04/21/2022

CITY OF DETROIT
BOARD OF POLICE COMMISSIONERS
BOPC VIRTUAL MEETING
April 21, 2022 at 6:30 P.M.

Page 2

- 1 MS. WHITE: Mr. Chair the time now is 6:30 PM and I
- 2 can move into the brief meeting announcements before you
- 3 begin the official business meeting for the Board of
- 4 Police Commissioners. Good afternoon, and welcome to the
- 5 Detroit Board of Police Commissioners meeting. Please
- 6 note the following announcements and reminders for your
- 7 consideration. Please note that the honorable Board
- 8 continues to hold its public meetings using the hybrid
- 9 format for your convenience. And this is in compliance
- 10 with the executive order issued by Honorable Mayor Duggan
- 11 extending the virtual participation at open meetings.
- 12 Also regarding the Board of Police Commissioners meeting
- 13 video from April 7th, 2022, please note that the city is
- 14 undergoing the process of implementing new policies to
- 15 require media services, to implement the closed caption
- 16 feature for all videos. And so at this time, we have
- 17 distributed the meeting video from April 7th, 2022 in the
- 18 zoom format for your consideration.
- 19 MS. WHITE: And that meeting video included
- 20 presentations from the Board's Office of the Chief
- 21 Investigator and the department's Risk Management Unit.
- 22 So please access that video and if you have any
- 23 difficulties doing so, please contact the Board's
- 24 administrative office at 313 5961830. Please also note
- 25 that this new requirement from the city will increase



- 1 production time and impact the timeline for the meeting
- 2 availability, but we thank you again for your patience in
- 3 that regard. And just very lastly the department has a
- 4 recruitment station outside of the meeting auditorium
- 5 room, so if you are interested in applying for the
- 6 Detroit Police Department, please visit the recruitment
- 7 table before you leave. And also see Director Katrina
- 8 Patillo, Director of Police Personnel, and any DPD
- 9 executive member who can assist you in that regard. And
- 10 additional announcements will be made in regard to
- 11 upcoming DPD recruitment fairs for your consideration.
- 12 Again, thank you for your patience and listening. And at
- 13 this time, Chairperson Brian Ferguson.
- 14 CHAIRPERSON FERGUSON: Good afternoon. I'm Brian
- 15 Ferguson, Vice-Chairperson for the Board of Police
- 16 Commissioners, and I will be presiding over today's Board
- 17 meeting in the absence of Chairperson, Holley. The
- 18 meeting will come to order. The invocation will be given
- 19 by Iman Mohamed Ali, who is also the chaplain who
- 20 provided the implication at the February meeting. Chaplin
- 21 Ali is on zoom, and we anticipate him coming back as
- 22 special recognition for Ramadan. Before the invocation, I
- 23 want to thank you for attending today's meeting. Thank
- 24 everybody for coming to this meeting. Just a couple of
- 25 notes before we move on. As a reminder about the BOPC



- 1 medium decorum. It is to remain professional and
- 2 effectively handle the business of the BOPC. The Board
- 3 bylaws article 11, the conduct of meeting states, in
- 4 relevant part. Each member of the City of Detroit, BOPC,
- 5 shall cooperate with the Chair to preserve order and
- 6 decorum and no commissioner shall, by conversation or
- 7 otherwise, delay or interrupt the proceedings of the BOPC
- 8 nor disturb any member while speaking. Failure to abide
- 9 by the orders of the BOPC or the Chair, acceptance,
- 10 except as especially permitted by the rules of the BOPC.
- 11 CHAIRPERSON FERGUSON: City of Detroit meetings shall
- 12 be conducted in a professional, courteous and respectful
- 13 manner. Citizens and commissioners shall be allowed to
- 14 state their positions in an atmosphere free of slander,
- 15 threats of violence, or the use of the BOPC as a form of
- 16 politics. The City of Detroit workplace policies are also
- 17 inherent in the BOPC bylaws and the BOPC bylaws also
- 18 serve to guide and protect our staff. Every member of the
- 19 BOPC desiring to speak shall address the Chairperson upon
- 20 recognition by the presiding officer to confirm their
- 21 remarks to the question under debate. Commissioners shall
- 22 always avoid improper language or references to
- 23 personalities. Once recognized a Board member shall not
- 24 be interrupted when speaking unless the Chair needs to
- 25 call a member to order. And speaking, a member shall



- 1 cease speaking when called to order until the question of
- 2 order is determined. For more information, please review
- 3 our bylaws for details and action, steps required by the
- 4 Board in event of a bylaw. I am asking for your
- 5 cooperation and thank you in advance. Thank you. Again,
- 6 thank you. Now, Chaplain your invocation, please.
- 7 CHAPLAIN ALI: [Foreign phrase]. Peace and blessings
- 8 are upon you all and good evening. Let us pray. In the
- 9 name of God, the most compassionate, the most merciful
- 10 who holds you and me and all, people's, all worlds in a
- 11 single eternal embrace. As we undergo the holy month of
- 12 Ramadan, we pray for strength and substance as we
- 13 undertake this month-long fast from sunrise to sunset. I
- 14 pray not only for physical endurance through the long
- 15 daylight hours, but also for faith to ease the ache of
- 16 hunger and bless us with peace of mind, heart, body, and
- 17 spirit. We pray for blessings in the early morning
- 18 breakfast before the break of dawn, when most of the
- 19 world is still asleep and fulfilling our dinners and the
- 20 dark of night breaking bread together. We pray for
- 21 knowing the joy of striving and pushing oneself to the
- 22 limit and to know the blessings of a loving community,
- 23 mutually engaged and the difficult, but rewarding work to
- 24 seek God's pleasure. Abstaining from food injury during
- 25 these long hours, as well as abstain from bitterness and



- 1 short temper from anger, losing patience, all on the
- 2 empty stomach.
- 3 CHAPLAIN ALI: We pray that all we know the infinite
- 4 love and mercy of God who appreciates our struggles and
- 5 such us gently, yet securely back upon our feet. Ramadan
- 6 commemorates to the revelation of the Holy Quran and
- 7 reminds us that we hear God most clearly when we stand in
- 8 solidarity with those most in need. Going long hours
- 9 without food and drink tunes, the heart and mind and
- 10 spirit to the needs of those who must go even longer.
- 11 Those to whom food does not always come with the setting
- 12 of the sun. We pray that Ramadan be a time of empathy and
- 13 solidarity drawing out the depths of human compassion.
- 14 This is how we participate in the mercy that God reveals
- 15 to us in so many ways. We pray for reflection on some of
- 16 the lessons of these holy days, as they relate to helping
- 17 those in need.
- 18 CHAPLAIN ALI: Ramon is a physical daily reminder of
- 19 the bounties that we often take for granted, but that so
- 20 many in the world live without. As we gather here today,
- 21 we remind ourselves of the sanctity of human life,
- 22 regardless of race, religion, or status. We praise you;
- 23 Lord glorify you and thank you for all that you have
- 24 provided us and blessed us with. We ask you to perfect
- 25 our worship of you and teach us how to be grateful to



- 1 you. And finally, we ask you Lord to bless this meeting
- 2 and those present here today with guidance, wisdom,
- 3 clarity, and good judgment, and our words and actions for
- 4 all praise and glory due to you. And amen.
- 5 COMMISSIONERS: Amen.
- 6 CHAIRPERSON FERGUSON: Thank you, Chaplain Ali. And I
- 7 also want to thank Commissioner Burton for making that
- 8 motion to have an Iman come for Ramadan. Thank you. I
- 9 don't see him here today, but I'm pretty sure he's
- 10 watching on zoom.
- 11 CHAIRPERSON FERGUSON: The Mission Statement of the
- 12 Board of Police Commissioners, Commissioner Pressley,
- 13 would you mind?
- 14 COMMISSIONER PRESSLEY: Through the Chair. The Board
- 15 of Police Commissioners is a civilian oversight agency
- 16 that exercises supervisory control and oversight of the
- 17 Detroit Police Department as set forth by the city
- 18 charter. The Board has 11 members, 7 elected by District
- 19 and four members appointed by the mayor with the consent
- 20 of the city council. The Board meets every week, which
- 21 includes 12 community evening meetings in Districts. And
- 22 as the independent oversight agency of the DPD, the Board
- 23 has several charter mandates, including, but not limited
- 24 to the following: reviews and approves departmental
- 25 policies, rules, and regulations governing the Detroit



- 1 Police Department, which are jointly developed by the
- 2 Mayor, Police Chief and the Board, reviews and approves
- 3 the DPDs budget pursuant to the charter, investigates all
- 4 noncriminal citizen complaints regarding the DPD and
- 5 forwards all allegations of criminality to the
- 6 appropriate agency, receives and hears disqualification
- 7 appeals from police recruits, hoping to enter the Detroit
- 8 Police Academy and has subpoena powers under the charter
- 9 that can be used for investigative purposes and by
- 10 charter acts as the final authority in imposing and
- 11 reviewing the disciplines of employees of the department,
- 12 notwithstanding exceptions based on the union collective
- 13 bargaining agreements.
- 14 COMMISSIONER PRESSLEY: Finally, the BOPC makes an
- 15 annual report to the mayor, the city council, and the
- 16 public regarding its activities and accomplishments.
- 17 CHAIRPERSON FERGUSON: Thank you, Commissioner
- 18 Pressley. Thank you. May we have a roll call, please?
- MS. WHITE: Yes, sir. Through the Chair.
- 20 Commissioner, Linda Bernard is en route.
- MS. WHITE: Commissioner, Cedric Banks Here.
- MS. WHITE: Commissioner Willie E. Bell Present.
- 23 MS. WHITE: Commissioner Willie Burton -
- MS. WHITE: Commissioner, Lisa Carter submitted an
- 25 excused absence notification.



- 1 MS. WHITE: Commissioner Ricardo Moore Present.
- 2 MS. WHITE: Commissioner Jesus Hernandez submitted an
- 3 excused absence.
- 4 MS. WHITE: Commissioner Annie Holt Present.
- 5 Ms. WHITE: Commissioner QuanTez Pressley Present.
- 6 MS. WHITE: Mr. Chair, you do have a quorum.
- 7 CHAIRPERSON FERGUSON: Thank you. Thank you, Madam
- 8 Secretary. Now, we're going to need to entertain a motion
- 9 for the approval of the April 22nd, 2022 agenda.
- 10 COMMISSIONER MOORE: Move to approve the agenda, Mr.
- 11 Chairman.
- 12 COMMISSIONER HOLT: Second.
- 13 CHAIRPERSON FERGUSON: It's been moved and properly
- 14 second. Any discussion? Those in favor, say aye.
- 15 COMMISSIONERS: Aye.
- 16 CHAIRPERSON FERGUSON: Those opposed? The motion has
- 17 carried. The minutes for the previous meeting has been
- 18 distributed on April 7th, 2022. Are there any corrections
- 19 to these minutes? If there are no further corrections,
- 20 the minutes are approved as read or corrected. Ms. White,
- 21 can you introduce your staff, please?
- 22 MS. WHITE: Yes, sir. Through the Chair Media
- 23 Services is handling our audiovisual needs for this
- 24 evening and also recording the Board's meeting today. And
- 25 our court reporter is Mr. Don Handyside and the following



- 1 Board staff members are in attendance. Ms. Theresa
- 2 Blossom our Community Relations Coordinator, Ms. Jonya
- 3 Underwood, Administrative Assistant, Investigator Tiffany
- 4 Stewart, Director, Katrina Patillo, Director of Police
- 5 Personnel, Interim Chief Investigator Lawrence Akbar,
- 6 Supervising Investigator, Ainsley Cromwell, Acting,
- 7 Supervising Investigator, LiSonya Sloan, and Acting
- 8 Supervising Investigator Rosalia Madrigal, and our ASL
- 9 language interpreters this evening are on zoom and they
- 10 are Miss Yakata and Dr. Stephanie Beattie. And that
- 11 concludes the staff introductions. Thank you.
- 12 CHAIRPERSON FERGUSON: Thank you. I want to thank you
- 13 WC3 for hosting this event, first of all. Before thanking
- 14 our guests for hosting our meeting today, I'm trying to
- 15 give Commissioner Bernard a second to get here because
- 16 she's one of the ones I want to help thank, I'm stalling
- 17 for you.
- 18 MS. WHITE: And Mr. Chair, while we're waiting for
- 19 Commissioner Linda Bernard to take her seat. Also, Deputy
- 20 Chief DeShaune Sims is standing in for Chief of Police
- 21 White. And so the introductions for DPD are also at this
- 22 time. Thank you, sir.
- 23 CHAIRPERSON FERGUSON: Welcome. Thank you. All right,
- 24 here we go. Now before thanking our guests for hosting
- 25 our meeting today, both Commissioner Bernard and I



- 1 represent this District. Well, parts of this District
- 2 include the Eighth Precinct. So again, I say welcome to
- 3 our constituents. Also, Commissioner Holt lives in
- 4 District 1, right here. DPD members and officials DVD
- 5 this evening has also asked Commissioner Bernard to share
- 6 a few words if you will.
- 7 COMMISSIONER BERNARD: Well, welcome everyone. I
- 8 assume that some of you had the same challenge that I had
- 9 getting here. I went to the main building that I always
- 10 go here. Nobody's there. I go back to the guard gate. And
- 11 so they tell me to go around back. So, okay, I found you.
- 12 So that's the only thing that's important. It's a
- 13 beautiful day. It's beautiful seeing all of you. I'm
- 14 proud of DPD and I'm proud of District 2, in particular
- 15 District Eight, District 1, all of our Districts in the
- 16 City of Detroit. Ladies and gentlemen, we have a great
- 17 deal to be proud of. You don't see. I went to the
- 18 District 2 community meeting, Tuesday night, not a single
- 19 mention of public safety. I said, yes, team. That means
- 20 that we're really doing a great job because there were no
- 21 complaints. There were lots of complaints about a lot of
- 22 other stuff, but none about public safety. So because of
- 23 you, ladies and gentlemen, because of this Board and
- 24 because of the men and women in blue and both our
- 25 civilian staff, as well as our sworn staff, we're doing a



- 1 great job. Congratulations to you on your community.
- 2 CHAIRPERSON FERGUSON: Thank you, Commissioner. We
- 3 are proud to hold our monthly meetings in Wayne County
- 4 Community College District Northwest Campus. And we'd
- 5 like to thank Dr. Curtis Ivery, Chancellor, and official
- 6 or hosting us. We would also like to remind everyone
- 7 about the partnership between Wayne County Community
- 8 College and DPD regarding a pipeline to success dual
- 9 program, where DPD new recruit members may earn a degree
- 10 while earning certification as a law enforcement officer.
- 11 This is a unique program, and we know that this
- 12 educational program will benefit the department, the
- 13 university, and the city, by making sure that our
- 14 officers are model 21 century police officers with
- 15 knowledge, skills, and resources for public safety
- 16 measures of today. During the HR presentation, we will
- 17 hear more about the department's retention and
- 18 recruitment program and the process of the DPD and Wayne
- 19 County Community College District program, as well as
- 20 other DPD recruitment and retention programs.
- 21 CHAIRPERSON FERGUSON: At this time, I would like to
- 22 thank Chancellor Ivery and his leadership team, Furquan
- 23 Ahmed WCCCD, Senior Vice Chancellor and Northwest
- 24 Campus, Executive Provost, Andrew McQueen for working
- 25 with the Board. As Provost McQueen comes to the mic, is



- 1 he here?
- 2 PROVOST McQUEEN: Absolutely, sir.
- 3 CHAIRPERSON FERGUSON: I just want to say to the
- 4 WCCD, who is a great friend and partner to us with the
- 5 college and a tremendous asset to the City of Detroit and
- 6 Michigan. In March 2022, I'm just going to say WC3D
- 7 Downtown, hosted our first meeting impacted by the
- 8 pandemic. And two years later, this and all WC3 campuses
- 9 in Detroit are helping us again as community host sites.
- 10 Provost McQueen, thank you for bringing greetings today,
- 11 sir.
- 12 PROVOST McQUEEN: Thank you very much, Vice-Chair
- 13 Ferguson. My name is Dr. Andrew McQueen. I am the Campus
- 14 Provost here at the Northwest Campus. I bring a welcome
- 15 to you all. It's my pleasure and honor to have each and
- 16 every one of you here at the Northwest Campus. I welcome
- 17 you on behalf of our Board of Trustees. I welcome you on
- 18 behalf of our Campus President, Mr. Furguan Ahmed. And I
- 19 also welcome you on behalf of our visionary leader, Dr.
- 20 Curtis L. Ivery, who's our Chancellor. Here at the
- 21 Northwest Campus, we do have a variety of programs that
- 22 I'd like to just bring to your attention. In our Health
- 23 Sciences Center, we have anesthesia technology, dental
- 24 assisting dental, hygiene, nursing, pharmacy tech,
- 25 phlebotomy and surgical technology, just to name a few.



- 1 Also, we have a dental clinic in our Health Sciences
- 2 Center, which is open to the public. In the dental
- 3 clinic, there's a minimal charge, but we do offer
- 4 services such as teeth whitening and teeth cleaning.
- 5 PROVOST McQUEEN: Other academic programs that we
- 6 offer are computer information systems and early
- 7 childhood education. And we do also offer plenty of
- 8 general education courses that are available to students
- 9 for transfer. We do have a School of Continuing Education
- 10 and Workforce Development, and we, through our continuing
- 11 educational workforce development, offer adult education,
- 12 whereas people who are interested in getting their GED
- 13 can come and do that. CE courses that we offer are music,
- 14 dance, healthy, living courses, sewing grant writing. And
- 15 these are just to name a few. I'd like to just bring to
- 16 your attention, our website, which is www.wcccd.edu. And
- 17 one other point I'd like to make, and I have to read this
- 18 because this is going to be accurate. Citizens who are
- 19 residents of the District and 60 years of age, and older,
- 20 may enroll in academic classes at Wayne County Community
- 21 College District tuition-free. I'll repeat that, tuition-
- 22 free. And I'll also repeat 60 years and older. Summer
- 23 classes begin on May 16. Thank you very much. Vice-Chair.
- 24 CHAIRPERSON FERGUSON: Thank you. Thank you so much.
- 25 Okay. We like to also recognize the Eighth Precinct



- 1 Community Relations Council President, Maurice Goldson.
- 2 Maurice, is he here? Thought I saw him. All right. Well,
- 3 I gave him a shout-out. We want to thank all the Precinct
- 4 council members for their activism and attendance for
- 5 today. This is regarding the recent police-involved
- 6 shooting incident in Grand Rapids, right? Our Board
- 7 continues to send prayers, condolence, and support to the
- 8 Grand Rapids community, the family of Patrick Lyoya, and
- 9 the Grand Rapids Police Accountability Board, regarding
- 10 the recent police-involved fatal shooting encounter of
- 11 Mr. Lyoya. We support the peaceful protests by the Grand
- 12 Rapids community and the transparency of the GRPD in
- 13 releasing the video of the police encounter. After a very
- 14 traumatic event, these are early, but essential steps in
- 15 the process of ensuring accountability and justice for
- 16 all involved. We also commend the Grand Rapids community
- 17 for ensuring transparency with the release of the video
- 18 footage.
- 19 CHAIRPERSON FERGUSON: As members of a civilian
- 20 oversight body, we share the ongoing concerns about
- 21 excessive force and the fatal use of force by police
- 22 officers against people who are unarmed and who
- 23 disproportionately are people of color. We've denounced
- 24 unnecessary and excessive force of fatal force. And we
- 25 grieve each time someone else is added to this



- 1 unnecessary list of victims. Our Board continues to send
- 2 condolences to Mr. Lyoya's family and friends, and the
- 3 Grand Rapids community. This remains the most devastating
- 4 tragedy for Mr. Lyoya, his family, and the Grand Rapids
- 5 Community. We also continue to support the Grand Rapids
- 6 Police Accountability Board, and that organization as
- 7 they work to help bring justice to the family of Mr.
- 8 Lyoya.
- 9 CHAIRPERSON FERGUSON: Okay. Give me a second.
- 10 Regarding today's agenda, we have several DPD promotions
- 11 and appointment requests for Chief White. We will take up
- 12 these items immediately after my report, and we will ask
- 13 the department to share any information about the
- 14 promotional package submitted for our approval prior to
- 15 arrival. We look forward to discussing what lessons can
- 16 learn from the general, but that's not right. Okay. Give
- 17 me a second. That shooting shook me up because I saw the
- 18 video just like you guys did and reading it just brought
- 19 it back. So, I'm going to have to apologize for one
- 20 second.
- 21 CHAIRPERSON FERGUSON: Today, we look forward to
- 22 receiving the Eighth Precinct's presentation from
- 23 Commander Brian Harris and staff on vital crime updates,
- 24 critical incidents, and special initiatives towards
- 25 fighting and deterring crime, increasing police-community



- 1 relations within the Eighth Precinct. Lastly, we have a
- 2 resolution today recognizing Mr. Arthur L. Ashe, II,
- 3 regarding his longstanding career and community service
- 4 in the City of Detroit and in the area of police-
- 5 community relations and public safety. Thank you.
- 6 COMMISSIONER BELL: Arthur Edge.
- 7 CHAIRPERSON FERGUSON: Arthur Edge. Did I say Arthur
- 8 Ashe? Arthur L. Edge as we know him. Say the "L" part.
- 9 MS. WHITE: Mr. Chair.
- 10 CHAIRPERSON FERGUSON: Yes.
- 11 MS. WHITE: If you would like to just for the record
- 12 have DPD and Deputy Chief DeShaune Sims acknowledge all
- 13 of the DPD executives and members who are present here
- 14 today. And then afterward I can also acknowledge these
- 15 special quests who are also here with us today, sir.
- 16 CHAIRPERSON FERGUSON: Absolutely, go right ahead. DC
- 17 Sims.
- DEPUTY CHIEF SIMS: Thank you. Good evening, Board.
- 19 DeShaune Sims, Deputy Chief, and on behalf of Chief
- 20 White, should be here before the meeting concludes. I do
- 21 have here this evening, Commander Brian Harris, he's in
- 22 charge of the Eighth Precinct. He'll be conducting your
- 23 presentation later today. Also, Captain Vernal Newson
- 24 who's over at organized crime is here tonight. Lieutenant
- 25 Mark Young from DPLSA. I see Sergeant Scott Pellerito in



- 1 the back. And then I believe number Eight has some of
- 2 their NPOs. And if I missed anyone, can you please stand
- 3 up this time and be acknowledged
- 4 25:02] Officers in attendance, introduce yourselves.
- 5 DEPUTY CHIEF SIMS: Are there any other DPD members
- 6 in the audience tonight that I missed? Thank you.
- 7 MS. WHITE: And through the Chair, regarding the
- 8 special VIP guests, we do have Ms. Marie Overall, who is
- 9 from State Representative Tyrone Carter's Office, and
- 10 also former police commissioner William Davis is
- 11 attending via zoom. Thank you.
- 12 CHAIRPERSON FERGUSON: Thank you, Madam Secretary.
- MS. WHITE: And sir, I apologize. I just receive
- 14 additional notification that Ms. Freda Butler is also
- 15 present and she is the Second Precinct Community
- 16 Relations President and also Mr. Ralph Hayes, who is also
- 17 from Council President Sheffield's Office. Thank you.
- 18 CHAIRPERSON FERGUSON: Welcome. Thank you
- 19 COMMISSIONER HOLT: Through the Chair, Ms. White, we
- 20 also have Lieutenant Mark Young in attendance.
- 21 MS. WHITE: Yes, ma'am. Through the Chair, Deputy
- 22 Chief Sims did acknowledge, but for the record Lieutenant
- 23 Mark Young, President of the Lieutenants and Sergeants
- 24 Association. Thank you.
- 25 CHAIRPERSON FERGUSON: DC Sims. Is there, is there



- 1 any preliminary information or brief summary that you
- 2 would like to share regarding the promotions?
- 3 DEPUTY CHIEF SIMS: Yes. For today, for the
- 4 appointment to the rank of captain, we have Lieutenant
- 5 Brian Bowser. Lieutenant Brian Bowser is a 26-year
- 6 veteran of the Detroit Police Department. As an officer,
- 7 he worked at the Eighth Precinct Patrol and Special
- 8 Operations. As a Sergeant, he worked Patrol, Homicide,
- 9 Gang Intelligence Surveillance, Transit Team, and the
- 10 Tenth Precinct Detective Unit. When Lieutenant Bowser was
- 11 promoted to Lieutenant, he was assigned to the homicide
- 12 section. Lieutenant Bowser is currently assigned to the
- 13 Violent Crime Reduction Task Force Administration,
- 14 Fugitive Apprehension Support Team as part of the violent
- 15 crime reduction initiative. Lieutenant Bowser has earned
- 16 his associate's degree in science and has over 25 years
- 17 of extensive experience in patrol special operations and
- 18 investigations.
- 19 CHAIRPERSON FERGUSON: Fantastic.
- 20 COMMISSIONER MOORE: Mr. Chairman, I'd like to make a
- 21 motion to approve the appointment of Lieutenant Brian
- 22 Bowser to the rank of captain.
- 23 COMMISSIONER BERNARD: Second.
- 24 CHAIRPERSON FERGUSON: Discussion? Hearing none, all
- 25 in favor?



- 1 COMMISSIONERS: Aye.
- 2 CHAIRPERSON FERGUSON: Any opposed? The ayes have it?
- 3 Can we group all the promotions together?
- 4 COMMISSIONER BERNARD: If you name each person.
- 5 CHAIRPERSON FERGUSON: We're going to have, to have
- 6 named each person, we're going to group them together.
- 7 So, Madam Secretary, how would you like to start, would
- 8 you like to start from the ranks of Sergeant, I mean the
- 9 ranks of Lieutenant all the way down, or you want to go?
- 10 MS. WHITE: Yes sir, I can start with the promotions
- 11 to the rank of Lieutenant and their names are as follows.
- 12 Sergeant Monica Verdusco, Sergeant Paul Pesmark, Sergeant
- 13 Phillip Rodriguez, Sergeant Matthew Bray, Sergeant Marcus
- 14 Thirlkill, Sergeant Scott Pellerito, Sergeant James
- 15 Johnson, Sergeant Michelle Kelly, Sergeant Tara Campbell,
- 16 Sergeant Terence Sims, Sergeant Jason Lane, and Sergeant
- 17 Lisa Porter.
- 18 COMMISSIONER BERNARD: So moved Mr. Chairman.
- 19 COMMISSIONER MOORE: Support.
- 20 CHAIRPERSON FERGUSON: All in favor.
- 21 COMMISSIONERS: Aye.
- 22 CHAIRPERSON FERGUSON: Any opposed. Motion has
- 23 passed. Congratulations,
- COMMISSIONER BERNARD: Mr. Chairman, I think we can
- 25 all as a Board, agree to congratulate all the persons who



- 1 just were promoted to Sergeant that's the first step to
- 2 going all the way in terms of being the Chief of the
- 3 department perhaps one day. So, congratulations
- 4 sergeants, you guys do the bulk of the work in so many
- 5 ways. Thank you.
- 6 MS. WHITE: Through the Chair, just for the record
- 7 Deputy Chief Sims may have some additional preliminary
- 8 information to share for the ranks, the individuals who
- 9 were just promoted to the rank of Lieutenant, and then
- 10 also the individuals who are promoted or will be promoted
- 11 to the rank of sergeant and detective. So I just wanted
- 12 to know that for the record. Thank you.
- 13 CHAIRPERSON FERGUSON: DC Sims, do you have anything
- 14 else?
- DEPUTY CHIEF SIMS: So at this time I do not. I do
- 16 know that they are hard-working and deserving. They
- 17 studied very hard. They took the opportunity to advance
- 18 themselves by sitting and taking the exam and passing an
- 19 assessment center. And so they are deserving and I do
- 20 congratulate those that are promoted right now to the
- 21 rank of Lieutenant. And then we have sergeant and
- 22 detective as well, coming up.
- 23 CHAIRPERSON FERGUSON: Thank you. Now, do you know if
- 24 anyone of these new promotions is coming over to the
- 25 Eighth Precinct?



1 DEPUTY CHIEF SIMS: That I do not. I don't have their

- 2 assignments.
- 3 CHAIRPERSON FERGUSON: Just asking.
- 4 MS. WHITE: Okay. Through the Chair, the next rank is
- 5 promotion to the rank of Sergeant and the following
- 6 candidates are Detective Stephen Heid, Detective Aref
- 7 Algarrafi, Detective Eric Brown, Police Officer Richard
- 8 Denescu, Detective Tyran Hogan, Detective Martha Wilhelm,
- 9 Detective Alejandro Vela, Police Officer Shawn Schultz,
- 10 Police Officer Aaron Earl, Police Officer LaShanna
- 11 McGhee, Corporal Blake Eaton, Detective Eric Kimble,
- 12 Detective Dominika Majda Police Officer David Taylor,
- 13 Police Officer David Mays, Police Officer Dejia
- 14 Blackwell, Detective James Knox, Detective Michael
- 15 McLean, Police Officer Tamara Tillerson and Police
- 16 Officer Lenin Amarante. A motion is needed.
- 17 COMMISSIONER BERNARD: So moved, Mr. Chairman.
- 18 COMMISSIONER BELL: Support.
- 19 COMMISSIONER HOLT: Second.
- 20 CHAIRPERSON FERGUSON: All in favor.
- 21 COMMISSIONERS: Aye.
- 22 CHAIRPERSON FERGUSON: Any opposed? The motion
- 23 carries. Congratulations again. It's the rank of
- 24 Sergeant.
- MS. WHITE: And the last promotional candidates are



- 1 promotions to the ranks of detectives and they are as
- 2 follows: Police Officer Kenneth Valrie, Police Officer
- 3 Josif Angelovski, Police Officer Jana Greeno, Police
- 4 Officer Joseph Dicicco, Police Officer Mary Kue, Police
- 5 Officer Devon Payton, Police Officer Darrell Dawson,
- 6 Police Officer Jovance Peek, Police Officer Antwon
- 7 Herron, Police Officer Benjamin Atkinson, Corporal Sandra
- 8 Whitfield and Police Officer Lecharles Wilson. A motion
- 9 is needed.
- 10 COMMISSIONER BERNARD: So Moved
- 11 COMMISSIONER HOLT: Second.
- 12 COMMISSIONER PRESSLEY: Mr. Chair.
- 13 CHAIRPERSON FERGUSON: Yes, sir.
- 14 COMMISSIONER PRESSLEY: I just want to make a note,
- 15 obviously, since we're doing all of these together. As I
- 16 was going through the documents that were shared with us,
- 17 you know, I was paying close attention to the CCRs that
- 18 these officers have received. And it seemed that they
- 19 probably ranked around like one a year, which seems
- 20 reasonable to me. But when it comes to Police Officer,
- 21 Kenneth Valerie I was a bit concerned that there's over
- 22 33 CCRs and only 20 years of service. And so I just
- 23 wanted to make that note on the record.
- 24 COMMISSIONER MOORE: Through to Chair. I'll bring up
- 25 that same concern that the Commissioner just brought up.



- 1 However, collective bargaining does take place and
- 2 precedence over that. So things are being done decently
- 3 in order, but I do share Commissioner Pressley's
- 4 sentiment.
- 5 CHAIRPERSON FERGUSON: So noted. And just so you
- 6 know, moving forward, they have a diversity training for
- 7 the police officers. So, some things are going to be
- 8 changed around and we're going to make sure something
- 9 like that won't slip through the cracks again.
- 10 COMMISSIONER PRESSLEY: Thank you.
- 11 COMMISSIONER MOORE: Maybe the Deputy Chief will like
- 12 to add something too it.
- 13 DEPUTY CHIEF SIMS: And we also have Assistant Chief
- 14 LeValley who is managing our Risk Management Section of
- 15 the department at this time. And they're going through a
- 16 revamping process if you will. And so hopefully going
- 17 forward it is our expectation that we will have a better
- 18 focus on those individuals and give them some more tools
- 19 if you will, to be able to curtail them number of CCRs
- 20 that you're currently seeing.
- 21 CHAIRPERSON FERGUSON: Right. That gives them the
- 22 chance to correct themselves, right?
- DEPUTY CHIEF SIMS: Absolutely.
- CHAIRPERSON FERGUSON: Awesome. So, are we going to
- 25 vote on that one?



