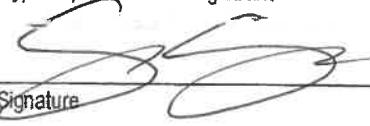


RECEIVED JAN 23 2026

CITY OF DETROIT
LOBBYIST REGISTRATION
 (PLEASE READ BOTH FRONT AND BACK COMPLETING THIS FORM)

1. REGISTRANT'S NAME (Only one person may register with this form) Angela Ayers		2. REGISTRANT'S ID NUMBER 2026-2				
3. BUSINESS ADDRESS (All mail will be sent to this address) Ford Motor Company 124 W. Allegan St., Suite #632, Lansing, MI 48933		4. TELEPHONE NUMBER(S) (248) 208-5646 ()				
5. TYPE OF LOBBYIST (Check all applicable boxes.)		<input type="checkbox"/> Registered lobbyist under Federal Law <input checked="" type="checkbox"/> Registered lobbyist under Michigan Law <input type="checkbox"/> Registered lobbyist in other states (name state(s)): _____ <input checked="" type="checkbox"/> A person anticipating expenditures of more than \$1,000 over the next twelve (12) months for lobbying all public officials <input checked="" type="checkbox"/> A person anticipating expenditures of more than \$250.00 over the next twelve (12) months for lobbying a single public official <small>(See definition of "lobbyist" on reverse)</small>				
6. NAME AND ADDRESS OF CLIENT(S) Ford Motor Company 1 American Rd Dearborn, MI 48126						
7. VERIFICATION I swear, or affirm, that: a) During one (1) year preceding this registration, I have not held the position of Mayor, member of the City Council, City Clerk, appointive officer, or any member of a board, commission or other voting body that is established by either branch of City government or by the 2012 Detroit City Charter or under the 1984 Detroit City Code, or been a City appointee or City employee, or an individual who provided services to the City pursuant to a personal services contract; and b) All reasonable diligence was used in preparation of this form, and the contents are true and accurate to the best of my knowledge.						
<p>Angela Ayers</p> <p>Type or print name of registrant</p> <p> Signature</p> <p>Subscribed and sworn to me this sworn to before me this <u>13th</u> day of <u>January</u>, <u>2026</u></p> <p><u>Julie Anne Antioch</u> Notary Public, Wayne County, Michigan My Commission Expires: <u>May 18, 2029</u></p> <div style="border: 1px solid black; padding: 5px; display: inline-block;"> Julie Anne Antioch Notary Public State of Michigan Wayne County My Commission Expires 5/18/2029 Acting in the County of Wayne </div>						
<p>FOR OFFICIAL USE ONLY:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 33%; padding: 5px;">DATE OF ANNUAL REGISTRATION 1 23 2026</td> <td style="width: 33%; padding: 5px;">THIS REGISTRATION IS VALID: From 1 23 2026 Month Day Year To 1 23 2027 Month Day Year</td> <td style="width: 33%; padding: 5px;">Amount of fee paid: \$125.00 Date of payment: 1/23/26</td> </tr> </table>				DATE OF ANNUAL REGISTRATION 1 23 2026	THIS REGISTRATION IS VALID: From 1 23 2026 Month Day Year To 1 23 2027 Month Day Year	Amount of fee paid: \$125.00 Date of payment: 1/23/26
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