

FY 2021-22 Financial Report

For the 7 Months ended January 31, 2022

Office of the Chief Financial Officer

Submitted on March 15, 2022

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Executive Summary

- On March 7, 2022, the Mayor presented his Proposed FY2023 Budget and FY2023-2026 Four-Year Financial Plan to the City Council. The budget adds \$90 million to the Retiree Protection Fund and \$30.7 million to the Rainy-Day Fund. Recurring spending is balanced with recurring revenues over four years, and one-time resources are only used for one-time needs.
- Moody's Investors Service has upgraded the City of Detroit's credit rating to Ba2 with a "positive" outlook in a report issued on March 9th, a move the ratings agency said reflects the improving and strengthening of the City's financial position. The announcement comes days after Mayor Mike Duggan presented his recommended 8th consecutive balanced budget to City Council.
- S&P Global Ratings raised its rating on Detroit's unlimited-tax general obligation (GO) debt to 'BB' from 'BB-' on March 14th. The outlook is positive. The upgrade reflects Detroit's growing revenues and improved budget position, sustained reserves, and overall increasing flexibility with substantial federal funds and a bolstered Retiree Protection Fund (RPF).
- City Council budget hearings will occur throughout March and early April. The City must transmit the approved Four-Year Financial Plan to the Financial Review Commission by May 7.



Monthly Budget v. Monthly Actual – General Fund (Unaudited)

				MONTHLY A	NALY	sis					
(\$ in millions)	В	UDGET	ACTUAL + ADJUSTMENTS					VARIANCE (BUDGET VS. ACTUAL)			
MAJOR CLASSIFICATIONS	J	ANUARY 2021		ACTUAL	ADJ	USTMENTS		TOTAL			
Α		В		C		D		E = C + D		(\$) F = E-B	% G = (F/B)
REVENUE:											
Municipal Income Tax	\$	21.4	\$	34.7	\$	-	\$	34.7	\$	13.3	62.1%
Property Taxes		25.3		25.1		-		25.1		(0.2)	(0.8%)
Wagering Taxes		15.7		18.0		-		18.0		2.3	14.6%
Utility Users' Tax		2.4		2.9		-		2.9		0.5	20.8%
State Revenue Sharing		-		30.9		-		30.9		30.9	-
Other Revenues		14.3		20.7		-		20.7		6.4	44.8%
Sub-Total	\$	79.1	\$	132.3	\$	-	\$	132.3	\$	53.2	67.3%
Use of Fund Balance		16.6		-		16.6		16.6		-	-
Balance Forward Appropriations		2.3		-		2.3		2.3		-	-
Transfers from Other Funds		-		-		-		-		-	-
TOTAL (H)	\$	98.0	\$	132.3	\$	18.9	\$	151.2	\$	53.2	54.3%
EXPENDITURES:											
Salary and Wages (Incl. Overtime)	\$	(35.3)	\$	(36.8)	\$	-	\$	(36.8)	\$	(1.5)	(4.2%)
Employee Benefits		(10.8)		(10.7)		-		(10.7)		0.1	0.9%
Legacy Pension Payments		-		-		-		-		-	-
Retiree Protection Fund		-		-		-		-		-	-
Debt Service		-		-		-		-	1	-	-
Other Expenses		(29.1)		(18.2)		(4.2)		(22.4)	1	6.7	23.0%
TOTAL (I)	\$	(75.2)	\$	(65.7)	\$	(4.2)	\$	(69.9)	\$	5.3	7.0%
VARIANCE (J=H+I)	\$	22.8	\$	66.6	\$	14.7	\$	81.3	\$	58.5	(256.9%)

Note: Represents Fund 1000 only. The December State Revenue Sharing payment was received and recorded on January 3, 2022. Other Expenses Adjustments include prorated share of budgeted \$50 million Budget Reserve Fund deposit (funds are reserved not expensed).

