



8 Mile and Woodward Interlocal Cost-Share Agreement: Exhibit 1

MEMORANDUM OF UNDERSTANDING AND PROJECT DESCRIPTION

By and Between:

the **City of Detroit**, a Michigan Municipal Corporation; the **City of Ferndale**, a Michigan Municipal Corporation; and the **8 Mile Boulevard Association**, a 501(c)(3) Nonprofit Organization

For the purposes of:

Planning, managing, and executing a Partnership project to bring Physical Improvements and Human Services Support to the intersection of Eight Mile Road and Woodward Avenue.

OVERVIEW

The Cities of Detroit and Ferndale (hereafter referred to as the “Local Communities”) desire to work jointly, through the 8 Mile Boulevard Association (8MBA), on an improvement project (the “Project”) consisting of Physical Improvements (“Component 1”) and Human Services Support (“Component 2”) at the intersection of 8 Mile Road and Woodward Avenue (hereafter referred to as the “Intersection”). This MOU serves as a reference for the overall scope of work for the Project, to supplement agreements between the Local Communities.

COMMITMENT OF THE LOCAL COMMUNITIES

This MOU (the “MOU”) was the initial organizing document for the Project and represents a commitment by the administrations of the mayors of Detroit and Ferndale, subject where required to the approval of the city councils of the Local Communities, to provide funding, oversight, and technical assistance for work to be executed by 8MBA staff in support of the Intersection and the Local Communities as outlined in the scope of work contained herein. Through this MOU, the Local Communities authorize 8MBA to act on their behalf in executing the Scope of Work under oversight of Local Communities’ staff.

PROJECT DESCRIPTION

Residents near this intersection and within the jurisdictions of the Local Communities have grown increasingly concerned and frustrated about the conditions of the Intersection and demand that the Local Communities act to definitively resolve the physical conditions of public health and safety at the Intersection. The Local Communities attempted not only to address these conditions but also the challenges faced by persons who persistently live at or near the Intersection and have come to rely on the Intersection as shelter and/or a source of income via panhandling. Efforts to-date have been unable to definitively halt the aggregation of trash, debris, and human waste at the Intersection, nor fully address the drivers of persistent homelessness and panhandling at the Intersection. As such, the Project aims to build on past work in two components: *Component 1: Physical Improvements* and *Component 2: Human Services Support*.

The Project builds on work completed by 8MBA and the Local Communities:

- Public Request for Proposals to Recruit a qualified team to design and build Physical Improvements.
- Public Request for Proposals to Recruit and Select a Case Management team to lead engagement of the persons at the Intersection and facilitate service referral and provision of assistance.
- Development of project plans outlining goals and deliverables for both components (outlined herein).

The Project work is organized under three Project Goals that serve both components:

GOAL 1: Physical Improvements to the Intersection

Design and build a public space intervention at the Intersection which prevents concentrations of trash, debris, and human waste while preserving safe, inviting access for all. This effort will formally establish a branded, artistic and lighted “front door” welcome to the cities of Detroit and Ferndale. Additionally, this will allow the environment under the bridge to be welcoming and safe for all users.

GOAL 2: Establish a long-term agreement and commitment on maintenance of improvements

Following the current model of MDOT-City Partnership where staff contacts and funding are provided for the maintenance of rights-of-way on state trunk lines, including 8 Mile Road and Woodward Avenue, develop and execute a joint agreement between Detroit, Ferndale, and MDOT to ensure continued maintenance of the Intersection and public space intervention, designating key staff contacts and funding.

GOAL 3: Establish a plan for improving human services outcomes

Working through the existing network of local and regional service providers, and guided by their expertise as well as insights from the target population, develop and execute a joint agreement between Detroit and Ferndale to collectively commit staff resources to the pursuit of long-term positive outcomes, in partnership with appropriate agencies and organizations, relative to the chronic homelessness and panhandling at the Intersection.

SCOPE OF WORK

The Local Communities propose to provide supervisory oversight and technical assistance to 8MBA staff, who would be tasked with the execution of project deliverables and administration of project funding.

Project Team and Budget

8MBA Operations Manager Patty Rudd will serve as the project manager with technical support and budgetary oversight from the Local Communities; David Walker, representing Detroit and Jordan Twardy, representing Ferndale (working in concert with other staff). The Local Communities will jointly determine the project budget and amount of funds to be allocated from each city as well as philanthropic contributions secured by the Local Communities. Where appropriate, funds will be distributed to 8MBA for deposit and disbursement for the payment of invoices related to project expenses upon Local Communities’ review and approval.

The Local Communities propose to fund the project based on availability of funds along with any restrictions attached to those funds. Detroit does not have funding available for capital improvement, but has dollars available for human services. Ferndale’s funding is thus proposed to fund primarily physical improvements, conditioned upon delivery of human service supports to the satisfaction of the City of Ferndale. The Local Communities will actively fundraise to enhance the following preliminary budget and allocate additional funds as secured.



Component	Amount	Source(s)/Notes
Physical Improvements	\$ 100K	Ferndale – reprogramming of existing funds via cancellation/deferment of projects and other expenses, including \$45K in Federal CDBG dollars.
	\$ 50K+	Target for additional philanthropic/corporate contributions to the project.
Human Services	\$ 100K	Detroit – reprogramming of Federal CDBG dollars to support Case Mgmt.
	\$ 50K+	Value of in-kind or actual services anticipated via existing service providers following case mgmt. findings, as well as targeted philanthropic contributions.
	\$ 5K	Ferndale – general funds to provide daily needs support via the HandUP program.

Project Activities and Schedule

8MBA will coordinate the following activities with Local Communities oversight. 8MBA will develop and maintain schedules, separate from this document, for all activities that are shared with all parties, and aligned with all agreements associated with the project components (Human Services and Physical Improvements).

GOAL 1: Physical Improvements to the Intersection

1. Facilitate the development, and execution of a Design Build Contract between 8MBA and The People of Detroit, LLC (or other entity/entities if required) and oversee said contract to ensure successful development and installation of improvements on time and within budget available, managing administrative functions and reporting progress to the Local Communities.
2. Plan and execute all logistics and follow up for community input meetings with residents of neighborhoods impacted by the Intersection as directed by the Local Communities.

GOAL 2: Establish a long-term agreement and commitment on maintenance of improvements

1. Obtain cost estimates for maintenance, insurance, and any other necessities for the annual maintenance of the Intersection and installed improvements to the satisfaction of the project team.
2. Facilitate the development and approval of a Memorandum of Understanding between Detroit, Ferndale, and MDOT for the ongoing maintenance of the Intersection improvements. The MOU should contain:
 - a. Name, Title, Department and Contact Information for primary staff person responsible for sustaining the commitments in the MOU. This staff should be a direct report to chief organizational official (e.g. mayor, City Manager, MDOT Director).
 - b. Recommended funding amount to be presented to the budget authority for each party annually

GOAL 3: Establish a plan for improving human services outcomes

1. Building on the Detroit RFP for case management services and working with the Continuum of Care provider network, identify partner(s) to identify, fund, and deploy appropriate human services interventions with a clear scope of work, time frame, and measures of success.
2. Facilitate the development and approval of an MOU committing the Local Communities and any identified providers, as appropriate, to the scope of work outlined in step 3-1. The MOU must contain at minimum the name, title, department, and contact information for responsible staff. Staff should be a direct mayoral report.