchestrated 52:20

order 2:17 45:9,10,11,12,13 92:19 95:20 98:10 110:20,22, 25 111:2

organizational 64:25

organizations 94:12

oriented 30:24 33:16

originally 9:8

other- 111:19

our- 106:7

outcome 7:1,21 9:23 17:10,

13,14 20:16

outcomes 44:16

outputs 44:16

outstanding 46:23

ovations 54:6

overdose 24:3

overdoses 23:14

overdue 52:22

oversight 53:2

overview 59:24

owe 10:15

o'clock 105:15

Р

package 62:17

packet 45:8 81:13 84:25

packet along 59:4

packets 104:13

painting 107:20

Panel 43:25 82:4,11,13

paper 24:22

paramount 13:11

paranoid 18:16

Pardon 23:20 117:10

parked 57:20

Parks 46:18

parliamentarian 41:2 45:10 84:20 96:25

Parliamentary 92:19

part 8:9 11:14 15:24 17:1 19:12 25:18 26:22 31:8 36:11 44:20 46:22 67:18 69:25 73:8 97:1,6 99:4,14,21 100:11

participants 82:22

participate 2:7

participated 48:25 73:14

participating 66:1

parties 42:20

partner 28:23 29:6,8

partners 5:20

Party 19:22

pass 23:15 115:21

passed 114:1,7 122:12 124:10

passion 36:12

past 38:25 60:7 68:1 88:13

99:8

patience 84:19 122:6

patients 50:6,7

Patillo 41:9

Patrol 46:2

patronize 125:8

pattern 90:17

patterns 43:13 44:5,8 58:25 61:3 73:11

pause 29:7 57:20 99:16

pay 77:20

paying 54:23

Peace 15:15 101:24

PEER 61:10,12 77:11,13,18

PEERS 61:17 63:15,18 64:13, 14 70:16,17 77:18

PEERS+ 62:7 63:17 64:9,12, 16 68:2 74:4,5,10

penalty 72:24,25



pending 64:11 68:15 73:7

Penson 2:18,20,22

people 3:14 5:12 8:15 10:16, 18 14:10 18:15 32:5,8,9,10, 16,19,20,25 35:21,25 36:21, 24,25 37:1 39:9 51:11,25 52:6 54:20 55:22 56:7,13 57:1 62:10 69:23 78:13,23 79:5 83:2,22,23 84:13 93:23 125:7

people's 82:15

pepper 21:8

percent 16:16 18:21

performance 46:23 63:15

period 9:21 82:25 89:20 99:16

person 2:19 8:4,19,20 9:15 12:2,4,5,14,17 13:3 20:4 26:1, 4,6 27:23 31:3 39:15 54:12 55:3 56:19 66:2 68:2 79:24 82:16 87:9 107:18,19 112:21

person's 12:21

personal 60:20

personally 7:18 37:16 79:4 110:3

personnel 41:10 85:18 90:1 91:10 125:24

persons 48:25

perspective 7:21 65:15

petty 36:1

phone 104:9

phones 2:4

picked 67:8

picture 57:16 62:19,22,23

pictures 55:15

piggy 80:14

pink 26:14,18

place 3:13 15:21 66:22 80:15

plan 7:15,16 8:9 16:20 110:6

planning 7:18

plate 38:19

play 7:5,8,9 13:1 76:4

played 52:21

playing 52:21

plethora 74:2

PM 2:1 125:15,19,24 126:1,2, 3,5

point 21:15 23:14 28:6 35:7 36:19 62:18 83:7 94:23 95:13, 20,23 96:24 98:18 99:20 110:20,22,25 111:1,2,4,10 114:14

pointed 26:12

pointing 63:2

police 2:4,16 4:16 5:24 7:23 9:10 10:8 11:8 14:25 15:16 18:10 19:6 21:17 22:13 27:12 28:21 36:6 41:10 42:3,6,7 44:8,22,25 45:24 46:1,4 47:2, 4,9 51:4,14 52:7 54:12 59:18, 19,23 60:14 61:20 62:1,12,13 64:3,19,20 65:19 66:10 78:25

policies 43:11 56:19

policy 10:1 14:14,15 15:5 21:20 22:5 26:6,9,10 27:12 34:6,21 43:9 70:1 81:17,23,24 85:17 89:24,25 91:10 94:17 126:2