YTD Budget v. YTD Actual – General Fund (Unaudited)

	YTD ANALYSIS										
(\$ in millions)	B	UDGET	ACTUAL + ADJUSTMENTS					VARIANCE (BUDGET VS. ACTUAL)			
MAJOR CLASSIFICATIONS	т	YEAR O DATE	ACTUAL ADJUSTMENTS TOTAL								
Α		В		C		D		E = C + D		(\$) F = E-B	% G = (F/B)
REVENUE:											
Municipal Income Tax	\$	139.6	\$	173.4	\$	-	\$	173.4	\$	33.8	24.2%
Property Taxes		91.5		93.4		-		93.4		1.9	2.1%
Wagering Taxes		91.7		174.9		-		174.9		83.2	90.7%
Utility Users' Tax		16.6		15.9		-		15.9		(0.7)	(4.2%)
State Revenue Sharing		67.5		74.8		-		74.8		7.3	10.8%
Other Revenues		108.1		107.1		-		107.1		(1.0)	(0.9%)
Sub-Total	\$	515.0	\$	639.5	\$	-	\$	639.5	\$	124.5	24.2%
Use of Fund Balance		116.0		-		116.0		116.0	-	-	_
Balance Forward Appropriations		16.2		-		16.2		16.2		-	-
Transfers from Other Funds		-		-		-		-		-	-
TOTAL (H)	\$	647.1	\$	639.5	\$	132.1	\$	771.6	\$	124.5	19.2%
EXPENDITURES:											
Salary and Wages (Incl. Overtime)	\$	(262.3)	\$	(277.2)	\$	-	\$	(277.2)	\$	(14.9)	(5.7%)
Employee Benefits		(81.3)		(71.2)		-		(71.2)		10.1	12.4%
Legacy Pension Payments		-		-		-		-		-	-
Retiree Protection Fund		(135.0)		(135.0)		-		(135.0)		-	-
Debt Service		(65.4)		(65.4)		-		(65.4)		-	-
Other Expenses		(239.7)		(138.6)		(52.2)		(190.8)		48.9	20.4%
TOTAL (I)	\$	(783.7)	\$	(687.4)	\$	(52.2)	\$	(739.6)	\$	44.1	5.6%
VARIANCE (J=H+I)	\$	(136.6)	\$	(47.9)	\$	79.9	\$	32.0	\$	168.6	123.4%



Note: Represents Fund 1000 only. For Other Expenses, the actuals do not include outstanding encumbrances for goods and services yet to be received as of January.

Other Expenses Adjustments include pro-rated share of budgeted \$50 million Budget Reserve Fund deposit (funds are reserved not expensed) and the entire \$23 million PLD Decommissioning reserve balance forward.

Annualized Projection vs. Budget – General Fund

ANNUAL ANALYSIS										
(\$ in millions)		BUDGET	PI	ROJECTION	VARIANCE (BUDGET VS. PROJECTION)					
		ANNUAL		ANNUAL	ANNUAL					
MAJOR CLASSIFICATIONS	1	AMENDED	E	STIMATED		ESTIM	ATED			
Α		В		C	(\$]) D = C-B	% E = (D/B)			
REVENUE:										
Municipal Income Tax	\$	295.6	\$	295.1	\$	(0.5)	(0.2%)			
Property Taxes		113.4		119.6		6.2	5.5%			
Wagering Taxes		169.8		289.4		119.6	70.4%			
Utility Users' Tax		28.4		33.3		4.9	17.3%			
State Revenue Sharing		202.5		200.9		(1.6)	(0.8%)			
Other Revenues		185.4		198.4		13.0	7.0%			
Sub-Total	\$	995.1	\$	1,136.7	\$	141.6	14.2%			
Use of Fund Balance		198.8		146.0		(52.8)	(26.6%)			
Balance Forward Appropriations		27.7		27.7		-	-			
Transfers from Other Funds		-		-		-	-			
TOTAL (F)	\$	1,221.6	\$	1,310.4	\$	88.8	7.3%			
EXPENDITURES:										
Salary and Wages (Incl. Overtime)	Ś	(458.7)	\$	(503.2)	\$	(44.5)	(9.7%)			
Employee Benefits		(160.4)		(160.4)		-	-			
Legacy Pension Payments		(18.7)		(18.7)		-	-			
Retiree Protection Fund		(135.0)		(135.0)		-	-			
Debt Service		(85.1)		(85.1)		-	-			
Other Expenses		(363.7)		(367.0)		(3.3)	(0.9%)			
TOTAL (G)	\$	(1,221.6)	\$	(1,269.4)	\$	(47.8)	(3.9%)			
VARIANCE (H=F+G)	\$	-	\$	41.0	\$	41.0	-			

