01/24/2019

1	
2	STATE OF MICHIGAN
3	DETROIT BOARD OF POLICE COMMISSIONERS
4	REGULAR MEETING
5	/
6	
7	
8	
9	Taken at 1301 Third Street, Media Room
10	Detroit Public Safety Headquarters
11	Detroit, Michigan
12	Commencing at 3:00 p.m.,
13	Thursday, January 24, 2019
14	Before Sheila D. Rice, CSR-4163, RPR, RMR
15	Notary Public, County of Wayne
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	



1	APPEARANCES:
2	CHAIRPERSON WILLIE E. BELL, District 4
3	VICE CHAIRPERSON DARRYL D. BROWN, District 1
4	COMMISSIONER EVA GARZA DEWAELSCHE, At-Large
5	COMMISSIONER LISA CARTER, District 6
6	COMMISSIONER ELIZABETH W. BROOKS, At-Large
7	COMMISSIONER SHIRLEY A. BURCH, District 3
8	COMMISSIONER WILLIAM M. DAVIS, District 7
9	COMMISSIONER JIM HOLLEY, At-Large
10	COMMISSIONER WILLIE BURTON, District 5
11	COMMISSIONER EVETTE GRIFFIE, District 2
12	ASSISTANT CHIEF JAMES WHITE
13	SECRETARY GREGORY HICKS
14	ROBERT BROWN
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	



- 1 Detroit, Michigan
- 2 Thursday, January 24, 2019
- 3 3:00 p.m.
- 4 - -
- 5 CHAIRPERSON BELL: Good afternoon.
- 6 AUDIENCE: Good afternoon.
- 7 CHAIRPERSON BELL: I am Police Commissioner
- 8 Willie Bell. I represent District 4. I serve as Chair
- 9 of the board and will be conducting our meeting today
- 10 on behalf of the board.
- 11 For those in attendance, thank you for
- 12 joining us. For people viewing this meeting on your
- 13 government cable channel, thank you for viewing our
- 14 meeting.
- 15 Invocation will be given my Teresa Madison of
- 16 Detroit Chaplain Corps. Please come forward. Thank
- 17 you.
- MS. MADISON: Good afternoon.
- 19 AUDIENCE: Good afternoon.
- MS. MADISON: The author of all our lives,
- 21 send down your blessing on these, our servants, who so
- 22 generously devote themselves to helping others. Grant
- 23 them the courage when they pray, wisdom when they must
- 24 make quick decisions, strength when they are weary and
- 25 compassion in all their work. When the Detroit Police



- 1 is called, and they are called to aid both friend and
- 2 stranger, let them faithfully serve You. We ask this
- 3 through Christ, our Lord. Amen.
- 4 AUDIENCE: Amen.
- 5 CHAIRPERSON BELL: Thank you.
- I'm going to ask the commissioners to
- 7 introduce themselves starting to my far right.
- 8 COMMISSIONER DAVIS: Good afternoon. William
- 9 Davis, District 7.
- 10 COMMISSIONER BURCH: Good afternoon. Shirley
- 11 Burch, District 3.
- 12 COMMISSIONER BROOKS: Good afternoon.
- 13 Elizabeth Brooks, At-Large.
- 14 VICE CHAIRPERSON BROWN: Good afternoon.
- 15 Darryl Brown, District 1.
- 16 COMMISSIONER CARTER: Good afternoon. Lisa
- 17 Carter, District 6.
- 18 COMMISSIONER DEWAELSCHE: Good afternoon.
- 19 Eva Garza Dewaelsche, At-Large.
- 20 CHAIRPERSON BELL: Thank you, commissioners.
- MR. HICKS: Mr. Chair, you have a quorum.
- 22 CHAIRPERSON BELL: Thank you. And at this
- 23 time I'm going to entertain a motion to approve the
- 24 agenda for this afternoon's meeting.
- 25 COMMISSIONER DEWAELSCHE: So moved.



- 1 COMMISSIONER CARTER: Support.
- 2 CHAIRPERSON BELL: It's moved and supported.
- 3 Those in favor -- I'm sorry. Discussion?
- 4 Those in favor, aye?
- 5 COMMISSIONERS: Aye.
- 6 CHAIRPERSON BELL: Those opposed?
- 7 Motion carries.
- 8 The next item would be the approval of the
- 9 January 17, 2019 minutes.
- 10 COMMISSIONER CARTER: Move for adoption.
- 11 COMMISSIONER DEWAELSCHE: Support.
- 12 CHAIRPERSON BELL: It's been moved and
- 13 supported.
- 14 Discussion?
- Those in favor, aye?
- 16 COMMISSIONERS: Aye.
- 17 CHAIRPERSON BELL: Those opposed?
- 18 Motion carries.
- 19 I'm going to ask our board secretary,
- 20 Mr. Hicks, to introduce the board staff, please.
- 21 MR. HICKS: Thank you, Mr. Chair. I do want
- 22 to indicate just before those introductions that
- 23 Sergeant Quinn is taping the session tonight, Media
- 24 Service is providing the audiovisual work this evening,
- 25 today, and Sheila Rice is the court reporter.