polls 37:9

populated 70:17

populates 71:4,7

population 35:21

porch 19:23

Porter 52:22

posing 50:23

position 9:11 51:14 75:11

109:21

positive 6:3 72:8

positives 6:2,7

possibly 20:11 25:15

posted 81:20

postpone 96:20 97:8,22

potency 39:11

potential 13:16

Poter 49:25

power 16:5 18:1

practice 53:1 89:9,16 90:17

practices 10:24 43:5 44:10

73:12

Praise 125:20

pray 3:7 11:21

prayer 2:23

prayers 42:21

preaching 31:16 32:14 121:23

precinct 5:23,24 8:19 42:3,6 46:2,4,5 53:14 57:23 125:16, 20

precincts 22:17

precise 94:10

prefer 56:11

preferences 85:18

prejudice 89:2

preliminary 6:21 27:1 60:6,9 66:3 68:19 84:1

presence 81:5

present 3:22,24 4:1,2,3,7 44:23 48:10 59:11 99:8,9 106:16 107:22 110:16,18 112:19,22 118:8 122:19,21 123:20

presentation 6:12 44:3,7,13, 22 58:20,22 59:3 69:20 102:25 106:5,14,20 110:17 111:21 112:8,15 113:12

presentations 45:6 110:15 115:15,17 116:3

presentation- 58:7 110:19,21

presented 60:6 88:18
presenter's 112:5
presenting 112:5
present- 110:24
preservation 13:10
preserving 50:22

president 31:6 42:3,5 102:24

Pressley 3:23 11:18,19 13:8 15:9 39:24 71:24,25 77:8,13, 24 93:15,16 94:3 113:18 121:2,22,23,25 124:2

Preston 48:1 presume 27:25 pretty 21:25 38:18 prevail 87:8

prevailing 87:7

preventing 42:23

previous 40:17

previously 86:25 87:20 88:2,8 106:19 112:21 113:11

primary 66:5 69:12

principle 53:1

printed 88:21

priorities 106:11 109:8

priority 24:19 43:12 56:24 109:7,8

private 52:3

privately 49:8

privy 17:1

proactive 62:13 72:13

problem 5:10 8:21 25:25 31:18,21 37:9,12 39:8 50:8 66:14 67:18 69:9 79:8 93:13, 14 107:16

problems 36:20 56:14

procedure 90:18 92:19

procedures 45:10 56:19

process 16:24 18:24 59:24 60:1 68:2,7 72:25 73:6,9 74:23 99:22

process- 31:8

product 80:1

profession 76:10

professional 9:15 41:17 47:8

professionalism 47:5

professionally 48:23

profile 60:16 71:4,21 78:11

program 60:7 63:22 72:16 79:4

progress 23:18 24:4 64:4 82:4

progressive 72:22

promise 36:23 64:10 68:16

promises 110:9

promoted 74:25

promotion 76:9

proper 18:9 20:24 90:22 100:20

100.20

properly 10:2 40:10 77:23

79:2 108:17

proposed 110:17

prosecuted 25:15

prosecutor 31:1,7

prosecutor's 15:1,2 25:9,11

protect 3:9

protection 3:9 56:24

protest 56:22

protocol 19:19 26:2,7

provide 58:24 82:7 85:22

88:20 103:6

providing 6:14 14:19 34:11

50:12 58:22

psychotic 8:10

public 2:7 6:17 43:10 47:12 52:4 53:2,8,18 57:4 78:20 81:20 83:15,16,18 84:9,12 93:19 94:14 125:17 126:6

publish 91:24

pull 26:3

pulled 19:14

Pumped 35:12

punch 37:9

purpose 6:14

pursuit 60:15 70:25

pursuits 63:10 66:8

Pursuits/crashes 63:10

push 35:19 36:6

pushed 38:2

pushes 29:14

pushing 32:7 56:16

put 4:22 7:20 24:11 28:3 30:22,25 32:15,23 40:10 42:10 51:5,8 54:13 58:1 62:16,22 63:21 80:16,17 86:23 88:24 96:10 98:20 100:6,8 104:14

puts 70:12 71:9

putting 95:24 118:1

pyramid 79:22

Q

QR 80:16

quality 47:14

Quantez 3:23

quarterly 58:24 59:2

question 8:3 22:10 26:22 31:4,5,17 38:17 70:8 77:9 80:23 87:15 98:8 99:1,2 104:22 118:12,14