Note: Represents Fund 1000 only. Use of Fund Balance in annual amended budget represents appropriations City Council has approved for the FY 2021-2022 Budget, as amended, through January 2022.

Projected annual revenues are based on the February 2022 Revenue Estimating Conference. Projected Use of Fund Balance includes previous appropriations approved by City Council, plus another \$7.2 million in supplemental appropriations submitted to City Council for approval on March 4, 2022, less amounts not anticipated to be needed for operations.

Expense projections include additional personnel expenses assuming vacancies are filled and higher overtime costs, the spend down of balance forward appropriations and all other budgeted expenses, plus the \$7.2 million in proposed supplemental appropriations referenced above.

YTD Budget Amendments – General Fund

Department	Reason for Amendment	Resources	Expenditures
Y 2021-2022 Adopted Budget		\$ 1,138,413,354	\$1,138,413,354
Jse of Prior Year Fund Balance			
Non-Departmental	June 2021 Rain Event Disaster Response	5,000,000	5,000,000
Non-Departmental	Cultural Institutions Support - Detroit Historical Museum	500,000	500,000
Non-Departmental	Retiree Protection Fund	50,000,000	50,000,000
·	Total	55,500,000	55,500,000
Balance Forward Appropriations (F	Y21 to FY22)		
General Services (Recreation)	Pistons Basketball	571,733	571,733
General Services	Wayne County Parks Millage - FY18/19	294,496	294,49
General Services	Wayne County Parks Millage - FY19/20	262,756	262,75
CRIO	Homegrown Detroit	1,807,008	1,807,008
Housing and Revitalization	Neighborhood Improvement Fund	1,000,000	1,000,000
Police	Public Act 302 - Training Fund	793,879	793,879
Non-Departmental	PLD Decommissioning	23,000,000	23,000,000
	Total	27,729,872	27,729,872
Budget Amendments - Additional I	Resources		
	Total	-	
	10001		
Fransfers		-	
	Total	-	-
FY 2021-2022 Amended Budget		\$ 1,221,643,226	\$1,221,643,226

Note: Represents Fund 1000 only.

Employee Count Monitoring

Notes:

* The December 2021 headcount for Fire has been corrected from 1,126 in last month's report to 1,146.

 (1), (2) Actuals are the headcount of all active employees at month-end. The Budgeted positions have been adjusted to convert full-time equivalents to headcount and to reflect position amendments approved mid-year.
(3) Includes Auditor General, Inspector General, Zoning, City Council, Ombudsperson, City Clerk, and Elections.
(4) Includes Civil Rights Inclusion & Opportunity, Appeals and Hearings, Public Lighting, Demolition, and Non-Departmental

(5) Includes Public Works, General Services, and Elections.