- 1 To my immediate right is Mr. Robert Brown.
- 2 And, if we go to the first row, and if I could ask for
- 3 you to stand just in case people do not know who you
- 4 are when I call your name, that will be Mr. Wyrick who
- 5 is counsel to the board, Ms. Blossom who's media
- 6 services, Ms. White who is our -- charge of our policy
- 7 area. And then I see Dr. Anderson on the second row
- 8 who is, of course, the HR director.
- 9 And then as we customarily do, go to Chief
- 10 Investigator McCalister to introduce herself and the
- 11 balance of the investigative staff that's here with us
- 12 today.
- MS. McCALISTER: Good afternoon, board.
- 14 COMMISSIONERS: Good afternoon.
- 15 MS. McCALISTER: I'm Dr. McCalister, Chief
- 16 Investigator. And attending today's meeting is
- 17 Supervising Investigator Akbar, Senior Investigator
- 18 Sloan and Investigator Stanton.
- 19 CHAIRPERSON BELL: Thank you. We're going to
- 20 ask our Assistant Chief, James White, filling in for
- 21 Chief Craig to introduce DPD staff, please.
- 22 A.C. WHITE: Good afternoon, honorable board.
- 23 COMMISSIONERS: Good afternoon.
- 24 A.C. WHITE: Assistant Chief James White on
- 25 behalf of Chief James Craig who sends his regrets due



- 1 to a prior commitment on some personnel matters.
- 2 I'll start at the front with Commander Bliss,
- 3 Mark Bliss. And if you could -- everyone else
- 4 introduce themselves, please.
- 5 COMMANDER STEWART: Tiffany Stewart,
- 6 Commander of Major Crimes.
- 7 CAPTAIN MCGINNIS: Michael McGinnis, Captain
- 8 of Homicide.
- 9 D.C. WILSON: Marlon Wilson, Deputy Chief,
- 10 Detective Bureau.
- 11 SGT. CARPENTER: Sergeant Carpenter, Civil
- 12 Rights.
- 13 SGT. CAMPBELL: Sergeant Campbell, Civil
- 14 Rights.
- P.A. ROBERTSON: P.A. Robertson in Civil
- 16 Rights.
- 17 P.A. RAYMOND: P.A. Norm Raymond, Civil
- 18 Rights.
- 19 OFFICER FERGUSON: Officer Marlene Ferguson,
- 20 Civil Rights.
- 21 OFFICER BROWN: Officer Lee Brown, Civil
- 22 Rights.
- 23 SGT. RHINEHART: Sergeant Shannon Rhinehart.
- A.C. WHITE: Thank you, board. And I will
- 25 reserve my comments for the appropriate time.



- 1 CHAIRPERSON BELL: Thank you. And I'm going
- 2 to pause to ask our commissioner from District 2 to
- 3 introduce herself, please.
- 4 COMMISSIONER GRIFFIE: Evette Griffie,
- 5 District 2.
- 6 CHAIRPERSON BELL: Thank you for your
- 7 attendance.
- 8 COMMISSIONER GRIFFIE: Thank you. My
- 9 apologies for my tardiness.
- 10 CHAIRPERSON BELL: Thank you.
- 11 Do we have any elected officials or
- 12 representatives of elected officials in this
- 13 afternoon's meeting?
- 14 Yes, sir.
- 15 MR. SLAUGHTER: Good afternoon. James
- 16 Slaughter, Senior Staff of Congresswoman Brenda
- 17 Lawrence.
- 18 CHAIRPERSON BELL: Thank you. Thank you for
- 19 the calendar for the Congresswoman, for sharing with
- 20 the board and staff. We appreciate that.
- 21 Any others?
- 22 MR. MARTIN: Good afternoon. Albert Martin
- 23 representing Detroit City Councilman Roy McCalister,
- 24 Jr.
- 25 CHAIRPERSON BELL: Thank you for your