questioned 97:9 questioning 16:21

questions 2:10 11:11 15:13 21:14 25:5,14 26:21 28:3 33:9 69:16,19 72:1 83:22

quick 38:17 99:18

quickly 29:13 53:3 70:12 82:11

quickness 11:24

Quinn 40:23

quo 99:10

quorum 4:8

quote 38:11

R

rabbit 25:23 26:6

racing 6:5

rage 37:2

raids 75:22

raised 2:9 22:2 85:11

raising 22:2

ran 27:23

randomly 8:21

rank 46:8

rare 56:15

rate 13:4 18:13,14 35:14 72:9

74:7

reached 103:7,8 104:12

react 29:15

reaction 14:16 20:24

read 22:12 23:7 25:6 29:21 30:2 40:20 47:21 78:6 105:21

readily 10:8

reading 16:25

ready 27:15 96:18 98:6 102:13 112:23 114:17 118:12,13

real 37:7 99:18

reality 17:20

reason 55:5 58:18 61:23 64:6 89:22 108:19 110:2

reasonable 112:19

reasons 16:7

reassigned 46:9

Rec 37:5

recall 89:11

receive 4:14 59:3 73:20 84:19

received 8:5 42:16 43:6,16 46:20 49:20 56:6 72:9 81:24 82:3 89:17 102:5,6

receiving 107:4

recent 6:10

recently 12:13 42:14,16

receptions 37:22

recipient 46:13

recites 99:16

reckon 80:2

Recognition 46:17,18,19

54:17 81:11

recognized 45:4 117:23

recognizes 47:11

recommend 74:4

recommendation 96:19

recommendations 43:1 44:9 60:2 61:2 73:12 106:6,15

recommended 64:6,9 76:9 80:2

reconciling 31:9

 $\textbf{reconsider} \ \ 86{:}25\ 87{:}2{,}5{,}13{,}$

16,20 88:11

reconsidered 87:3

record 15:23 27:3 30:4 42:9 48:1 57:9 72:5,6,7 75:1 76:8 86:2 92:12 93:19 94:25 95:1,

25 96:1,3,4 99:21 100:11 103:9,18 104:5 105:8

recorded 122:7

records 71:5,17

recruited 82:14

red 26:18

reduce 59:17 69:1,2

reduction 4:24 5:1,2

refer 81:14

reference 21:20 22:3 78:6

95:23,24 96:6

referenced 85:4,8,14

reflect 94:8

reflecting 82:1

refrain 45:4

refuse 25:14

refused 67:6

regard 81:25 82:4,6

regarding- 85:11

Regents 107:3

register 30:22

regulations 87:22

rehabbed 31:13

rehabilitate 73:1

reinforce 7:4 73:24 74:1,2

rejoice 2:25

relate 77:14

related 60:13 73:14 91:8 102:7

relates 12:19

Relations 41:4 42:4,6

relative 19:18

relaying 44:8

released 11:23 53:7,8,12

releasing 17:5

relevant 65:10

remark 100:12 remarkable 46:22

remarks 92:11,14,16 93:18

remember 25:19 30:3 63:17 65:19 66:20 70:17 87:13 89:10 94:5

reminder 2:2 4:13,16

reminders 45:2

removed 91:22

Renaissance 82:17

renewed 68:9 88:3

reoccurring 42:23

reopens 87:15

Rep 38:8

repeat 23:4

replace 14:5

report 4:16,22 6:7,8,9 22:21, 23 23:2,8,22 24:22 27:2 30:2 40:25 43:23 44:13 45:1 48:15 52:2 55:17 59:11 60:1,25 61:1 67:10,12,13,19 69:17 71:3,25 74:20 81:11,25 83:5,19 92:16, 21 94:1 97:2,7

reported 44:13 71:15,17

reporter 40:25

reporting 44:15 49:4 71:11 74:14 76:11

reports 21:3 45:5 49:5 61:25 63:15 66:20 67:3,19 77:4 81:12.15.25

report- 101:15

represent 48:20 104:20

Representative 42:5

reps 37:25

repurposed 35:18

reputation 69:15

request 58:23 72:25 85:16 99:13,20 100:3,4,11 103:7

126:4

requested 48:21 85:17 108:22

requests 8:8

require 92:1

required 43:22 71:2

requires 91:4

rescind 86:25 87:21,22 88:1, 19,22 96:9,15,16 106:18 112:16,17,21 113:2,14

rescinded 54:5

rescinding 107:11 111:12

rescindment 96:11

research 100:14

resident 80:16 107:5

residents 6:18 34:9 104:19 105:24

resolution 44:10 45:21,23 47:19 89:20 94:16

resolved 47:8 82:13

resources 62:4 63:5

respect 34:8 107:17

respected 47:6

respond 21:22,25 22:5 25:6 26:19 93:22

responded 67:5

response 12:3 13:9,15 14:6, 11 15:7 16:17 22:15,18

responses 22:11

responsibilities 61:13,15

responsibility 28:22 29:5 43:17 62:12

responsible 27:13,19 44:4

rest 6:7

restorative 73:1

result 26:5

results 18:4 72:6,8

retain 111:24

retention 112:4

retired 45:21

retiree 55:2

retirement 46:11

retrain 62:3 73:17

retrained 72:4

retraining 61:24 72:4 73:20 74:8

retreat 13:5

revamping 74:22

revealed 52:19

Reverend 38:10 49:4

reverse 6:25

review 7:17 15:1 22:13 29:16 35:2 42:21 43:8,10 57:11 61:6 69:23 70:2,18 81:19,22 97:23 106:9