- 1 COMMISSIONER MOORE: No.
- 2 CHAIRPERSON FERGUSON: So should we take that vote
- 3 one time again because we had open discussion?
- 4 MS. WHITE: Yes, sir. Go ahead.
- 5 CHAIRPERSON FERGUSON: The motion needs to be for the
- 6 rank of detective, promoted to the rank of detective.
- 7 COMMISSIONER BERNARD: Second.
- 8 CHAIRPERSON FERGUSON: All right. All in favor?
- 9 MS. WHITE: Mr. Chair.
- 10 CHAIRPERSON FERGUSON: Yes.
- 11 MS. WHITE: I apologize. Just for the record to
- 12 ensure that discussion is part of the motion. So I
- 13 understand that Commissioner Pressley did just share
- 14 comments, but for the format of the motion, the motion
- 15 second and any further discussion and then taking the
- 16 vote.
- 17 CHAIRPERSON FERGUSON: Okay. So it passed, correct?
- 18 Madam Secretary.
- MS. WHITE: Well, if there's no further discussion.
- 20 CHAIRPERSON FERGUSON: No further discussion.
- 21 COMMISSIONER MOORE: Call for the question.
- 22 COMMISSIONER BERNARD: All in favor?
- 23 MS. WHITE: All in favor.
- 24 CHAIRPERSON FERGUSON: All in favor?
- 25 COMMISSIONERS: Aye.



- 1 CHAIRPERSON FERGUSON: Congratulations now.
- 2 COMMISSIONER MOORE: Mr. Chairman, just a quick note.
- 3 Deputy Chief Sims, can you explain like the rank
- 4 structure because some people get detective and sergeant
- 5 confused. Can you explain that to the general public?
- 6 DEPUTY CHIEF SIMS: So our detectives are not
- 7 supervisors. They are responsible for conducting
- 8 investigations of crimes that take place in the city.
- 9 Sergeant is our first line and response for supervision.
- 10 And then lieutenants are a middle manager that oversees
- 11 the detectives, sergeants and police officers.
- 12 COMMISSIONER MOORE: Thank you, ma'am.
- 13 COMMISSIONER BERNARD: Thank you.
- 14 CHAIRPERSON FERGUSON: All right. Before we move to
- 15 the Resolution, I have two people I need to say hello to,
- 16 and that would be Coach Muhammad and Mary Muhammad. A
- 17 little bit of history about them. I met them when I first
- 18 started my journey in becoming a community leader, 12
- 19 years ago. And Coach Muhammad taught me a lot about
- 20 public safety and community and Mary kept me updated on
- 21 all the emails that she used to send out. So, I want to
- 22 say thank you and thank you for coming. So, truly an
- 23 honor. Now, I would like to have Commissioner Moore,
- 24 would you like to read the Resolution for Mr. Arthur L.
- 25 Edge II, on his retirement?



- 1 COMMISSIONER MOORE: Thank you Mr. Chairman.
- 2 WHEREAS Arthur L. Edge II, is a lifelong resident of
- 3 the City of Detroit with a strong passion and commitment
- 4 for his family, neighbors and community. He has
- 5 continuously worked to improve the quality of life and
- 6 public safety as a community leader and through his
- 7 career, which includes his tenure at the Detroit Building
- 8 Safety Engineering and Environmental Department, which is
- 9 BC; and,
- 10 WHEREAS Mr. Edge has led or participated in
- 11 organizations that caused aligned with the mission of the
- 12 Board of Police Commissioners. As an active member of the
- 13 Detroit 300 Community Action Team, he stands up against
- 14 violence and injustice against women, children, and
- 15 seniors. His leadership includes serving as president of
- 16 the far West Detroit Civic Association and the Civic
- 17 Optimism Club of Detroit and Vice President of Friends of
- 18 Rouge Park. He is also a member of the revived Detroit
- 19 Community Development Corporation and the Neighborhood
- 20 Partnership Alliance.
- 21 COMMISSIONER MOORE: In his spare time, he works with
- 22 restoration efforts for the historic Malcolm X house
- 23 Inkster; and,
- 24 WHEREAS past and present police commissioners have
- 25 worked with and known Mr. Edge through his work and



- 1 participation with the Sixth Precinct Community Relations
- 2 Council, where he has been vocal and supportive advocate
- 3 for civil responsibility, the community policing. As a
- 4 community leader and as a building supervisor of BC, Mr.
- 5 Edge, always endeavors to improve the quality of life for
- 6 all neighbors and all residents. Now, as he looks to
- 7 retirement, the Board of Police Commissioner knows his
- 8 tremendous spirit of service will continue. Detroit is
- 9 certain to see him dedicated even more of his in the
- 10 Sixth Precinct and throughout the community.
- 11 NOW THEREFORE BE IT RESOLVED that the Detroit Board
- 12 of Police Commissioners, speaking for the citizens of
- 13 Detroit and the Detroit Police Department congratulates
- 14 and salutes Arthur L. Edge II for his participation and
- 15 contributions to police community relations, public
- 16 safety, and the quality of life in Detroit through his
- 17 career in community leadership. We wish you the best in
- 18 all your future endeavors. Arthur L. Edge II. Move to
- 19 support, Mr. Chairman.
- 20 COMMISSIONERBERNARD: Second.
- 21 CHAIRPERSON FERGUSON: All in favor?
- 22 COMMISSIONERS: Aye.
- 23 CHAIRPERSON FERGUSON: Opposed. Great.
- 24 COMMISSIONER MOORE: Now, can we bring Mr. Edge
- 25 forward for a few words?



- 1 MR. EDGE: Thank you. First, I want to start out,
- 2 Commissioner Ferguson. Don't feel bad about saying Arthur
- 3 Ashe. I've been called Arthur Ashe all my life. Somebody
- 4 I used to play tennis with, I think that was his name. So
- 5 I've been called that ever since I was five years old.
- 6 Thank you. I want to thank this Commission for honoring
- 7 me tonight. I have made many friends on this Commission
- 8 and good relationships. I was honored when Martin Jones
- 9 Detroit 300 Community Action Team member was appointed to
- 10 this Board. And I thank you for allowing him to be there
- 11 with you all in the brief time that he was there. I've
- 12 made great relationships with DPD. I have, which I can
- 13 call my family. With what I did with the city. I was
- 14 their go-to person for dangerous buildings. And in that
- 15 time I made great relationships with them. So again, I
- 16 want to thank you all. I'm not going anywhere. I've been
- 17 here for 65 years and I'm going to continue to do what I
- 18 can to make this city safe for our citizens. And I thank
- 19 you again for honoring me tonight.
- 20 COMMISSIONER PRESSLEY: Yes, I graduated with Arthur
- 21 Ashe.
- 22 CHAIRPERSON FERGUSON: Congratulations, once again,
- 23 Arthur Edge.
- 24 COMMISSIONER PRESSLEY: Awesome.
- 25 CHAIRPERSON FERGUSON: DC Sims, are you ready to give



- 1 your report?
- DEPUTY CHIEF SIMS: I am sir. Through the Chair. The
- 3 update for the Police Department. We currently have 3
- 4 members of the department who are currently disabled and
- 5 are recovering at home as a result of an on duty injury,
- 6 we have a Sergeant assigned to internal affairs, a
- 7 Sergeant assigned to the Second Precinct and one police
- 8 officer from Tactical Services Section. Our COVID stats
- 9 are as follows. We have 7 members that are currently in
- 10 quarantine of those 7, 6 members have tested positive.
- 11 DEPUTY CHIEF SIMS: As it relates to our crime data,
- 12 we are currently down 15% in homicides, going from 88
- 13 last year to 75 this year, we're down 30% in nonfatal
- 14 shootings. We had 267 last year, we are now at 188 for
- 15 this year. And our robberies are down 15%, 403 in 2021
- 16 year to date and 344 year to date for the current year.
- 17 We started our drag racing detail on April 1st of this
- 18 year. And since that time we've conducted 88 traffic
- 19 stops, issued 66 citations, impounded 43 vehicles, made 5
- 20 felony arrest, 3 misdemeanor arrest and recovered 3
- 21 weapons as a result of our enforcement action efforts
- 22 Going into our significant incidents, on April 15th, we
- 23 had a double shooting. One was fatal, one was non-fatal
- 24 in the 12,000 block of Dickerson. Our officers were
- 25 dispatched to a shooting scene. A fatal victim was



- 1 suffering from multiple gunshot wounds and our non-fatal
- 2 victim was shot once in the hip and was conveyed to the
- 3 hospital. Officers were able to obtain partial
- 4 information as it relates to the identity of the shooter.
- 5 And as an up to that incident, our homicide detectives
- 6 were able to identify the defendant as the person
- 7 responsible for the shooting. The defendant has been
- 8 arrested and a warrant has been sent down to the Wayne
- 9 County Prosecutor's Office for review.
- 10 DEPUTY CHIEF SIMS: Our second incident was a fatal
- 11 stabbing occurring on April 18th at 9:19 AM. We received
- 12 a police call from the Royal Oak Police Department
- 13 stating that they had an individual who was in custody.
- 14 I'm sorry, who had an individual who indicated that they
- 15 had killed someone. Officers from the Detroit Police
- 16 Department were dispatched to the 9,000 Block of North
- 17 Martindale and discovered a female deceased suffering
- 18 from multiple stab wounds. Our defendant in the matter
- 19 has been arrested and charged with homicide, second
- 20 degree, and he remains in custody of the Wayne County
- 21 jail. It appears that mental health and narcotic issues
- 22 are associated with this defendant in this matter. Our
- 23 third incident is a self-inflicted shooting of a three
- 24 year old victim early this morning in the 400 block of
- 25 Alameda in the Twelfth Precinct, officers received a



- 1 police run regarding a non-fatal shooting of a three year
- 2 old. Upon arrival, they observed the victim suffering
- 3 from a gunshot graze wound to the head and arm. The
- 4 victim was conveyed to the children's hospital. And it
- 5 appears that the victim's brother grabbed the weapon and
- 6 left the location prior to the officer's arrival. Our
- 7 members of the child team responded to the scene and
- 8 received information from the victim's father that the
- 9 gun belonged to his 16 year old son. The victim's brother
- 10 turned himself into police custody and admitted that the
- 11 gun was his. The victim's brother was also stated that he
- 12 placed the gun between a mattress and that the victim
- 13 somehow founded and shot himself. He's currently being
- 14 held at the Wayne County youth home
- 15 DEPUTY CHIEF SIMS: On a positive note, on Wednesday,
- 16 April 20th, chief's neighborhood liaison conducted
- 17 department-wide training of all NPOs at our headquarters
- 18 and the Skylar room. Representatives from different units
- 19 within the department, presented the NPOs with tips and
- 20 training. For example, the media relay social media team
- 21 gave a presentation on strategies to increase their reach
- 22 using different social media programs. On Thursday, April
- 23 21st, Chief White will give opening remarks to the new
- 24 omega chapter of the omega sci-fi fraternity's community
- 25 forum. The event will take place at the treatment Marriot



- 1 Renaissance Center, and the form will focus on the
- 2 organization becoming more involved in community and will
- 3 also give the community a chance to address concerns. On
- 4 Friday, April 22nd, the Third Precinct will celebrate
- 5 Earth Day by beautifying the front of the Precinct
- 6 members of the community and members of the Third
- 7 Precinct will clean the front of the Precinct, update the
- 8 landscape and plant flowers.
- 9 DEPUTY CHIEF SIMS: This is just another example of
- 10 the Detroit Police Department and community working
- 11 together. And then finally, on April 24th, Sergeant
- 12 O'Brien of Media Relations will represent the Detroit
- 13 Police Department and a cops and pastries event being
- 14 held in Highland Park. Over 20 law enforcement agencies
- 15 from the area will compete for the coveted pastry trophy.
- 16 There will be plenty of food and pastries and many police
- 17 vehicles on display. The event is sponsored by the local
- 18 law enforcement in conjunction with Mimi's Mission to
- 19 raise money for autism awareness. And that is the report
- 20 for the Chief.
- 21 DEPUTY CHIEF SIMS: Thank you. Thank you. I'm going
- 22 to open up for discussion and some questions.
- 23 Commissioner Banks, do you have any questions for DC
- 24 Sims?
- 25 COMMISSIONER BANKS: I did, but I lost my pen. I



- 1 wanted to write some information down. I'm all set right
- 2 now Vice-Chair. Thank you though.
- 3 CHAIRPERSON FERGUSON: Commissioner Bernard.
- 4 COMMISSIONER BERNARD: Just quickly, commander. I
- 5 noticed that the 3 officers that were all hurt were hurt
- 6 as a result of motor vehicle accidents. Two officers were
- 7 run over, I mean, which is terrible, but anyway, if you
- 8 would convey, I think all of our collective support for
- 9 them, I would appreciate it. Those can be serious
- 10 injuries. One had to go to surgery, et cetera. So I'm
- 11 concerned about those 3 officers and if you tell them
- 12 anything we can do to help period, just let us know.
- 13 We'll be happy to do it.
- 14 DEPUTY CHIEF SIMS: Thank you, I will.
- 15 CHAIRPERSON FERGUSON: Commissioner Moore.
- 16 COMMISSIONER MOORE: Yes, Mr. Chairman. I guess the
- 17 Chief is here now, so you all can do a switch and I can
- 18 ask him some questions.
- 19 CHIEF WHITE: Thank you, DC Sims. You did a fantastic
- 20 job.
- 21 COMMISSINER BERNARD: In civilian clothes. We didn't
- 22 recognize you. We just thought a good looking guy come in
- 23 the room.
- 24 CHAIRPERSON FERGUSON: Welcome, Chief.
- 25 CHIEF WHITE: Thank you very much.



- 1 COMMISSIONER MOORE: Good afternoon, sir.
- 2 CHIEF WHITE: Good afternoon, sir.
- 3 COMMISSIONER MOORE: Yes, just a couple quick
- 4 questions. First of all, thank you for coming to the
- 5 Second Precinct to present your crime plan. I thought it
- 6 was very informative but during question and answer a
- 7 citizen had an issue as it related to the precinct doors,
- 8 being locked to him, being assaulted outside the
- 9 precinct. I mean, what are your thoughts about that with
- 10 the precinct doors being locked and a citizen being
- 11 assaulted right out front?
- 12 CHIEF WHITE: Yes, sir. And before I get into that I
- 13 do apologize for being late. I was at the Omega Sci-fi
- 14 Chapter meeting and welcoming
- 15 COMMISSIONER MOORE: You're not joining our...?
- 16 COMMISSIONER PRESSLEY: And you don't have to welcome
- 17 us today.
- 18 CHIEF WHITE: A number of people to our city. So, yes
- 19 at the Second Precinct's meeting it was brought to our
- 20 attention and I looked into the incident. It happened a
- 21 couple years back. So, I really didn't have any fresh
- 22 information other than at the time, apparently the camera
- 23 were not working. I really don't have a reason why the
- 24 doors were locked two years ago at that time. I know that
- 25 the policy of the then chief was that the doors would be



- 1 unlocked. So I don't know what, what fed that decision.
- 2 However I did learn in the course of looking into the, so
- 3 that, that there was times periodically that the doors
- 4 were being locked presently. And my position on that is
- 5 they will not be locked. We'll make sure that the
- 6 appropriate security provisions are in place. They do not
- 7 have a man trap at that door but we do have camera
- 8 systems and a metal detector. So they've been directed to
- 9 ensure that that door some is unlocked at all times 24/7.
- 10 COMMISSIONER MOORE: Thank you, sir. And my follow up
- 11 question, separate question. Cameras on the freeways that
- 12 seem to be a big issue, you know, can you kind of talk
- 13 about that? I know you had brought it up before.
- 14 CHIEF WHITE: Yes, sir. Through the Chair. So, you
- 15 know, we've had significant success with green light.
- 16 We've had significant success when we have violent
- 17 offenders as evident by the crime trends that we're
- 18 reporting. And I always prefaced my comments with saying
- 19 that we're not bragging or celebrating these stats but
- 20 when we compare them against the rest of the country, we
- 21 are one of the few major cities that are reporting a
- 22 reduction in violent crime. Most impressive is the
- 23 nonfatal shootings at 30%. But you know, when you look at
- 24 our homicides, you know, it's, it's trending in the right
- 25 direction. So, you know, when you look at data analytics,



- 1 the next question is, well, what's working, what's not,
- 2 we know what's working. We know our deployment is
- 3 working. We know how our command officers are deploying.
- 4 CHIEF WHITE: Our members are working and their
- 5 attention to detail is working, but where we see
- 6 additional support is our, is our camera assets from the
- 7 community. We have a great community support, and when
- 8 something happens they're open to providing that
- 9 information to us so that we can bring these offenders
- 10 in. But here's a unique thing that we see as a trend, the
- 11 more green lights, the less incidents are happening at
- 12 those locations, statistically. It appears that some are
- 13 making decisions to solve their disputes on the freeway.
- 14 So they get on the freeway, to drive in 70, 80 miles an
- 15 hour they decide to resolve their dispute with a firearm
- 16 like with what baby Bryson did last summer. And it
- 17 creates a dynamic where most people are driving on the
- 18 freeway. They're not going to pause as they're being shot
- 19 at to get a plate.
- 20 CHIEF WHITE: They're not going to be in a position
- 21 and most time the people that are shooting at the people
- 22 that are angry with miss them and shoot and innocent
- 23 person. So we see these freeway shootings that are
- 24 increasing, and it seems to correlate with green lights.
- 25 So people are making different, you know, criminal



- 1 business decisions to move the beef to the freeways. So
- 2 the proposal that we are prepared to present is to add
- 3 freeway cameras. We're the not there yet. We're talking
- 4 it through and there's State level interest in the
- 5 conversation and, and the big piece and the big takeaway
- 6 in that is that this is not for traffic enforcement.
- 7 There will be a strict prohibition on traffic enforcement
- 8 using these cameras. These are for part one felonies.
- 9 This is not for facial recognition. This is for if blue
- 10 car shoots at green car, we can track where blue car
- 11 went. Similar, cameras are being used in New York and
- 12 they've had significant success. And we're looking at if
- 13 that same success can be emulated here.
- 14 COMMISSIONER MOORE: Sure can. And my last question
- 15 would be how can a citizen report a crime?
- 16 CHIEF WHITE: Well number ways. Obviously, call the
- 17 Precinct. They can call TCRU and I'll get that number.
- 18 Unless someone knows it in the audience and a number of
- 19 different ways. Is there anything specific?
- 20 COMMISSIONER MOORE: Not really, a lot of times
- 21 citizens have information, you know, their nephews or
- 22 cousins might be involved in stuff and they want to let
- 23 somebody know, how would they go about, I think
- 24 Commissioner Bell brought up a couple meetings ago about
- 25 a text message.



- 1 CHIEF WHITE: Yes, and so we got DPD TV, which is
- 2 anonymized, and you can call into that number and we
- 3 don't even know who you are. You get assigned a number.
- 4 So you become a number and then we communicate whatever
- 5 information you can communicate any information that you
- 6 have. I'm sorry, it's been a long day. And then we're
- 7 able to give you a reward we're even looking at. If
- 8 you've got tip information on one of the cases that we're
- 9 working on, that's not posted on our DD TV. We'll give
- 10 you a reward. So that's really the, I think that that's
- 11 our answer to the text. I'm not a big fan of the text
- 12 component of complaining or phoning and complaints. I
- 13 prefer if it's a tip on information that we go through
- 14 the DPD TV, which is, you know, on our website. And also
- 15 there's a phone number for that I'll get you.
- 16 COMMISSIONER MOORE: Thank you.
- 17 MS. WHITE: Through the Chair.
- 18 CHAIRPERSON FERGUSON: Yes.
- 19 MS. WHITE: Just a note for the record, with regards
- 20 to the telephone crime reporting number, the number is
- 21 313 2674600.
- 22 COMMISSIONER MOORE: Thank you. Could you repeat that
- 23 one more time?
- 24 MS. WHITE: Yes. 313 267 4600.
- 25 CHAIRPERSON FERGUSON: And Chief, they can also call



- 1 crime stop too, right?
- 2 CHIEF WHITE: They can call crime stop as well.
- 3 CHAIRPERSON FERGUSON: Commissioner Bell.
- 4 COMMISSIONER BELL: I have no questions. Thank you.
- 5 CHAIRPERSON FERGUSON: No questions. Commissioner
- 6 Pressley.
- 7 COMMISSIONER PRESSLEY: Yes. To the Chair again, I'm
- 8 just trying to do my best to understand this data. So I'm
- 9 looking to at the daily response time report and we have
- 10 it broken down between priority one and priority two, how
- 11 would you define the difference between those two?
- 12 CHIEF WHITE: So your priority ones are going to be
- 13 your, all crimes are serious. I don't want to minimize
- 14 any crime. Anytime somebody's calling 911, they're having
- 15 a bad day. But in order to respond to them with the
- 16 resources that we have, we have to have different
- 17 categories of calls. And this is not unlike any other
- 18 major city. So the priority ones would be your more
- 19 serious assault of crimes, your burglaries, your B&E is
- 20 in progress, your car being stolen right now, someone's
- 21 being assaulted right now, someone is being shot,
- 22 someone's being shot at. Those are your priority ones.
- 23 Your priority two's will be, that there's a loud party
- 24 where people are arguing. Those types of calls, someone's
- 25 speeding in the neighborhood, but no one's injured. But



- 1 we suspect someone could be injured. Your priority threes
- 2 would be barking dogs and those types of things.
- 3 COMMISSIONER PRESSLEY: Okay. Well, thank you for
- 4 that, and knowing that breakdown, let me commend the
- 5 department on such a wonderful response time,
- 6 particularly in priority one. But looking at the data,
- 7 I'm a little bit concerned about the Sixth Precinct
- 8 because it seems as if this prior day compared to the
- 9 prior week, it's the total response time is about 31
- 10 minutes. But the prior day now it's about 40 minutes and
- 11 I'm not for sure if that would be where we're wanting to
- 12 land, or particularly with priority two breakdowns.
- 13 CHIEF WHITE: Are you at priority two, or priority
- 14 one for six.
- 15 COMMISSIONER PRESSLEY: Priority two breakdowns,
- 16 Sixth Precinct.
- 17 CHIEF WHITE: Yes, sir. So we generally, on priority
- 18 twos, average 25 to 30 minutes. We like to get there
- 19 sooner. And again, of course, we're looking at averages
- 20 and you're talking hundreds and hundreds of 911 calls. So
- 21 someone in that group got a quicker response than 30
- 22 minutes. But what happens is even with priority one, so
- 23 let's say you have a shooting and it takes three hours on
- 24 the shooting, right? And in most shootings you take at
- 25 least three hours, some take even longer. That car now,



- 1 or cars, multiple cars, they're tied up, they can't take
- 2 runs. So what happens is you get this cascading effect,
- 3 cross all the other categories one call and the numbers
- 4 go up.
- 5 COMMISSIONER PRESSLEY: Thank you. That's clarifying
- 6 CHAIRPERSON FERGUSON: Well, Commissioner Holt.
- 7 COMMISSIONER HOLT: Thank you, Chair Ferguson. And
- 8 thank you, Chief White, for being here. Two weeks, three
- 9 weeks ago, now I received a call from a citizen who lives
- 10 in District 5, and apparently, there were conflicting
- 11 activities that were going on whereby the police were
- 12 attending to some ruckus that was going on one street
- 13 whereby a lot of drag racing was going on yet another
- 14 street. So the citizens say he dialed a 7-digit number
- 15 and was put on hold as opposed to the 911 number because
- 16 he said he didn't want it to appear that his assessment
- 17 of the various activities was necessary in terms of
- 18 making an emergency alert. So the 7-digit number...
- 19 CHIEF WHITE: It sounds like TCRU ma'am. That's the
- 20 only 7-digit number where he would be trying to report
- 21 that. We take drag racing very seriously and I appreciate
- 22 his conscientiousness not to bombard 911, but it is a
- 23 high-risk crime. People lose control of those vehicles.
- 24 Someone can get hurt. And so certainly if he sees drag
- 25 racing, he can call 911, and we can respond to it.



- 1 COMMISSIONER HOLT: And thank you for sharing.
- 2 COMMISSIONER BANKS: Mr. Chair.
- 3 CHAIRPERSON FERGUSON: Yes, Commissioner.
- 4 COMMISSIONER BANKS: Okay. I mean, Vice-Chair, I'm
- 5 sorry. Through the Chair, Chief White I know it has to be
- 6 very, very encouraging to see crime going down, robbery
- 7 going down 14%, homicide going down 16%. We have a little
- 8 momentum now. How is that as far as being an
- 9 encouragement?
- 10 CHIEF WHITE: It's very much encouragement. You know,
- 11 I wanted to make sure that I was here today regardless of
- 12 how long my previous event went, for a couple of reasons.
- 13 One, to address the Board because we didn't do that last
- 14 week. But more importantly, thank the Board for promoting
- 15 the men and women of this department. And I just got the
- 16 nod that you did that. So thank you honorable Board for
- 17 doing that and giving these sergeants and lieutenants and
- 18 captain right, and detectives excellent, an opportunity
- 19 to lead this department. We do have momentum. We're not
- 20 bragging. We know that this momentum could be in on sand
- 21 and not on cement. And so we want to make sure that we
- 22 continue to monitor our data and continue to put people
- 23 in the right place.
- 24 CHIEF WHITE: We have a great leadership team, new
- 25 commanders, and captains who've got that enthusiasm and



- 1 energy from promotions and other things. And they're
- 2 smart people, highly educated and smart people. And we
- 3 are taking the business model approach to crime. We hope
- 4 it continues to work, but I don't want to guarantee that
- 5 it will, we've got a long, hot summer coming and a lot of
- 6 events and we're going to be present and we're going to
- 7 make sure that we police appropriately constitutionally
- 8 and transparently. But we've got our challenges ahead of
- 9 us and we're going to work very hard. I'm very, very
- 10 confident in the team that we've assembled. And
- 11 everyone's locked in as evident as with this Deputy
- 12 Chief, DC Sims running the west side. I have extreme
- 13 confidence in this team that they're moving this
- 14 department in the right direction.
- 15 CHIEF WHITE: And we are happy as I said to see the
- 16 numbers and it's encouraging. But we don't want to, you
- 17 know, plant the flag of victory just yet, we're ways from
- 18 that. We had a baby last night, again, shot you know,
- 19 irresponsible gun ownership, or maybe something else
- 20 happened. We're still looking into it but we recovered
- 21 the weapon and took the 16-year-old that was in the
- 22 house. We detained him. We don't know if he's the
- 23 shooter, but here's what happened. A baby, another baby
- 24 in our city got shot, got shot in the hand and in the
- 25 head, and we have to get tired of this. You know, this



Page 45

- 1 isn't something that I can police our way out of. I can't
- 2 put officers in every house and say, here's what you
- 3 should do with your weapon. We're providing absolutely
- 4 everything. We can educate on gun locks, but we have to
- 5 be fed up and we have to be fed up with people using
- 6 weapons to resolve relatively simple disputes.
- 7 CHAIRPERSON FERGUSON: You have more questions?
- 8 COMMISSIONER BERNARD: Yes, just quickly.
- 9 COMMISSIONER BANKS: Hang on.
- 10 COMMISSIONER BERNARD: Oh, I'm sorry. I didn't see.
- 11 COMMISSIONER BANKS: No, that's okay. That's alright.
- 12 We're working together. Through the Chair. Chief, we know
- 13 the officers can't do everything by themselves. This is a
- 14 big, big city, but back in the late seventies, and early
- 15 eighties, we had a thing where we had a village that
- 16 would look out for the community. If there was someone
- 17 down the street, who didn't look right and things like
- 18 that, you know, the village would handle that themselves.
- 19 I mean, I'm sure you're, from that era, back in that day,
- 20 you remember that. They would handle that, at the time
- 21 when you could take a child, he could be acting up. By
- 22 the time he got home, he got a whooping and the neighbors
- 23 were whooping, but we lost that village. How do we get
- 24 the village back, Chief White? Can we get that village
- 25 back and into the community because these days we got a



- 1 lot of folks that turn their heads when they see crime,
- 2 neighbors, they'll turn their heads. They won't even
- 3 think to call the police or anything, but how can we
- 4 begin to get that village back into the community?
- 5 CHIEF WHITE: I don't think we have enough hours in
- 6 the day to talk about that one, but just, with respect to
- 7 the question. I think we have a great community. You
- 8 know, don't believe that people don't tell or talk to the
- 9 police. They do. We have a great community partnership
- 10 and continue to build those community bridges of trust in
- 11 policing. If people trust, you, they'll talk to you. They
- 12 have to believe in the agency. They have to believe in
- 13 the leadership and they'll give you the information that
- 14 you need. But I think the village question is going to
- 15 require about more hours than we have tonight.
- 16 CHAIRPERSON FERGUSON: Chief I don't know if you can
- 17 answer this one for me, but there was an incident where a
- 18 gentleman did some shooting and he fled, and they
- 19 couldn't find him, but through the technology of
- 20 ShotSpotter and they linked it up with the plate reader,
- 21 I think they found him in Ohio. I think so, somewhere.
- 22 CHIEF WHITE: I think you're talking about the one
- 23 where, and unfortunately so many, but this is the one
- 24 where they wanted to do a robbery and end up doing a
- 25 murder. And they set the car on fire and we were able to



- 1 use ShotSpotter. And we want to use our technology
- 2 responsibly to make committing crimes a bad business
- 3 decision. And you have to. The technology is here, it's
- 4 here, whether the criminals are using it or the police
- 5 are using it. And the key is with the police, is
- 6 responsible usage of it. And here's an instance where it
- 7 was actually three people involved in this case, a woman
- 8 and two men. And they decided to rob somebody and didn't
- 9 want to kill anyone.
- 10 CHIEF WHITE: I'll stop there, this has to go to
- 11 trial. But the bottom line is there was a lot to this
- 12 case, and it was the technology, it was a ShotSpotter.
- 13 And the comment I'll make about ShotSpotter is, that we
- 14 have to frame the information correctly. This is about
- 15 shots in an area. And I heard some comments about it that
- 16 I made sure that I clarified. I mean, you can feel
- 17 however you want to feel about it, but here's what it is,
- 18 and here's what it isn't. It reported that shots were
- 19 fired in a particular area. All we get from ShotSpotter
- 20 company is the decibel of the type of shock it is and
- 21 where it occurred. To argue that point, is to me really
- 22 not the right argument to make, because there should
- 23 never be a time when we're okay with shots being fired in
- 24 our community.
- 25 CHIEF WHITE: I don't care if the police are firing,



- 1 we should all be concerned because if someone is
- 2 shooting, someone is likely to be hurt or dying. And so
- 3 to make the argument that we shouldn't have ShotSpotter
- 4 is really not a good argument for the safety of our
- 5 community. And then the other thing with ShotSpotter, you
- 6 know, we go, I'll stop here. We went to a homicide, a
- 7 little baby back in the winter. She was murdered, a
- 8 little boy was murdered and his mom was murdered and her
- 9 boyfriend was murdered. And so, you know, the
- 10 investigators are upset, the detectives are literally
- 11 crying because of the way the baby was found and out of
- 12 respect to the case, I won't tell you how the baby was
- 13 found. But it was something very specific that the baby
- 14 was doing what all of our kids do before he was murdered.
- 15 CHIEF WHITE: And he was in that position. So a lot
- 16 of the detectives were moved by that and literally in
- 17 tears. And so when we knocked on doors in the
- 18 neighborhood, we asked, you know, did you hear anything,
- 19 more than one neighbor said, yes, I heard gunshots about
- 20 this time. And so the question was, why didn't you call
- 21 the police? But we always hear gunshots. So we don't want
- 22 to desensitize our community to gunshots. This isn't a
- 23 burglar alarm on a car where you just wait for somebody
- 24 to turn it off. If a gun goes off, 911, and when 911
- 25 doesn't happen, ShotSpotter should be happening.