- 1 attendance. And thank all of you for coming out this
- 2 afternoon. I know it's a somewhat warm, cheerful
- 3 afternoon to be in attendance, and it's good to see
- 4 you. If I didn't see you earlier on the year, I'm
- 5 going to still say happy new year, and I guess we can
- 6 do that until the Superbowl -- I mean, just kidding.
- 7 New Orleans is not so happy.
- 8 The next item would be the Chairman's report.
- 9 And, as most of you know, the Board of Police
- 10 Commissioners meet every week except for Thanksqiving
- 11 and Christmas holidays. We meet at Police Headquarters
- 12 three weeks of the month on Thursday at 3 p.m. We also
- 13 meet in the community every second Thursday of the
- 14 month at 6:30 p.m.
- Under the Detroit City Charter, Article 7,
- 16 Chapter 8, the Board of Police Commissioners is
- 17 empowered to provide civilian oversight and supervisory
- 18 control of the police department. Our citizens are
- 19 justifiable in asking how does civilian oversight of
- 20 law enforcement help you as a citizen within our
- 21 community. The answer is we protect the civil rights
- 22 of citizens. Oversight organizations like the BOPC are
- 23 the forefront of investigating, reviewing and auditing
- 24 individual cases of citizen complaints and patterns of
- 25 operation by police agencies to eliminate misconduct,



- 1 discriminatory police practices and unnecessary use of
- 2 force by police. Our work is based on developing and
- 3 supporting effective policing. Mutual trust and
- 4 respect between the police and the community is
- 5 critical toward increasing the quality of life for
- 6 residents and the visitors to Detroit.
- 7 The Board of Police Commissioners exists to
- 8 provide civilian oversight for the work of the DPD. As
- 9 a board, we receive and investigate noncriminal citizen
- 10 complaints, monitor the operations of the department
- 11 and work with the Mayor and the Chief of Police to make
- 12 or modify police policy.
- One of the major accomplishments of the board
- 14 has been to approve and set policy on body-worn cameras
- 15 and electronic weapons, TASERs. We believe the use of
- these new technologies will add to citizen protection
- 17 and enhance officer safety. Body-worn cameras create a
- 18 third eye in the field. Body-worn cameras will either
- 19 support a citizen's complaint of police misconduct or
- 20 exonerate an officer who are unjustly accused of police
- 21 misconduct. TASERs provide for a less and lethal
- 22 option for police doing enforcement work.
- I am reminded by the remarks of former
- 24 Commissioner Conrad Mallet, Jr. who indicated that on
- 25 approving these two important tools that is necessary



- 1 to monitor deployment and utilization of these critical
- 2 systems. The presentations from the department on
- 3 body-worn cameras had TASERs had been scheduled for
- 4 last September. At the request of the department, we
- 5 have rescheduled them for today.
- In September 2018 we developed questions on
- 7 these two systems and provided them to the department.
- 8 The questions that were distributed in your Tuesday
- 9 package are the same as those distributed back in
- 10 September 2018. I hope that the extra time in
- 11 considering these questions will add to the
- 12 presentation discussion today. We would like to know
- 13 if these policies and equipment has paid a dividend as
- it relates to citizen protection and officer safety.
- 15 On the agenda you will note a change in order
- 16 of our agenda. Last week I distributed a draft of the
- 17 board organizational chart and indicated that we would
- 18 discuss and vote on this matter today. Any
- 19 organizational chart orders describes the staffing
- 20 pattern and levels of authority in an organization.
- 21 Under the Open Meetings Act, we are allowed to discuss
- 22 personnel issues in closed session and, therefore, I
- 23 have arranged for a closed session should the board
- vote that such a session is necessary.
- To accommodate this closed session, I have



- 1 moved public comments up on the agenda to allow for any
- 2 members of the public to address the board before we go
- 3 into the closed session. If there is decision flowing
- 4 from the closed session, we will return to our open
- 5 meeting for any votes on the matters under discussion
- 6 in the closed session.
- 7 Additionally, I want to point several
- 8 important items for your consideration. The next
- 9 graduation from the police academy will be held on
- 10 January the 25th, 2019 at 10:30 a.m. at Greater Grace
- 11 Temple, 23500 West Seven Mile.
- The board is continuing to work with NACOLE,
- 13 National Association of Civilian Oversight of Law
- 14 Enforcement, to host in Detroit the National Conference
- in September 2019. During the same time Detroit will
- 16 be celebrating our 45th year of civilian oversight
- 17 organization. I will repeat this several times as we
- 18 approach the September conference, we're inviting law
- 19 enforcement and other civic-minded individuals and
- 20 organizations to join us at the conference. I
- 21 understand that invitations are going out to encourage
- 22 sponsorship and participation in the conference.
- 23 Again, I want to thank Commissioner Brooks for her
- 24 leadership in this important project.
- The budget subcommittee is continuing to