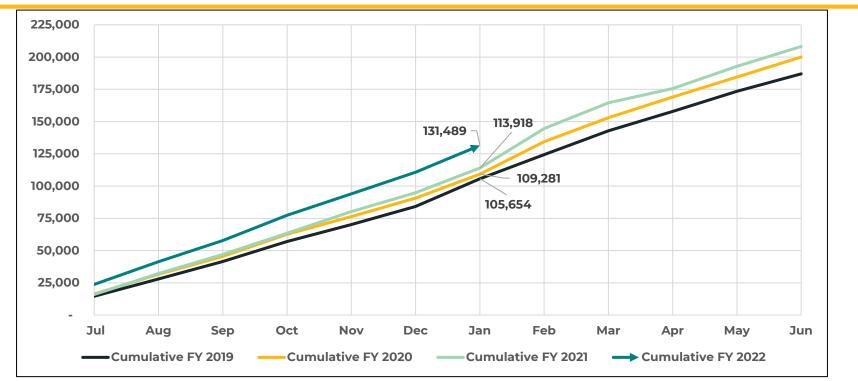
	MONTH-OVER-MONTH ACTUAL ⁽¹⁾ BI				BUDGET VS. ACTUAL			
	Actual December 2021	Actual Janaury 2022	Change Dec. 2021 vs. Jan. 2022	Adjusted Budget FY 2022 ⁽²⁾	Variance (Under)/Over Budget vs. January 2022			
Public Safety								
Police	3,102	3,082	(20)	3,437	(355)	(10%)		
Fire	1,146 *	1,126	(20)	1,276	(150)	(12%)		
Total Public Safety	4,248	4,208	(40)	4,713	(505)	(11%)		
Non-Public Safety								
Office of the Chief Financial Officer	378	375	(3)	444	(69)			
Public Works - Full Time	317	324	7	491	(167)			
Health	146	142	(4)	179	(37)			
Human Resources	94	94	0	107	(13)			
Housing and Revitalization	126	125	(1)	143	(18)			
Innovation and Technology	123	126	3	148	(22)			
Law	112	114	2	127	(13)			
Mayor's Office	81	81	0	83	(2)			
Municipal Parking	58	59	1	99	(40)			
Planning and Development	32	31	(1)	42	(11)			
General Services - Full Time	465	464	(1)	600	(136)			
Legislative ⁽³⁾	213	220	7	253	(33)			
36th District Court	312	312	0	325	(13)			
Other ⁽⁴⁾	210	207	(3)	243	(36)			
Total Non-Public Safety	2,667	2,674	7	3,284	(610)	(19%)		
Total General City-Full Time	6,915	6,882	(33)	7,997	(1,115)	(14%)		
Seasonal / Part Time ⁽⁵⁾	87	72	(15)	583	(511)	(88%)		
ARPA / COVID Response	113	141	28	181	(40)	(22%)		
Enterprise								
Airport	4	4	0	4	0			
BSEED	271	268	(3)	304	(36)			
Transportation	614	592	(22)	941	(349)			
Water and Sewerage	505	495	(10)	659	(164)			
Library	203	202	(1)	370	(168)			
Total Enterprise	1,597	1,561	(36)	2,278	(717)	(31%)		
Total City	8,712	8,656	(56)	11,039	(2,383)	(22%)		
	1			1				

Income Tax - Collections

Fiscal Years 2021 - 2022	FY22 YTD	FY21 YTD
Income Tax Collections	January 2022	January 2021
Withholding	\$176,164,820	\$161,667,073
Individual	13,931,693	15,787,551
Corporate	22,049,666	12,234,060
Partnerships	3,298,842	2,217,812
Total Collections	\$215,445,021	\$191,906,496
Refunds claimed, disbursed and accrued	(42,093,746)	(50,329,361)
Collections Net of Refunds/Disbursements	<u> </u>	\$ 141,577,135
Note: The accrued liability for refunds is \$40.8M at January 31 st .		



Income Tax – Number of Withholding Returns



*The large variance in the number of returns and refunds at the beginning of the fiscal year is due to the extension of tax year 2019 filing deadline from April 15, 2020 to July 15, 2020. The tax year 2020 filing date was extended to May 17, 2021 which has created a delay in the receipt of tax year 2020 returns and refunds.



Development and Grants

Active Grants and Donations as of January 31, 2022 (\$ in millions)

	Amount Awarded – City ⁽¹⁾	Amount Awarded – Partners ⁽²⁾
Total Active	\$2,280.6	\$343.3
Net Change from last month ⁽³⁾	-\$0.1	-\$0.7

New Funds – January 1 to March 4, 2022 (\$ in millions)

	Amount Awarded
Documented	\$15.0
Committed ⁽⁴⁾	\$4.4
Total New Funding (Overall Funds Raised)	\$19.4
COVID-19 Documented	\$O
COVID-19 Committed	\$0
COVID-19 Overall Funds Raised ⁽⁵⁾	\$0

(1) Reflects public and private funds directly to City departments.