- 1 CHAIRPERSON FERGUSON: Well, the reason why I brought
- 2 up ShotSpotter is because I've been out on ShotSpotter
- 3 and I saw it happen in real-time. I mean, we pulled up on
- 4 the gentleman, he still had the weapon in his hand.
- 5 That's how quickly it happened. And another note,
- 6 ShotSpotter was invented by an African American named
- 7 Ralph Clark. And one thing he said as he got tired of
- 8 hearing shots in his neighborhood. So he did something
- 9 about it. So that's my take on ShotSpotter. Okay. Thank
- 10 you, Chief for your report.
- 11 CHIEF WHITE: And thank you all. And again, thank you
- 12 for giving these men and women an opportunity in our
- 13 department. Thank you.
- 14 CHAIRPERSON FERGUSON: Follow up. We have one follow-
- 15 up question.
- 16 COMMISSIONER BERNARD: You've mentioned, Chief that
- 17 you are in the process of developing a proposal for
- 18 freeway cameras. Before the department agrees to a
- 19 contract or funding or anything like that, would you
- 20 please bring that back to the Board first?
- 21 CHIEF WHITE: We can, but this is, this is bigger
- 22 than Detroit. We're talking to neighboring agencies. So
- 23 this may not ultimately be a Detroit-only plan. This is a
- 24 problem around the State. So from our piece of it, yes,
- 25 but I can't commit to what they will do.



1 COMMISSIONER BERNARD: And so that we can develop the

- 2 policy before.
- 3 CHIEF WHITE: Absolutely.
- 4 COMMISSIONER BERNARD: Secondly, last week I asked
- 5 about what we're going to do in terms of summer
- 6 employment for kids. I don't want us to have a sort of
- 7 mass juvenile issues and the kids need jobs. And we used
- 8 to have a cadet program with the Police Department. And I
- 9 don't know what PAL is doing these days, but perhaps you
- 10 can let us know next time. And then finally, Chief, I
- 11 know you just got back from the meeting of the chiefs of
- 12 the 50 biggest departments in the United States. Was
- 13 there anything that you think we should do here or that
- 14 they were impressed about you there just to let us know,
- 15 in terms of your analysis?
- 16 CHIEF WHITE: Well, I wouldn't say ain't necessarily
- 17 impressed with me, but we talked about crime, and they
- 18 were impressed with our numbers. And, and again, I talked
- 19 about the men and women in our department. We talked
- 20 about civilian oversight, this body. We talked about a
- 21 number of different things. Some of those agencies are
- 22 coming under civilian oversight, particularly Cleveland.
- 23 They're new to civilian oversight, similar to this body.
- 24 And then we talked about a big issue, the retention of
- 25 police officers. You know, this law enforcement



- 1 environment right now is one where people are making
- 2 other decisions not to be police officers. And so how do
- 3 you retain and how do you recruit. Every agency I talk to
- 4 is having retention and recruiting issues.
- 5 COMMISSIONER BERNARD: Are we still in contention for
- 6 that award? I think its Cleary, I've forgotten the name
- 7 of it. It's a big award that they give really good Police
- 8 Departments nationally. You knew what it was before.
- 9 Anyway, I just wanted to know. It's in my notes
- 10 somewhere, but we were in contention. It was my
- 11 understanding that the department had been recommended
- 12 for the award.
- 13 CHIEF WHITE: I'm not familiar, I can look into it.
- 14 COMMISSIONER BERNARD: I'll come back to you on it.
- 15 Thank you, Mr. Chairman.
- 16 CHAIRPERSON FERGUSON: You're welcome. Thank you,
- 17 Chief.
- 18 CHIEF WHITE: Thank you.
- 19 CHAIRPERSON FERGUSON: Now we're going to have our
- 20 presentation for human resources.
- 21 DIRECTOR PATILLO: Good evening. Through the Chair.
- 22 I'll be presenting the human resources report for the
- 23 month of March. The report is going to cover the
- 24 departmental staffing, and personnel recruiting,
- 25 recruiting initiatives additionally, I think you also had



- 1 documents in your handouts that went over some other
- 2 additional information. Excuse me, next slide. Well, this
- 3 is the right slide. So for current staffing, the
- 4 department for the month of March, you have the raw
- 5 numbers, but the department was filled at 88%. Sworn
- 6 members were filled at nine 92%, vacancies, we had 8%,
- 7 for police assistance, we had 63%. We just hired 3 on
- 8 Monday and then vacancies, from March, we had 26
- 9 vacancies, 37%. For civilians for the month of March, we
- 10 had 78%. We just hired 12 on Monday. You'll get that
- 11 report next month. And for civilian vacancies for March,
- 12 we had 22%. Next slide. So for sworn recruiting for the
- 13 fiscal year, July through March recruiting had a total of
- 14 3,417 applications. There were 64 in processing, 87 that
- 15 have been hired thus far, 191 applications withdrawn,
- 16 2,224 applications that have been archived for reasons,
- 17 301 temporary disqualified, 297 permanently disqualified,
- 18 and 223 are waiting for MCOLES. So we have 138 waiting
- 19 testing and 85 are archived. Next slide. For written and
- 20 physical agility for the month of March, we had 49 that
- 21 were scheduled for the test. 38 appeared. We had a 76%
- 22 passing rate. So 29 passed. We had 9 that failed 24%
- 23 failure rate, one rescheduled and 10 no shows. And for
- 24 the physical agility, we had 210 scheduled, 105 appeared,
- 25 and 48 passed. So it was a 46% passing rate, 57 fail, 54%



- 1 failure rate, 18 rescheduled and 3 withdrew, and 84, no
- 2 shows. Next slide.
- 3 DIRECTOR PATILLO: So for total new hires for the
- 4 month of March, we did not have an academy class and I
- 5 can get into explaining why we did not have a class in
- 6 the month of March. We did hire 7 civilians. So we had a
- 7 total of 7 new hires. Starting Monday, we will have the
- 8 last of approximately 37. We changed some of our
- 9 processes. Some of the things that we changed were
- 10 because the test is \$68 and they take the test. They were
- 11 originally taking the test first. What we did was change
- 12 the physical agility. We are allowing them to take the
- 13 physical agility after application orientation. So during
- 14 application orientation, when they arrive, we go over the
- 15 application with the Neogov application and the one for
- 16 DPD. We walk them through what they're going to
- 17 experience on the written test, the physical agility, the
- 18 oral board, and the medical, and through the entire
- 19 process.
- 20 DIRECTOR PATILLO: Then they go into taking the
- 21 agility test. If they pass the following week, they now
- 22 take the written tests because a lot of people were
- 23 failing the physical agility. We also have a physical
- 24 fitness camp as well. And then one of the other things
- 25 that we changed during the month of March is, previously



- 1 when candidates would show up on a Friday for orientation
- 2 and the class would start on a Monday, they were not
- 3 given their employees if they were employed, enough time
- 4 to tell them that they were going to go to the academy.
- 5 And so therefore we allow them now to give a two-week
- 6 notice to their previous supervisor. So for whatever
- 7 reason, they do not make it through the academy. They
- 8 could at least maybe attempt to go back and get their
- 9 job, or they can come with us to try to apply for a
- 10 civilian job. And we still have 77 student police
- 11 officers that are in the academy right now. Next slide.
- 12 For Detroit residency for the month of March, we have 543
- 13 sworn 11 Detroit. That's sworn officers, 344 civilians,
- 14 and 20 police assistances for non-Detroiters, we have
- 15 1,854, sworn 243 civilians, and 24 police assistances.
- 16 And then of the new hires, we had 3 Detroit residents for
- 17 civilian new hires. Next slide.
- 18 DIRECTOR PATILLO: So for the nutrition, for the
- 19 month of March, we had 25 sworn that separated. We had 19
- 20 civilians that separated, and 1 police assistant that
- 21 separated for a total of 45. The majority of the
- 22 vacancies that we experience, and this is good news, but
- 23 a majority of the vacancies that we have on the civilian
- 24 side is our 911 dispatch. With that being said, the city
- 25 council voted on 12 April to approve an increase in



- 1 salary, after a market survey has been done. The new
- 2 salary is \$37,440 to \$56,000. They can receive an
- 3 increase of the max, with experience and they will max
- 4 out within 4 years. Also, they'll receive a 2% increase
- 5 in July, and a 250 bonus in July. And then they can get
- 6 standby time up to \$270 per week for pre standby time or
- 7 post standby. And then a clothing allowance up to \$350.
- 8 So we are heavily targeting 911 dispatch as of right now.
- 9 And as of today, I'll get into this, but our civilian
- 10 career fair is going to go on Saturday. We pushed out
- 11 with the city 538 testing links. As of the time I walked
- 12 in here over 90, I believe 90 had passed the test. So
- 13 they will be here on Saturday at headquarters applying on
- 14 the spot for jobs. Next slide.
- 15 DIRECTOR PATILLO: So for leave of absence, for sworn
- 16 for FMLA continuous, we have 16, for intermediate, we
- 17 have 58, for medical leave, we have 3, military leave, we
- 18 have 4, personal education 3, restricted 158, and our
- 19 disabled numbers are down now to 36 and sick, we have 21.
- 20 For civilians, for FMLA continuous, we have 7, for
- 21 intermediate, we have 70, for medical leave, we have 3, I
- 22 mean, 4, personal education, 1 restricted, 10, disabled,
- 23 1 and sick, 6 personnel. Next slide.
- 24 DIRECTOR PATILLO: So for the monthly separations,
- 25 this is just a breakout where you can see that we have a



- 1 total of 25. You'll actually see the rank structure and
- 2 you'll see with what category the separations were. We
- 3 also had 20 suspensions, police officers 17, 1 corporal,
- 4 1 sergeant, and llieutenant. Additionally, we had 571
- 5 members in the drop program. Next slide. So for our media
- 6 campaign, we did kick it off. We started during the month
- 7 of March, women's histories month. Our phase one call to
- 8 action is going to be focused on recruiting candidates
- 9 for the police academy, our phase two call to action is
- 10 going to focus on civilian positions. In addition to the
- 11 police academy and phase 3, we're going to be
- 12 highlighting over the 100 units that we have within DPD.
- 13 Also, I've reached out to the mayor's faith-based
- 14 organizer, Terry Defoe, as well as she's going to be
- 15 assisting us with different churches that can participate
- 16 in, to do career fairs there as well.
- 17 DIRECTOR PATILLO: The platforms that we're using for
- 18 our media campaign, were going to use the ones that we
- 19 previously used in 2020, but we've also included TikTok.
- 20 We also have 97.1, the ticket, and WJOB. So we are
- 21 multiple cables streaming as well. Our outdoor
- 22 billboards, I don't know if you've seen them, but they
- 23 are up, they were started being placed up on April 5th.
- 24 So we have approximately 20 static boards and 45 digital
- 25 display boards. Cable streaming started on April 4th,



- 1 radio streaming started on April 4th and our digital
- 2 social media ads started on April 5th. Next slide.
- 3 DIRECTOR PATILLO: We are also going to partner with
- 4 WC3D. We are going to be hosting career fairs at all, 6
- 5 of their locations. We've already partnered with EMU and
- 6 the University of Detroit. We were there as well,
- 7 yesterday, at Cleary University, we have over 200 members
- 8 enrolled. And as of May, I believe it is May 7th, we will
- 9 have a hundred DPD sworn graduates that will graduate and
- 10 receive their bachelor's or master's degrees. In addition
- 11 to that Chief White approved us to where Cleary
- 12 University will offer education to our civilians as well.
- 13 So we have quite a few civilians that have signed up for
- 14 the May class. And so that good news, good comradery.
- 15 They will be taking the classes with the sworn as well.
- 16 Commissioner Bernard, you asked about the youth, what are
- 17 we doing for the youth?
- 18 DIRECTOR PATILLO: One of the programs that we are
- 19 doing this summer is the mayor has a mayor fellowship
- 20 program, a 10-week summer internship program, where
- 21 college students, with associates degree through Ph.D.
- 22 can earn up to \$600 a week. Last year, when he kicked off
- 23 the program, there were approximately a hundred
- 24 applications. The applications were due in May, and they
- 25 have received over 400. The mayor has authorized 60



- 1 slots, DPD has received 9 and we are in the interview
- 2 process for that. Grow Detroit youth program, which is
- 3 for ages 14 through 24. DPD has 60 slots for that. We did
- 4 target Detroit Public Safety Academy because they are
- 5 enrolled in the dual program with WC3D, as well as other
- 6 Detroit residents. So we have our own personal code for
- 7 that. That is a 6 week paid internship program. So DPD
- 8 will be heavily busy this summer with different
- 9 internships, but that's great news.
- 10 DIRECTOR PATILLO: Also, as I mentioned, I think you
- 11 all have the flyers, DPD will have a career fair at
- 12 headquarters from 8 AM until 6:00 PM on Saturday. That
- 13 has been heavily advertised, channel 4, channel 7,
- 14 channel 2, the city, all different types of social media
- 15 ads for that. So we're looking for a good event on
- 16 Saturday. So if you're around, please come out, please
- 17 pass it to your churches. But I believe it's going to be
- 18 a good event. And if you have not seen the billboards, if
- 19 you can click. As the two radio stations, they'll be each
- 20 run ads 12 weeks apart, click, I don't know if you can
- 21 see it, but these billboards are all around. And we have
- 22 them in Spanish in some locations as well. Pending any
- 23 questions, this concludes my brief.
- 24 CHAIRPERSON FERGUSON: Commissioner Banks.
- 25 COMMISSIONER BANKS: Thanks. Through the Chair. Yes.



- 1 How many new officers is DPD looking to hire during this
- 2 process?
- 3 DIRECTOR PATILLO: My goal is to hire at least 300.
- 4 COMMISSIONER BANKS: Okay, 300.
- 5 CHAIRPERSON FERGUSON: Commissioner Bernard.
- 6 COMMISSIONER BERNARD: On your candidates, the
- 7 failures, director you've indicated that 562 people,
- 8 pardon me, I guess was disqualified for "lack of
- 9 interest."
- 10 DIRECTOR PATILLO: Yes.
- 11 COMMISSIONER BERNARD: And I want to know what that
- 12 was. And then you have 907 files that are on hold.
- DIRECTOR PATILLO: So the, so lack of interest could
- 14 mean that if we have constantly tried to contact you more
- 15 than 3 or 4 times, and you have not responded, whether
- 16 it's been email correspondence, phone call, or text, we
- 17 placed them over into the lack of interest file until
- 18 they contact us back and ready to tell us that they're
- 19 ready to continue. The files that are on hold could be on
- 20 hold for missing some type of documentation that we need.
- 21 So whether it's coming from another law enforcement
- 22 agency, whether it's a driver's license, whether it's
- 23 some type of documentation, a letter from them, or some
- 24 type of documentation that is owed to us in order for
- 25 them to continue to process



- 1 COMMISSIONER BERNARD: When you get a minute, can you
- 2 send us all, perhaps an email on the summer job
- 3 opportunities that you articulated earlier?
- 4 DIRECTOR PATILLO: Yes, ma'am. I can send you the
- 5 flyers. Yes, ma'am.
- 6 COMMISSIONER BERNARD: Commissioner Banks and
- 7 everyone else would be interested in being able to give
- 8 that information to the community. And thank you and I
- 9 still do want the cadet program.
- 10 COMMISSIONER MOORE: The cadet program. They're
- 11 police cadets.
- 12 COMMISSIONER BERNARD: I mean, they're for kids.
- 13 COMMISSIONER MOORE: For kids, right.
- 14 COMMISSIONER BERNARD: You have that information on
- 15 the cadet program?
- 16 COMMISSIONER: Explorers.
- 17 COMMISSIONER MOORE: I'm talking about junior police
- 18 cadets, explorers is another program.
- 19 DIRECTOR PATILLO: So that is operated from CNL. And
- 20 so I will get that information from Deputy Chief Kyra
- 21 Hope and have her send that. But her department runs the
- 22 junior cadets and the explorers program.
- 23 CHAIRPERSON FERGUSON: Commissioner Moore.
- 24 COMMISSIONER MOORE: Thank you, Mr. Chairman. Good
- 25 evening Director. How long is the marketing campaign



- 1 going?
- 2 DIRECTOR PATILLO: So the marketing campaign is going
- 3 to go from March until October of this year.
- 4 CHAIRPERSON FERGUSON: And thank you for the email
- 5 regarding the training information that I can pass on to
- 6 Ms. Shaw, whenever.
- 7 DIRECTOR PATILLO: You're quite welcome.
- 8 CHAIRPERSON FERGUSON: Thank you.
- 9 COMMISSIONER MOORE: Thank you, Mr. Chairman.
- 10 CHAIRPERSON FERGUSON: Commissioner Bell.
- 11 COMMISSIONER BELL: I just want to say briefly,
- 12 Director, you've been really busy and you have addressed
- 13 all the issues we've raised in this year, in my opinion,
- 14 especially in terms of recruiting and all aspects of it.
- 15 I just want to commend you, in terms of your aggressive
- 16 effort to address those issues. Thank you.
- 17 DIRECTOR PATILLO: Thank you.
- 18 CHAIRPERSON FERGUSON: Commissioner Pressley.
- 19 COMMISSIONER PRESSLEY: Through the Chair. I echo the
- 20 same sentiment as Commissioner Bell that our success
- 21 won't be a matter of a lack of effort because you
- 22 definitely are thorough in both your presentation and
- 23 approach. So we truly appreciate it.
- 24 DIRECTOR PATILLO: Thank you.
- 25 CHAIRPERSON FERGUSON: Commissioner Holt.



- 1 COMMISSIONER HOLT: Thank you. Through the Chair,
- 2 Human Director Patillo, you stepped out on what was it, 2
- 3 2020 on fire. And you have advanced beyond that point. A
- 4 discussion sparked up between Vice-Chair Ferguson, and I,
- 5 because he showed some disappointment in one of the
- 6 officers who was up for a promotion and then decided to
- 7 leave the force. So, you know, oftentimes the assumption
- 8 is that the City of Detroit doesn't pay a living age for
- 9 DPD and it's easy to say, this is why a lot of officers
- 10 leave the police force, but apparently in the case of
- 11 Vice-Chair Ferguson, he took up a detailed discussion
- 12 with the officer and it wasn't the pay. It was the lack
- 13 of benefits. So, I mean, it's disturbing that an officer
- 14 would spend, I believe 25 years with the force and then
- 15 not have a pension program that supports those years,
- 16 when all of us know, and oftentimes we take up membership
- 17 with an organization because of the retirement program.
- 18 So you're doing fantastic. When are we going to create a
- 19 dialogue whereby the retirement program for officers
- 20 starts to be as paramount as us, you know, having cadets
- 21 come into the programs and graduate into DPD. Again, to
- 22 whom would we take up that discussion as it relates to a
- 23 retirement program?
- DIRECTOR PATILLO: So I can't speak for the Chief,
- 25 but I would go out on a limb and say that that discussion



- 1 has to occur between collective bargaining and the mayor.
- 2 COMMISSIONER HOLT: And the mayor. Thank you.
- 3 DIRECTOR PATILLO: And I could be wrong, maybe DC
- 4 Sims could...
- 5 COMMISSIONER BERNARD? It would be the mayor.
- 6 COMMISSIONER HOLT: Thank you again for everything.
- 7 DIRECTOR PATILLO: You're welcome.
- 8 CHAIRPERSON FERGUSON: I have a couple of questions.
- 9 I see, right under the MOS testing, it has 84 no-shows.
- 10 Did they ever tell you why they didn't show up, a few
- 11 people? Did you get in touch with anybody why they didn't
- 12 show up?
- DIRECTOR PATILLO: Some probably, I know we call, so
- 14 we call we text and we also have the field recruiters now
- 15 calling, texting, sending them emails, no shows could be
- 16 a million reasons as to why they don't show up. Physical
- 17 agility. One of the things that we found out about
- 18 physical agility is that when they come to the physical
- 19 agility test, they have to already have a pre physical in
- 20 order to take the physical agility test. And some
- 21 individuals can probably not afford the cost of that
- 22 test, because they have to go through their own doctor to
- 23 get that. One of the things that we're trying to do is
- 24 try to get a grant to help those individuals who can't
- 25 afford to just pay the basic needs, to just get that



- 1 test, to come and take the physical agility test. That
- 2 could be a reason. It could be a reason that some
- 3 emergency came up or maybe they just felt as if they're
- 4 not maybe qualified or something like that. But we are
- 5 trying to explore all different options to reach the ones
- 6 that do not show up.
- 7 CHAIRPERSON FERGUSON: Okay. And another one, like
- 8 Commissioner Holt said, we did have a talk about that,
- 9 because that's pretty disturbing why you're leaving. And
- 10 I thought coming into this position that I thought I
- 11 could save everybody, right? I thought so but in talking
- 12 to some of the officers, I actually thought it was
- 13 because of the pay. I was like, yes, I'm going to be able
- 14 to find the pay. I'm going to get on the committees and
- 15 try to find you to pay. I found out it's really not that
- 16 much of the pay. It's the medical benefits.
- 17 DIRECTOR PATILLO: Correct. That's probably the
- 18 medical benefits when you retire, there's no medical
- 19 benefits.
- 20 CHAIRPERSON FERGUSON: So, because you do a stellar
- 21 job on this and recruit them, can you take a little time
- 22 and say, you know what, maybe I need to find out how we
- 23 keep them, right? And like you said, throw it into the
- 24 collective bargaining, write what you see, because that's
- 25 what it is. You are the experts in that, right? Write



- 1 what you see. And maybe you can hand it to the collective
- 2 bargaining and let them figure it out at that point
- 3 because somebody acts like they don't know. And another
- 4 thing is some of the officers they're leaving because of
- 5 the supervisor, right? That's what they told me,
- 6 sometimes it's their supervisor. They go out there and do
- 7 a good job, then they get a supervisor. And some of it
- 8 happens because of the CCRs, right? You put a CCR on an
- 9 officer now they're afraid to do their job.
- 10 CHAIRPERSON FERGUSON: And then when a citizen lies
- 11 on them, they feel they have no recourse, none at all. So
- 12 I don't know what we can do about that at this moment but
- 13 trust me, we are going to try to do something, you know,
- 14 to try to keep the officers here because the citizens are
- 15 really doing what they're supposed to be doing as far as
- 16 I can see. Because we don't have the problems that the
- 17 rest of the Police Departments are having. I don't see it
- 18 and the rest of the communities, not here in the City of
- 19 Detroit. Yes.
- 20 COMMISSIONER MOORE: Just a quick comment, Mr.
- 21 Chairman. It seems like if we know that it's benefits and
- 22 salaries and everybody knows that's why officers leave.
- 23 It seems like we're training officers for other Police
- 24 Departments. They come in here, they train, and they
- 25 leave. And if it's because of salaries and benefits, it



Page 66

- 1 seemed like that would be the focus. And we all know it,
- 2 everybody in this room knows it. Whoever's in power needs
- 3 to get on that. That needs to be their primary mission to
- 4 help you out and everybody else. So whoever's the power
- 5 that be, whether it be the Chief, the mayor, whoever, if
- 6 that's the focus, then let's correct it so that we can
- 7 have some people in place? Thank you, Mr. Chairman.
- 8 CHAIRPERSON FERGUSON: Absolutely. Thank you. Thank
- 9 you for your report. Thank you.
- 10 DIRECTOR PATILLO: You're welcome.
- 11 CHAIRPERSON FERGUSON: We're going to move right
- 12 along. We're going to go to the Eighth precinct, my
- 13 Precinct. Commander Harris, you're up, sir.
- 14 COMMANDER HARRIS: Thank you, honorable Board and
- 15 everyone in attendance for that wonderful reception. So,
- 16 I would like to introduce myself. My name is Brian
- 17 Harris. I'm the commanding officer of the Eighth
- 18 Precinct. I'm a newly promoted commander, I assume,
- 19 command of the Eighth Precinct on January, 24th, 2022.
- 20 And I'm very thankful for being a commander there and the
- 21 responsibility of leading a very active and truly serving
- 22 command. Just a point of reference. I grew up in the
- 23 Eighth Precinct. I'm a graduate of Redford High School.
- 24 Very proud of being from the Eighth Precinct as well as
- 25 I'm a graduate of WC3D. This is the school that gave me



- 1 the motivation, the desire, as well as the determination
- 2 to finish and further my education, which I did. I
- 3 obtained a bachelor's degree from Norfolk University and
- 4 completed my master's degree at Central Michigan
- 5 University, but everything that was instilled in me and
- 6 taught to me here in this school prepared me for my
- 7 future and education as well as here at the Police
- 8 Department. So I just wanted to acknowledge WC3D and the
- 9 wonderful things that they do to impact and improve the
- 10 lives of their students.
- 11 COMMANDER HARRIS: So I just want to do an overview
- 12 of the Eighth Precinct prior to us getting to the stats.
- 13 For you who don't know, the Eighth Precinct is located at
- 14 21555 West McNichols. The Eighth Precinct is
- 15 approximately 15 square miles. Our Northern border is
- 16 west eight miles Southern border. From five points to
- 17 evergreen is FinCo, east of evergreen, the Southern
- 18 border drops down to Schoolcraft and continues down to
- 19 the Eastern border of Greenfield. Our Western border is
- 20 five points. Eastern border of the Precinct is
- 21 Greenfield. We have 165 sworn and non-sworn members at
- 22 the Eighth Precinct. And to show you how busy the Eighth
- 23 Precinct is and the amount of service that we provide, in
- 24 2021, the officers of the Eighth Precinct responded to
- 25 over 43,000 police runs. They also service 900 runs for



- 1 individuals experiencing the mental health crisis. They
- 2 have conducted over 20,000 traffic investigations and
- 3 investigated over 23, excuse me, 2,300 motor vehicle
- 4 accidents.
- 5 COMMANDER HARRIS: Our minimum response time average
- 6 is 17. I'm sorry, 11 minutes and 17 seconds for priority
- 7 one runs. We do a deployment strategy that's based on a
- 8 data driven matrix that we gather from our crime reports
- 9 from citizens reporting crimes. Through that, we use to
- 10 determine our minimum deployment staffing for shifts, as
- 11 well as where we would do proactive patrol saturation and
- 12 efforts to reduce crime. And also, we use that
- 13 information to address the quality of life complaints
- 14 from the residents of the Eighth Precinct to address
- 15 blight, noise violations, abandoned vehicles, and also
- 16 traffic. We have leveraged our technology. We have a
- 17 beautiful, real-time crime center that is state of the
- 18 art and now extend a welcome out to the Board to come and
- 19 view it, it's exceptional. We also have the highest green
- 20 light partnership in the city.
- 21 COMMANDER HARRIS: We have 104 green light partners,
- 22 and we'll continue to grow and expand that. Anyone
- 23 interested or knows of a business there are flyers out
- 24 front. So we can create green light corridors. And also
- 25 we have ShotSpotter, which was discussed by the Board's



- 1 Chair and also the Chief. We also ensure that we conduct
- 2 traffic enforcement and traffic enforcement is not just
- 3 to write tickets, it's to save lives and for pedestrians
- 4 and motorists and to slow people down because that's one
- 5 of the biggest quality concern complaints that we have
- 6 from citizens within the Eighth Precinct. And not only
- 7 that, it deter the speeders to deter drag racing and to
- 8 improve pedestrian, bicyclists and motorist safety. And I
- 9 have an exceptional NPO program at the Eight Precinct and
- 10 they are truly committed and engaged to service the
- 11 citizens. So as we look at the crime stats for the Eighth
- 12 Precinct, of the eight categories, for part one crimes,
- 13 we are down in five, we're even in one and we're up in
- 14 two areas. The areas we're up in are in homicide, we're
- 15 up 22%. That's the difference between two homicides.
- 16 COMMANDER HARRIS: I don't want to minimize by saying
- 17 two because those were loved ones and family members. And
- 18 that too is very significant and we are determined to
- 19 drive that down. We're also up in burglaries, we have a
- 20 21% increase in burglaries and we're addressing that with
- 21 a B&E car as well as we were able to make an apprehension
- 22 of an individual that was burglarizing homes in scout car
- 23 area 81, which is a seven-mile telegraph area. And he
- 24 actually fled from the officers and went wading into the
- 25 river and the officers dutifully were able to wade in and



- 1 take him into custody without any injuries. So we
- 2 continued to push down the homicide, our non-shooting by
- 3 saturated enforcement, within those scout car areas,
- 4 through our ceasefire analysts who identify hot spots of
- 5 areas of concern relative to aggravated assaults.
- 6 COMMANDER HARRIS: And so that we focus on that area.
- 7 We do biweekly restore orders in which we have identified
- 8 high impact offenders who are driving crime in those
- 9 areas. And also, we serve and look for warrants, people
- 10 want their own warrants to deter and bring down the crime
- 11 in those areas. We're down 13% in robberies, aggravated
- 12 assaults, we are down 22%, year-to-date, carjacking we're
- 13 down 58%, sexual assaults down 38%, motor vehicle theft
- 14 is down 4.5%. but there are thieves that are targeting
- 15 the Malibu and stealing their steering wheel. And that's
- 16 happening on the Southern end of our Precinct. And we
- 17 teamed up with our commercial auto theft as well as the
- 18 Sixth Precinct to address that area along our border. So
- 19 we believe that we'll be very successful in bringing
- 20 those individuals who are doing this injustice.
- 21 COMMANDER HARRIS: Our year-to-date stats, we have
- 22 confiscated from the streets, 153 illegally possessed
- 23 guns. Either the person had them on their person or was
- 24 transported them and vehicles illegally. We have made
- 25 over 256 felony arrests, recovered 56 stolen vehicles,



- 1 and conducted 4,253 traffic stops. And to address the
- 2 blight in the community with a lot of the abandoned
- 3 vehicles, we have impounded over 228 vehicles as well as
- 4 to ensure the safety of the community. As a motorist, we
- 5 investigate over 137 car accidents, and we run a traffic
- 6 detail for enforcement in those areas that we have
- 7 noticed the uptake accidents, so we can slow down
- 8 motorists. And as a Precinct, as we get complaints of
- 9 speeders, or drag racers, we address those with overtime
- 10 detail. And it has been very productive and has been well
- 11 received by the citizens.
- 12 COMMANDER HARRIS: I know North and South Rosedale
- 13 Park, I get a call from them all the time. That doesn't
- 14 mean we don't focus on anyone else. That seven mile
- 15 corridor, east of Southfield to Greenfield is the area of
- 16 a lot of accidents and speeding complaints, as well as
- 17 the Greenfield corridor running from Schoolcraft to eight
- 18 mile. And I drive eight mile every day because it's
- 19 quicker for me to traverse the city on eight mile versus
- 20 taking 94 to 96. Yes, ma'am. That is correct. But with
- 21 that, I've noticed that at certain points along eight
- 22 miles, it is like the Indianapolis 500. It's like
- 23 somebody dropped their own flag and said, let's go. So we
- 24 have traffic enforcement in that area as well to slow
- 25 down the motorists. We have developed a supplemental