reviewed 69:24 70:1,5 73:8

reviewing 82:14

reviews 61:1,6 84:1

revised 43:16

Ricardo 4:7 94:5

rich 52:1

ridiculous 108:7

rights 16:23

right- 113:6

rings 53:16

risk 44:4 58:22 59:1,10,11,17, 20,24 60:1,2,4,5,6,9,18,25 61:2,19,24,25 62:11 63:5,6 64:2,17 65:4,23,25 66:1,3 67:14,16,24,25 68:17,25 69:2, 12 72:12,16,20 73:6,8,13,23 74:10,22 75:18,21,23 76:20 79:3

risks 44:6 61:4,16 62:4 63:19

River 125:10 Road 45:17 robberies 5:4 Robert 41:5 91:23 Robert's 45:9 92:18 rocky 3:4 rogue 37:2 role 50:12 76:4 roles 65:2 roll 3:5 101:1 120:22,23 121:16,17 122:5 123:7,11 rolling 3:5 room 24:19 26:8 30:1,4,22 31:2 35:22 37:8 105:16,17 room- 86:9 Rosa 46:18 rotated 67:9 roughly 25:1 rounds 26:22 27:4,7,8,10,15, 17.18 29:4 rubber 21:2 56:23 **Rule** 45:9 32:21 **run-in** 8:3

rules 87:21 88:9 92:19 run 3:14 19:16 23:5,15 30:14

running 13:3 25:21,22 28:1,19 runs 8:2 22:18 23:11 32:21

S

Sacred 52:16 **safe** 13:6 safety 8:24,25 69:14 126:6 sales 39:15 Sam 94:9

DBOPC 10/06/2022 sat 67:7,9 **Sate** 90:13 **Saving** 46:14 saying- 109:16 **scale** 67:25 scan 80:16 scenario 100:13 **scenarios** 29:11.12 **Scene** 46:10 schedule 64:11 68:14 scheduled 43:18 109:10 125:22 scheduling 43:19 schematic 15:25 schizophrenia 7:14 schizophrenic 18:16 school 30:21 82:17 84:9 125:17 **Schools** 84:12 **Schools'** 83:15 scientific 28:16 **score** 60:6,9 66:3 67:15,16 76:19 **scores** 74:10 screen 105:11 searches 14:8 seat 48:20 seated 2:9

seats 36:3 seconded 91:14,17 92:1 96:9 106:22,23 118:7,9,10,23

119:2,10,11 120:16 seconds 12:22 16:10 28:20 29:7 53:9 87:9

secretary 3:18 40:20 81:7 85:3 92:9 102:23 108:24

section 46:3,5,6,9 81:14,15 96:21

security 3:13 26:18

segue 38:20

self-assessing 67:20,25

self-initiated 70:23

self-report 71:10

self-serving 94:20

selling 39:12

send 48:22 71:19 96:10 105:12

Senior 41:8

senses 29:18

sensitivity 73:23

separate 26:9 91:21 94:1

separately 23:17

separation 15:17

September 40:3,18 48:15,18 83:1,25 85:10

sergeant 5:23 40:23 44:11 45:21,23 46:8,9,12,22 47:1, 12,16 48:2,3 63:21

sergeants 70:18

Seriate 25:6

serve 49:13 77:22

served 46:11 47:2,4 107:1

service 44:12 47:12 57:4 62:11 78:3,7,15

services 9:19 46:10

session 35:1 104:14 108:11 109:10 110:13,14 118:11

sessions 31:2 63:16 64:7 110:12

setting 93:19

seventh 5:24 45:14 46:5

125:16

severe 13:16



sexual 5:1 **shape** 14:18

share 4:16 13:18 29:19 42:13 66:1 82:5,15 84:22 107:19

sharing 42:25 44:18 59:2

sharp 29:18

Sharpton 49:4

Shaw 48:11 49:23,24 50:4 106:5,16,19 108:5 109:12 113:12 116:14,22 118:8 123:20

Shaw's 101:15

she's- 119:6

sheer 76:10

shelter 35:25

shepherded 83:14

shield 3:8

shields 56:22

shift 19:19 64:23 71:16

shoot 19:22 26:4,13 28:8 29:12 39:13 56:11

Shoot/no 29:12

shooting 6:11 8:21 36:25 39:4,6,7 42:15 43:7 52:9,10 56:14,21 69:23 70:2,4 80:7 81:17