(2) Reflects public and private funds for City projects via fiduciaries, and to third-party partners and agencies for projects prioritized by the City for which the OCFO-Office of Development and Grants has provided active support.

(3) The most significant new award in January was the Michigan Indigent Defense Commission Grant, in the amount of \$2,498,652, awarded to the Law Department.

(4) Reflects verbal and informal commitments for which formal agreements have not yet been finalized.

(5)Reflects documented and committed funds raised for COVID-19 response efforts by the City and its partners.



Development and Grants

New Funds (Total) – January 1 to March 4, 2022 – By Priority Category

Priority Category	Documented	Committed	Total
American Rescue Plan Act			
Administration/General Services	\$ 2,553,652	\$ 1,321,999	\$ 3,875,651
Community/Culture	\$ 50,000		\$ 50,000
Economic Development			
Health	\$ 3,680,010		\$ 3,680,010
Housing	\$ 2,000,000		\$ 2,000,000
Infrastructure			
Parks and Recreation	\$ 1,720,000	\$ 300,000	\$ 2,020,000
Planning			
Public Safety	\$ 1,273,777		\$ 1,273,777
Technology/Education			
Transportation	\$ 1,704,683	\$ 2,753,920	\$ 4,458,603
Workforce	\$ 2,000,000		\$ 2,000,000
Grand Total	\$ 14,982,122	\$ 4,375,919	\$ 19,358,041



Development and Grants

New Funds and City Leverage ⁽¹⁾ – January 1 to March 4, 2022 – By Priority Category									
Priority Category	Total Funds		City Leve	erage ⁽¹⁾					
American Rescue Plan Act									
Administration/General Services	\$	3,875,651	\$	1,260,791					
Community/Culture	\$	50,000							
Economic Development			\$	59,000,000 ⁽²⁾					
Health	\$	3,680,010							
Housing ⁽³⁾	\$	2,000,000							
Infrastructure									
Parks and Recreation	\$	2,020,000	\$	200,000					
Planning									
Public Safety	\$	1,273,777							
Technology/Education									
Transportation	\$	4,458,603	\$	1,600,783					
Workforce	\$	2,000,000	\$	17,040,200(4)					
Grand Total	\$	19,358,041	\$	79,101,774					

(1) Leverage includes both match and parallel investment by the City that help make the case to external funders to co-invest.

(2) Included here is \$59M for the Strategic Neighborhood Fund, which has leveraged all SNF funding to date which includes funds raised between 2018-2020.

(3) There is an additional \$50M in HUD funding allocated to the Affordable Housing Leverage Fund that has been critical to securing these commitments.

(4) This Leverage includes \$15,040,200 for the People Plan and \$2M in leverage for GDYT.



Cash Position

Note: This schedule reports total City of Detroit (excludes DSWD) cash in the bank at January 31, 2022 and differences between the General Ledger and bank balance are shown as reconciling items. This report does not represent cash available for spending, and liabilities and fund balance must be considered when determining excess cash.