- 1 strategy to our deployment strategy to address repeat
- 2 offenders.
- 3 COMMANDER HARRIS: Our Precinct Detective Unit is
- 4 working with our domestic violence on intimate partner,
- 5 violence initiative. And that's the process to prosecute
- 6 repeat offenders. And we have an A-level offender list in
- 7 which the intimate partner is highly likely to assault
- 8 their significant other. With that is a holistic
- 9 approach. Not only do we look at the prosecution of the
- 10 individual, but we also look into the family dynamics. So
- 11 we have an embedded social worker who reaches out and
- 12 makes contact with not only the victim, but also the
- 13 assailant to offer resources as it relates to
- 14 communication and other dynamics that may be going on in
- 15 the household. We also have incorporated our chaplain
- 16 corps to assist with our aftercare program, which is also
- 17 connected with this initiative. We're in the process of
- 18 developing an outreach program, because we have a lot of
- 19 apartments in the Precinct.
- 20 COMMANDER HARRIS: And there have been a couple of
- 21 instances or incidents, where due to living in close
- 22 confines, that, you know, something simple as a loud
- 23 music complaint will escalate into a physical
- 24 altercation. So we're in the process of developing a
- 25 grievance process with our NPO and the property owners so



- 1 that we can address these matters before they become 911
- 2 calls. And I spoke of our aftercare program. We have
- 3 community partnership. We are looking to establish green
- 4 light corridors along our business corridors. So we're
- 5 looking at the six mile, seven mile, eight mile,
- 6 Greenfield corridor, Grand River corridor to make them
- 7 green light corridors. When talking to business owners,
- 8 one of their greatest concerns is the cost of starting a
- 9 green light or becoming a partner and by leveraging and
- 10 creating corridors and making that cost more conducive to
- 11 them joining.
- 12 COMMANDER HARRIS: Also, there are flyers out there.
- 13 So if you know anybody that has a business, please do it,
- 14 take them. I spoke of our embedded social worker. We also
- 15 have an advocate who can prepare PPOs to assist in making
- 16 sure they're served. And we have 25 officers trained in
- 17 crisis intervention training, our crisis intervention
- 18 team. That is a holistic approach because we don't want
- 19 to criminalize mental illness. And it gives us an
- 20 opportunity, and these officers are specially trained to
- 21 address the concerns of a person in a mental health
- 22 crisis. And it gives them enough time because they're not
- 23 tied to us, we have to hurry, then get this completed so
- 24 we can go to the next one. They've been trained to de-
- 25 escalate, to talk, to actively listen to the person in a



- 1 crisis and be able to gain some type of connection or
- 2 obtain a connection with them so that we can take them to
- 3 get the necessary care that they need.
- 4 COMMANDER HARRIS: And so I'm very proud of that. Our
- 5 NPOs, I can't say too much about them, they're awesome,
- 6 they really are. It's just an extension of myself and
- 7 they actually do the work that I'm really passionate
- 8 about, being part of our community and serving our
- 9 community. So, they're in the schools, now that they're
- 10 back open and the kids are back in school, so we're
- 11 getting in the school for gun violence prevention, gun
- 12 safety, as well as conflict resolution. If we learn early
- 13 to have healthy conflict resolution where everything
- 14 doesn't have to go from a disagreement to a physical
- 15 assault, there's a lot of areas in there that we can
- 16 impact through training and for our youth. And if we can
- 17 fix it with the youth, we create a process that we can
- 18 deter a future generation from solving problems with
- 19 guns. We have a social media page, please join it. I'm
- 20 not that social media savvy, but we have NPO Baron
- 21 Coleman, he's affectionately called the mayor of the
- 22 Eighth Precinct.
- 23 COMMISSIONER: The Godfather.
- 24 COMMANDER HARRIS: Godfather. Okay. I stand corrected
- 25 to godfather. So, he monitors our page. He attended



- 1 training recently, as well as we have an auction and just
- 2 some military in me. I like to train three deep. So we
- 3 have a tertiary. So we have three people trained in doing
- 4 our social media and it's very positive, it's very
- 5 active. It celebrates the hard work of the officers on
- 6 patrol in the detective unit and also our community
- 7 engagement. And we also have a bicycle patrol that we
- 8 have bikes and bicycle patrol. So we would get out into
- 9 the community and ride bikes and get that barrier of
- 10 officers outside the car. So they're more approachable
- 11 and the citizens can engage them and I think that's a
- 12 good thing, so there's no barrier. I'm wrapping it up.
- 13 COMMANDER HARRIS: So we'll also conduct our monthly
- 14 restore order, or restore peace with the NPOs, ticket in
- 15 traffic. And we also have two events coming up this
- 16 Saturday. So we have a child abuse, in recognition of
- 17 child abuse awareness month. We have partnered with our
- 18 Child Abuse Unit, the Department of Health and Human
- 19 Services and Child Protective Services for a fair balloon
- 20 release and also to have resources there, so parents can
- 21 be able to develop those skills that's needed to parent
- 22 efficiently and effectively. And we also have a DEA
- 23 prescription drop off at the Precinct. So if you have any
- 24 medication you're no longer taking or has expired, you
- 25 can turn it in. Please don't flush it because it gets



- 1 into our water system. Bring it to the precinct. There
- 2 are flyers out there for several locations throughout the
- 3 city that you can turn it into. And that's my
- 4 presentation to this honorable Board.
- 5 CHAIRPERSON FERGUSON: Fantastic. All right. May I
- 6 have some questions?
- 7 COMMISSIONER HOLT: I have comments.
- 8 COMMISSIONER MOORE: I'm all set, Chair.
- 9 CHAIRPERSON FERGUSON: Commissioner Bernard.
- 10 COMMISSIONER BERNARD: Only that I'd like a written
- 11 copy of your presentation, but perhaps we can just get it
- 12 from Melanie because we have a court reporter, the
- 13 transcript would actually be good enough. I didn't know
- 14 if you had provided a written report. She said you had
- 15 not, but that's okay. I'll just get the transcript
- 16 because you've mentioned several programs that nobody
- 17 else has. I mean, it shows that you are a creative
- 18 thinker and you are engaged in real public safety, if you
- 19 will, which percolates up, it really doesn't trickle down
- 20 from the Police Department. And I'm interested in that,
- 21 very interested in the number of ways that you are
- 22 attempting to resolve issues within your community. Like
- 23 the hi-5 kind of thing that you do, based on what I was
- 24 listening to, in terms of your drivers, things like that.
- 25 I just want to know everything you said, I want to



- 1 dissect it. Thank you.
- 2 COMMANDER HARRIS: Through the Chair. Yes, ma'am. I
- 3 make sure that is forwarded.
- 4 COMMISSIONER BERNARD: A very progressive person to
- 5 be in the district. You're right up the street from
- 6 Redford Highway, where they tore down, where Myers is
- 7 right now. And you went to that high school and now you
- 8 are the commander of this area and that is significant.
- 9 And I think that's why your stats are so good because you
- 10 are who you are.
- 11 COMMANDER HARRIS: Through the Chair. Thank you,
- 12 ma'am. I appreciate that, but I cannot take all the
- 13 accolades for this. It's the men and women that I work
- 14 with and they do an exceptional job and I'm very proud to
- 15 meet their commanding officer.
- 16 CHAIRPERSON FERGUSON: Fantastic. Commissioner Moore.
- 17 COMMISSIONER MOORE: Yes sir. Commander, you sit on
- 18 the board of several different cities. I know, Redford,
- 19 Southfield, do you have any partnerships with those
- 20 different cities?
- 21 COMMANDER HARRIS: Yes, sir. Matter of fact, the
- 22 Southfield Police Department attends our non-fatal
- 23 shooting meeting every Friday. They're an intricate
- 24 partner because some people commit crimes in Detroit and
- 25 run to Southfield or vice versa. So we are actually



- 1 engaged with them. Just last night, there was a nonfatal
- 2 shooting that occurred on eight mile and through our
- 3 green light, we were able to catch the shooting. It
- 4 happened in Southfield. The young man ran across eight
- 5 mile and thankfully he wasn't struck by any vehicle. Our
- 6 units responded and were able to take him to the
- 7 hospital. I believe he was in critical condition, but I
- 8 believe he's going to survive those injuries. So we work
- 9 very well with Southfield and we're in the process of
- 10 building that relationship with Redford and Dearborn.
- 11 CHAIRPERSON MOORE: And because Southfield is not
- 12 only another city, it's another county. Is there a
- 13 memorandum of understanding in place for any issues which
- 14 happen on the border?
- 15 COMMANDER HARRIS: Through the Chair, as it being a
- 16 common boundary road, if the incident occurred in
- 17 Southfield area of eight miles, it is handled by
- 18 Southfield Police or Oakland and investigations are
- 19 submitted to the Oakland County Prosecutor's Office. Our
- 20 relationship is the sharing of information as it relates
- 21 to some of the crimes that we may believe the perpetrator
- 22 or the suspect may live in Southfield or are frequent
- 23 there or vice versa.
- 24 COMMISSIONER MOORE: And that question probably
- 25 should be asked more to the legal folks, because it is



- 1 not an international Board, but two different counties
- 2 are involved Wayne and Oakland. So I was just wondering
- 3 about a memorandum, understanding. Thank you. Great
- 4 presentation.
- 5 CHAIRPERSON FERGUSON: All right. Commissioner Bell.
- 6 COMMISSIONER BELL: Thank you, Commander. No
- 7 questions.
- 8 CHAIRPERSON FERGUSON: Commissioner Pressley.
- 9 COMMISSIONER PRESSLEY: No question. Thank you.
- 10 CHAIRPERSON FERGUSON: Commissioner Holt.
- 11 COMMISSIONER HOLT: Thank you, Commander. I'd like to
- 12 speak on the quality of life that I experienced as it
- 13 related to two of your NPOs Sergeant Crystal, John and
- 14 Sergeant Sharp. Three neighbors had left two large
- 15 dumpsters on the street and they left them there for
- 16 about a week. I had reported the incident on Improved
- 17 Detroit because that's illegal dumping. I had also
- 18 contacted the district manager for District 1 and I came
- 19 to "coffee with a cop" and had a discussion with NPO,
- 20 John and NPO Sharp. Long story short, maybe 4 days after
- 21 I had that discussion with your two NPOs, they came,
- 22 spoke to the young people that come and go at that house.
- 23 And those dumpsters were gone like 2 or 3 hours later. So
- 24 it was so encouraging for those officers, after all the
- 25 other agencies that I had touched base with regarding



- l that incident, for them to show that, and it was right
- 2 before people were criticizing the validity of having
- 3 NPOs in Precinct Eight, District 1. They're like you've
- 4 already attested to, they're all over the place.
- 5 COMMISSIONER HOLT: They're very responsive to us in
- 6 that community. One other point, when Deputy Chief Ewing
- 7 had his community summit training, your two officers,
- 8 your two NPOs, John and Sharp were at that training and
- 9 they brought along about 4 young officers. And if you're
- 10 familiar with that summit training at all, it can be a
- 11 tool whereby demeanor behaviors can be recognized by the
- 12 officers that are making those negative responses and a
- 13 way of showing the officers how better they could behave
- 14 in the future. So, yes, over in Precinct Eight, we have a
- 15 kumbaya-ing going on over there and thank you so much.
- 16 Thank you so much for your leadership
- 17 COMMANDER HARRIS: Through the Chair. Thank you,
- 18 ma'am and I will share your compliments with Sergeant
- 19 Johns and Officer Childrey.
- Thank you. Thank you, Commander Harris. Thank you.
- 21 CHAIRPERSON FERGUSON: Thank you. One other thing for
- 22 you to do. Next year, we're going to see if we can get
- 23 you in that bunny rabbit costume for Easter.
- 24 COMMANDER HARRIS: It's no problem. I volunteered,
- 25 sir. I volunteered, but the size was a little bit too



- 1 small, but I'm all for anything that can bring a smile to
- 2 a kid's face. We will only be children for a little
- 3 while, so let's spoil them and make it the best time ever
- 4 of their lives. Everyone should be spoiled at least once
- 5 in their life.
- 6 CHAIRPERSON FERGUSON: Thank you, sir.
- 7 COMMISSIONER HOLT: Through the Chair. I'm sure the
- 8 officers know, but we want the community to know that
- 9 former commander Patterson, they're celebrating his
- 10 retirement tomorrow at the Eighth Precinct from noon to
- 11 two.
- 12 COMMANDER HARRIS: Through the Chair. Correction
- 13 ma'am. It's going to be at headquarters from noon to 2
- 14 PM.
- 15 COMMISSIONER HOLT: Oh, okay.
- 16 CHAIRPERSON FERGUSON: That's okay.
- 17 COMMISSIONER HOLT: Well I'm glad. Thank you.
- 18 CHAIRPERSON FERGUSON: We got it.
- 19 COMMISSIONER HOLT: Thank you again for sharing.
- 20 COMMANDER HARRIS: Yes ma'am.
- 21 CHAIRPERSON FERGUSON: Thank you. And now we're going
- 22 to move into Interim Secretary.
- MS. WHITE: Yes sir. Through the Chair, honorable
- 24 Board, the following items arrived in the office this
- 25 week as incoming correspondence and they are as follows:



- 1 the weekly DPD facial recognition technology report for
- 2 April 4th through April 17th, 2022. Number two, the DPD
- 3 ShotSpotter report for April 4th through 17, 2022. And
- 4 both reports revealed no policy violations. Additionally,
- 5 the Board received the Deputy Corporation Counsel Raimi's
- 6 responses to Board inquiries for April 11th, 2022. Also
- 7 arrived was the project Greenlight report, the DPD
- 8 recruitment and career fair which will be held again on
- 9 April 23rd, 2002. And that was announced earlier by
- 10 Director Katrina Patillo and also the flyer is included
- 11 in your weekly packet. And again, the date is Saturday,
- 12 April 23rd, 2022 from 8:00 AM until 6:00 PM at the
- 13 Detroit Public Safety Headquarters in the Skylar Herbert
- 14 room. Also, the Board received the packet for Chief of
- 15 Police, James E Whites, 2022 appointment and promotional
- 16 recommendations to the ranks of captain, lieutenant,
- 17 sergeant and detective, along with DPD support material.
- 18 And just to note, a few reminders the honorable Board
- 19 received some information regarding a special event for
- 20 Chairperson Holley and a formal announcement will be made
- 21 and is forthcoming. Additionally, the Board has a Board
- 22 training that will take place on April 29th, 2022 with
- 23 the U.S. Attorney's Office for the Eastern District with
- 24 honorable U.S. Attorney Dawn Ison and Executive Assistant
- 25 U.S. Attorney Luttrell Levingston. Again, April 29th at



- 1 1:30 PM in the Board's conference room. And that
- 2 concludes the incoming correspondence.
- 3 CHAIRPERSON FERGUSON: Thank you, Ms. White.
- 4 Unfinished business. No unfinished business. New
- 5 business. Oh, here's a new business.
- 6 COMMISSIONER BERNARD: The committee reports,
- 7 announcements.
- 8 CHAIRPERSON FERGUSON: I'm getting to that. Here we
- 9 go. Under new business, the committee reports. We have 4
- 10 committees, right? We had the budget committee, policy
- 11 committee, citizen complaint, and personnel training
- 12 committee. The person on the training committee was
- 13 postponed and canceled. So we're going to hear from
- 14 Commissioner Holt, a little synopsis on the budget
- 15 committee.
- 16 COMMISSIONER HOLT: Thank you, Vice-Chair. The
- 17 members of the Board of Police Commissioners budget
- 18 committee report are Commissioner Willie Bell, Vice-Chair
- 19 Bryan Ferguson. And I am the Chair of that committee. And
- 20 as it has been indicated, we made a report on April the
- 21 13th 2022 and I'll say up front, the budget committee
- 22 meets like all the other committee reports on the second
- 23 Wednesday and the budget committee meeting is at two
- 24 o'clock on the second Wednesday of the month. The Board
- 25 of Police Commissioners, monthly budget analysis report



- 1 as of February 20, 2022, the report included the
- 2 financial summary budget versus actual summary, payroll
- 3 analysis, procurement plan, and open POs along with funds
- 4 available report. You are aware that we're working within
- 5 a Board of Police Commissioners, OCI overtime backlog
- 6 project. We are awaiting update budget information
- 7 regarding our projected surplus for the end of the year
- 8 and budgetary allowances for the backlog project. We have
- 9 submitted inquiries to our agency CFO, Mr. James George,
- 10 regarding those items. However, at this time we are still
- 11 awaiting an update regarding those items. However, at
- 12 this time we are still awaiting an update from Mr. George
- 13 to provide responses. There is a projected surplus
- 14 figure. The report did not take into account that new
- 15 hires will begin city employment with the OCI on April
- 16 25th, 2022. As we receive further updates we'll continue
- 17 to inform the Board as well as the public. The Board of
- 18 Police Commissioners fiscal year '23 budget, given that
- 19 the city is still reviewing and evaluating the budgetary
- 20 submission for each department, there is no current
- 21 update regarding the Board's fiscal year '23 budget
- 22 request to purchase additional resources for new hires.
- 23 In preparations for the onboarding of the new
- 24 investigators, we have determined that additional
- 25 computers are needed to ensure new hires have proper



- 1 working equipment. I am providing notice to the committee
- 2 regarding this needed purchase of information, technology
- 3 and acquisition. Okay. Another thing Ms. White, I know it
- 4 was like a sidebar, through the Chair, like a sidebar
- 5 conversation, as it relates to some staffers in the OCI
- 6 needing new cell phones.
- 7 MS. WHITE: Yes, ma'am. Through the Chair. We have
- 8 also processed the order for new cell phones given that
- 9 we are utilizing phones that are outdated. So we are in
- 10 the process of ordering those.
- 11 COMMISSIONER HOLT: Thank you, Ms. White for that
- 12 update. And that's the end of my report.
- HOLT: They're very, very responsive to us in that
- 14 community. One other point, when Deputy Chief Ewing had
- 15 his community summit training, your two officers, your
- 16 two NPOs, John and Sharp were at that training and they
- 17 brought along about 4 young officers. And if you're
- 18 familiar with that summit training at all, it can be a
- 19 tool whereby demeanor behaviors can be recognized by the
- 20 officers that are making those negative responses and a
- 21 way of showing the officers how better they could behave
- 22 in the future. So, yes, over in Precinct Eight, we have a
- 23 kumbaya-ing going on over there and thank you so much.
- 24 Thank you so much for your leadership.
- 25 COMMANDER HARRIS: Through the Chair. Thank you,



- 1 ma'am and I will share your compliments with Sergeant
- 2 Johns and Officer Childrey. Thank you. Thank you,
- 3 Commander Harris. Thank you.
- 4 CHAIRPERSON FERGUSON: Thank you. One other thing for
- 5 you to do. Next year, we're going to see if we can get
- 6 you in that bunny rabbit costume for Easter.
- 7 COMMANDER HARRIS: It's no problem. I volunteered,
- 8 sir. I volunteered, but the size was a little bit too
- 9 small, but I'm all for anything that can bring a smile to
- 10 a kid's face. We will only be children for a little
- 11 while, so let's spoil them and make it the best time ever
- 12 of their lives. Everyone should be spoiled at least once
- 13 in their life.
- 14 CHAIRPERSON FERGUSON: Thank you, sir.
- 15 COMMISSIONER HOLT: Through the Chair. I'm sure the
- 16 officers know, but we want the community to know that
- 17 former commander Patterson, they're celebrating his
- 18 retirement tomorrow at the Eighth Precinct from noon to
- 19 two.
- 20 COMMANDER HARRIS: Through the Chair. Correction
- 21 ma'am. It's going to be at headquarters from noon to 2
- 22 PM.
- 23 COMMISSIONER HOLT: Oh, okay.
- 24 CHAIRPERSON FERGUSON: That's okay.
- 25 COMMISSIONER HOLT: Well I'm glad. Thank you.



- 1 CHAIRPERSON FERGUSON: We got it.
- 2 COMMISSIONER HOLT: Thank you again for sharing.
- 3 COMMANDER HARRIS: Yes ma'am.
- 4 CHAIRPERSON FERGUSON: Thank you. And now we're going
- 5 to move into Interim Secretary. MS. WHITE: Yes sir.
- 6 Through the Chair, honorable Board, the following items
- 7 arrived in the office this week as incoming
- 8 correspondence and they are as follows: the weekly DPD
- 9 facial recognition technology report for April 4th
- 10 through April 17th, 2022. Number two, the DPD ShotSpotter
- 11 report for April 4th through 17, 2022. And both reports
- 12 revealed no policy violations. Additionally, the Board
- 13 received the Deputy Corporation Counsel Raimi's responses
- 14 to Board inquiries for April 11th, 2022. Also arrived was
- 15 the project Greenlight report, the DPD recruitment and
- 16 career fair which will be held again on April 23rd, 2002.
- 17 And that was announced earlier by Director Katrina
- 18 Patillo and also the flyer is included in your weekly
- 19 packet. And again, the date is Saturday, April 23rd, 2022
- 20 from 8:00 AM until 6:00 PM at the Detroit Public Safety
- 21 Headquarters in the Skylar Herbert room. Also, the Board
- 22 received the packet for Chief of Police, James E Whites,
- 23 2022 appointment and promotional recommendations to the
- 24 ranks of captain, lieutenant, sergeant and detective,
- 25 along with DPD support material. And just to note, a few



- 1 reminders the honorable Board received some information
- 2 regarding a special event for Chairperson Holley and a
- 3 formal announcement will be made and is forthcoming.
- 4 Additionally, the Board has a Board training that will
- 5 take place on April 29th, 2022 with the U.S. Attorney's
- 6 Office for the Eastern District with honorable U.S.
- 7 Attorney Dawn Ison and Executive Assistant U.S. Attorney
- 8 Luttrell Levingston. Again, April 29th at 1:30 PM in the
- 9 Board's conference room. And that concludes the incoming
- 10 correspondence.
- 11 CHAIRPERSON FERGUSON: Thank you, Ms. White.
- 12 Unfinished business. No unfinished business. New
- 13 business. Oh, here's a new business.
- 14 COMMISSIONER BERNARD: The committee reports,
- 15 announcements.
- 16 CHAIRPERSON FERGUSON: I'm getting to that. Here we
- 17 go. Under new business, the committee reports. We have 4
- 18 committees, right? We had the budget committee, policy
- 19 committee, citizen complaint, and personnel training
- 20 committee. The person on the training committee was
- 21 postponed and canceled. So we're going to hear from
- 22 Commissioner Holt, a little synopsis on the budget
- 23 committee.
- 24 COMMISSIONER HOLT: Thank you, Vice-Chair. The
- 25 members of the Board of Police Commissioners budget



- 1 committee report are Commissioner Willie Bell, Vice-Chair
- 2 Bryan Ferguson. And I am the Chair of that committee. And
- 3 as it has been indicated, we made a report on April the
- 4 13th 2022 and I'll say up front, the budget committee
- 5 meets like all the other committee reports on the second
- 6 Wednesday and the budget committee meeting is at two
- 7 o'clock on the second Wednesday of the month. The Board
- 8 of Police Commissioners, monthly budget analysis report
- 9 as of February 20, 2022, the report included the
- 10 financial summary budget versus actual summary, payroll
- 11 analysis, procurement plan, and open POs along with funds
- 12 available report. You are aware that we're working within
- 13 a Board of Police Commissioners, OCI overtime backlog
- 14 project. We are awaiting update budget information
- 15 regarding our projected surplus for the end of the year
- 16 and budgetary allowances for the backlog project. We have
- 17 submitted inquiries to our agency, CFO, Mr. James George,
- 18 regarding those items. However, at this time we are still
- 19 awaiting an update. They're very responsive to us in that
- 20 community. One other point, when Deputy Chief Ewing had
- 21 his community summit training, your two officers, your
- 22 two NPOs, John and Sharp were at that training and they
- 23 brought along about 4 young officers. And if you're
- 24 familiar with that summit training at all, it can be a
- 25 tool whereby demeanor behaviors can be recognized by the



- 1 officers that are making those negative responses and a
- 2 way of showing the officers how better they could behave
- 3 in the future. So, yes, over in Precinct Eight, we have a
- 4 kumbaya-ing going on over there and thank you so much.
- 5 Thank you so much for your leadership
- 6 COMMANDER HARRIS: Through the Chair. Thank you,
- 7 ma'am and I will share your compliments with Sergeant
- 8 Johns and Officer Childrey. Thank you. Thank you,
- 9 Commander Harris. Thank you.
- 10 CHAIRPERSON FERGUSON: Thank you. One other thing for
- 11 you to do. Next year, we're going to see if we can get
- 12 you in that bunny rabbit costume for Easter.
- COMMANDER HARRIS: It's no problem. I volunteered,
- 14 sir. I volunteered, but the size was a little bit too
- 15 small, but I'm all for anything that can bring a smile to
- 16 a kid's face. We will only be children for a little
- 17 while, so let's spoil them and make it the best time ever
- 18 of their lives. Everyone should be spoiled at least once
- 19 in their life.
- 20 CHAIRPERSON FERGUSON: Thank you, sir.
- 21 COMMISSIONER HOLT: Through the Chair. I'm sure the
- 22 officers know, but we want the community to know that
- 23 former commander Patterson, they're celebrating his
- 24 retirement tomorrow at the Eighth Precinct from noon to
- 25 two.



- 1 COMMANDER HARRIS: Through the Chair. Correction
- 2 ma'am. It's going to be at headquarters from noon to 2
- 3 PM.
- 4 COMMISSIONER HOLT: Oh, okay.
- 5 CHAIRPERSON FERGUSON: That's okay.
- 6 COMMISSIONER HOLT: Well I'm glad. Thank you.
- 7 CHAIRPERSON FERGUSON: We got it.
- 8 COMMISSIONER HOLT: Thank you again for sharing.
- 9 COMMANDER HARRIS: Yes ma'am.
- 10 CHAIRPERSON FERGUSON: Thank you. And now we're going
- 11 to move into Interim Secretary. MS. WHITE: Yes sir.
- 12 Through the Chair, honorable Board, the following items
- 13 arrived in the office this week as incoming
- 14 correspondence and they are as follows: the weekly DPD
- 15 facial recognition technology report for April 4th
- 16 through April 17th, 2022. Number two, the DPD ShotSpotter
- 17 report for April 4th through 17, 2022. And both reports
- 18 revealed no policy violations. Additionally, the Board
- 19 received the Deputy Corporation Counsel Raimi's responses
- 20 to Board inquiries for April 11th, 2022. Also arrived was
- 21 the project Greenlight report, the DPD recruitment and
- 22 career fair which will be held again on April 23rd, 2002.
- 23 And that was announced earlier by Director Katrina
- 24 Patillo and also the flyer is included in your weekly
- 25 packet. And again, the date is Saturday, April 23rd, 2022



Page 92

- 1 from 8:00 AM until 6:00 PM at the Detroit Public Safety
- 2 Headquarters in the Skylar Herbert room. Also, the Board
- 3 received the packet for Chief of Police, James E Whites,
- 4 2022 appointment and promotional recommendations to the
- 5 ranks of captain, lieutenant, sergeant and detective,
- 6 along with DPD support material. And just to note, a few
- 7 reminders the honorable Board received some information
- 8 regarding a special event for Chairperson Holley and a
- 9 formal announcement will be made and is forthcoming.
- 10 Additionally, the Board has a Board training that will
- 11 take place on April 29th, 2022 with the U.S. Attorney's
- 12 Office for the Eastern District with honorable U.S.
- 13 Attorney Dawn Ison and Executive Assistant U.S. Attorney
- 14 Luttrell Levingston. Again, April 29th at 1:30 PM in the
- 15 Board's conference room. And that concludes the incoming
- 16 correspondence.
- 17 CHAIRPERSON FERGUSON: Thank you, Ms. White.
- 18 Unfinished business. No unfinished business. New
- 19 business. Oh, here's a new business.
- 20 COMMISSIONER BERNARD: The committee reports,
- 21 announcements.
- 22 CHAIRPERSON FERGUSON: I'm getting to that. Here we
- 23 go. Under new business, the committee reports. We have 4
- 24 committees, right? We had the budget committee, policy
- 25 committee, citizen complaint, and personnel training



- 1 committee. The person on the training committee was
- 2 postponed and canceled. So we're going to hear from
- 3 Commissioner Holt, a little synopsis on the budget
- 4 committee.
- 5 COMMISSIONER HOLT: Thank you, Vice-Chair. The
- 6 members of the Board of Police Commissioners budget
- 7 committee report are Commissioner Willie Bell, Vice-Chair
- 8 Bryan Ferguson. And I am the Chair of that committee. And
- 9 as it has been indicated, we made a report on April the
- 10 13th 2022 and I'll say up front, the budget committee
- 11 meets like all the other committee reports on the second
- 12 Wednesday and the budget committee meeting is at two
- 13 o'clock on the second Wednesday of the month. The Board
- 14 of Police Commissioners, monthly budget analysis report
- 15 as of February 20, 2022, the report included the
- 16 financial summary budget versus actual summary, payroll
- 17 analysis, procurement plan, and open POs along with funds
- 18 available report. You are aware that we're working within
- 19 a Board of Police Commissioners, OCI overtime backlog
- 20 project. We are awaiting update budget information
- 21 regarding our projected surplus for the end of the year
- 22 and budgetary allowances for the backlog project. We have
- 23 submitted inquiries to our agency, CFO, Mr. James George,
- 24 regarding those items. However, at this time we are still
- 25 awaiting an update.