shootings 5:3 38:20,23 60:18 69:21

shoots 54:9 56:19

short 116:18

shot 9:5 21:17 25:23,24 26:23 28:18,19 38:24 52:23 54:11

shots 29:23,25 56:4

Shotspotter 37:5 54:18

show 14:9 24:15

showed 24:21

shut 35:12

shutdown 10:20

Si 113:17

sick 5:22 31:23 51:14,16,23 52:22

side 87:7

Sigma 125:5

significant 5:6

silence 2:5 85:21

similar 8:20 10:17 77:15

similarly 29:2 38:5

simple 14:8 80:18,19 99:19

simplest 36:21

simply 18:4,22

Sinai 19:8 32:2

single 14:20 15:5 36:10

105:19

sir 3:19 4:13 21:11 39:20 40:21 42:2 48:4 58:21 59:6 80:25 81:4,8 101:13,17 102:21 104:3 112:1

sit 32:5 36:7 37:7 64:19,21,23 67:25 68:5,12

sitting 41:14 51:8 55:6 105:9

situation 8:14,17,18 10:11 13:21 16:8 17:16 19:11 22:1 24:13 33:1,25 37:24 51:5

situations 18:25 21:6 32:23 37:18 50:10,21

skills 46:7

skim 82:11

skip 6:7

slashing 8:5

slide 59:11,14,16,23 60:4,23 61:18 62:6 63:25 64:12 65:24

68:12,15

slight 5:25

slipped 67:4

smell 115:21

smile 49:19

smiled 35:19

Smith 51:1,2,3,21

Snowdon 42:16

social 5:15 34:13,18

society 47:1

solely 6:9

solution 30:24 31:19 33:16

solutions 33:5 36:9

someone's 13:15

Sorority 125:5

sort 13:23 26:15

soundbite 37:11

sounds 20:1

source 3:12,13

space 112:4

spanned 46:24

span- 121:25

speak 4:22 48:16 59:12 78:22

79:25 95:18 96:1

speaker 45:6 48:10 53:20 57:8 108:15 111:9

speakers 48:7,9 50:25

speaking 45:4 47:9 79:7 89:4 96:5 107:7 115:1,2,3

speaks 116:21

special 42:1 50:20

specialist 41:5

specific 75:16

spend 6:8 78:9

spent 20:14 56:9 107:18

spirit 32:15 47:14 102:6

spoke 22:23 24:22 31:3

118:24



spoken 49:7
spray 21:8
squad 22:3

SRT 10:18 19:20,23

stabbed 12:12,15 19:18

stabbing 19:10

stack 77:16

staff 40:22 41:1,11,20 43:20, 24 44:12,23 45:1 81:15,22,25 105:12

staff's 75:24

staff- 83:12

stakeholders 32:25

stamp 105:19

stamped 105:13

stand 18:11,12

standing 54:6

standpoint 12:16 28:9 34:21

stands 63:15 77:17

start 4:20,23 6:11 19:24 20:21 26:21 36:9 38:3,5 68:25 74:22 109:3 110:7,18 111:18 112:4

started 48:14 66:17

starting 8:13 23:17 41:22 66:5

starts 45:18

state 9:21 14:24 18:3 31:6,19 32:6 37:24 38:8 42:4 44:12, 22,25 71:18 78:10 82:18,19 91:3 106:13 109:7 111:4 117:21 119:12

state- 105:10

stated 49:10 102:7 118:3

statement 17:3 89:1 95:24 96:2 99:3,4,12,14,20 100:1

statements 98:14

static 78:14

stating 6:11

Station 124:21

statistics 63:24

stats 4:21

status 99:10

stayed 27:24

steadfast 46:23

Stephanie 38:9

steps 28:8 84:5 106:4

Stewart 41:9

stigmatized 36:15

stop 12:18 13:6 14:3,6,7 16:6, 18 27:22 29:5,9,10 36:25 37:1 50:15,21 51:25 52:10,21 78:12 80:8