* HUD 108 Sugar Hill Reserve amount

(in millions)					Jan	uary 2022	P	rior Year
	Un	restricted	Re	estricted		Total		nuary 2021
Bank Balance	\$	1,356.2 1.2	\$	793.3	\$	2,149.5 1.2	\$	1,406.4 4.6
Plus/minus: Reconciling items Reconciled Bank Balance	\$	1,357.4	\$	793.3	\$		\$	
Reconciled Bank Balance	Ş	1,357.4	Ş	/93.3	Ş	2,150.7	Ş	1,411.0
General Ledger Cash Balances								
General Fund								
General Accounts	\$	388.7	\$	52.5	\$	441.1	\$	268.1
Risk Management/Self Insurance		47.1		9.6		56.7		25.0
Quality of Life Fund		3.4		1.8		5.2		12.0
Retiree Protection Trust Fund		-		369.3		369.3		236.0
A/P and Payroll Clearing		7.1		-		7.1		19.7
Other Governmental Funds								
Capital Projects	\$	5.7	\$	291.15	\$	296.8		163.3
Street Fund		97.9		0.0		97.9		109.8
*Grants		67.2		5.8		73.1		58.3
Covid 19		-		-		-		145.9
ARPA		415.0		-		415.0		-
Solid Waste Management Fund		27.2		-		27.2		46.5
Debt Service		-		63.1		63.1		78.1
Gordie Howe Bridge Fund		12.2		-		12.2		2.8
Other		32.0		-		32.0		16.7
Enterprise Funds								
Enterprise Funds	\$	13.1		-	\$	13.1	\$	25.6
Fiduciary Funds								
Undistributed Property Taxes	\$	151.0		-	\$	151.0	\$	134.6
Fire Insurance Escrow		11.4		-		11.4		10.6
Other		56.2		-		56.2		40.6
Component Units								
Component Units	\$	22.2		-	\$	22.2	\$	17.4
Total General Ledger Cash Balance	\$	1,357.4	\$	793.3	\$	2,150.7	\$	1,411.0



Operating Cash Activity: YTD Actual vs. Forecast and 12 Month Forecast

	FY21 YTD		FY22 YTD				Jan Feb		Mar	Apr	N	Мау	June	July		ug 2022 -	
In millions	July to Jar	۱	July to Jan	July to Jan	July to Jan		2022		2022	2022	2022	2	2022	2022	2022		Jan 2023
	Actual		Actual	Forecast	Variance		Actual		Forecast	Forecast	Forecast	Foi	recast	Forecast	Forecast		Forecast
Beginning Common Cash Pool	\$ 564	.2	\$ 1,009.6	\$-	\$-	!	\$ 965.7	\$	1,087.7	\$ 1,066.8	\$ 1,056.	\$	1,047.5	\$ 1,011.6	\$ 1,455.8	\$	1,338.3
Sources of Cash																	
Income Taxes	169	.5	190.5	183.5	7.0		41.5		19.5	23.2	23.	;	18.6	22.8	21.5	5	146.2
Property Taxes	514	.1	543.9	539.4	4.6		151.1		12.2	3.2	3.		5.9	48.0	38.2		493.7
Revenue Sharing	62	.5	92.9	90.5	2.4		24.5		34.0	-	34.0		-	34.0	-		92.4
Wagering Taxes	61	.0	209.2	199.5	9.7		21.8		13.8	10.6	7.	1	13.4	13.4	23.0		203.4
Utility Users Taxes	13	.2	16.0	13.1	2.8		2.9		3.2	3.7	2.	,	3.3	2.3	2.4	÷	11.8
Other Receipts	340	.3	187.9	187.2	0.8		22.4		30.2	33.1	26.	:	32.9	440.9	27.6	5	251.1
Net Interpool transfers	237	1.1	277.2	277.8	(0.6)		62.2		25.6	42.3	23.	;	23.6	63.0	6.2	2	171.3
Bond Proceeds	27	.8	53.0	52.2	0.9		5.0		4.2	35.4	0.1	'	1.5	8.7	1.5	7	26.9
Transfers from Budget Reserve Fund	-		-	-	-		-		-	-	-		-	-	-		-
Total Sources of Cash	\$ 1,425	.5	\$ 1,570.6	\$ 1,543.2	\$ 27.4		\$ 331.5	\$	142.8	\$ 151.5	\$ 121.0)\$	99.3	\$ 633.1	\$ 120.5	5\$	1,396.8
Uses of Cash																	
Wages and Benefits	(414	.2)	(438.3)	(438.8)	0.5		(61.9)		(52.3)	(55.7)	(55.4	.)	(44.8)	(58.4)	(54.7	7)	(322.2)
Pension Contribution	(41	.0)	(58.5)	(59.5)	1.0		(11.1)		(2.9)	(2.6)	(10.)	(2.2)	(6.1)	(9.3	5)	(23.5)
Debt Service	(9	.8)	(15.4)	(14.9)	(0.6)		0.0		0.0	(8.7)	0.0		0.0	0.0	(5.	1)	(9.8)
Property Tax Distribution	(268	.4)	(190.1)	(190.6)	0.4		(65.8)		(54.9)	(3.2)	(0.0))	(1.4)	(55.5)	(5.6	5)	(260.1)
TIF Distribution	(30	.7)	(26.6)	(29.7)	3.1		0.0		0.0	0.0	0.0		(29.6)	(0.3)	0.0		(29.1)
Other Disbursements	(579	.6)	(628.6)	(635.9)	7.3		(70.7)		(53.6)	(92.0)	(64.	1)	(57.0)	(68.6)	(73.3	5)	(501.9)
Transfers to Retiree Protection Fund	(50	.0)	(135.0)	(135.0)	0.0		0.0		0.0	0.0	0.0		0.0	0.0	(90.0))	0.0
Total Uses of Cash	\$ (1,393	.6)	\$ (1,492.5)	\$ (1,504.3)	\$ 11.8		\$ (209.5)	\$	(163.7)	\$ (162.2)	\$ (129.	5)\$	(135.1)	\$ (188.9)	\$ (238.)	1)\$	(1,146.6)
Net Cash Flow	\$ 31	.9	\$ 78.1	\$ 38.9	\$ 39.2	-	\$ 121.9	\$	(20.9)	\$ (10.7)	\$ (8.	5)\$	(35.8)	\$ 444.2	\$ (117.5	5)\$	250.2
Ending Common Cash Pool	\$ 596	5.1	\$ 1,087.7	\$-	\$-		\$ 1,087.7	\$	1,066.8	\$ 1,056.1	\$ 1,047.	5 \$	1,011.6	\$ 1,455.8	\$ 1,338.3	\$	1,588.5
Budget Reserve Fund	\$ 107	.0	\$ 107.0	\$ 107.0	\$ -		\$ 107.0	\$	107.0	\$ 107.0	\$ 107.0) <u>\$</u>	107.0	\$ 107.0	\$ 107.0) \$	138.0
			+ 10/10	+ 10/10	T			-		+ 10710	+ 10/1	- -		+ 10/10	+ 10710	•	