- 1 CHAIRPERSON FERGUSON: Thank you, Commissioner Holt.
- 2 Now, the next committee would be the policy committee.
- 3 That's Commissioner Bernard, a brief synopsis, please.
- 4 COMMISSIONER BERNARD: The policy committee met last
- 5 week. We meet as you know, monthly. The members of the
- 6 committee are, Commissioner Holt, Commissioner Lisa
- 7 Carter from Southwest Detroit and Commissioner Burton
- 8 from Downtown Detroit, the Fifth District. We've focused
- 9 on policies that I think are key and critical to
- 10 particularly youth within our community. Number one is
- 11 the search and seizure policy. We've made a number of
- 12 changes to the existing search and seizure policy that
- 13 exists that DPD is currently operating under. DPD is
- 14 currently reviewing our changes. One of the things that I
- 15 think that's important to everyone in this room is that
- 16 we all are familiar with issues like driving while black,
- 17 that our complexion means that we have to be criminals or
- 18 criminalized or our youth or our hairstyle, or the fact
- 19 that our pants are sagging. The procedure that we've
- 20 written for search and seizure eliminates all of those
- 21 things.
- 22 COMMISSIONER BERNARD: In fact, on each page, it says
- 23 that race, youth and dress, it could be Arab dressing, it
- 24 wouldn't matter. I mean, cannot be used as a criteria for
- 25 "suspicion", thereby provoking a search. And we also make



- 1 it clear that no one in this room, if they're stopped by
- 2 a police officer in a traffic stop, they are not required
- 3 to consent to a search of their vehicle. People just do
- 4 this, but it makes no sense it's not constitutional. So
- 5 anyway, we're working on that and we're also working on
- 6 eyewitness identification in lineups, another very, very
- 7 critical fourth amendment process. And we're going to
- 8 work on that at our next meeting, but we haven't heard
- 9 back from the city, but each page now says that suspicion
- 10 cannot be based on race, hair, youth, clothing, anything
- 11 that is just inappropriate that is constantly used
- 12 against young African-Americans.
- 13 CHAIRPERSON FERGUSON: Thank you, Commissioner
- 14 Bernard.
- 15 COMMISSIONER BERNARD: Thank you.
- 16 CHAIRPERSON FERGUSON: Citizen complaints committee.
- 17 That would be Commissioner Moore.
- 18 COMMISSIONER MOORE: Thank you, Mr. Chairman. Okay. I
- 19 am the Chairman of the citizen complaint committee. The
- 20 following members, Commissioners Bell, Burton and Banks
- 21 are the other members. We had a presentation on CCR
- 22 appeals. What a CCR is, is a citizen complaint. You heard
- 23 earlier Commissioner Pressley, and I brought up an issue
- 24 about an officer or member getting promoted, which had
- 25 excessive CCRs. So that's what our committee does. We



- 1 read committee reports, we read the CCRs and we give them
- 2 back to make sure that we are in compliance with the 90
- 3 day rule. What our meeting consisted of was Chief
- 4 Investigator Akbar giving a presentation on an appeal. So
- 5 if a citizen receives a letter with certain criteria that
- 6 they didn't like, or what have you, they can appeal it.
- 7 So that's what it was about as it relates to officers, a
- 8 lot of times officers, and this is for Lieutenant Young,
- 9 they don't get feedback on what their situation is. They
- 10 don't know that they've been cleared from a particular
- 11 crime, but that is being worked on as we speak. So
- 12 officers, in the near future, hopefully sooner than
- 13 later, we'll find out that they've been cleared or
- 14 whatever the circumstances may be with that particular
- 15 complaint. Thank you, Mr. Chairman.
- 16 COMMISSIONER BELL: Through the Chair.
- 17 CHAIRPERSON FERGUSON: Yes sir.
- 18 COMMISSIONER BELL: Briefly, on behalf of the
- 19 personnel and training committee, you mentioned that we
- 20 did not meet last month. We are scheduled to meet on the
- 21 second Wednesday at 4 o'clock next month, and you can
- 22 also participate in person or by zoom. So we encourage
- 23 you to do that. Commissioner Holt already mentioned that
- 24 we have 3 newly hired investigators. I'm really pleased
- 25 with that process. They start work Monday in addressing



- 1 the training process, the investigator for OCI. On that
- 2 note, I think we're moving forward. I just want to say
- 3 that all the issues we discuss about pay benefits to all
- 4 that the mayor's acutely aware along with the Director,
- 5 Chief White and the unions know the issue, they are
- 6 working it out. Counsel, everybody is fully aware, it
- 7 doesn't matter what's going to take place in the future.
- 8 Thank you.
- 9 CHAIRPERSON FERGUSON: You're welcome. And also the
- 10 meetings were recorded by zoom. So Ms. Blossom will
- 11 probably have those up soon. But again, it's going to
- 12 take a minute because we are going to use a closed
- 13 caption on. So give us some time, just keep checking
- 14 emails and keep checking on Facebook for the link and
- 15 click on. Announcements.
- 16 COMMISSIONER BERNARD: I have an announcement,
- 17 actually it's one that hopefully everyone in this room
- 18 was already aware of. Boise Jackson, who is the head of
- 19 procurement for the City of Detroit, a very distinguished
- 20 man who owns multiple Burger Kings, very successful in
- 21 business and industry is now the head of procurement. And
- 22 the City of Detroit, it's really cool that he's there, is
- 23 having a huge procurement fair. Anyone in this room that
- 24 wants to sell anything to the City of Detroit or start a
- 25 business in the City of Detroit, should come to this



- 1 meeting. I think it's 12 to 4 PM on Saturday. It's been
- 2 on channel 2 and everything, but it's free. You can get
- 3 all your information, you can get yourself registered.
- 4 You don't have to be, I'm speaking now as a lawyer, you
- 5 don't have to have a corporation or anything like that.
- 6 You can be a sole proprietorship. You can have a limited
- 7 liability company. If you want to do business selling
- 8 these to the City of Detroit, come to the fair. So you
- 9 can get these minority procurement opportunities. There
- 10 was one guy on TV that had a security company. I mean,
- 11 he's now hiring 10 more people because he got the city's
- 12 business. Please come, please. Your mind will just
- 13 percolate if you come.
- 14 COMMISSIONER HOLT: Through the Chair.
- 15 COMMISSIONER BERNARD: Yes.
- 16 COMMISSIONER BERNARD: Here as I'm pretty sure. Oh, I
- 17 can. Okay. I'll just play the thing. I'm sorry. Go ahead.
- 18 I'm sorry, Mr. Chairman
- 19 COMMISSIONER HOLT: Through the Chair. Ms. White, I
- 20 think this would be a...
- 21 COMMISSIONER BERNARD: Downtown campus. Downtown
- 22 campus. WC3, downtown campus. It's free.
- 23 COMMISSIONER BERNARD: Go ahead, Commissioner Holt.
- 24 COMMISSIONER HOLT: I think this will be a good time
- 25 to remind commissioners of the April 29th training that



- 1 we're going to have with the U.S. Attorney General of the
- 2 Southeast District. I forgot the time.
- 3 CHAIRPERSON FERGUSON: You made the announcement
- 4 already, but it's at 1:30 PM.
- 5 COMMISSIONER HOLT: Oh, she made it earlier.
- 6 CHAIRPERSON FERGUSON: Yes.
- 7 COMMISSIONER HOLT: Well, it says announcement. Thank
- 8 you, Ms. White.
- 9 COMMISSIONER BERNARD: And she's the first African-
- 10 American U.S. Attorney in the history of the State of
- 11 Michigan, Dawn Ison.
- 12 CHAIRPERSON FERGUSON: Thank you, Ms. Bernard. Okay.
- 13 I have an announcement. Well, we already said it, but I
- 14 want to make sure everybody gets it. Saturday, April the
- 15 23rd from 8:00 AM to 6:00 PM at Detroit Public Safety
- 16 Headquarters, the Skylar room DPD career fair. Come out.
- 17 See the new men and women that are probably going to help
- 18 lead the city forward. I'm encouraging some of the
- 19 commissioners to go. They would love to see you guys
- 20 here. I know if you can't stay all day, come in, hop in
- 21 for a couple hours, meet them, say something to them,
- 22 introduce yourself, because I'll be there. That's it for
- 23 my announcement. Miss Blossom, have announcements.
- 24 MS. BLOSSOM: Thank you, Mr. Chairman. On the agenda
- 25 announcements for the next meeting, Thursday, April 28th



- 1 at 3:00 PM at Detroit Public Safety Headquarters followed
- 2 by the May community meeting. And as was pointed out
- 3 earlier, Wayne County Community College District
- 4 continues to host community meetings until we fully
- 5 return into the community later this year. So the May
- 6 community meeting is Thursday, May 12th, 6:30 PM, where
- 7 the presentation will be with the 11th Precinct at the
- 8 Eastern campus on Connor in the Cooper room. As was
- 9 mentioned earlier, the Board holds committee meetings
- 10 once a month, every second Wednesday for May. Those
- 11 meetings are on Wednesday, May 11th budget committee at
- 12 2:00 PM. Policy committee at 3:00 PM. Personnel and
- 13 training committee at 4:00 PM. Citizen Complaints'
- 14 committee at 4:30 PM. All meetings are in the Woodward
- 15 room at Detroit Public Safety Headquarters. I'll also add
- 16 Mr. Chairman, if I may, that on April 25th, OCI is having
- 17 a citizens complaint, information zoom, all meetings are
- 18 listed at the BOPC, see webpage, along with any relevant
- 19 zoom leaks. And if you desire Mr. Chairman, I can go into
- 20 oral communications.
- 21 CHAIRPERSON FERGUSON: Yes, but before you do that, I
- 22 want to make a public comment before we go into that. I'd
- 23 like to make sure you guys know, please adhere to the
- 24 Board's bylaws, which have been posted on all meeting
- 25 access forms. Failure to adhere to the Board's bylaws



Page 101

- l will result in dismissal from the meeting. We don't want
- 2 to cut you off. Initially, Mrs. Blossom will name the
- 3 names for acknowledging the next speaker. So please pay
- 4 attention if you're on zoom or you're on your phone when
- 5 your name is called, so you can go up. Let's be prepared.
- 6 You're only going to get two minutes, whether you're here
- 7 in person or you're on zoom. So, if you have a big
- 8 speech, cut it down in two minutes, okay. That's all I
- 9 have. You can go ahead. How many do we have Ms. Blossom?
- 10 MS. BLOSSOM: Mr. Chairman, we have seven people who
- 11 signed up either in the room, on the Smartsheet or raised
- 12 their hands in the zoom room. I'm going to call the
- 13 people in the room first. And to give you time to get to
- 14 the microphone, I'll call LSA President Mark Young first,
- 15 followed by MS. Bernice Smith. Then I'll move to the zoom
- 16 room with Eric blunt and Victoria Shaw.
- 17 PRESIDENT YOUNG: Good evening.
- 18 COMMISSIONERS: Good evening.
- 19 PRESIDENT YOUNG: Thank you. There are thousands of
- 20 stories every day that the men and women of the Detroit
- 21 Police Department do. It's not shared and goes unnoticed.
- 22 Let's not forget that. Congratulations to the newly
- 23 promoted individuals. I'm sure you're going to do an
- 24 outstanding job. Commander Brian Harris, you did an
- 25 outstanding job as usual. Captain Vernal Newson, you and



- 1 your people are doing an excellent job over there at
- 2 organized crime and it does not go unnoticed at any level
- 3 of this game. Sergeant Crystal Johns, you are outstanding
- 4 at this Precinct and people call me and talk to me about
- 5 you.
- 6 PRESIDENT YOUNG: There is a concern. CCRs are a
- 7 heightened concern for the men and women of the Detroit
- 8 Police Department, especially in the light of possible
- 9 protests. That is a heightened concern. There's also a
- 10 push for good time for criminals or people that violated
- 11 the law. I'm kind of neutral on that and I'm okay with
- 12 that. But the message should be, don't go. We need a
- 13 stronger message of "to do what's right." Because we
- 14 don't want to see people go to prison, either as law
- 15 enforcement, we don't. Recruitment, retention, retention
- 16 is to clear in present danger right now. And if it's not
- 17 addressed, it's going to hit us harder.
- 18 PRESIDENT YOUNG: Commissioner Banks. I have all the
- 19 respect in the world for you. You asked a question to the
- 20 Chief and I would like to give you a response if I could.
- 21 When I was a young officer, there were black Baptist
- 22 pastors, they were strong, and they had a voice. I
- 23 haven't seen them, haven't heard them. I haven't seen the
- 24 pastors stand united in this great city to say, stop the
- 25 violence. Until that happens, that, and if they come



- 1 together and only one child is not shot, or one person is
- 2 not shot or killed, then they did a great...
- 3 MS. BLOSSOM: Ms. Smith.
- 4 MS. SMITH: Good evening commissioners.
- 5 CHAIRPERSON FERGUSON: Good evening, Ms. Smith.
- 6 MS. SMITH: I'm going to be very brief within my two
- 7 minutes. I have been a member of the 300 Wood Edge since
- 8 2014. I've known him that long. And whenever I call him
- 9 for anything in a house that needs to be torn down. I'm
- 10 going to miss the heck out of that young man because I
- 11 won't have anybody else to worry anymore. Now, during
- 12 Sundays, we have family dinner, my son, his wife, his
- 13 mother-in-law, myself, and three other aunts. They all
- 14 know I'm a supporter of my police department. But Sunday
- 15 I called "H" because of the fact the mother-in-law told
- 16 me she's always negative with me. She told me, I don't
- 17 know why you support the police so much and talk about
- 18 them so much because in fact you had one officer that
- 19 tased a mother. I said, what are you talking about?
- 20 MS. SMITH: She went into details to tell me the
- 21 mother had to pick up her children at the police station
- 22 at the Sixth Precinct, no, the Eighth, the Ninth, I'm
- 23 sorry, the Ninth. I left it over there. The Ninth, which
- 24 is on Gratius, that's Ninth? But anyway, she went to pick
- 25 her children up and a female sergeant got into a



- 1 confrontation with her and the next thing you know, the
- 2 mother walked on out and then the sergeant followed her
- 3 out. They continued it out in the parking lot and the
- 4 next thing you know, the sergeant Tased her. Now, I was
- 5 really upset about that. In the meantime she has over 25.
- 6 You guys have it on record at your office. She has over
- 7 56 complaints. Also, she has a complaint against her
- 8 supervisor where she cusses the supervisor off. Now, I
- 9 cannot stand this police officer to continue to be on our
- 10 force, do something please?
- 11 MS. BLOSSOM: Eric Blount, followed by Victoria Shaw.
- 12 Mr. Blount.
- 13 CHAIRPERSON FERGUSON: Mr. Blount.
- 14 MINISTER BLOUNT: Yes. Can you hear me, Board?
- 15 CHAIRPERSON FERGUSON: Yes, sir. Go right ahead.
- MINISTER BLOUNT: Yes, it is horrible to hear that a
- 17 commissioner only refers to citizens' complaints as a
- 18 reason for officers leaving the department. If an officer
- 19 is living in truth, then just be sure their body-worn
- 20 camera is on when interacting with the public and the
- 21 footage is available to the public. Please note it is the
- 22 bystanders video that is the only reason we know what
- 23 actually occurred to Rodney King, George Floyd and
- 24 Patrick Loyola, just to name a few. Every time this Board
- 25 participates in a discussion of incidents of crime and



- 1 crime statistics, you violate your oath of office as an
- 2 oversight Board created to address police misconduct.
- 3 Every week, this Board should demand a report out from
- 4 four critical issues. One, the union contract of police
- 5 officers to improve efforts toward the key issues listed
- 6 in the George Floyd justice and policing act. Two, the
- 7 Office of the Chief Investigator. Three, risk management.
- 8 Four, disciplinary administrative reports. With 17
- 9 wrongful incarceration lawsuits currently pending against
- 10 DPD officers in the courts and 128 officers who meet the
- 11 threshold of risky by the DPD risk management. There are
- 12 more than enough police officer misconduct issues to keep
- 13 this oversight Board busy. I've said it before, it is
- 14 often not the policy, but the practices that destroy the
- 15 police officer's judgment between right and wrong, not
- 16 just Devonte Stanford, but the wrongful unnecessary death
- 17 of a law abiding citizen, Cliff Woodward. That's a \$50
- 18 million lawsuit. I yield my time.
- MS. BLOSSOM: Vicky Shaw.
- MS. SHAW: Hello? Can you hear me?
- 21 CHAIRPERSON FERGUSON: Yes, we can go right ahead.
- MS. SHAW: Okay, perfect. Thank you. So this is
- 23 Victoria Grand River Community Black Club, District 7.
- 24 First, I want to just sincerely thank Director Patillo as
- 25 well as Commissioner Moore for working through the



- 1 fulfillment of the data requests that Commissioner Moore
- 2 mentioned earlier. That'll be for presentation to the
- 3 Board. So thank you so much for doing that. I want to
- 4 thank the Police Department for addressing the drifting
- 5 activities that have occurred recently. We had an
- 6 incident on March 4th at 1:15 AM, as well as on April
- 7 10th at 11:55 PM. Both times there was an effective
- 8 police response that occurred within about 15 minutes. I
- 9 am concerned that this activity occurred along with
- 10 spectators when temperatures were, I think on both days
- 11 as low as in the forties which is pretty cold to be out
- 12 doing those kinds of activities.
- MS. SHAW: And thankfully, we are getting into warmer
- 14 weather, but along with that comes increased activity in
- 15 these dangerous and illegal activities of drifting and
- 16 everything that comes along with that. So I just asked
- 17 that the Police Department, particularly the Second
- 18 Precinct, continue to keep our community on Grand River
- 19 on your radar, so this activity does not get out of
- 20 control as it has in the past years. We always appreciate
- 21 the committed and sacrificial service of the informed
- 22 officers on the front lines. And we always pray for your
- 23 safety as well as our own safety. Thank you. Have a good
- 24 evening.
- MS. BLOSSOM: Your next speaker, Mr. Chairman, is,



Page 107

- 1 You Matter.
- 2 CHAIRPERSON FERGUSON: You Matter, go right ahead.
- 3 YOU MATTER: Thank you for saying that. Good evening.
- 4 May I be heard?
- 5 CHAIRPERSON FERGUSON: Yes, you may.
- 6 YOU MATTER: Yes. First of all, I would like to
- 7 congratulate Mr. Arthur Edge. I hope you get to play a
- 8 lot of tennis and get good at it in retirement. You've
- 9 always been very nice to me. I appreciate Melanie White,
- 10 I apologize. I missed your phone call. It's much better
- 11 to email. My flip phone showed me one and a half dozen
- 12 missed calls.. DDOT meetings enable the chat. I wish the
- 13 BOPC would too. If somebody's getting out of hand, just
- 14 drop them. I echo Minister Eric Blount's comments that
- 15 the cop that body slammed me to the ground didn't produce
- 16 a video. Earth Day, I really wish we could have fireworks
- 17 and do music and laser light shows instead. Commissioner
- 18 Bernard, I heard her at the District 2 meeting. I think
- 19 you might have heard more from people, but they only had
- 20 two minutes, but I do want to thank you for voting
- 21 against the adverse action against the police officer who
- 22 tested positive for marijuana.
- 23 YOU MATTER: It doesn't really show anything really.
- 24 And I'm also thinking about this, oh don't feel bad the
- 25 land bank gets ghosted too, when it comes to hiring. You



- 1 know, the more I've been listening tonight, I really
- 2 think that the drug war has ruined policing, people's
- 3 respect for policing, families and lives. So I would like
- 4 to ask you to join LEAP, law enforcement against the drug
- 5 war. I really think the drug war has done way more harm
- 6 than good. You know, people may run from you because they
- 7 got a little bag of weed or something and then it turns
- 8 into a fatal incident sometimes, and that's just
- 9 completely unnecessary. I have a problem about property
- 10 crimes not being taken seriously. Like the response time
- 11 to what I reported was like weeks I had to call the
- 12 policing officer to get some people to show up. Then they
- 13 refused to lift fingerprints or I don't know, I haven't
- 14 heard back from the glove they took and I heard other
- 15 people have similar complaints.
- MS. BLOSSOM: Mr. Chairman, your next speaker was to
- 17 be the caller whose number was 1313, ending in digits,
- 18 434 but they've dropped off. So, your next and final
- 19 speaker based on our rules that everyone submits by an
- 20 hour after the meeting will be the caller whose phone
- 21 number begins, 1734 and ends in 402.
- 22 CHAIRPERSON FERGUSON: Go ahead, 402.
- 23 402: Hello.
- 24 CHAIRPERSON FERGUSON: Go right ahead.
- 25 402: Can you hear me?



- 1 CHAIRPERSON FERGUSON: Yes, I can.
- 2 402: You can. Commissioner Moore, it was a pleasure
- 3 to see you at Cody...
- 4 CHAIRPERSON FERGUSON: Did we lose you?
- 5 402: Can you hear me now?
- 6 CHAIRPERSON FERGUSON: Yes. Keep talking.
- 7 402: Okay. I was talking about the Cody for the
- 8 Easter event and Commissioner Moore was there and
- 9 different officers, the NPOs were from number six. The
- 10 children were celebrating Easter and enjoying themselves
- 11 in a big way. And the officers and the commissioner were
- 12 there to support the children. And it was wonderful to
- 13 see.
- 14 402: And of course the things that have been said
- 15 about my family, the offices and the \$50 million
- 16 lawsuits, I am very disheartened by those things. But I
- 17 do know this, they stand up for the right thing. Officers
- 18 are just as human as I am. They have families like
- 19 anybody else, would they eat food like anybody else
- 20 would. So they are just as human as anybody. And so the
- 21 treatment should be the same. I'm a human being first,
- 22 but I'm an officer first and then human being at the same
- 23 time. But I do thank God for all of you and the work that
- 24 you've done down through the years in support of the
- 25 different communities that you represent. It's a pleasure



- 1 to be a citizen of the City of Detroit because of you
- 2 all, we are safe. If you were not there and people took
- 3 things in their own end, no one would be standing. They
- 4 don't have the training for anger management and other
- 5 things. So they would take it on their own and no one
- 6 would be standing, but I...
- 7 CHAIRPERSON FERGUSON: Okay. Thank you. Thank you.
- 8 Just one quick note. I want to respond to this. The Board
- 9 currently receives all four reports regularly, OCI, risk
- 10 management, disciplinary and union contracts.
- 11 Negotiations are currently underway and the Board
- 12 leadership has met numerous occasions with the union
- 13 officials, DPD and the mayor. And we look forward to
- 14 recommending changes regarding discipline and other
- 15 administrative measures. Now, they just hired a new risk
- 16 management. That's a new unit and the Board is working
- 17 with the department to develop governing policies that
- 18 will address the regular reporting mechanisms among other
- 19 required key measures. So we're working at it. We're
- 20 working. If there's no other business,
- 21 COMMISSIONER HOLT: I move that we adjourn.
- 22 COMMISSIONER BERNARD: Second,
- 23 CHAIRPERSON FERGUSON: All in favor.
- 24 COMMISSIONERS: Aye.





```
(Meeting Adjourned at 8:58pm)
 1
 2
 3
 4
 5
 6
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
    STATE OF MICHIGAN )
```



1)
2	COUNTY OF WAYNE)
3	
4	RECORDER'S CERTIFICATE AND NOTARIZATION
5	
6	I, Donald Handyside, Court Recorder, do
7	hereby certify that on April, 21, 2022, at 6:30
8	p.m., I did record the Detroit BOPC meeting, the
9	same being later reduced to typewriting and that the
10	foregoing is a true and accurate transcription of
11	said electronic recording taken at such time and
12	place.
13	I further certify that I am not related to
14	or employed by any party of this cause or their
15	respective counsel.
16	
17	- Constant of the constant of
18	DONALD HANDYSIDE (CER 1464)
19	Notary Public
20	My Commission Expires: 5/6/2027
21	

22

\$

\$270 55:6

\$350 55:7

\$37,440 55:2

\$50 105:17 109:15

\$56,000 55:2

\$600 57:22

\$68 53:10

1

1 11:4,15 54:20 55:22,23 56:3, 4 79:18 80:3

1,854 54:15

10 52:23 55:22 98:11

10-week 57:20

100 56:12

104 68:21

105 52:24

10th 106:7

11 4:3 7:18 54:13 68:6

11:55 106:7

11th 82:6 87:14 91:20 100:7, 11

12 7:21 26:18 52:10 54:25 58:20 98:1

12,000 30:24

128 105:10

12th 100:6

13% 70:11

1313 108:17

137 71:5

138 52:18

13th 83:21 89:4 93:10

14 58:3

14% 43:7

15 67:15 106:8

15% 30:12,15

153 70:22

158 55:18

15th 30:22

16 14:23 32:9 55:16

16% 43:7

16-year-old 44:21

165 67:21

17 56:3 68:6 82:3 87:11 91:17 105:8

1734 108:21

17th 82:2 87:10 91:16

18 53:1

188 30:14

18th 31:11

19 54:19

191 52:15

1:15 106:6

1:30 83:1 88:8 92:14 99:4

1lieutenant 56:4

1st 30:17

2

2 11:14,18 58:14 62:2 79:23 81:13 86:21 91:2 98:2 107:18

2% 55:4

2,224 52:16

2,300 68:3

20 23:22 33:14 54:14 56:3,24 84:1 89:9 93:15

20,000 68:2

200 57:7

2002 82:9 87:16 91:22

2014 103:8

2020 56:19 62:3

2021 30:15 67:24

2022 2:13,17 9:9,18 13:6 66:19 82:2,3,6,12,15,22 83:21 84:1,16 87:10,11,14,19,23 88:5 89:4,9 91:16,17,20,25 92:4,11 93:10,15

20th 32:16

21 12:14 55:19

21% 69:20

210 52:24

21555 67:14

21st 32:23

22% 52:12 69:15 70:12

223 52:18

228 71:3

22nd 9:9 33:4

23 68:3 84:18,21

23rd 82:9,12 87:16,19 91:22, 25 99:15

24 54:15 58:3

24% 52:22

24/7 36:9

243 54:15

24th 33:11 66:19

25 19:16 41:18 54:19 56:1 62:14 73:16 104:5

250 55:5

256 70:25

25:02 18:4

25th 84:16 100:16

26 52:8

26-year 19:5

267 30:14 39:24

2674600 39:21

28th 99:25

29 52:22

297 52:17

29th 82:22,25 88:5,8 92:11,14 98:25

2:00 100:12

3

3 30:3,20 34:5,11 52:7 53:1 54:16 55:17,18,21 56:11 59:15 79:23 96:24

3,417 52:14

30 41:18,21

30% 30:13 36:23

300 27:13 29:9 59:3,4 103:7

301 52:17

31 41:9

313 2:24 39:21,24

33 23:22

344 30:16 54:13

36 55:19

37 53:8

37% 52:9

38 52:21

38% 70:13

3:00 100:1,12

4

4 55:4,18,22 58:13 59:15 79:20 80:9 83:9 85:17 88:17 89:23 92:23 96:21 98:1

4,253 71:1

4.5% 70:14

40 41:10

400 31:24 57:25

402 108:21,22,23,25 109:2,5,

7,14

403 30:15

43 30:19

43,000 67:25

434 108:18

45 54:21 56:24

46% 52:25

4600 39:24

48 52:25

49 52:20

4:00 100:13

4:30 100:14

4th 56:25 57:1 82:2,3 87:9,11 91:15,17 106:6

5

5 30:19 42:10

50 50:12

500 71:22

538 55:11

54% 52:25

543 54:12

56 70:25 104:7

562 59:7

57 52:25

571 56:4

58 55:17

58% 70:13

5961830 2:24

5th 56:23 57:2

6

6 30:10 55:23 57:4 58:7

60 14:19,22 57:25 58:3

63% 52:7

64 52:14

65 29:17

66 30:19

6:00 58:12 82:12 87:20 92:1

99:15

6:30 2:1 100:6

7

7 7:18 30:9,10 53:6,7 55:20 58:13 105:23

7-digit 42:14,18,20

70 37:14 55:21

75 30:13

76% 52:21

77 54:10

78% 52:10

7th 2:13,17 9:18 57:8

8

8 58:12

8% 52:6

80 37:14

81 69:23

84 53:1 63:9

85 52:19

87 52:14

88 30:12,18

88% 52:5

8:00 82:12 87:20 92:1 99:15

8:58pm 111:1

9

9 52:22 58:1

9,000 31:16

90 55:12 96:2

900 67:25

907 59:12

911 40:14 41:20 42:15,22,25 48:24 54:24 55:8 73:1

92% 52:6

94 71:20

96 71:20

97.1 56:20

9:19 31:11

Α

A-LEVEL 72:6

Aaron 22:10

abandoned 68:15 71:2

abide 4:8

abiding 105:17

absence 3:17 8:25 9:3 55:15

absolutely 13:2 17:16 24:23

45:3 50:3 66:8

abstain 5:25

Abstaining 5:24

abuse 75:16,17,18

academic 14:5,20

academy 8:8 53:4 54:4,7,11

56:9,11 58:4

acceptance 4:9

access 2:22 100:25

accidents 34:6 68:4 71:5,7,16

accolades 77:13

accomplishments 8:16

account 84:14

accountability 15:9,15 16:6

accurate 14:18

ache 5:15

acknowledge 17:12,14 18:22 67:8

acknowledged 18:3

acknowledging 101:3

acquisition 85:3

act 105:6

acting 10:6,7 45:21

action 5:3 27:13 29:9 30:21

56:8,9 107:21

actions 7:3

active 27:12 66:21 75:5

actively 73:25

activism 15:4

activities 8:16 42:11,17 106:5,

12,15

activity 106:9,14,19

acts 8:10 65:3

actual 84:2 89:10 93:16

acutely 97:4

add 24:12 38:2 100:15

added 15:25

addition 56:10 57:10

additional 3:10 18:14 21:7

37:6 52:2 84:22,24

additionally 51:25 56:4 82:4,

21 87:12 88:4 91:18 92:10

address 4:19 33:3 43:13 61:16 68:13,14 70:18 71:1,9 72:1

73:1.21 105:2 110:18

addressed 61:12 102:17

addressing 69:20 96:25 106:4

adhere 100:23,25

adjourn 110:21

Adjourned 111:1

Administration 19:13

administrative 2:24 10:3

105:8 110:15

admitted 32:10

ads 57:2 58:15,20

adult 14:11

advance 5:5 21:17

advanced 62:3

adverse 107:21

advertised 58:13

advocate 28:2 73:15

affairs 30:6

affectionately 74:21

afford 63:21,25

afraid 65:9

African 49:6

African- 99:9

African-americans 95:12

aftercare 72:16 73:2

afternoon 2:4 3:14 35:1,2

afterward 17:14

age 14:19 62:8

agencies 33:14 49:22 50:21

79:25

agency 7:15,22 8:6 46:12 51:3

59:22 84:9 89:17 93:23

agenda 9:9,10 16:10 99:24

ages 58:3

aggravated 70:5,11

aggressive 61:15

agility 52:20,24 53:12,13,17,

21,23 63:17,18,19,20 64:1

agree 20:25

agreements 8:13

agrees 49:18

ahead 17:16 25:4 44:8 98:17, 23 101:9 104:15 105:21 107:2

23 101.9 104.13 103.21 107

108:22,24

Ahmed 12:23 13:18

Ainsley 10:6

Akbar 10:5 96:4

Alameda 31:25

alarm 48:23

Alejandro 22:9

alert 42:18

Algarrafi 22:7

Ali 3:19,21 5:7 6:3,18 7:6

aligned 27:11

allegations 8:5

Alliance 27:20

allowance 55:7

allowances 84:8 89:16 93:22

allowed 4:13

allowing 29:10 53:12

alright 45:11

altercation 72:24

Amarante 22:16

amen 7:4,5

amendment 95:7

American 49:6 99:10

amount 67:23

analysis 50:15 83:25 84:3

89:8,11 93:14,17

analysts 70:4

analytics 36:25

Andrew 12:24 13:13

anesthesia 13:23

Angelovski 23:3

anger 6:1 110:4

angry 37:22

Annie 9:4

announced 82:9 87:17 91:23

announcement 82:20 88:3 92:9 97:16 99:3,7,13,23

announcements 2:2,6 3:10 83:7 88:15 92:21 97:15 99:23,

25

annual 8:15

anonymized 39:2

anticipate 3:21

Antwon 23:6

anymore 103:11

Anytime 40:14

apartments 72:19

apologize 16:19 18:13 25:11

35:13 107:10

apparently 35:22 42:10 62:10

appeal 96:4,6

appeals 8:7 95:22

appeared 52:21,24

appears 31:21 32:5 37:12

application 53:13,14,15

applications 52:14,15,16

57:24

apply 54:9

applying 3:5 55:13

appointed 7:19 29:9

appointment 16:11 19:4,21

82:15 87:23 92:4

appreciates 6:4

apprehension 19:14 69:21

approach 44:3 61:23 72:9

73:18

approachable 75:10

appropriately 44:7

approval 9:9 16:14

approve 9:10 19:21 54:25

approved 9:20 57:11

approves 7:24 8:2

approximately 53:8 56:24

57:23 67:15

April 2:13,17 9:9,18 30:17,22

31:11 32:16,22 33:4,11 54:25

56:23,25 57:1,2 82:2,3,6,9,12,

22,25 83:20 84:15 87:9,10,11, 14,16,19 88:5,8 89:3 91:15,

16,17,20,22,25 92:11,14 93:9

98:25 99:14,25 100:16 106:6

Arab 94:23

archived 52:16,19

area 17:4 33:15 47:15,19 69:23 70:6,18 71:15,24 77:8

78:17

areas 69:14 70:3,5,9,11 71:6

74:15

Aref 22:6

argue 47:21

arguing 40:24

argument 47:22 48:3,4

arm 32:3

arrest 30:20

arrested 31:8,19

arrests 70:25

arrival 16:15 32:2.6

arrive 53:14

arrived 81:24 82:7 87:7,14

91:13.20

art 68:18

Arthur 17:2,6,7,8 26:24 27:2

28:14,18 29:2,3,20,23 107:7

article 4:3

articulated 60:3

Ashe 17:2,8 29:3,21

ASL 10:8

asleep 5:19

aspects 61:14

assailant 72:13

assault 40:19 72:7 74:15 assaulted 35:8,11 40:21

assaults 70:5,12,13

assembled 44:10

assessment 21:19 42:16

asset 13:5

assets 37:6

assigned 19:11,12 30:6,7 39:3

assignments 22:2

assist 3:9 72:16 73:15

assistance 52:7

assistances 54:14,15

assistant 10:3 24:13 54:20 82:24 88:7 92:13

assisting 13:24 56:15

associate's 19:16

associates 57:21

Association 18:24 27:16

assume 11:8 66:18

assumption 62:7

Atkinson 23:7

atmosphere 4:14

attempt 54:8

attempting 76:22

attendance 10:1 15:4 18:4,20

66:15

attended 74:25

attending 3:23 18:11 42:12

attends 77:22

attention 13:22 14:16 23:17

35:20 37:5 101:4

attested 80:4

Attorney 82:24,25 88:7 92:13

99:1,10

Attorney's 82:23 88:5 92:11

auction 75:1

audience 18:6 38:18

audiovisual 9:23

auditorium 3:4

aunts 103:13

authority 8:10

authorized 57:25

autism 33:19

auto 70:17

availability 3:2

average 41:18 68:5

averages 41:19

avoid 4:22

awaiting 84:6,11,12 89:14,19

93:20,25

award 51:6,7,12

aware 84:4 89:12 93:18 97:4,

6,18

awareness 33:19 75:17

awesome 24:24 29:24 74:5

aye 9:14,15 20:1,21 22:21 25:25 28:22 110:24

ayes 20:2

В

B&e 40:19 69:21

baby 37:16 44:18,23 48:7,11,

12,13

bachelor's 57:10 67:3

back 3:21 6:5 11:10,11 16:19 18:1 35:21 45:14,19,24,25 46:4 48:7 49:20 50:11 51:14