stopped 29:1,2 94:9

stopping 25:17 26:11,12,16

stories 74:11

story 39:6 66:2 68:1

straight 36:20

strategies 61:19 63:6 64:5

strategy 7:11 18:6 60:2

street 8:9 18:10 19:23 35:20 39:1 55:23 57:14 76:2 125:18

streets 10:20 11:7

strengths 85:19

stress 64:25 65:1

strike 91:22

striking 93:20 117:23 118:1

strongest 39:1

struggling 7:2,12

stuff 5:14 56:23 90:5 105:12

style 32:8

subcommittees 125:22

subject 65:25

submit 2:8 43:22

submitted 83:24 97:2

substantive 85:11

success 7:7 10:19 18:13,14 24:10 59:22 63:23 65:19,21 72:9 74:7,11

suddenly 90:2

sue 102:8

suffered 7:13

suggest 18:20 100:20

suggested 20:5 110:16

suggesting 16:14 17:22

suicide 23:18 24:4,5

suiting 20:5

sum 69:11

summer 6:5

Sunday 124:22

Super 46:19 124:21

superiors 46:21

supervision 62:4

supervisor 71:9

support 19:3 59:4 97:24 113:13 117:4,11 118:25 122:23 126:10

supporters 84:2

supporting 93:6

supposed 31:8 55:8 102:10 116:4

survey 78:16

suspect 65:23

suspected 49:18

suspended 88:21

sustained 13:13

sweetheart 38:8

Swiss 26:1

sympathize 11:20

symposium 34:25



system 7:24 11:6 18:3 20:8 60:12 62:9,15 70:22 71:1 72:15 74:15

systems 35:20

Т

tab 63:3

table 2:9 87:1 116:6

tactic 10:21

tactics 7:3 70:1

takes 13:15

taking 5:17,20 15:21 57:22

80:4 109:5,9

talk 18:13 24:9 25:20 27:12 36:19 37:5 51:18,20 52:3,8 62:8 63:17 64:10 65:9 68:3,6 76:16 79:15,19,23 80:6 100:9 102:17 108:5

talked 7:12 19:2 26:10 61:8,18 62:9,15 67:7 79:20 116:7

talking 9:16 10:4 16:22 20:15 31:16 33:1 34:19 51:21 52:7 54:21 65:20 72:13,17 78:3,9 80:4 93:4 95:15 100:12 110:18 111:16 112:4,9

taper 39:10

taps 71:11

target 66:22,24 71:3 84:12

taser 16:3,4,5,10 17:3,5 18:21, 23 20:8,25 21:9

tasers 16:13 56:10

task 14:24 44:23,25 50:20

tax 49:1

teachable 62:2

team 22:16 40:24 60:16,20 61:11 63:14 70:15 76:23

technical 12:20 technique 21:7

techniques 7:4 50:18

technology 80:15 81:11,12

teletype 68:21

television 29:10

telling 16:15 33:23 52:7 54:13

74:11 80:9

Temple 45:16

temporarily 64:8

temporary 9:22 64:7

ten 69:6 80:24

term 21:17 100:20

terminology 78:4

terms 21:22 22:5 25:17 26:7 76:8 78:15.19 85:20 90:4

96:2,4 102:25

terrible 51:24

test 115:21

testament 46:22

texted 37:25 38:7,8

thankful 4:21 68:11

thanking 2:23

that'll 16:23

that- 95:14 98:4 111:8

therapist 55:18

Theresa 41:4

Theta 125:5

the- 103:4 113:2 124:17

thing 9:7 14:20 25:15,19 32:12 49:2 55:12,16 57:13,14 65:22 68:24 69:3,19 74:16 87:12,16

109:16 111:8

things 7:10 10:4 12:25 13:1 20:6 24:17 27:25 28:5 33:4,13 36:22 39:17 52:3,17 61:4 73:18 79:6 104:11 105:5,13, 16 108:25 110:5

thinking 5:14

thought 7:24 39:10 60:14 61:11 68:23 102:1 116:13

thoughts 42:20

thousand 23:1

thousands 83:20

threat 12:4,18 13:6 14:3,6,7 16:18 23:19 24:5 25:17 26:3, 11,13,16 27:20,21,22 28:7,10, 22,24 29:1,6,8,9,10 50:15,21, 23 110:8

threats 110:8

throw 114:22

Thursday 116:22,23 125:15, 19

ticket 80:15,16

tickets 37:10

TICO 116:25

ties 36:4

Tiffany 41:9

till 117:1

time 2:1,5,8 4:22,25 5:4 6:8,10 7:1,19,20 10:5,16 11:1 13:11 18:13,21 19:9,25 25:24 28:13, 15,18 29:7 31:9,21 35:2,14 36:13 39:7,17 48:4 50:1 51:7, 22 52:21 53:13 54:8 62:14 65:11 68:12,16,18 70:20 76:7 78:15 79:12 80:5 81:3 82:5 83:23 87:25 90:6 96:21 105:3, 19,20 107:20,21 108:15 109:3,9 110:6,7 111:9 112:3, 19 114:15

