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TO: Mark Schrupp, Executive Director  
Detroit-Wayne County Port Authority

FROM: David Whitaker, Director   
Legislative Policy Division Staff

DATE: March 14, 2025

RE: 2025-2026 Budget Analysis

Attached is our budget analysis regarding your agency's budget for the 2025-2026 Fiscal Year.

Please be prepared to respond to the issues/questions raised in our analysis during your scheduled hearing on **Monday, March 17, 2025, at 3:00 pm.** We would then appreciate a written response to the issues/questions at your earliest convenience before or after your budget hearing. Please forward a copy of your responses to the Council members, the City Clerk's Office, and the Legislative Policy Division.

Please contact us if you have any questions regarding our budget analysis.

Thank you for your cooperation in this matter.

DW:ic:sj

Attachments:  
Issues and Questions

cc: Councilmembers  
Auditor General's Office  
Jay Rising, Chief Financial Officer  
Tanya Stoudemire, Chief Deputy CFO Policy & Administration Director/Interim Budget Director  
Donnie Johnson, Deputy Budget Director  
Mark Schrupp, Group Executive-COO  
Anita Hoskins, Budget Analyst  
Andre Blair, Agency CFO  
Malik Washington, Mayor's Office

## **Detroit Wayne County Port Authority (DWCPA)**

FY 2025-2026 Budget Analysis by the Legislative Policy Division

### **Mission**

The Detroit/Wayne County Port Authority (the "Authority") was created by the Port Authority Act of 1978. The legislation enables the Authority to enter into contracts for the acquisition, improvement, enlargement, or extension of port facilities. The mission of the Authority is to plan, develop, and foster economic and recreational growth, through environmental stewardship, in promoting Detroit and southeast Michigan as an import and export freight transportation and distribution hub for the United States, Canada, and the world marketplace.

The City of Detroit's \$300,000 general fund contribution to the Detroit Wayne County Port Authority (DWCPA) is in the Non-Departmental budget for FY 2026, the same as the current fiscal year 2025.

### **Issues and Questions**

- 1) Please briefly explain the new expense initiatives DWCPA is planning to implement in FY 2026.
- 2) Please briefly explain the new capital funding requests DWCPA is planning to implement in FY 2026.
- 3) Please briefly explain the operational reform and savings proposals DWCPA is planning to implement in FY 2026.
- 4) Please briefly explain the new revenue initiatives/proposals DWCPA is planning to implement in FY 2026.
- 5) Please provide the number of budgeted positions for FY 2025 and FY 2026. Please provide the number of vacancies DWCPA had as of February 28, 2025.
  - a. Please briefly describe the difficulty of filling the vacancies.
  - b. Please briefly explain DWCPA's strategy to fill the vacant positions or why the positions will remain vacant.
- 6) Please provide DWCPA annual financial statements as of September 30, 2024.
- 7) Please provide DWCPA operational budget for FY 2025 and FY 2026. Please describe any new revenue generating activities or programs anticipated for FY 2025.
- 8) What are your projected performance metrics for the current fiscal year? What are your target metrics for FY 2026?
- 9) DWCPA manages the redevelopment for environmental remediation at the Ferrous Steel facility. In DWCPA's FY2023 annual audited report, the management claimed that the Ferrous Steel facility was expected to create over 150 jobs, excluding construction jobs.
  - a. As of February 28, 2025, how many jobs have been created?
  - b. What challenges do DWCPA face in balancing a clean environment with the creation of manufacturing jobs?
  - c. Please describe the strategy DWCPA plans to implement to address these challenges.
- 10) DWCPA is collaborating with Tunley Environmental and Southwest Detroit Environmental Vision to achieve the goal of net-zero emissions by 2040. Please provide a status update on the project outcomes and deliverables for the Port of Detroit Decarbonization and Air Quality Improvement initiative.

- 11) In 2022, DWCPA was awarded \$16 million by the Maritime Administration of the U.S. Department of Transportation for port infrastructure development at the Waterfront Petroleum Terminal in Detroit. However, no funds were disbursed in 2023, and construction commenced in 2024. Please describe:
  - a. Have DWCPA received any funds since FY 2023?
  - b. If yes, please provide the total funds received as of February 28, 2025.
  - c. If not, please explain how this lack of funding has impacted the port infrastructure development.
  