54:8 59:18 74:10 95:9 96:2

108:14

backlog 84:5,8 89:13,16

93:19,22

bad 29:2 40:15 47:2 107:24

bag 108:7

balloon 75:19

bank 107:25

Banks 8:21 33:23,25 43:2,4

45:9,11 58:24,25 59:4 60:6

95:20 102:18

Baptist 102:21

bargaining 8:13 24:1 63:1

64:24 65:2

barking 41:2

Baron 74:20

barrier 75:9,12

base 79:25

based 8:12 68:7 76:23 95:10

108:19

basic 63:25

BC 27:9 28:4

Beattie 10:10

beautiful 11:13 68:17

beautifying 33:5

beef 38:1

begin 2:3 14:23 46:4 84:15

begins 108:21

behalf 13:17,18,19 17:19

96:18

behave 80:13 85:21 90:2

behaviors 80:11 85:19 89:25

Bell 8:22 17:6 22:18 38:24

40:3,4 61:10,11,20 79:5,6 83:18 89:1 93:7 95:20 96:16,

18

belonged 32:9

benefit 12:12

benefits 62:13 64:16,18,19

65:21,25 97:3

Benjamin 23:7

Bernard 8:20 10:15,19,25

11:5,7 19:23 20:4,18,24 22:17 23:10 25:7,22 26:13 34:3,4,21 45:8,10 49:16 50:1,4 51:5,14 57:16 59:5,6,11 60:1,6,12,14 63:5 76:9,10 77:4 83:6 88:14 92:20 94:3,4,22 95:14,15 97:16 98:15,16,21,23 99:9,12 107:18 110:22

Bernice 101:15 bicycle 75:7,8 bicyclists 69:8

big 36:12 38:5 39:11 45:14 50:24 51:7 101:7 109:11

bigger 49:21

biggest 50:12 69:5

bikes 75:8,9

billboards 56:22 58:18,21

bit 23:21 26:17 41:7 80:25 86:8 90:14

bitterness 5:25

biweekly 70:7

black 94:16 102:21 105:23

Blackwell 22:14

Blake 22:11

bless 5:16 7:1

blessed 6:24

blessings 5:7,17,22

blight 68:15 71:2

block 30:24 31:16,24

Blossom 10:2 97:10 99:23,24 101:2,9,10 103:3 104:11 105:19 106:25 108:16

Blount 104:11,12,13,14,16

Blount's 107:14

blue 11:24 38:9,10

blunt 101:16

board 2:3,5,7,12 3:15,16 4:2, 23 5:4 7:12,14,18,20,22 8:2

10:1 11:23 12:25 13:17 15:6,9 16:1,6 17:18 20:25 27:12 28:7,11 29:10 43:13,14,16 49:20 53:18 66:14 68:18 76:4 77:18 79:1 81:24 82:5,6,14, 18,21 83:17,24 84:5,17 87:6, 12,14,21 88:1,4,25 89:7,13 91:12,18,20 92:2,7,10 93:6, 13,19 100:9 104:14,24 105:2, 3,13 106:3 110:8,11,16

Board's 2:20,23 9:24 68:25 83:1 84:21 88:9 92:15 100:24, 25

boards 56:24,25

body 5:16 15:20 50:20,23 107:15

body-worn 104:19

Boise 97:18

bombard 42:22

bonus 55:5

BOPC 3:25 4:2,4,7,9,10,15,17, 19 8:14 100:18 107:13

border 67:15,16,18,19,20 70:18 78:14

bottom 47:11

boundary 78:16

bounties 6:19

Bowser 19:5,10,12,15,22

boy 48:8

boyfriend 48:9

bragging 36:19 43:20

Bray 20:13

bread 5:20

break 5:18

breakdown 41:4

breakdowns 41:12,15

breakfast 5:18

breaking 5:20

breakout 55:25

Brian 3:13,14 16:23 17:21 19:5,21 66:16 101:24

bridges 46:10

briefly 61:11 96:18

bring 13:14,22 14:15 16:7 23:24 28:24 37:9 49:20 70:10 76:1 81:1 86:9 90:15

bringing 13:10 70:19

broken 40:10

brother 32:5,9,11

brought 16:18 23:25 35:19 36:13 38:24 49:1 80:9 85:17 89:23 95:23

Brown 22:7

Bryan 83:19 89:2 93:8

Bryson 37:16

budget 8:3 83:10,14,17,21,23, 25 84:2,6,18,21 88:18,22,25 89:4,6,8,10,14 92:24 93:3,6, 10,12,14,16,20 100:11

budgetary 84:8,19 89:16 93:22

build 46:10

building 11:9 27:7 28:4 78:10

buildings 29:14

bulk 21:4

bunny 80:23 86:6 90:12

Burger 97:20

burglar 48:23

burglaries 40:19 69:19,20

burglarizing 69:22

Burton 7:7 8:23 94:7 95:20

business 2:3 4:2 38:1 44:3 47:2 68:23 73:4,7,13 83:4,5,9 88:12,13,17 92:18,19,23 97:21,25 98:7,12 110:20

busy 58:8 61:12 67:22 105:13

Butler 18:14

bylaw 5:4

bylaws 4:3,17 5:3 100:24,25

bystanders 104:22

C

Cable 56:25

cables 56:21

cadet 50:8 60:9,10,15

cadets 60:11,18,22 62:20

call 4:25 8:18 25:21 29:13 31:12 38:16,17 39:2,25 40:2 42:3,9,25 46:3 48:20 56:7,9 59:16 63:13,14 71:13 101:12, 14 102:4 103:8 107:10 108:11

called 5:1 29:3,5 74:21 101:5 103:15

caller 108:17,20

calling 40:14 63:15

calls 40:17,24 41:20 73:2 107:12

camera 35:22 36:7 37:6 104:20

cameras 36:11 38:3,8,11 49:18

camp 53:24

campaign 56:6,18 60:25 61:2

Campbell 20:15

campus 12:4,24 13:13,14,16, 18,21 98:21,22 100:8

campuses 13:8

canceled 83:13 88:21 93:2

candidates 22:6,25 54:1 56:8 59:6

captain 17:23 19:4,22 43:18 82:16 87:24 92:5 101:25

captains 43:25

caption 2:15 97:13

car 38:10 40:20 41:25 46:25 48:23 69:21,22 70:3 71:5 75:10

care 47:25 74:3

career 17:3 27:7 28:17 55:10 56:16 57:4 58:11 82:8 87:16 91:22 99:16

carjacking 70:12

carried 9:17

carries 22:23

cars 42:1

Carter 8:24 94:7

Carter's 18:9

cascading 42:2

case 47:7,12 48:12 62:10

cases 39:8

catch 78:3

categories 40:17 42:3 69:12

category 56:2

caused 27:11

CCR 65:8 95:21,22

CCRS 23:17,22 24:19 65:8 95:25 96:1 102:6

CE 14:13

cease 5:1

ceasefire 70:4

Cedric 8:21

celebrate 33:4

celebrates 75:5

celebrating 36:19 81:9 86:17 90:23 109:10

cell 85:6,8

cement 43:21

center 13:23 14:2 21:19 33:1

68:17

Central 67:4

century 12:14

certification 12:10

cetera 34:10

CFO 84:9 89:17 93:23

Chair 2:1 4:5,9,24 7:14 8:19 9:6,22 10:18 17:9 18:7,19,21 21:6 22:4 23:12,24 25:9 30:2 36:14 39:17 40:7 42:7 43:2,5 45:12 51:21 58:25 61:19 62:1 69:1 76:8 77:2,11 78:15 80:17 81:7,12,23 83:19 85:4,7,25 86:15,20 87:6 89:2 90:6,21 91:1,12 93:8 96:16 98:14,19

Chairman 9:11 19:20 20:18,24 22:17 26:2 27:1 28:19 34:16 51:15 60:24 61:9 65:21 66:7 95:18,19 96:15 98:18 99:24 100:16,19 101:10 106:25 108:16

Chairperson 3:13,14,17 4:11, 19 7:6,11 8:17 9:7,13,16 10:12,23 12:2,21 13:3 14:24 15:19 16:9,21 17:7,10,16 18:12,18,25 19:19,24 20:2,5, 20,22 21:13,23 22:3,20,22 23:13 24:5,21,24 25:2,5,8,10, 17,20,24 26:1,14 28:21,23 29:22,25 34:3,15,24 39:18,25 40:3.5 42:6 43:3 45:7 46:16 49:1,14 51:16,19 58:24 59:5 60:23 61:4,8,10,18,25 63:8 64:7,20 65:10 66:8,11 76:5,9 77:16 78:11 79:5,8,10 80:21 81:6,16,18,21 82:20 83:3,8 86:4,14,24 87:1,4 88:2,11,16 90:10,20 91:5,7,10 92:8,17,22 94:1 95:13,16 96:17 97:9 99:3,6,12 100:21 103:5 104:13,15 105:21 107:2,5 108:22,24 109:1,4,6 110:7,23

challenge 11:8 challenges 44:8

chance 24:22 33:3

Chancellor 12:5,22,23 13:20

change 53:11

changed 24:8 53:8,9,25

channel 58:13,14 98:2

chaplain 3:19 5:6,7 6:3,18 7:6

72:15

Chaplin 3:20

chapter 32:24 35:14

charge 14:3 17:22

charged 31:19

charter 7:18,23 8:3,8,10

chat 107:12

checking 97:13,14

chief 2:20 8:2 10:5,20 16:11 17:12,18,19 18:5,22 19:3 21:2,7,15 22:1 24:11,13,23 26:3,6 30:2,11 31:10 32:15,23 33:9,20,21 34:14,17,19,24,25 35:2,12,18,25 36:14 37:4,20 38:16 39:1,25 40:2,12 41:13, 17 42:8,19 43:5,10,24 44:12, 15 45:12,24 46:5,16,22 47:10, 25 48:15 49:10,11,16,21 50:3, 10,16 51:13,17,18 57:11 60:20 62:24 66:5 69:1 80:6 82:14 85:14 87:22 89:20 92:3 96:3 97:5 102:20 105:7

chief's 32:16

chiefs 50:11

child 32:7 45:21 75:16,17,18, 19 103:1

childhood 14:7

children 27:14 81:2 86:10 90:16 103:21,25 109:10,12

children's 32:4

Childrey 80:19 86:2 90:8

churches 56:15 58:17

circumstances 96:14

citations 30:19

cities 36:21 77:18,20

citizen 8:4 35:7,10 38:15 42:9 65:10 83:11 88:19 92:25 95:16,19,22 96:5 100:13 105:17 110:1

citizens 4:13 14:18 28:12 29:18 38:21 42:14 65:14 68:9 69:6,11 71:11 75:11 100:17

citizens' 104:17

city 2:13,25 4:4,11,16 7:17,20 8:15 11:16 12:13 13:5 17:4 26:8 27:3 29:13,18 35:18 40:18 44:24 45:14 54:24 55:11 58:14 62:8 65:18 68:20 71:19 76:3 78:12 84:15,19 95:9 97:19,22,24,25 98:8 99:18 102:24 110:1

city's 98:11

Civic 27:16

civil 28:3

civilian 7:15 11:25 15:19 34:21 50:20,22,23 52:11 54:10,17,23 55:9 56:10

civilians 52:9 53:6 54:13,15, 20 55:20 57:12,13

clarified 47:16

clarifying 42:5

clarity 7:3

Clark 49:7

class 53:4,5 54:2 57:14

classes 14:20,23 57:15

clean 33:7

cleaning 14:4

clear 95:1 102:16

cleared 96:10,13

Cleary 51:6 57:7,11

Cleveland 50:22

click 58:19,20 97:15

Cliff 105:17

clinic 14:1.3

close 23:17 72:21

closed 2:15 97:12

clothes 34:21

clothing 55:7 95:10

Club 27:17 105:23

CNL 60:19

Coach 26:16,19

code 58:6

Cody 109:3,7

coffee 79:19

cold 106:11

Coleman 74:21

collective 8:12 24:1 34:8 63:1 64:24 65:1

college 12:4,8,19 13:5 14:21 57:21 100:3

color 15:23

command 37:3 66:19,22

commander 16:23 17:21 34:4 66:13,14,18,20 67:11 68:5,21 69:16 70:6,21 71:12 72:3,20 73:12 74:4,24 75:13 77:2,8, 11,17,21 78:15 79:6,11 80:17, 20,24 81:9,12,20 85:25 86:3, 7,17,20 87:3 90:6,9,13,23 91:1,9 101:24

commanders 43:25

commanding 66:17 77:15

commemorates 6:6

commend 15:16 41:4 61:15

comment 47:13 65:20 100:22

comments 25:14 36:18 47:15 76:7 107:14

commercial 70:17

COMMISSINER 34:21

Commission 29:6,7

commissioner 4:6 7:7,12,14 8:14,17,20,21,22,23,24 9:1,2,

4,5,10,12 10:15,19,25 11:3,5, 7 12:2 17:6 18:10,19 19:20,23 20:4,18,19,24 22:17,18,19 23:10,11,12,14,24,25 24:3,10, 11 25:1,7,13,21,22 26:2,12, 13,23 27:1,21 28:7,24 29:2, 20,24 33:23,25 34:3,4,15,16 35:1,3,15,16 36:10 38:14,20, 24 39:16,22 40:3,4,5,7 41:3, 15 42:5,6,7 43:1,2,3,4 45:8,9, 10,11 49:16 50:1,4 51:5,14 57:16 58:24,25 59:4,5,6,11 60:1,6,10,12,13,14,16,17,23, 24 61:9,10,11,18,19,20,25 62:1 63:2,5,6 64:8 65:20 74:23 76:7,8,9,10 77:4,16,17 78:24 79:5,6,8,9,10,11 80:5 81:7,15,17,19 83:6,14,16,18 85:11 86:15,23,25 87:2 88:14, 22,24 89:1 90:21 91:4,6,8 92:20 93:3,5,7 94:1,3,4,6,7,22 95:13,15,17,18,23 96:16,18, 23 97:16 98:14,15,16,19,21, 23,24 99:5,7,9 102:18 104:17 105:25 106:1 107:17 109:2,8, 11 110:21,22

COMMISSIONERBERNARD 28:20

commissioners 2:4,5,12 3:16 4:13,21 7:5,12,15 9:15 20:1, 21 22:21 25:25 27:12,24 28:12,22 83:17,25 84:5,18 88:25 89:8,13 93:6,14,19 95:20 98:25 99:19 101:18 103:4 110:24

commit 49:25 77:24

commitment 27:3

committed 69:10 106:21

committee 83:6,9,10,11,12, 15,18,19,21,22,23 85:1 88:14, 17,18,19,20,23 89:1,2,4,5,6 92:20,23,24,25 93:1,4,7,8,10, 11,12 94:2,4,6 95:16,19,25 96:1,19 100:9,11,12,13,14

committees 64:14 83:10 88:18 92:24

committing 47:2

common 78:16

communicate 39:4,5

communication 72:14

communications 100:20

communities 65:18 109:25

community 5:22 7:21 10:2 11:18 12:1,4,7,19 13:9 14:20 15:1,8,12,16 16:3,5 17:3,5 18:15 26:18,20 27:4,6,13,19 28:1,3,4,10,15,17 29:9 32:24 33:2,3,6,10 37:7 45:16,25 46:4,7,9,10 47:24 48:5,22 60:8 71:2,4 73:3 74:8,9 75:6,9 76:22 80:6,7 81:8 85:14,15 86:16 89:20,21 90:22 94:10 100:2,3,4,5,6 105:23 106:18

company 47:20 98:7,10

compare 36:20

compared 41:8

compassion 6:13

compassionate 5:9

compete 33:15

complaining 39:12

complaint 72:23 83:11 88:19 92:25 95:19,22 96:15 100:17 104:7

complaints 8:4 11:21 39:12 68:13 69:5 71:8,16 95:16 100:13 104:7,17 108:15

completed 67:4 73:23

completely 108:9

complexion 94:17

compliance 2:9 96:2

compliments 80:18 86:1 90:7

component 39:12

computer 14:6

computers 84:25

comradery 57:14

concern 23:25 69:5 70:5 102:6,7,9

concerned 23:21 34:11 41:7 48:1 106:9

concerns 15:20 33:3 73:8,21

concludes 10:11 17:20 58:23 83:2 88:9 92:15

condition 78:7

condolence 15:7

condolences 16:2

conducive 73:10

conduct 4:3 69:1 75:13

conducted 4:12 30:18 32:16 68:2 71:1

conducting 17:22 26:7

conference 83:1 88:9 92:15

confidence 44:13

confident 44:10

confines 72:22

confirm 4:20

confiscated 70:22

conflict 74:12,13

conflicting 42:10

confrontation 104:1

confused 26:5

congratulate 20:25 21:20 107:7

congratulates 28:13

congratulations 12:1 20:23 21:3 22:23 26:1 29:22 101:22

conjunction 33:18

connected 72:17

connection 74:1,2

Connor 100:8

conscientiousness 42:22

consent 7:19 95:3

consideration 2:7,18 3:11

consisted 96:3

constantly 59:14 95:11

constituents 11:3

constitutional 95:4

constitutionally 44:7

contact 2:23 59:14,18 72:12

contacted 79:18

contention 51:5,10

continue 16:5 28:8 29:17 43:22 46:10 59:19,25 68:22 84:16 104:9 106:18

continued 70:2 104:3

continues 2:8 15:7 16:1 44:4 67:18 100:4

continuing 14:9,10

continuous 55:16,20

continuously 27:5

contract 49:19 105:4

contracts 110:10

contributions 28:15

control 7:16 42:23 106:20

convenience 2:9

conversation 4:6 38:5 85:5

convey 34:8

conveyed 31:2 32:4

cool 97:22

Cooper 100:8

cooperate 4:5

cooperation 5:5

Coordinator 10:2

cop 79:19 107:15

cops 33:13

copy 76:11

corporal 22:11 23:7 56:3

corporation 27:19 82:5 87:13

91:19 98:5

corps 72:16

correct 24:22 25:17 64:17

66:6 71:20

corrected 9:20 74:24

Correction 81:12 86:20 91:1

corrections 9:18.19

correctly 47:14

correlate 37:24

correspondence 59:16 81:25 83:2 87:8 88:10 91:14 92:16

corridor 71:15,17 73:6

corridors 68:24 73:4,7,10

cost 63:21 73:8,10

costume 80:23 86:6 90:12

council 7:20 8:15 15:1.4 18:17

28:2 54:25

Counsel 82:5 87:13 91:19

97:6

counties 79:1

country 36:20

county 12:3,7,19 14:20 31:9, 20 32:14 78:12,19 100:3

couple 3:24 35:3,21 38:24 43:12 63:8 72:20 99:21

courses 14:8,13,14

court 9:25 76:12

courteous 4:12

courts 105:10

cousins 38:22

cover 51:23

coveted 33:15

COVID 30:8

cracks 24:9

create 62:18 68:24 74:17

created 105:2

creates 37:17

creating 73:10

creative 76:17

crime 16:23,25 17:24 19:13,15

30:11 35:5 36:17,22 38:15

39:20 40:1,2,14 42:23 43:6

44:3 46:1 50:17 68:8.12.17

69:11 70:8,10 96:11 102:2

104:25 105:1

crimes 26:8 40:13,19 47:2

68:9 69:12 77:24 78:21

108:10

criminal 37:25

criminality 8:5

criminalize 73:19

criminalized 94:18

criminals 47:4 94:17 102:10

crisis 68:1 73:17,22 74:1

criteria 94:24 96:5

critical 16:24 78:7 94:9 95:7

105:4

criticizing 80:2

Cromwell 10:6

cross 42:3

crying 48:11

Crystal 79:13 102:3

current 30:16 52:3 84:20

curtail 24:19

Curtis 12:5 13:20

cusses 104:8

custody 31:13,20 32:10 70:1

cut 101:2,8

D

daily 6:18 40:9



dance 14:14 danger 102:16

dangerous 29:14 106:15

dark 5:20

Darrell 23:5

data 30:11 36:25 40:8 41:6 43:22 68:8 106:1

date 30:16 82:11 87:19 91:25

David 22:12,13

Davis 18:10

dawn 5:18 82:24 88:7 92:13 99:11

Dawson 23:5

day 11:13 21:3 33:5 39:6 40:15 41:8,10 45:19 46:6 71:18 96:3 99:20 101:20 107:16

daylight 5:15

days 6:16 45:25 50:9 79:20 106:10

DC 17:16 18:25 21:13 29:25 33:23 34:19 44:12 63:3

DD 39:9

DDOT 107:12

de- 73:24

DEA 75:22

deal 11:17

Dearborn 78:10

death 105:16

debate 4:21

deceased 31:17

decently 24:2

decibel 47:20

decide 37:15

decided 47:8 62:6

decision 36:1 47:3

decisions 37:13 38:1 51:2

decorum 4:1,6

dedicated 28:9

deep 75:2

defendant 31:6,7,18,22

define 40:11

Defoe 56:14

degree 12:9 19:16 31:20 57:21 67:3,4

degrees 57:10

Dejia 22:13

delay 4:7

demand 105:3

demeanor 80:11 85:19 89:25

Denescu 22:8

denounced 15:23

dental 13:23,24 14:1,2

department 3:3,6 7:17 8:1,11 12:12 16:13 19:6 21:3 24:15 27:8 28:13 30:3,4 31:12,16 32:19 33:10,13 41:5 43:15,19 44:14 49:13,18 50:8,19 51:11 52:4,5 60:21 67:8 75:18 76:20 77:22 84:20 101:21 102:8 103:14 104:18 106:4,17 110:17

department's 2:21 12:17

department-wide 32:17

departmental 7:24 51:24

departments 50:12 51:8 65:17,24

deploying 37:3

deployment 37:2 68:7,10 72:1

depths 6:13

Deputy 10:19 17:12,18,19 18:5,21 19:3 21:7,15 22:1 24:11,13,23 26:3,6 30:2,11 31:10 32:15 33:9,21 34:14 44:11 60:20 80:6 82:5 85:14

87:13 89:20 91:19

desensitize 48:22

deserving 21:16,19

Deshaune 10:20 17:12,19

desire 67:1 100:19

desiring 4:19

destroy 105:14

detail 30:17 37:5 71:6,10

detailed 62:11

details 5:3 103:20

detained 44:22

detective 19:10 21:11,22 22:6, 7,8,9,11,12,14 25:6 26:4 72:3 75:6 82:17 87:24 92:5

detectives 23:1 26:6,11 31:5

43:18 48:10,16

detector 36:8

deter 69:7 70:10 74:18

determination 67:1

determine 68:10

determined 5:2 69:18 84:24

deterring 16:25

Detroit 2:5 3:6 4:4,11,16 7:17, 25 8:7 11:16 13:5,9 17:4 19:6 27:3,7,13,16,17,18 28:8,11, 13,16 29:9 31:15 33:10,12 49:22 54:12,13,16 57:6 58:2, 4,6 62:8 65:19 77:24 79:17 82:13 87:20 92:1 94:7,8 97:19,22,24,25 98:8 99:15 100:1,15 101:20 102:7 110:1

Detroit-only 49:23

devastating 16:3

develop 50:1 75:21 110:17

developed 8:1 71:25

developing 49:17 72:18,24

development 14:10,11 27:19

Devon 23:5

Devonte 105:16

dialed 42:14

dialogue 62:19

Dicicco 23:4

Dickerson 30:24

didn't 34:21

difference 40:11 69:15

difficult 5:23

difficulties 2:23

digital 56:24 57:1

digits 108:17

dinner 103:12

dinners 5:19

directed 36:8

direction 36:25 44:14

director 3:7,8 10:4 51:21 53:3, 20 54:18 55:15,24 56:17 57:3, 18 58:10 59:3,7,10,13 60:4, 19,25 61:2,7,12,17,24 62:2,24 63:3,7,13 64:17 66:10 82:10 87:17 91:23 97:4 105:24

disabled 30:4 55:19,22

disagreement 74:14

disappointment 62:5

disciplinary 105:8 110:10

discipline 110:14

disciplines 8:11

discovered 31:17

discuss 97:3

discussed 68:25

discussing 16:15

discussion 9:14 19:24 25:3, 12,15,19,20 33:22 62:4,11,22, 25 79:19.21 104:25

disheartened 109:16

dismissal 101:1

dispatch 54:24 55:8

dispatched 30:25 31:16

display 33:17 56:25

disproportionately 15:23

dispute 37:15

disputes 37:13 45:6

disqualification 8:6

disqualified 52:17 59:8

dissect 77:1

distinguished 97:19

distributed 2:17 9:18

district 7:18 11:1,4,14,15,18 12:4,19 14:19,21 42:10 77:5 79:18 80:3 82:23 88:6 92:12 94:8 99:2 100:3 105:23 107:18

Districts 7:21 11:15

disturb 4:8

disturbing 62:13 64:9

diversity 24:6

doctor 63:22

documentation 59:20.23.24

documents 23:16 52:1

dogs 41:2

domestic 72:4

Dominika 22:12

Don 9:25

door 36:7,9

doors 35:7,10,24,25 36:3

48:17

double 30:23

downtown 13:7 94:8 98:21,22

dozen 107:11

DPD 3:8,11 7:22 8:4 10:21 11:4,14 12:8,9,18,20 16:10

17:12,13 18:5 29:12 39:1,14 53:16 56:12 57:9 58:1,3,7,11 59:1 62:9,21 82:1,2,7,17 87:8, 10,15,25 91:14,16,21 92:6 94:13 99:16 105:10,11 110:13

DPDS 8:3

DPLSA 17:25

drag 30:17 42:13,21,24 69:7 71:9

drawing 6:13

dress 94:23

dressing 94:23

drifting 106:4,15

drink 6:9

drive 37:14 69:19 71:18

driven 68:8

driver's 59:22

drivers 76:24

driving 37:17 70:8 94:16

drop 56:5 75:23 107:14

dropped 71:23 108:18

drops 67:18

drug 108:2,4,5

dual 12:8 58:5

due 7:4 57:24 72:21

Duggan 2:10

dumping 79:17

dumpsters 79:15,23

dutifully 69:25

duty 30:5

DVD 11:4

dying 48:2

dynamic 37:17

dynamics 72:10,14

Ε

Earl 22:10

earlier 60:3 82:9 87:17 91:23 95:23 99:5 100:3.9 106:2

early 5:17 14:6 15:14 31:24 45:14 74:12

earn 12:9 57:22

earned 19:15

earning 12:10

Earth 33:5 107:16

ease 5:15

east 67:17 71:15

Easter 80:23 86:6 90:12 109:8.10

Eastern 67:19,20 82:23 88:6 92:12 100:8

easy 62:9

eat 109:19

Eaton 22:11

echo 61:19 107:14

Edge 17:6,7,8 26:25 27:2,10, 25 28:5,14,18,24 29:1,23 103:7 107:7

educate 45:4

educated 44:2

education 14:7,8,9,11 55:18, 22 57:12 67:2,7

educational 12:12 14:11

effect 42:2

effective 106:7

effectively 4:2 75:22

efficiently 75:22

effort 61:16,21

efforts 27:22 30:21 68:12 105:5

Eighth 11:2 14:25 16:22 17:1, 22 19:7 21:25 66:12,17,19,23, 24 67:12,13,14,22,24 68:14 69:6,11 74:22 81:10 86:18 90:24 103:22

eighties 45:15

elected 7:18

eliminates 94:20

email 59:16 60:2 61:4 107:11

emails 26:21 63:15 97:14

embedded 72:11 73:14

embrace 5:11

emergency 42:18 64:3

empathy 6:12

employed 54:3

employees 8:11 54:3

employment 50:6 84:15

empty 6:2

EMU 57:5

emulated 38:13

en 8:20

enable 107:12

encounter 15:10,13

encourage 96:22

encouragement 43:9,10

encouraging 43:6 44:16 79:24

99:18

end 46:24 70:16 84:7 85:12 89:15 93:21 110:3

endeavors 28:5,18

ending 108:17

ends 108:21

endurance 5:14

energy 44:1

enforcement 12:10 30:21 33:14,18 38:6,7 50:25 59:21 69:2 70:3 71:6,24 102:15

108:4

engage 75:11

engaged 5:23 69:10 76:18

78:1

engagement 75:7

Engineering 27:8

enjoying 109:10

enroll 14:20

enrolled 57:8 58:5

ensure 25:12 36:9 69:1 71:4

84:25

ensuring 15:15,17

enter 8:7

entertain 9:8

enthusiasm 43:25

entire 53:18

environment 51:1

Environmental 27:8

equipment 85:1

era 45:19

Eric 22:7,11 101:16 104:11

107:14

escalate 72:23 73:25

essential 15:14

establish 73:3

eternal 5:11

evaluating 84:19

evening 5:8 7:21 9:24 10:9 11:5 17:18,21 51:21 60:25 101:17,18 103:4,5 106:24 107:3

event 5:4 10:13 15:14 32:25 33:13,17 43:12 58:15,18 82:19 88:2 92:8 109:8

events 44:6 75:15

evergreen 67:17



everyone's 44:11

evident 36:17 44:11

Ewing 80:6 85:14 89:20

exam 21:18

excellent 43:18 102:1

exceptional 68:19 69:9 77:14

exceptions 8:12

excessive 15:21.24 95:25

excuse 52:2 68:3

excused 8:25 9:3

executive 2:10 3:9 12:24

82:24 88:7 92:13

executives 17:13

exercises 7:16

existing 94:12

exists 94:13

expand 68:22

expectation 24:17

experience 19:17 53:17 54:22

55:3

experienced 79:12

experiencing 68:1

experts 64:25

expired 75:24

explain 26:3,5

explaining 53:5

explore 64:5

explorers 60:16,18,22

extend 68:18

extending 2:11

extension 74:6

extensive 19:17

extreme 44:12

eyewitness 95:6

F

face 81:2 86:10 90:16

Facebook 97:14

facial 38:9 82:1 87:9 91:15

fact 77:21 94:18,22 103:15,18

fail 52:25

failed 52:22

failing 53:23

failure 4:8 52:23 53:1 100:25

failures 59:7

fair 55:10 58:11 75:19 82:8 87:16 91:22 97:23 98:8 99:16

fairs 3:11 56:16 57:4

faith 5:15

faith-based 56:13

familiar 51:13 80:10 85:18

89:24 94:16

families 108:3 109:18

family 15:8 16:2,4,7 27:4 29:13 69:17 72:10 103:12

109:15

fan 39:11

fantastic 19:19 34:19 62:18

76:5 77:16

fast 5:13

fatal 15:10,21,24 30:23,25

31:10 108:8

father 32:8

favor 9:14 19:25 20:20 22:20

25:8,22,23,24 28:21 110:23

feature 2:16

February 3:20 84:1 89:9 93:15

fed 36:1 45:5

feedback 96:9

feel 29:2 47:16,17 65:11

107:24

feet 6:5

fellowship 57:19

felonies 38:8

felony 30:20 70:25

felt 64:3

female 31:17 103:25

Ferguson 3:13,14,15 4:11 7:6, 11 8:17 9:7,13,16 10:12,23 12:2,21 13:3,13 14:24 15:19 16:9,21 17:7,10,16 18:12,18, 25 19:19,24 20:2,5,20,22 21:13,23 22:3,20,22 23:13 24:5,21,24 25:2,5,8,10,17,20, 24 26:1,14 28:21,23 29:2,22, 25 34:3,15,24 39:18,25 40:3,5 42:6,7 43:3 45:7 46:16 49:1, 14 51:16,19 58:24 59:5 60:23 61:4,8,10,18,25 62:4,11 63:8 64:7,20 65:10 66:8,11 76:5,9 77:16 79:5,8,10 80:21 81:6, 16,18,21 83:3,8,19 86:4,14,24 87:1,4 88:11,16 89:2 90:10,20 91:5,7,10 92:17,22 93:8 94:1 95:13,16 96:17 97:9 99:3,6,12 100:21 103:5 104:13,15 105:21 107:2,5 108:22,24 109:1,4,6 110:7,23