time-stamped 104:8,23 105:6, 13

timeframe 34:12 55:12 70:13 71:13

timelines 7:5

timely 22:6 104:10

times 10:11 20:14 25:23,24 26:23 52:24 62:1

tired 33:2,3 51:14,16 52:6,17 116:25

tirelessly 47:1

tires 8:6

titles 36:3

today 9:6 10:5 17:18 40:2,25 41:19 43:6,17 44:3,10 50:9,16 51:4 53:25 61:20 68:10,13,20 69:6 88:19,25 90:8 104:14 116:5

today's 88:24

together- 102:10

told 35:13,18 55:7 64:13

tomorrow 45:14

tools 11:9

top 4:23 61:21,23 64:5,6 79:22

topics 44:2

total 23:20 27:10 64:4

totally 17:18 94:19

totals 25:1

touch 105:11

tough 109:15

town 57:5

to- 86:3,15 97:19 99:23 126:8

track 72:7,19

traffic 78:12

tragedy 42:21

tragic 8:25

train 12:20 62:3

trained 7:9 8:23 14:3 29:9

trainer 74:1

training 9:13 12:15 15:6 18:11,12 29:17 32:18 34:11 37:19,21 50:19 59:21 61:21, 23,24 63:8 64:5,6 65:6 71:5,6, 17,18,20 72:9 73:13,20,24,25 74:1,3,5 77:21 79:9,22 80:1,3, 10 106:9,10,17 108:10 109:9 110:12,14 117:1,2 118:11 125:25

transcript 95:12 99:15,16

transparency 11:24 43:1,6 44:21 53:16 85:22

transparent 6:23,24 9:25

38:14 115:6

transportation 5:14

transporting 50:5,7

treat 10:17,18 21:20 78:22 79:1,5 124:23 125:6,8

treated 78:17,23,24 80:17

treatment 18:9

tremendous 46:6

tremendously 106:25

trends 43:13 44:5,8 59:1 61:3

trigger 68:17

triggers 69:6,7

troopers 78:10

troubling 22:1 25:16 56:3

truck 125:6,8

true 75:13 99:6

trust 50:10

truth 9:2

Tuesdays 105:12

turn 118:24

turned 14:25 69:2

turning 14:22

tv 22:22 24:21 51:24

type 10:21 21:24 34:11 50:16, 21 71:15 72:9 74:4,5,7

types 13:1 28:5 50:10 63:7

Tyrone 42:5

U

unanimous 89:25 101:3,4

106:3

unanimously 94:18

underground 39:9

underline 98:4

underlying 38:19

understand 11:15 13:10 16:3 25:16 31:14,15,17 33:22 38:1 50:14 68:7,9 79:10,21 94:24 96:11 99:2,21 111:24 112:9