Accounts Payable and Supplier Payments

Accounts Payable (AP) as of Ja	n-22	
Total AP (Dec-21)	\$	34.2
Plus: Jan-22 invoices processed	\$	124.7
Less: Jan-22 Payments made	\$	(122.0)
Total AP month end (Jan-22)	\$	36.9
Less: Invoices on hold ⁽¹⁾	\$	(16.7)
Total AP not on Validation hold (Jan-22)	\$	20.2
Less: Installments/Retainage Invoices ⁽²⁾	\$	(2.8)
Net AP not on hold	\$	17.4

AP Aging

(excluding invoices on hold)

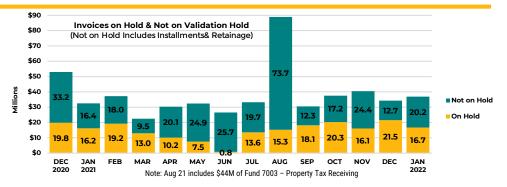
					Days Past Due						
	Net AP		Cu	irrent		1-30	2	51-60	61+		
Jan-22. Total		17.4	\$	10.2	\$	2.7	\$	3.9	\$	0.6	
% of total		100%		59%		16%		22%		3%	
Change vs. Dec-21	\$	7.5	\$	3.5	\$	1.0	\$	<i>3.2</i>	\$	(0.2)	
Total Count of Invoices		1654		950		278		191		235	
% of total		100%		57%		17%		12%		14%	
Change vs. Dec-21		404		183		54		78		89	
Dec-21. Total		9.9	\$	6.7	\$	1.7	\$	0.7	\$	0.8	
% of total		100%		68%		17%		7%		8%	
Total Count of Invoices		1250		767		224		113		146	
% of total		100%		61%		18%		9%		12%	

Notes:

(1) Invoices with system holds are pending validation. Some reasons include: pending receipt, does

(2) Invoices on retainage are on hold until the supplier satifies all contract obligations

All invoices are processed and aged based on the invoice date



Supplier Payment Metric - Phase 1