field 63:14

fighting 16:25

figure 65:2 84:14

file 59:17

files 59:12,19

filled 52:5,6

final 8:10 108:18

finally 7:1 8:14 33:11 50:10

financial 84:2 89:10 93:16

Finco 67:17

find 46:19 64:14,15,22 96:13

fingerprints 108:13

finish 67:2

fire 46:25 62:3

firearm 37:15

fired 47:19,23

fireworks 107:16

firing 47:25

fiscal 52:13 84:18,21

fitness 53:24

fix 74:17

flag 44:17 71:23

fled 46:18 69:24

flip 107:11

flowers 33:8

Floyd 104:23 105:6

flush 75:25

flyer 82:10 87:18 91:24

flyers 58:11 60:5 68:23 73:12

76:2

FMLA 55:16,20

focus 24:18 33:1 56:10 66:1,6

70:6 71:14

focused 56:8 94:8

folks 46:1 78:25

follow 36:10 49:14

follow- 49:14

food 5:24 6:9,11 33:16 109:19

footage 15:18 104:21

force 15:21,24 19:13 62:7,10,

14 104:10

Foreign 5:7

forget 101:22

forgot 99:2

forgotten 51:6

form 4:15 33:1

formal 82:20 88:3 92:9

format 2:9,18 25:14

forms 100:25

forthcoming 82:21 88:3 92:9

forties 106:11

forum 32:25

forward 16:15,21 24:6,17

28:25 97:2 99:18 110:13

forwarded 77:3

forwards 8:5

found 11:11 46:21 48:11,13

63:17 64:15

founded 32:13

fourth 95:7

frame 47:14

fraternity's 32:24

Freda 18:14

free 4:14 14:22 98:2,22

freeway 37:13,14,18,23 38:3

49:18

freeways 36:11 38:1

frequent 78:22

fresh 35:21

Friday 33:4 54:1 77:23

friend 13:4

friends 16:2 27:17 29:7

front 33:5,7 35:11 68:24 83:21

89:4 93:10 106:22

Fugitive 19:14

fulfilling 5:19

fulfillment 106:1

fully 97:6 100:4

funding 49:19

funds 84:3 89:11 93:17

Furguan 12:22 13:18

future 28:18 67:7 74:18 80:14

85:22 90:3 96:12 97:7

G

gain 74:1

game 102:3

Gang 19:9

gate 11:10

gather 6:20 68:8

qave 15:3 32:21 66:25

GED 14:12

general 14:8 16:16 26:5 99:1

generally 41:17

generation 74:18

gentleman 46:18 49:4

gentlemen 11:16,23

gently 6:5

George 84:9,12 89:17 93:23

104:23 105:6

ghosted 107:25

give 10:15 16:9,16 24:18

29:25 32:23 33:3 39:7,9 46:13 51:7 54:5 60:7 96:1 97:13

101:13 102:20

giving 43:17 49:12 96:4

glad 81:17 86:25 91:6

glorify 6:23

glory 7:4

glove 108:14

go-to 29:14

goal 59:3

God 5:9 6:4,7,14 109:23

God's 5:24

godfather 74:23,24,25

Goldson 15:1

good 2:4 3:14 5:8 7:3 17:18 29:8 34:22 35:1,2 48:4 51:7, 21 54:22 57:14 58:15,18

60:24 65:7 75:12 76:13 77:9 98:24 101:17,18 102:10 103:4,5 106:23 107:3,8 108:6

governing 7:25 110:17

grabbed 32:5

graduate 57:9 62:21 66:23,25

graduated 29:20 graduates 57:9

Grand 15:6,8,9,11,16 16:3,4,5 73:6 105:23 106:18

grant 14:14 63:24

granted 6:19

grateful 6:25

Gratius 103:24

graze 32:3

great 11:16,20 12:1 13:4 28:23 29:12,15 37:7 43:24 46:7,9 58:9 79:3 102:24 103:2

greatest 73:8

green 36:15 37:11,24 38:10 68:19,21,24 73:3,7,9 78:3

Greenfield 67:19,21 71:15,17

Greenlight 82:7 87:15 91:21

Greeno 23:3 **grew** 66:22

grievance 72:25

grieve 15:25

ground 107:15

group 20:3,6 41:21

grow 58:2 68:22

GRPD 15:12

guarantee 44:4

guard 11:10

guess 34:16 59:8

guests 10:14,24 17:15 18:8

guidance 7:2

guide 4:18

gun 32:9,11,12 44:19 45:4 48:24 74:11

guns 70:23 74:19

gunshot 31:1 32:3

gunshots 48:19,21,22

guy 34:22 98:10

guys 16:18 21:4 99:19 100:23 104:6

Н

hair 95:10

hairstyle 94:18

half 107:11

hand 44:24 49:4 65:1 107:13

handle 4:2 45:18,20

handled 78:17

handling 9:23

handouts 52:1

hands 101:12

Handyside 9:25

Hang 45:9

happen 48:25 49:3 78:14

happened 35:20 44:20,23

49:5 78:4

happening 37:11 48:25 70:16

happy 34:13 44:15

hard 21:17 44:9 75:5

hard-working 21:16

harder 102:17

harm 108:5

Harris 16:23 17:21 66:13,14, 17 67:11 68:5,21 69:16 70:6, 21 71:12 72:3,20 73:12 74:4, 24 75:13 77:2,11,21 78:15

80:17,20,24 81:12,20 85:25 86:3,7,20 87:3 90:6,9,13 91:1, 9 101:24

Hayes 18:16

He'll 17:22

head 32:3 44:25 97:18,21

headquarters 32:17 55:13 58:12 81:13 82:13 86:21 87:21 91:2 92:2 99:16 100:1, 15

heads 46:1,2

health 13:22 14:1 31:21 68:1 73:21 75:18

healthy 14:14 74:13

hear 6:7 12:17 48:18,21 83:13 88:21 93:2 104:14,16 105:20 108:25 109:5

heard 47:15 48:19 95:8,22 102:23 107:4,18,19 108:14

hearing 19:24 49:8

hears 8:6

heart 5:16 6:9

heavily 55:8 58:8,13

heck 103:10

Heid 22:6

heightened 102:7,9

held 32:14 33:14 82:8 87:16 91:22

helping 6:16 13:9

Herbert 82:13 87:21 92:2

Hernandez 9:2

Herron 23:7

hi-5 76:23

high 66:23 70:8 77:7

high-risk 42:23

highest 68:19

Highland 33:14

highlighting 56:12

highly 44:2 72:7

Highway 77:6

hip 31:2

hire 53:6 59:1,3

hired 52:7,10,15 96:24 110:15

hires 53:3,7 54:16,17 84:15, 22,25

hiring 98:11 107:25

historic 27:22

histories 56:7

history 26:17 99:10

hit 102:17

Hogan 22:8

hold 2:8 12:3 42:15 59:12,19, 20

holds 5:10 100:9

holistic 72:8 73:18

Holley 3:17 82:20 88:2 92:8

Holt 9:4,12 11:3 18:19 22:19 23:11 42:6,7 43:1 61:25 62:1 63:2,6 64:8 76:7 79:10,11 80:5 81:7,15,17,19 83:14,16 85:11,13 86:15,23,25 87:2 88:22,24 90:21 91:4,6,8 93:3, 5 94:1,6 96:23 98:14,19,23,24 99:5,7 110:21

holy 5:11 6:6,16

home 30:5 32:14 45:22

homes 69:22

homicide 19:8,11 31:5,19 43:7 48:6 69:14 70:2

homicides 30:12 36:24 69:15

honor 13:15 26:23

honorable 2:7,10 43:16 66:14 76:4 81:23 82:18,24 87:6 88:1,6 91:12 92:7,12

honored 29:8

honoring 29:6,19

hop 99:20

hope 44:3 60:21 107:7

hoping 8:7

horrible 104:16

hospital 31:3 32:4 78:7

host 13:9 100:4

hosted 13:7

hosting 10:13,14,24 12:6 57:4

hot 44:5 70:4

hour 37:15 108:20

hours 5:15,25 6:8 41:23,25 46:5,15 79:23 99:21

house 27:22 44:22 45:2 79:22 103:9

household 72:15

HR 12:16

huge 97:23

human 6:13,21 51:20,22 62:2 75:18 109:18,20,21,22

hundred 57:9.23

hundreds 41:20

hunger 5:16

hurry 73:23

hurt 34:5 42:24 48:2

hybrid 2:8

hygiene 13:24

I

identification 95:6

identified 70:7

identify 31:6 70:4

identity 31:4

II 17:2 26:25 27:2 28:14,18

illegal 79:17 106:15

illegally 70:22,24

illness 73:19

Iman 3:19 7:8

immediately 16:12

impact 3:1 67:9 70:8 74:16

impacted 13:7

implement 2:15

implementing 2:14

implication 3:20

important 11:12 94:15

importantly 43:14

imposing 8:10

impounded 30:19 71:3

impressed 50:14,17,18

impressive 36:22

improper 4:22

improve 27:5 28:5 67:9 69:8

105:5

Improved 79:16

inappropriate 95:11

incarceration 105:9

incident 15:6 31:5,10,23 35:20 46:17 78:16 79:16 80:1 106:6

incidents 16:24 30:22 37:11 72:21 104:25

include 11:2

included 2:19 56:19 82:10 84:1 87:18 89:9 91:24 93:15

includes 7:21 27:7,15

including 7:23

incoming 81:25 83:2 87:7 88:9 91:13 92:15

incorporated 72:15

increase 2:25 32:21 54:25 55:3,4 69:20

increased 106:14

increasing 16:25 37:24

independent 7:22

Indianapolis 71:22

individual 31:13,14 69:22

72:10

individuals 21:8,10 24:18 63:21,24 68:1 70:20 101:23

industry 97:21

infinite 6:3

inform 84:17

information 5:2 14:6 16:13 19:1 21:8 31:4 32:8 34:1 35:22 37:9 38:21 39:5,8,13 46:13 47:14 52:2 60:8,14,20 61:5 68:13 78:20 82:19 84:6 85:2 88:1 89:14 92:7 93:20 98:3 100:17

informative 35:6

informed 106:21

inherent 4:17

Initially 101:2

initiative 19:15 72:5,17

initiatives 16:24 51:25

injured 40:25 41:1

injuries 34:10 70:1 78:8

injury 5:24 30:5

injustice 27:14 70:20

Inkster 27:23

innocent 37:22

inquiries 82:6 84:9 87:14

89:17 91:20 93:23

instance 47:6

instances 72:21

instilled 67:5

Intelligence 19:9

interacting 104:20

interest 38:4 59:9,13,17

interested 3:5 14:12 60:7

68:23 76:20,21

Interim 10:5 81:22 87:5 91:11

intermediate 55:16,21

internal 30:6

international 79:1

internship 57:20 58:7

internships 58:9

interpreters 10:9

interrupt 4:7

interrupted 4:24

intervention 73:17

interview 58:1

intimate 72:4,7

intricate 77:23

introduce 9:21 18:4 66:16

99:22

introductions 10:11,21

invented 49:6

investigate 71:5

investigated 68:3

investigates 8:3

investigations 19:18 26:8

68:2 78:18

investigative 8:9

investigator 2:21 10:3,5,6,7,8

96:4 97:1 105:7

investigators 48:10 84:24

96:24

invocation 3:18,22 5:6

involved 15:16 33:2 38:22

47:7 79:2

irresponsible 44:19

Ison 82:24 88:7 92:13 99:11

issue 35:7 36:12 50:24 95:23

97:5

issued 2:10 30:19

issues 31:21 50:7 51:4 61:13, 16 76:22 78:13 94:16 97:3

105:4,5,12

items 16:12 81:24 84:10,11

87:6 89:18 91:12 93:24

Ivery 12:5,22 13:20

J

Jackson 97:18

jail 31:21

James 20:14 22:14 82:15 84:9

87:22 89:17 92:3 93:23

Jana 23:3

January 66:19

Jason 20:16

Jesus 9:2

job 11:20 12:1 34:20 54:9,10 60:2 64:21 65:7,9 77:14

101:24,25 102:1

jobs 50:7 55:14

John 79:13,20 80:8 85:16

89:22

Johns 80:19 86:2 90:8 102:3

Johnson 20:15

join 74:19 108:4

joining 35:15 73:11

jointly 8:1

Jones 29:8

Jonya 10:2

Joseph 23:4

Josif 23:3

journey 26:18

Jovance 23:6

joy 5:21



L

judgment 7:3 105:15

July 52:13 55:5

junior 60:17,22

justice 15:15 16:7 105:6

juvenile 50:7

Κ

Katrina 3:7 10:4 82:10 87:17 91:23

Kelly 20:15

Kenneth 23:2,21

key 47:5 94:9 105:5 110:19

kick 56:6

kicked 57:22

kid's 81:2 86:10 90:16

kids 48:14 50:6,7 60:12,13

74:10

kill 47:9

killed 31:15 103:2

Kimble 22:11

kind 36:12 76:23 102:11

kinds 106:12

King 104:23

Kings 97:20

knew 51:8

knocked 48:17

knowing 5:21 41:4

knowledge 12:15

Knox 22:14

Kue 23:4

kumbaya-ing 80:15 85:23

90:4

Kyra 60:20

lack 59:8,13,17 61:21 62:12

ladies 11:16,23

land 41:12 107:25

landscape 33:8

Lane 20:16

language 4:22 10:9

large 79:14

laser 107:17

Lashanna 22:10

lastly 3:3 17:1

late 35:13 45:14

law 12:10 33:14,18 50:25 59:21 102:11,14 105:17 108:4

Lawrence 10:5

lawsuit 105:18

lawsuits 105:9 109:16

lawyer 98:4

lead 43:19 99:18

leader 13:19 26:18 27:6 28:4

leadership 12:22 27:15 28:17 43:24 46:13 80:16 85:24 90:5

110:12

leading 66:21

leaks 100:19

LEAP 108:4

learn 16:16 36:2 74:12

leave 3:7 55:15,17,21 62:7,10

65:22,25

leaving 64:9 65:4 104:18

Lecharles 23:8

led 27:10

left 32:6 79:14,15 103:23

legal 78:25

Lenin 22:16

lessons 6:16 16:15

letter 59:23 96:5

Levalley 24:14

level 38:4 102:2

leveraged 68:16

leveraging 73:9

Levingston 82:25 88:8 92:14

liability 98:7

liaison 32:16

license 59:22

lies 65:10

lieutenant 17:24 18:20,22 19:4,5,10,11,12,15,21 20:9,11 21:9,21 82:16 87:24 92:5 96:8

lieutenants 18:23 26:10 43:17

life 6:21 27:5 28:5,16 29:3 68:13 79:12 81:5 86:13 90:19

lifelong 27:2

lift 108:13

light 36:15 68:20,21,24 73:4,7,

9 78:3 102:8 107:17

lights 37:11,24

limb 62:25

limit 5:22

limited 7:23 98:6

Linda 8:20 10:19

lines 106:22

lineups 95:6

link 97:14

linked 46:20

links 55:11

Lisa 8:24 20:17 94:6

Lisonya 10:7

list 16:1 72:6

listed 100:18 105:5

listen 73:25

listening 3:12 76:24 108:1

literally 48:10,16

live 6:20 78:22

lives 11:3 42:9 67:10 69:3 81:4 86:12 90:18 108:3

living 14:14 62:8 72:21 104:19

local 33:17

located 67:13

location 32:6

locations 37:12 57:5 58:22

76:2

 $\textbf{locked} \ \ 35{:}8{,}10{,}24\ \ 36{:}4{,}5$

44:11

locks 45:4

long 5:14,25 6:8 39:6 43:12 44:5 60:25 79:20 103:8

longer 6:10 41:25 75:24

longstanding 17:3

looked 35:20

Lord 6:23 7:1

lose 42:23 109:4

losing 6:1

lost 33:25 45:23

lot 11:21 26:19 38:20 42:13 44:5 46:1 47:11 48:15 53:22 62:9 71:2,16 72:18 74:15 96:8

104:3 107:8

lots 11:21

loud 40:23 72:22

love 6:4 99:19

loved 69:17

loving 5:22

low 106:11

Loyola 104:24

LSA 101:14

Luttrell 82:25 88:8 92:14

Lyoya 15:8,11 16:4,8

Lyoya's 16:2

М

Madam 9:7 18:12 20:7 25:18

made 3:10 29:7,12,15 30:19 47:16 70:24 82:20 83:20 88:3 89:3 92:9 93:9 94:11 99:3,5

Madrigal 10:8

main 11:9

Majda 22:12

major 36:21 40:18

majority 54:21,23

make 14:17 19:20 23:14,23 24:8 29:18 36:5 43:11,21 44:7 47:2,13,22 48:3 54:7 69:21 73:6 77:3 81:3 86:11 90:17 94:25 96:2 99:14 100:22,23

makes 8:14 72:12 95:4

making 7:7 12:13 37:13,25 42:18 51:1 73:10,15 80:12 85:20 90:1

Malcolm 27:22

Malibu 70:15

man 36:7 78:4 97:20 103:10

management 2:21 24:14 105:7,11 110:4,10,16

manager 26:10 79:18

managing 24:14

mandates 7:23

manner 4:13

March 13:6 51:23 52:4,8,9,11, 13,20 53:4,6,25 54:12,19 56:7

61:3 106:6

Marcus 20:13

Marie 18:8

marijuana 107:22

Mark 17:25 18:20,23 101:14

market 55:1

marketing 60:25 61:2

Marriot 32:25

Martha 22:8

Martin 29:8

Martindale 31:17

Mary 23:4 26:16,20

mass 50:7

master's 57:10 67:4

material 82:17 87:25 92:6

matrix 68:8

matter 31:18,22 61:21 77:21 94:24 97:7 107:1,2,3,6,23

matters 73:1

Matthew 20:13

mattress 32:12

Maurice 15:1,2

max 55:3

mayor 2:10 7:19 8:2,15 57:19, 25 63:1,2,5 66:5 74:21 110:13

mayor's 56:13

mayor's 97:4

Mays 22:13

Mcghee 22:11

Mclean 22:15

Mcnichols 67:14

MCOLES 52:18

Mcqueen 12:24,25 13:2,10,12,

13 14:5

means 11:19 94:17

meantime 104:5

measures 12:16 110:15,19

mechanisms 110:18

media 2:15 9:22 32:20,22 33:12 56:5,18 57:2 58:14 74:19,20 75:4

medical 53:18 55:17,21 64:16, 18

medication 75:24

medium 4:1

meet 77:15 94:5 96:20 99:21 105:10

meeting 2:2,3,5,12,17,19 3:1, 4,17,18,20,23,24 4:3 7:1 9:17, 24 10:14,25 11:18 13:7 17:20 35:14,19 50:11 77:23 83:23 89:6 93:12 95:8 96:3 98:1 99:25 100:2,6,24 101:1 107:18 108:20 111:1

meetings 2:8,11 4:11 7:21 12:3 38:24 97:10 100:4,9,11, 14,17 107:12

meets 7:20 83:22 89:5 93:11

Melanie 76:12 107:9

member 3:9 4:4,8,18,23,25 27:12,18 29:9 95:24 103:7

members 7:18,19 10:1 11:4 12:9 15:4,19 17:13 18:5 30:4, 9,10 32:7 33:6 37:4 52:6 56:5 57:7 67:21 69:17 83:17 88:25 93:6 94:5 95:20,21

membership 62:16

memorandum 78:13 79:3

men 11:24 43:15 47:8 49:12 50:19 77:13 99:17 101:20 102:7

mental 31:21 68:1 73:19,21

mention 11:19

mentioned 49:16 58:10 76:16 96:19,23 100:9 106:2

merciful 5:9

mercy 6:4,14

message 38:25 102:12,13

met 26:17 94:4 110:12

metal 36:8

mic 12:25

Michael 22:14

Michelle 20:15

Michigan 13:6 67:4 99:11

microphone 101:14

middle 26:10

mile 71:14,18,19 73:5 78:2,5

miles 37:14 67:15,16 71:22

78:17

military 55:17 75:2

million 63:16 105:18 109:15

Mimi's 33:18

mind 5:16 6:9 7:13 98:12

minimal 14:3

minimize 40:13 69:16

minimum 68:5,10

Minister 104:14,16 107:14

minority 98:9

minute 60:1 97:12

minutes 9:17,19,20 41:10,18, 22 68:6 101:6,8 103:7 106:8

107:20

misconduct 105:2,12

misdemeanor 30:20

missed 18:2,6 107:10,12

missing 59:20

mission 7:11 27:11 33:18 66:3

model 12:14 44:3

Mohamed 3:19

mom 48:8

moment 65:12

momentum 43:8,19,20

Monday 52:8,10 53:7 54:2 96:25

money 33:19

Monica 20:12

monitor 43:22

monitors 74:25

month 5:11 51:23 52:4,9,11, 20 53:4,6,25 54:12,19 56:6,7 75:17 83:24 89:7 93:13 96:20, 21 100:10

month-long 5:13

monthly 12:3 55:24 75:13 83:25 89:8 93:14 94:5

Moore 9:1,10 19:20 20:19 23:24 24:11 25:1,21 26:2,12, 23 27:1,21 28:24 34:15,16 35:1,3,15 36:10 38:14,20 39:16,22 60:10,13,17,23,24 61:9 65:20 76:8 77:16,17 78:11,24 95:17,18 105:25 106:1 109:2,8

morning 5:17 31:24

MOS 63:9

mother 103:19,21 104:2

mother-in-law 103:13,15

motion 7:8 9:8,16 19:21 20:22 22:16,22 23:8 25:5,12,14

motivation 67:1

motor 34:6 68:3 70:13

motorist 69:8 71:4

motorists 69:4 71:8,25

move 2:2 3:25 9:10 26:14 28:18 38:1 66:11 81:22 87:5 91:11 101:15 110:21

moved 9:13 20:18 22:17 23:10 48:16

moving 24:6 44:13 97:2

Muhammad 26:16,19

multiple 31:1,18 42:1 56:21 97:20



murder 46:25 murdered 48:7,8,9,14 music 14:13 72:23 107:17

mutually 5:23

Myers 77:6

Ν

named 20:6 49:6

names 20:11 101:3

narcotic 31:21

nationally 51:8

necessarily 50:16

needed 22:16 23:9 75:21 84:25 85:2

needing 85:6

negative 80:12 85:20 90:1 103:16

Negotiations 110:11

neighbor 48:19

neighborhood 27:19 32:16 40:25 48:18 49:8

neighboring 49:22

neighbors 27:4 28:6 45:22 46:2 79:14

Neogov 53:15

nephews 38:21

neutral 102:11

newly 66:18 96:24 101:22

news 54:22 57:14 58:9

Newson 17:23 101:25

nice 107:9

night 5:20 11:18 44:18 78:1

Ninth 103:22,23,24

no-shows 63:9

Nobody's 11:10

nod 43:16

noise 68:15

non-detroiters 54:14

non-fatal 30:23 31:1 32:1 77:22

non-shooting 70:2

non-sworn 67:21

noncriminal 8:4

nonfatal 30:13 36:23 78:1

noon 81:10,13 86:18,21 90:24 91:2

Norfolk 67:3

North 31:16 71:12

Northern 67:15

Northwest 12:4,23 13:14,16,

note 2:6,7,13,24 23:14,23 26:2 32:15 39:19 49:5 82:18 87:25 92:6 97:2 104:21 110:8

noted 24:5

notes 3:25 51:9

notice 54:6 85:1

noticed 34:5 71:7,21

notification 8:25 18:14

notwithstanding 8:12

NPO 69:9 72:25 74:20 79:19. 20

NPOS 18:2 32:17,19 74:5 75:14 79:13.21 80:3.8 85:16 89:22 109:9

number 18:1 24:19 35:18 38:16,17,18 39:2,3,4,15,20 42:14,15,18,20 50:21 76:21 82:2 87:10 91:16 94:10,11 108:17,21 109:9

numbers 42:3 44:16 50:18 52:5 55:19

numerous 110:12

nursing 13:24

nutrition 54:18

0

O'BRIEN 33:12

Oak 31:12

Oakland 78:18,19 79:2

oath 105:1

observed 32:2

obtain 31:3 74:2

obtained 67:3

occasions 110:12

occur 63:1

occurred 47:21 78:2,16 104:23 106:5,8,9

occurring 31:11

OCI 84:5,15 85:5 89:13 93:19 97:1 100:16 110:9

October 61:3

offender 72:6

offenders 36:17 37:9 70:8 72:2,6

offer 14:3,6,7,11,13 57:12 72:13

office 2:20,24 18:9,17 31:9 78:19 81:24 82:23 87:7 88:6 91:13 92:12 104:6 105:1,7

officer 4:20 12:10 19:6 22:7,9, 10,12,13,15,16 23:2,3,4,5,6,7, 8,20 30:8 62:12,13 65:9 66:17 77:15 80:19 86:2 90:8 95:2,24 102:21 103:18 104:9,18 105:12 107:21 108:12 109:22

officer's 32:6 105:15

officers 12:14 15:22 18:4 23:18 24:7 26:11 30:24 31:3, 15,25 34:5,6,11 37:3 45:2,13 50:25 51:2 54:11,13 56:3 59:1 62:6,9,19 64:12 65:4,14,22,23

67:24 69:24,25 73:16,20 75:5, 10 79:24 80:7,9,12,13 81:8 85:15,17,20,21 86:16 89:21, 23 90:1,2,22 96:7,8,12 104:18 105:5,10 106:22 109:9,11,17

offices 109:15

official 2:3 12:5

officials 11:4 110:13

oftentimes 62:7,16

Ohio 46:21

older 14:19,22

omega 32:24 35:13

onboarding 84:23

one's 40:25

oneself 5:21

ongoing 15:20

open 2:11 14:2 25:3 33:22 37:8 74:10 84:3 89:11 93:17

opening 32:23

operated 60:19

operating 94:13

operations 19:8,17

opinion 61:13

opportunities 60:3 98:9

opportunity 21:17 43:18 49:12 73:20

opposed 9:16 20:2,22 22:22 28:23 42:15

Optimism 27:17

options 64:5

oral 53:18 100:20

order 2:10 3:18 4:5,25 5:1,2 24:3 40:15 59:24 63:20 75:14 85:8

ordering 85:10

orders 4:9 70:7

organization 16:6 33:2 62:17

organizations 27:11

organized 17:24 102:2

organizer 56:14

orientation 53:13,14 54:1

originally 53:11

outdated 85:9

outdoor 56:21

outreach 72:18

outstanding 101:24,25 102:3

oversees 26:10

oversight 7:15,16,22 15:20 50:20,22,23 105:2,13

overtime 71:9 84:5 89:13 93:19

overview 67:11

owed 59:24

owners 72:25 73:7

ownership 44:19

owns 97:20

Ρ

package 16:14

packet 82:11,14 87:19,22 91:25 92:3

0 .._0 0_.

paid 58:7

PAL 50:9

pandemic 13:8

pants 94:19

paramount 62:20

pardon 59:8

parent 75:21

parents 75:20

Park 27:18 33:14 71:13

parking 104:3

part 4:4 17:8 19:14 25:12 38:8

69:12 74:8

partial 31:3

participate 6:14 56:15 96:22

participated 27:10

participates 104:25

participation 2:11 28:1,14

partner 13:4 57:3 72:4,7 73:9

77:24

partnered 57:5 75:17

partners 68:21

partnership 12:7 27:20 46:9

68:20 73:3

partnerships 77:19

parts 11:1

party 40:23

pass 53:21 58:17 61:5

passed 20:23 25:17 52:22,25

55:12

passing 21:18 52:22,25

passion 27:3

passionate 74:7

past 27:24 106:20

pastors 102:22,24

pastries 33:13,16

pastry 33:15

patience 3:2,12 6:1

Patillo 3:8 10:4 51:21 53:3,20 54:18 55:15,24 56:17 57:3,18 58:10 59:3,10,13 60:4,19 61:2,7,17,24 62:2,24 63:3,7, 13 64:17 66:10 82:10 87:18

91:24 105:24

Patrick 15:8 104:24

 $\textbf{patrol} \ \ 19{:}7,8,17 \ 68{:}11 \ 75{:}6,7,$

Patterson 81:9 86:17 90:23

Paul 20:12



pause 37:18

pay 62:8,12 63:25 64:13,14, 15,16 97:3 101:3

paying 23:17

payroll 84:2 89:10 93:16

Payton 23:5

peace 5:7,16 75:14

peaceful 15:11

pedestrian 69:8

pedestrians 69:3

Peek 23:6

Pellerito 17:25 20:14

pen 33:25

pending 58:22 105:9

pension 62:15

people 14:12 15:22,23 26:4,15 35:18 37:17,21,25 40:24 42:23 43:22 44:2 45:5 46:8,11 47:7 51:1 53:22 59:7 63:11 66:7 69:4 70:9 75:3 77:24 79:22 80:2 95:3 98:11 101:10, 13 102:1,4,10,14 107:19 108:6,12,15 110:2

people's 5:10 108:2

percolate 98:13

percolates 76:19

perfect 6:24 105:22

period 34:12

periodically 36:3

permanently 52:17

permitted 4:10

perpetrator 78:21

person 20:4,6 29:14 31:6 37:23 70:23 73:21,25 77:4 83:12 88:20 93:1 96:22 101:7 103:1

personal 55:18,22 58:6

personalities 4:23

personnel 3:8 10:5 51:24 55:23 83:11 88:19 92:25 96:19 100:12

persons 20:25

Pesmark 20:12

Ph.d. 57:21

pharmacy 13:24

phase 56:7,9,11

Phillip 20:13

phlebotomy 13:25

phone 39:15 59:16 101:4 107:10,11 108:20

phones 85:6,8,9

phoning 39:12

phrase 5:7

physical 5:14 6:18 52:20,24 53:12,13,17,23 63:16,18,19, 20 64:1 72:23 74:14

pick 103:21,24

piece 38:5 49:24

pipeline 12:8

place 24:1 26:8 32:25 36:6 43:23 66:7 78:13 80:4 82:22 88:5 92:11 97:7

plan 35:5 49:23 84:3 89:11 93:17

plant 33:8 44:17

plate 37:19 46:20

platforms 56:17

play 29:4 98:17 107:7

pleased 96:24

pleasure 5:24 13:15 109:2,25

plenty 14:7 33:16

PM 2:1 58:12 81:14 82:12 83:1 86:22 87:20 88:8 91:3 92:1,14 98:1 99:4,15 100:1,6,12,13,14 106:7

point 14:17 47:21 62:3 65:2 66:22 80:6 85:14 89:20

pointed 100:2

points 67:16,20 71:21

police 2:4,5,12 3:6,8,15 7:12, 15,17 8:1,2,7,8 10:4,20 12:14 15:9,13,21 16:6 18:10 19:6 22:7,9,10,12,13,15 23:2,3,4,5, 6,7,8,20 24:7 26:11 27:12,24 28:7,12,13,15 30:3,7 31:12,15 32:1,10 33:10,13,16 42:11 44:7 45:1 46:3,9 47:4,5,25 48:21 50:8,25 51:2,7 52:7 54:10,14,15,20 56:3,9,11 60:11,17 62:10 65:17,23 67:7, 25 76:20 77:22 78:18 82:15 83:17,25 84:5,18 87:22 88:25 89:8,13 92:3 93:6,14,19 95:2 101:21 102:8 103:14,17,21 104:9 105:2,4,12,15 106:4,8, 17 107:21

police- 17:4

police-community 16:25

police-involved 15:5,10

policies 2:14 4:16 7:25 94:9 110:17

policing 28:3 46:11 105:6 108:2,3,12

policy 35:25 50:2 82:4 83:10 87:12 88:18 91:18 92:24 94:2, 4,11,12 100:12 105:14

politics 4:16

Porter 20:17

POS 84:3 89:11 93:17

position 36:4 37:20 48:15 64:10

positions 4:14 56:10

positive 30:10 32:15 75:4

107:22

possessed 70:22

post 55:7



posted 39:9 100:24

postponed 83:13 88:21 93:2

power 66:2,4

powers 8:8

PPOS 73:15

practices 105:14

praise 6:22 7:4

pray 5:8,12,14,17,20 6:3,12,15 106:22

prayers 15:7

pre 55:6 63:19

precedence 24:2

precinct 11:2 14:25 15:3 17:1, 22 18:15 19:7,10 21:25 28:1, 10 30:7 31:25 33:4,5,7 35:5,7, 9,10 38:17 41:7,16 66:12,13, 18,19,23,24 67:12,13,14,20, 22,23,24 68:14 69:6,9,12 70:16,18 71:8 72:3,19 74:22 75:23 76:1 80:3,14 81:10 85:22 86:18 90:3,24 100:7 102:4 103:22 106:18