understanding 12:23 79:23 92:10 96:13

indomicor 10:04

underway 42:24

Underwood 41:6

unenviable 9:11

unfinished 88:13

unfortunate 17:20

uniform 78:11

unions 34:23

unit 44:4 46:14 59:11 69:22,25 70:6 75:21

University 44:12,22,25 82:18, 19 106:14 109:7

University's 107:2

unkind 32:1

unmuted 53:24

unpredictable 18:16 20:13

unscientifically 28:19

unseen 3:9

untainted 9:2

unwavering 47:13

UOF 63:8

update 23:8 58:24 82:4 84:18 105:2

updated 4:14

updates 42:14 43:12 44:19 59:3 82:5,7



upgraded 73:20

upset 49:3 51:22

uptick 5:6,21,25

utilize 51:7

٧

vacancies 106:12 109:6

vaque 93:5

valid 53:25

values 60:8

Vanacro 39:1

vantage 83:7

varies 71:22

variety 70:22

VC 37:13 74:19

vehicle 73:25

vehicles 5:11 7:4

vehicular 70:25

venue 65:12

verbatim 99:5

verbiage 90:7,16,23

versus 12:5 13:16 21:21 61:17 76:21

Vice 42:5

Vice-chair 3:20,21 82:6,8 112:25 120:24 121:18 123:9

Vice-president 83:11

Victoria 48:11 106:5,19 113:12

video 6:17 7:17 11:23 16:1 20:23 28:6,11 35:1 66:15,21

videos 6:17

view 9:1

viewpoint 38:21

violation 10:1

violence 36:21

violent 8:4 10:12 19:25 23:3, 11,12 24:1,2

visual 40:24,25 62:16 63:13

visualization 77:17

Vitti 84:10

Vitti's 83:12

vote 32:11 38:3 88:19,23 90:14 91:4 95:7 96:7,18 98:6 104:7 112:24 123:6,8

voted 87:4,7,8,9,10,11,18,25 88:2 112:17

votes 92:1 113:25 114:1,6 121:11 122:11,12 124:9,10

voting 6:10 96:24

W

waist 27:16

wait 45:3 80:8,9,25 88:15 102:13 106:2 107:9 109:25 110:23 117:1 119:7 123:10

waiting 39:3 59:5 103:9

Wait- 108:18

walk 19:22 31:11 81:1

walked 19:8 38:25

walking 8:16 54:7

wanted 4:16 17:13,14 28:13, 17 40:2,3 65:20 66:11 74:13, 14 76:18 78:24 88:19,22 92:9 95:4

was- 113:9

watched 28:11 61:7 66:15,21 80:5.6

watching 11:23

water 79:17

Wayne 9:9,10 44:12,22,25 82:18 102:24 103:1 106:13 109:7

ways 10:3,15 13:22 17:25 18:25 50:9 93:6

weakness 36:17

weapon 21:1,6,21 23:6,13 28:25 50:15,17

weaponry 22:1

weapons 12:10 14:8 20:25 21:8

wear 3:7

webpage 81:20

website 82:21

Wednesday 43:18,19 125:23, 24,25 126:1,3,4

week 6:1 19:15 22:12 23:23 56:3,6 68:14 71:20 85:10 89:23 92:11 97:8,14,22 98:6, 15 100:14,15,16,19 108:24 110:4

week's 88:6 92:15 96:20

weekend 107:10

weekly 6:7 22:18 23:8 81:11

weeks 100:21 101:8 103:8,24 106:20 112:22

weigh 13:15,23 104:7

weighing 21:23 43:9

welfare 69:14

West 45:17

we're 78:3

whatsoever 94:1

wheel 23:16

white 2:1 3:19,20,22,23,24,25 4:2,3,5,6,7,8,10,13,20 5:9 6:4, 20 7:10,23 8:13 9:4,20 10:10 11:1 12:10 14:1,17 15:16,19 16:2,7,19 17:7,22 18:12 19:2, 17 20:4 21:11,22 22:20 23:2, 5,11,24 24:7,21,22 26:8,20 27:1,9,23 28:13 29:3,22 30:15,18,20 34:3 35:4,17 36:5,18 37:4 38:11,13,22

39:9,19 40:21 41:25 42:2,9 50:9 58:8,19,21 74:21 78:5 81:7,8,22 82:25 83:9 84:15,17 92:14 103:6 106:22 108:12,14 111:7 112:25 113:2,9,11,15, 17,18,19,20,21,22,23,24,25 114:4,6 120:24,25 121:1,2,3, 4,5,6,7,8,10,11,18,19,21,22, 24 122:1,2,3,5,8,9,10,11 123:9,24 124:1,2,3,4,5,6,7,8,9

Whitmer 38:9

widely 47:6

wiggle 30:1

Wilkin 125:18

William 42:8 48:21 53:22

Willie 4:3,5

window 107:23

womb 33:20,21

women 10:18

wonderful 20:17 116:24

word 2:22

words 94:2 96:15,22 97:1 100:8

work 5:22 6:4 8:16 10:22 18:21 24:12 35:8 44:14 49:11 54:14 75:25 84:4 94:13

worked 17:3

workers 34:13,18

working 5:7 16:19 68:1 75:24 76:2 111:18

worn 53:7,10,17 61:7

worse 13:16 31:20

worst 20:15

worth 120:11,13

would've 10:14 17:3 39:2

79:19,20

wounds 27:5 30:5

Wow 26:25 45:18 48:4 120:5

writing 96:10 98:21

writings 69:3

written 43:22 60:1 61:1 88:23 97:2,7 99:16

wrong 11:4 13:21 17:22 37:12 39:4,12 121:20

WSU 106:13

Υ

YAP 43:25

year 4:25 5:1,3 6:6 23:24 24:1, 3 25:1,2 55:10 57:21 64:1 85:17 89:19

vear-to-date 5:8

years 12:14 18:4 30:24 31:20 44:11 47:3 48:4 51:10 52:18 55:7,19 89:16 99:10 125:7

yelling 80:8

yellow 26:17

Yeses 87:8

yesterday 102:6

young 5:11 7:2,11 8:24 9:4 11:5 14:5 38:9 54:1,3 56:5,12 57:1 61:20 82:15,16 83:22 115:21 125:7

younger 79:13

Youth 43:25 82:3,10,12

you're 75:16

Ζ

Zoom 41:10 42:7 48:10 105:10,17