- 12) According to DWCPA's responses during the FY 2025 budget hearing, DWCPA is seeking a private partner and federal grant funding of \$10 million to acquire and upgrade an unused cargo dock along the Rouge River.
  - a. Please provide an update on the progress of this initiative.
  - b. How will the cargo dock be utilized to expand local businesses and generate revenues for DWCPA?
  - c. How many jobs are expected to be created as a result of the acquisition of the unused cargo dock?
  
- 13) Please provide an update on the partnership with EcoShips.
  - a. Has revenue been generated since starting?
  - b. If not, when is DWCPA expected to see a return?

**CITY OF DETROIT  
BUDGET DEVELOPMENT  
FINANCIAL DETAIL BY DEPARTMENT, FUND, APPROPRIATION, & COST CENTER - EXPENDITURES  
DEPARTMENT 35 - NON-DEPARTMENTAL**

Department # - Department Name						
Fund # - Fund Name		FY2025	FY2026	FY2027	FY2028	
Appropriation # - Appropriation Name		Adopted	Mayor Proposed	Forecast	Forecast	
Cost Center # - Cost Center Name					FY2029	
					Forecast	
<b>35 - Non-Departmental</b>		<b>198,484,062</b>	<b>248,249,628</b>	<b>209,566,662</b>	<b>218,915,212</b>	<b>229,392,010</b>
<b>1000 - General Fund</b>		<b>183,962,521</b>	<b>242,983,628</b>	<b>204,184,662</b>	<b>214,337,212</b>	<b>223,675,010</b>
<b>25350 - Board of Police Commissioners</b>		<b>4,581,541</b>	<b>4,046,753</b>	<b>4,117,038</b>	<b>4,188,675</b>	<b>4,261,690</b>
350002 - Board of Police Commissioners		4,581,541	4,046,753	4,117,038	4,188,675	4,261,690
<b>26350 - Cultural Institutions Support</b>		<b>6,586,000</b>	<b>5,100,000</b>	<b>5,151,000</b>	<b>5,202,510</b>	<b>5,254,535</b>
350093 - Detroit Historical Museum		1,000,000	1,000,000	1,010,000	1,020,100	1,030,301
350095 - Zoo Operations		2,436,000	1,200,000	1,212,000	1,224,120	1,236,361
350097 - Eastern Market Corporation		550,000	300,000	303,000	306,030	309,090
350290 - Charles H. Wright Museum of African American History		2,600,000	2,600,000	2,626,000	2,652,260	2,678,783
<b>26351 - Blight Remediation Projects.</b>		<b>10,500,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>7,000,000</b>	<b>9,000,000</b>
350014 - Land Bank Operations		10,500,000	5,000,000	5,000,000	7,000,000	9,000,000
<b>26352 - Solid Waste Services Support</b>		<b>3,388,315</b>	<b>17,074,650</b>	<b>19,274,014</b>	<b>20,137,415</b>	<b>21,011,862</b>
350079 - Solid Waste Contribution for Operations		3,388,315	17,074,650	19,274,014	20,137,415	21,011,862
<b>27350 - Special Services</b>		<b>1,633,775</b>	<b>1,564,640</b>	<b>1,583,469</b>	<b>1,602,652</b>	<b>1,622,196</b>
350370 - Project Clean Slate Operations		1,567,775	1,564,640	1,583,469	1,602,652	1,622,196
350372 - Reparations Task Force		66,000	-	-	-	-
<b>27351 - Transportation Services Support</b>		<b>90,726,203</b>	<b>111,044,567</b>	<b>108,600,642</b>	<b>110,184,735</b>	<b>111,797,854</b>
350040 - DTC Contribution for Operations		6,500,000	7,450,000	6,565,000	6,630,650	6,696,957
350080 - DDOT Contribution for Operations		78,523,185	97,906,791	96,290,988	97,751,985	99,240,777
350081 - DDoT Contribution for Legacy Debt		1,363,410	1,346,476	1,359,941	1,373,540	1,387,275
350090 - Airport Contribution for Operations		4,039,608	4,041,300	4,081,713	4,122,530	4,163,755
350140 - Detroit Port Authority		300,000	300,000	303,000	306,030	309,090
<b>27352 - Community Programs Support</b>		<b>1,000,000</b>	<b>500,000</b>	<b>505,000</b>	<b>510,050</b>	<b>515,151</b>
350230 - Childhood Education & Enrichment Support		1,000,000	500,000	505,000	510,050	515,151
<b>28351 - Board of Ethics</b>		<b>682,960</b>	<b>591,195</b>	<b>601,233</b>	<b>611,458</b>	<b>621,874</b>
350165 - Board of Ethics		682,960	591,195	601,233	611,458	621,874