Precinct's 16:22 35:19

prefaced 36:18

prefer 39:13

preliminary 19:1 21:7

preparations 84:23

prepare 73:15

prepared 38:2 67:6 101:5

prescription 75:23

present 7:2 8:22 9:1,4,5 17:13 18:15 27:24 35:5 38:2 44:6 102:16

presentation 12:16 16:22 17:23 32:21 51:20 61:22 76:4, 11 79:4 95:21 96:4 100:7 106:2

presentations 2:20

presented 32:19

presenting 51:22

presently 36:4

preserve 4:5

president 13:18 15:1 18:16, 17,23 27:15,17 101:14,17,19 102:6.18

presiding 3:16 4:20

Pressley 7:12,14 8:14,18 9:5 23:12,14 24:10 25:13 29:20, 24 35:16 40:6,7 41:3,15 42:5 61:18,19 79:8,9 95:23

Pressley's 24:3

pretty 7:9 64:9 98:16 106:11

prevention 74:11

previous 9:17 43:12 54:6

previously 53:25 56:19

primary 66:3

prior 16:14 32:6 41:8,9,10

67:12

priority 40:10,12,18,22,23 41:1,6,12,13,15,17,22 68:6

prison 102:14

proactive 68:11

problem 49:24 80:24 86:7

90:13 108:9

problems 65:16 74:18

procedure 94:19

proceedings 4:7

process 2:14 12:18 15:15 24:16 49:17 53:19 58:2 59:2, 25 72:5,17,24,25 74:17 78:9 85:10 95:7 96:25 97:1

processed 85:8

processes 53:9

processing 52:14

procurement 84:3 89:11 93:17 97:19,21,23 98:9

produce 107:15

production 3:1

productive 71:10

professional 4:1,12

program 12:9,11,12,18,19 50:8 56:5 57:20,23 58:2,5,7 60:9,10,15,18,22 62:15,17,19, 23 69:9 72:16,18 73:2

programs 12:20 13:21 14:5 32:22 57:18 62:21 76:16

progress 40:20

progressive 77:4

prohibition 38:7

project 82:7 84:6,8 87:15 89:14,16 91:21 93:20,22

projected 84:7,13 89:15 93:21

promoted 19:11 21:1,9,10,20 25:6 66:18 95:24 101:23

promoting 43:14

promotion 22:5 62:6

promotional 16:14 22:25 82:15 87:23 92:4

promotions 16:10 19:2 20:3, 10 21:24 23:1 44:1

proper 84:25

properly 9:13

property 72:25 108:9

proposal 38:2 49:17

proprietorship 98:6

prosecute 72:5

prosecution 72:9

Prosecutor's 31:9 78:19

protect 4:18

Protective 75:19

protests 15:11 102:9

proud 11:14,17 12:3 66:24

74:4 77:14

provide 67:23 84:13



provided 3:20 6:24 76:14

providing 37:8 45:3 85:1

provisions 36:6 provoking 94:25

Provost 12:24,25 13:2,10,12, 14 14:5

public 2:8 8:16 11:19,22 12:15 14:2 17:5 26:5,20 27:6 28:15 58:4 76:18 82:13 84:17 87:20 92:1 99:15 100:1,15,22 104:20,21

pulled 49:3

purchase 84:22 85:2

purposes 8:9

pursuant 8:3

push 70:2 102:10

pushed 55:10

pushing 5:21

put 42:15 43:22 45:2 65:8

Q

qualified 64:4

quality 27:5 28:5,16 68:13 69:5 79:12

Quantez 9:5

quarantine 30:10

question 4:21 5:1 25:21 35:6 36:11 37:1 38:14 46:7,14 48:20 49:15 78:24 79:9 102:19

questions 33:22,23 34:18 35:4 40:4,5 45:7 58:23 63:8 76:6 79:7

quick 26:2 35:3 65:20 110:8

quicker 41:21 71:19

quickly 34:4 45:8 49:5

quorum 9:6

Quran 6:6

R

rabbit 80:23 86:6 90:12

race 6:22 94:23 95:10

racers 71:9

racing 30:17 42:13,21,25 69:7

radar 106:19

radio 57:1 58:19

Raimi's 82:5 87:13 91:19

raise 33:19

raised 61:13 101:11

Ralph 18:16 49:7

Ramadan 3:22 5:12 6:5,12 7:8

Ramon 6:18

ran 78:4

rank 19:4,22 20:11 21:9,11,21 22:4,5,23 25:6 26:3 56:1

ranked 23:19

ranks 20:8,9 21:8 23:1 82:16 87:24 92:5

Rapids 15:6,8,9,12,16 16:3,4,

rate 52:22,23,25 53:1

raw 52:4

reach 32:21 64:5

reached 56:13

reaches 72:11

read 9:20 14:17 26:24 96:1

reader 46:20

reading 16:18

ready 29:25 59:18,19

real 76:18

real-time 49:3 68:17

reason 35:23 49:1 54:7 64:2

104:18,22

reasonable 23:20

reasons 43:12 52:16 63:16

receive 18:13 55:2,4 57:10

84:16

received 23:18 31:11,25 32:8 42:9 57:25 58:1 71:11 82:5, 14,19 87:13,22 88:1 91:19 92:3.7

receives 8:6 96:5 110:9

receiving 16:22

recent 15:5,10

recently 75:1 106:5

reception 66:15

recognition 3:22 4:20 38:9 75:16 82:1 87:9 91:15

recognize 14:25 34:22

recognized 4:23 80:11 85:19 89:25

recognizing 17:2

recommendations 82:16

87:23 92:4

recommended 51:11

recommending 110:14

record 17:11 18:22 21:6,12 23:23 25:11 39:19 104:6

recorded 97:10

recording 9:24

recourse 65:11

recovered 30:20 44:20 70:25

recovering 30:5

recruit 12:9 51:3 64:21

recruiters 63:14

recruiting 51:4,24,25 52:12,13

56:8 61:14

recruitment 3:4,6,11 12:18,20 82:8 87:15 91:21 102:15

recruits 8:7

Redford 66:23 77:6,18 78:10

reduce 68:12

reduction 19:13,15 36:22

reference 66:22

references 4:22

refers 104:17

reflection 6:15

refused 108:13

regard 3:3,9,10

registered 98:3

regular 110:18

regularly 110:9

regulations 7:25

relate 6:16

related 35:7 79:13

relates 30:11 31:4 62:22 72:13

78:20 85:5 96:7

relations 10:2 15:1 17:1,5

18:16 28:1,15 33:12

relationship 78:10,20

relationships 29:8,12,15

relative 70:5

relay 32:20

release 15:17 75:20

releasing 15:13

relevant 4:4 100:18

religion 6:22

remain 4:1

remains 16:3 31:20

remarks 4:21 32:23

remember 45:20

remind 6:21 12:6 98:25

reminder 3:25 6:18

reminders 2:6 82:18 88:1 92:7

reminds 6:7

Renaissance 33:1

repeat 14:21,22 39:22 72:1,6

report 8:15 16:12 30:1 33:19

38:15 40:9 42:20 49:10 51:22,

23 52:11 66:9 76:14 82:1,3,7 83:18,20,25 84:1,4,14 85:12

87:9,11,15 89:1,3,8,9,12 91:15,17,21 93:7,9,14,15,18

105:3

reported 47:18 79:16 108:11

reporter 9:25 76:12

reporting 36:18,21 39:20 68:9

110:18

reports 68:8 82:4 83:6,9,22

87:11 88:14,17 89:5 91:17

92:20,23 93:11 96:1 105:8

110:9

represent 11:1 33:12 109:25

Representative 18:9

Representatives 32:18

request 84:22

requests 16:11 106:1

require 2:15 46:15

required 5:3 95:2 110:19

requirement 2:25

rescheduled 52:23 53:1

residency 54:12

resident 27:2

residents 14:19 28:6 54:16

58:6 68:14

resolution 17:2 26:15,24

74:12,13

resolve 37:15 45:6 76:22

RESOLVED 28:11

resources 12:15 40:16 51:20,

22 72:13 75:20 84:22

respect 46:6 48:12 102:19

108:3

respectful 4:12

respond 40:15 42:25 110:8

responded 32:7 59:15 67:24

78:6

response 26:9 40:9 41:5,9,21 68:5 102:20 106:8 108:10

responses 80:12 82:6 84:13

85:20 87:13 90:1 91:19

responsibility 28:3 66:21

responsible 26:7 31:7 47:6

responsibly 47:2

responsive 80:5 85:13 89:19

rest 36:20 65:17,18

restoration 27:22

restore 70:7 75:14

restricted 55:18,22

result 30:5.21 34:6 101:1

retain 51:3

retention 12:17,20 50:24 51:4

102:15

retire 64:18

retirement 26:25 28:7 62:17,

19,23 81:10 86:18 90:24

107:8

return 100:5

revamping 24:16

revealed 82:4 87:12 91:18

reveals 6:14

revelation 6:6

review 5:2 31:9

reviewing 8:11 84:19 94:14

reviews 7:24 8:2

revived 27:18

reward 39:7,10

rewarding 5:23

Ricardo 9:1



Richard 22:7

ride 75:9

risk 2:21 24:14 105:7,11 110:9,15

risky 105:11

river 69:25 73:6 105:23 106:18

road 78:16 rob 47:8

robberies 30:15 70:11

robbery 43:6 46:24

Rodney 104:23

Rodriguez 20:13

roll 8:18

room 3:5 32:18 34:23 66:2 82:14 83:1 87:21 88:9 92:2,15 94:15 95:1 97:17,23 99:16 100:8,15 101:11,12,13,16

Rosalia 10:8

Rosedale 71:12

Rouge 27:18

route 8:20

Royal 31:12

ruckus 42:12

ruined 108:2

rule 96:3

rules 4:10 7:25 108:19

run 32:1 34:7 58:20 71:5 77:25

108:6

running 44:12 71:17

runs 42:2 60:21 67:25 68:7

S

sacrificial 106:21

safe 29:18 110:2

safety 11:19,22 12:15 17:5 26:20 27:6,8 28:16 48:4 58:4

69:8 71:4 74:12 76:18 82:13 87:20 92:1 99:15 100:1,15 106:23

sagging 94:19

salaries 65:22,25

salary 55:1,2

salutes 28:14

sanctity 6:21

sand 43:20

Sandra 23:7

saturated 70:3

saturation 68:11

Saturday 55:10,13 58:12,16 75:16 82:11 87:19 91:25 98:1 99:14

save 64:11 69:3

savvy 74:20

scene 30:25 32:7

scheduled 52:21,24 96:20

school 14:9 66:23,25 67:6

74:10,11 77:7

Schoolcraft 67:18 71:17

schools 74:9

Schultz 22:9

sci-fi 32:24 35:13

science 19:16

Sciences 13:23 14:1

Scott 17:25 20:14

scout 69:22 70:3

search 94:11,12,20,25 95:3

seat 10:19

seconds 68:6

Secretary 9:8 18:12 20:7 25:18 81:22 87:5 91:11

section 19:12 24:14 30:8

securely 6:5

security 36:6 98:10

seek 5:24

sees 42:24

seizure 94:11,12,20

self-inflicted 31:23

sell 97:24

selling 98:7

send 15:7 16:1 26:21 60:2,4, 21

sending 63:15

Senior 12:23

seniors 27:15

sense 95:4

sentiment 24:4 61:20

separate 36:11

separated 54:19,20,21

separations 55:24 56:2

sergeant 17:25 19:8 20:8,12, 13,14,15,16 21:1,11,21 22:5, 24 26:4,9 30:6,7 33:11 56:4 79:13,14 80:18 82:17 86:1 87:24 90:7 92:5 102:3 103:25 104:2,4

sergeants 18:23 21:4 26:11 43:17

serve 4:18 70:9

served 73:16

service 17:3 23:22 28:8 67:23, 25 69:10 106:21

services 2:15 9:23 14:4 30:8 75:19

serving 27:15 66:21 74:8

set 7:17 34:1 46:25 76:8

setting 6:11

seven-mile 69:23

seventies 45:14

sewing 14:14

sexual 70:13

share 11:5 15:20 16:13 19:2 21:8 24:3 25:13 80:18 86:1 90:7

shared 23:16 101:21

sharing 43:1 78:20 81:19 87:2 91:8

Sharp 79:14,20 80:8 85:16 89:22

Shaw 61:6 101:16 104:11 105:19,20,22 106:13

Shawn 22:9

Sheffield's 18:17

shifts 68:10

shock 47:20

shook 16:17

shoot 37:22

shooter 31:4 44:23

shooting 15:6,10 16:17 30:23, 25 31:7,23 32:1 37:21 41:23, 24 46:18 48:2 77:23 78:2,3

shootings 30:14 36:23 37:23 41:24

shoots 38:10

short 6:1 79:20

shot 31:2 32:13 37:18 40:21, 22 44:18,24 103:1,2

shots 47:15,18,23 49:8

Shotspotter 46:20 47:1,12,13, 19 48:3,5,25 49:2,6,9 68:25 82:3 87:10 91:16

shout-out 15:3

show 54:1 63:10,12,16 64:6 67:22 80:1 107:23 108:12

showed 62:5 107:11

showing 80:13 85:21 90:2

shows 52:23 53:2 63:15 76:17 107:17

sick 55:19,23

side 44:12 54:24

sidebar 85:4

signed 57:13 101:11

significant 30:22 36:15,16 38:12 69:18 72:8 77:8

similar 38:11 50:23 108:15

simple 45:6 72:22

Sims 10:20 17:12,17,18,19 18:5,22,25 19:3 20:16 21:7, 13,15 22:1 24:13,23 26:3,6 29:25 30:2,11 31:10 32:15 33:9,21,24 34:14,19 44:12 63:4

sincerely 105:24

single 5:11 11:18

sir 8:19 9:22 10:22 13:2,11 17:15 18:13 20:10 23:13 25:4 30:2 35:1,2,12 36:10,14 41:17 66:13 77:17,21 80:25 81:6,23 86:8,14 87:5 90:14,20 91:11 96:17 104:15

sit 77:17

sites 13:9

sitting 21:18

situation 96:9

Sixth 28:1,10 41:7,16 70:18 103:22

size 80:25 86:8 90:14

skills 12:15 75:21

Skylar 32:18 82:13 87:21 92:2 99:16

slammed 107:15

slander 4:14

slide 52:2,3,12,19 53:2 54:11, 17 55:14,23 56:5 57:2

slip 24:9

Sloan 10:7

slots 58:1,3

slow 69:4 71:7,24

small 81:1 86:9 90:15

smart 44:2

Smartsheet 101:11

smile 81:1 86:9 90:15

Smith 101:15 103:3,4,5,6,20

social 32:20,22 57:2 58:14 72:11 73:14 74:19,20 75:4

sole 98:6

solidarity 6:8,13

solve 37:13

solving 74:18

somebody's 40:14 107:13

someone's 40:20,22,24

son 32:9 103:12

sooner 41:19 96:12

sort 50:6

sounds 42:19

South 71:12

Southeast 99:2

Southern 67:16,17 70:16

Southfield 71:15 77:19,22,25 78:4,9,11,17,18,22

Southwest 94:7

Spanish 58:22

spare 27:21

sparked 62:4

speak 4:19 62:24 79:12 96:11

speaker 101:3 106:25 108:16, 19

speaking 4:8,24,25 5:1 28:12

special 3:22 16:24 17:15 18:8 19:7,17 82:19 88:2 92:8

specially 73:20



specific 38:19 48:13 **spectators** 106:10

speech 101:8

speeders 69:7 71:9

speeding 40:25 71:16

spend 62:14

spirit 5:17 6:10 28:8

spoil 81:3 86:11 90:17

spoiled 81:4 86:12 90:18

spoke 73:2,14 79:22

sponsored 33:17

spot 55:14

spots 70:4

square 67:15

stab 31:18

stabbing 31:11

staff 4:18 9:21 10:1,11 11:25 16:23

staffers 85:5

staffing 51:24 52:3 68:10

stalling 10:16

stand 6:7 18:2 74:24 102:24 104:9 109:17

standby 55:6,7

standing 10:20 110:3,6

stands 27:13

Stanford 105:16

start 20:7,8,10 29:1 54:2 96:25 97:24

started 26:18 30:17 56:6,23, 25 57:1,2

starting 53:7 73:8

starts 62:20

state 4:14 18:9 38:4 49:24 68:17 99:10

stated 32:11

Statement 7:11

states 4:3 50:12

static 56:24

stating 31:13

station 3:4 103:21

stations 58:19

statistically 37:12

statistics 105:1

stats 30:8 36:19 67:12 69:11

70:21 77:9

status 6:22

stay 99:20

stealing 70:15

steering 70:15

stellar 64:20

step 21:1

Stephanie 10:10

Stephen 22:6

stepped 62:2

steps 5:3 15:14

Stewart 10:4

stolen 40:20 70:25

stomach 6:2

stop 40:1,2 47:10 48:6 95:2

102:24

stopped 95:1

stops 30:19 71:1

stories 101:20

story 79:20

strategies 32:21

strategy 68:7 72:1

streaming 56:21,25 57:1

street 42:12,14 45:17 77:5

79:15

streets 70:22

strength 5:12

strict 38:7

striving 5:21

strong 27:3 102:22

stronger 102:13

struck 78:5

structure 26:4 56:1

struggles 6:4

student 54:10

students 14:8 57:21 67:10

studied 21:17

stuff 11:22 38:22

submission 84:20

submits 108:19

submitted 8:24 9:2 16:14

78:19 84:9 89:17 93:23

subpoena 8:8

substance 5:12

success 12:8 36:15,16 38:12,

13 61:20

successful 70:19 97:20

suffering 31:1,17 32:2

summary 19:1 84:2 89:10

93:16

summer 14:22 37:16 44:5

50:5 57:19,20 58:8 60:2

summit 80:7,10 85:15,18

89:21,24

sun 6:12

Sunday 103:14

Sundays 103:12

sunrise 5:13

sunset 5:13

Supervising 10:6,7,8

supervision 26:9

supervisor 28:4 54:6 65:5,6,7



104:8

supervisors 26:7

supervisory 7:16

supplemental 71:25

support 15:7,11 16:5 19:14 20:19 22:18 28:19 34:8 37:6,7 82:17 87:25 92:6 103:17 109:12,24

supporter 103:14

supportive 28:2

supports 62:15

supposed 65:15

surgery 34:10

surgical 13:25

surplus 84:7,13 89:15 93:21

Surveillance 19:9

survey 55:1

survive 78:8

suspect 41:1 78:22

suspensions 56:3

suspicion 94:25 95:9

switch 34:17

sworn 11:25 52:5,12 54:13,15, 19 55:15 57:9,15 67:21

synopsis 83:14 88:22 93:3 94:3

system 76:1

systems 14:6 36:8

T

table 3:7

Tactical 30:8

takeaway 38:5

takes 41:23

taking 21:18 25:15 44:3 53:11, 20 57:15 71:20 75:24

talk 36:12 46:6,8,11 51:3 64:8 73:25 102:4 103:17

talked 50:17,18,19,20,24

talking 38:3 41:20 46:22 49:22 60:17 64:11 73:7 103:19

109:6,7

Tamara 22:15

Tara 20:15

target 58:4

targeting 55:8 70:14

tased 103:19 104:4

Task 19:13

taught 26:19 67:6

Taylor 22:12

TCRU 38:17 42:19

teach 6:25

team 11:19 12:22 19:9,14 27:13 29:9 32:7,20 43:24 44:10,13 73:18

teamed 70:17

tears 48:17

tech 13:24

technology 13:23,25 46:19 47:1,3,12 68:16 82:1 85:2

87:9 91:15

teeth 14:4

telegraph 69:23

telephone 39:20

temper 6:1

temperatures 106:10

temporary 52:17

tennis 29:4 107:8

Tenth 19:10

tenure 27:7

Terence 20:16

terms 21:2 42:17 50:5,15

61:14,15 76:24

terrible 34:7

Terry 56:14

tertiary 75:3

test 52:21 53:10,11,17,21 55:12 63:19,20,22 64:1

tested 30:10 107:22

testing 52:19 55:11 63:9

tests 53:22

text 38:25 39:11 59:16 63:14

texting 63:15

thankful 66:20

thankfully 78:5 106:13

thanking 10:13,24

That'll 106:2

theft 70:13,17

Theresa 10:1

thieves 70:14

thing 11:12 37:10 45:15 48:5 49:7 65:4 75:12 76:23 80:21 85:3 86:4 90:10 98:17 104:1,4 109:17

things 24:2,7 41:2 44:1 45:17 50:21 53:9,24 63:17,23 67:9 76:24 94:14,21 109:14,16 110:3.5

thinker 76:18

thinking 107:24

Thirlkill 20:14

thought 15:2 34:22 35:5 64:10,11,12

thoughts 35:9

thousands 101:19

threats 4:15

threes 41:1

threshold 105:11

throw 64:23

Thursday 32:22 99:25 100:6

ticket 56:20 75:14

tickets 69:3

tied 42:1 73:23

Tiffany 10:3

Tiktok 56:19

Tillerson 22:15

time 2:1,16 3:1,13 6:12 10:22 12:21 15:25 18:3 21:15 24:15 25:3 27:21 29:11,15 30:18 35:22,24 37:21 39:23 40:9 41:5,9 45:20,22 47:23 48:20 50:10 54:3 55:6,11 64:21 68:5 71:13 73:22 81:3 84:10,12 86:11 89:18 90:17 93:24 97:13 98:24 99:2 101:13 102:10 104:24 105:18 108:10 109:23

timeline 3:1

times 36:3,9 38:20 59:15 96:8 106:7

tip 39:8,13

tips 32:19

tired 44:25 49:7

today 6:20 7:2,9 9:24 10:14,25 12:16 13:10 15:5 16:21 17:2, 14,15,23 19:3 35:17 43:11 55:9

today's 3:16,23 16:10

told 65:5 103:15,16

tomorrow 81:10 86:18 90:24

tonight 17:24 18:6 29:7,19

46:15 108:1

tool 80:11 85:19 89:25

tools 24:18

tore 77:6

torn 103:9

total 41:9 52:13 53:3,7 54:21 56:1

touch 63:11

touched 79:25

track 38:10

traffic 30:18 38:6,7 68:2,16 69:2 71:1,5,24 75:15 95:2

tragedy 16:4

train 65:24 75:2

trained 73:16,20,24 75:3

training 24:6 32:17,20 61:5 65:23 73:17 74:16 75:1 80:7, 8,10 82:22 83:11,12 85:15,16, 18 88:4,19,20 89:21,22,24 92:10,25 93:1 96:19 97:1 98:25 100:13 110:4

transcript 76:13,15

transfer 14:9

Transit 19:9

transparency 15:12,17

transparently 44:8

transported 70:24

trap 36:7

traumatic 15:14

traverse 71:19

treatment 32:25 109:21

tremendous 13:5 28:8

trend 37:10

trending 36:24

trends 36:17

trial 47:11

trickle 76:19

trophy 33:15

trust 46:10,11 65:13

Trustees 13:17

truth 104:19

Tuesday 11:18

tuition- 14:21

tuition-free 14:21

tunes 6:9

turn 46:1,2 48:24 75:25 76:3

turned 32:10

turns 108:7

TV 39:1,9,14 98:10

Twelfth 31:25

two's 40:23

two-week 54:5

twos 41:18

type 47:20 59:20,23,24 74:1

types 40:24 41:2 58:14

Tyran 22:8

Tyrone 18:9

U

U.S. 82:23,24,25 88:5,6,7 92:11,12,13 99:1,10

ultimately 49:23

unarmed 15:22

undergo 5:11

undergoing 2:14

understand 25:13 40:8

understanding 51:11 78:13 79:3

undertake 5:13

underway 110:11

Underwood 10:3

unfinished 83:4 88:12 92:18

union 8:12 105:4 110:10,12

unions 97:5

unique 12:11 37:10

unit 2:21 19:10 72:3 75:6,18

110:16

united 50:12 102:24



university 12:13 57:6,7,12

units 32:18 56:12 78:6

67:3,5

unlike 40:17

unlocked 36:1,9

unnecessary 15:24 16:1 105:16 108:9

unnoticed 101:21 102:2

upcoming 3:11

update 30:3 33:7 84:6,11,12, 21 85:12 89:14,19 93:20,25

updated 26:20

updates 16:23 84:16

upset 48:10 104:5

uptake 71:7

usage 47:6

usual 101:25

utilizing 85:9

٧

vacancies 52:6,8,9,11 54:22, 23

Valerie 23:21

validity 80:2

Valrie 23:2

variety 13:21

vehicle 34:6 68:3 70:13 78:5

95:3

vehicles 30:19 33:17 42:23 68:15 70:24,25 71:3

Vela 22:9

Verdusco 20:12

Vernal 17:23 101:25

versa 77:25 78:23

versus 71:19 84:2 89:10 93:16

veteran 19:6

vice 12:23 27:17 77:25 78:23

Vice-chair 13:12 14:23 34:2 43:4 62:4,11 83:16,18 88:24 89:1 93:5.7

Vice-chairperson 3:15

Vicky 105:19

victim 30:25 31:2,24 32:2,4,12 72:12

victim's 32:5,8,9,11

victims 16:1

Victoria 101:16 104:11 105:23

victory 44:17

video 2:13,17,19,22 15:13,17 16:18 104:22 107:16

videos 2:16

view 68:19

village 45:15,18,23,24 46:4,14

violate 105:1

violated 102:10

violations 68:15 82:4 87:12 91:18

91.10

violence 4:15 27:14 72:4,5 74:11 102:25

violent 19:13,14 36:16,22

VIP 18:8

virtual 2:11

visionary 13:19

visit 3:6

vital 16:23

vocal 28:2

voice 102:22

volunteered 80:24,25 86:7,8

90:13,14

vote 24:25 25:2,16

voted 54:25

voting 107:20

W

wade 69:25

wading 69:24

wait 48:23

waiting 10:18 52:18

walk 53:16

walked 55:11 104:2

wanted 21:11 23:23 34:1 43:11 46:24 51:9 67:8

wanting 41:11

war 108:2,5

warmer 106:13

warrant 31:8

warrants 70:9,10

watching 7:10

water 76:1

Wayne 12:3,7,18 14:20 31:8, 20 32:14 79:2 100:3

ways 6:15 21:5 38:16,19 44:17 76:21

WC3 10:13 13:8 98:22

WC3D 13:6 57:4 58:5 66:25 67:8

WCCCD 12:23

WCCD 13:4

weapon 32:5 44:21 45:3 49:4

weapons 30:21 45:6

weather 106:14

webpage 100:18

website 14:16 39:14

Wednesday 32:15 83:23,24 89:6,7 93:12,13 96:21 100:10,

11

weed 108:7

week 7:20 41:9 43:14 50:4

53:21 55:6 57:22 58:7 79:16 81:25 87:7 91:13 94:5 105:3

weekly 82:1,11 87:8,18 91:14, 24

weeks 42:8,9 58:20 108:11

welcoming 35:14

west 27:16 44:12 67:14,16

Western 67:19

wheel 70:15

White 2:1,19 8:19,21,22,23,24 9:1,2,4,5,6,20,22 10:18,21 16:11 17:9,11,20 18:7,13,19, 21 20:10 21:6 22:4,25 25:4,9, 11,19,23 32:23 34:19,25 35:2, 12,18 36:14 37:4,20 38:16 39:1,17,19,24 40:2,12 41:13, 17 42:8,19 43:5,10,24 44:15 45:24 46:5,22 47:10,25 48:15 49:11,21 50:3,16 51:13,18 57:11 81:23 83:3 85:3,7,11 87:5 88:11 91:11 92:17 97:5 98:19 99:8 107:9

whitening 14:4

Whites 82:15 87:22 92:3

Whitfield 23:8

who've 43:25

whoever's 66:2,4

whooping 45:22,23

wife 103:12

Wilhelm 22:8

William 18:10

Willie 8:22,23 83:18 89:1 93:7

Wilson 23:8

winter 48:7

wisdom 7:2

withdrawn 52:15

withdrew 53:1

WJOB 56:20

woman 47:7

women 11:24 27:14 43:15 49:12 50:19 77:13 99:17 101:20 102:7

women's 56:7

wonderful 41:5 66:15 67:9 109:12

wondering 79:2

Wood 103:7

Woodward 100:14 105:17

words 7:3 11:6 28:25

work 5:23 16:7 21:4 27:25 44:4,9 74:7 75:5 77:13 78:8 95:8 96:25 109:23

worked 19:7,8 27:5,25 96:11

worker 72:11 73:14

workforce 14:10,11

working 12:24 33:10 35:23 37:1,2,3,4,5 39:9 45:12 72:4 84:4 85:1 89:12 93:18 95:5 97:6 105:25 110:16,19,20

workplace 4:16

works 27:21

world 5:19 6:20 102:19

worlds 5:10

worry 103:11

worship 6:25

wound 32:3

wounds 31:1,18

wrapping 75:12

write 34:1 64:24,25 69:3

writing 14:14

written 52:19 53:17,22 76:10, 14 94:20

wrong 63:3 105:15

wrongful 105:9,16

www.wcccd.edu. 14:16

Υ

Yakata 10:10

year 23:19 30:13,14,15,16,18 31:24 32:1,9 52:13 57:22 61:3,13 80:22 84:7,18,21 86:5 89:15 90:11 93:21 100:5

year-to-date 70:12,21

years 13:8 14:19,22 19:16 23:22 26:19 29:5,17 35:21,24 55:4 62:14,15 106:20 109:24

yesterday 57:7

yield 105:18

York 38:11

young 17:25 18:20,23 78:4 79:22 80:9 85:17 89:23 95:12 96:8 101:14,17,19 102:6,18, 21 103:10

youth 32:14 57:16,17 58:2 74:16,17 94:10,18,23 95:10

Ζ

zoom 2:18 3:21 7:10 10:9 18:11 96:22 97:10 100:17,19 101:4,7,12,15