- 1 collect information on both the BOPC and the DPD
- 2 budget. We are working towards the January 31, 2019
- 3 budget discussion approval. Our hope is to conclude
- 4 our examination of the DPD budget long before it is
- 5 submitted to the Mayor and the Detroit City Council.
- 6 If there is a change in the schedule, I will notify the
- 7 board.
- I am reminding the board members that in the
- 9 month of March 2019 our plans are to conduct two
- 10 community meetings. The first will be on March the 7th
- 11 at Western International High School at 1:30 p.m.
- 12 Also, we have a regular community meeting in March on
- 13 March the 14th in the Ninth Precinct at the Ford
- 14 Resource and Engagement Center.
- 15 Finally, as many of you look at the shutdown
- of the current federal government, I want to remind you
- 17 of the inter-connectedness of law enforcement. Cases,
- 18 investigations and inspections normally conducted by
- 19 law enforcement has almost come to a complete stop. We
- 20 are beginning to see how some of these important tasks
- 21 impact us. I want to extend a note of encouragement to
- 22 the federal employees and others impacted by the
- 23 shutdown.
- Towards the middle of the meeting we will
- 25 have oral communications from the audience. Please



- 1 make sure you print your name on a speaker's card.
- 2 Cards are located in back on the table or can be
- 3 obtained by Mr. Brown to my far right. We need your
- 4 card before the beginning of public comments. We will
- 5 hold each speaker to the allotted two minutes. Thank
- 6 you.
- 7 Next we're going to hear from our Assistant
- 8 Chief White.
- 9 I'm sorry. Let's pause for -- we have two
- 10 commissioners joining us. If they would -- to my left
- 11 -- will introduce themselves.
- 12 COMMISSIONER BURTON: Commissioner Willie
- 13 Burton, District 5.
- 14 COMMISSIONER HOLLEY: Jim Holley, At-Large.
- 15 CHAIRPERSON BELL: Thank you. Thank you.
- 16 Good to see you.
- 17 Assistant Chief White.
- 18 A.C. WHITE: Good afternoon again, board.
- 19 I'm going to start with the injured officer report that
- 20 the board has requested.
- 21 Officer Kisselburg continues to recuperate at
- 22 home. You will remember that Officer Kisselburg was
- 23 shot. Officer Waldis Johnson also continues to
- 24 recuperate at home. Justin Marroquin continues to
- 25 recuperate at home. Christopher Therssen, you'll



- 1 remember that Officer Therssen was involved in a
- 2 motorcycle accident. Lemuel Sims continues to
- 3 recuperate at home from a significant and severe knee
- 4 injury. Justin Bartaway from the Tenth Precinct is
- 5 also recuperating at home. Pawlowski from the Tenth
- 6 Precinct involved in a traffic accident also continues
- 7 to recuperate at home. Officer Painter from the Third
- 8 Precinct had a altercation on duty that resulted in
- 9 very serious injuries, and he is also recuperating at
- 10 home.
- If the board will give me just one minute to
- 12 grab some additional information. I lost my place.
- 13 Also, Officer -- or correction. Detective --
- 14 retired Detective Floyd Nelson from the Sixth Precinct,
- 15 I don't know if anybody knows Floyd Nelson, we received
- 16 information this afternoon that Officer Nelson, retired
- 17 detective from the Sixth Precinct, died of natural
- 18 causes. So please keep his family in your prayers.
- And along those same lines, Police Officer
- 20 Richard Libby lost his mother last night after a very,
- 21 very long battle with cancer, and I ask that you keep
- 22 him in your prayers as well. He has been a absolute
- 23 soldier and support system for her for a number of
- 24 years as she heroically went through her battle, and
- 25 unfortunately last night she passed and his family are



- 1 certainly taking it, as you would imagine, very hard.
- 2 As far as crime, we'll start with homicide.
- 3 We currently have a 50-percent reduction in
- 4 year-to-date, and what that looks like is last year
- 5 this time we had 14 homicides, seven homicides as of
- 6 this report.
- 7 Sexual assault we have a 49-percent uptick in
- 8 sexual assault. That's an issue in an area that the
- 9 board would note that we discussed with how we reported
- 10 rapes last year. This year we are looking into that.
- 11 That does not appear to be the case as of this
- 12 reporting period. I believe the commander's here --
- 13 COMMANDER STEWART: It's just increased
- 14 reporting. I did an analysis and looked at it today
- 15 actually. It's just increased reporting. People are
- 16 getting out. The sex crime unit goes out and speaks at
- 17 the community centers and schools --
- 18 CHAIRPERSON BELL: Would you please come to
- 19 the mike and give your name, please, so we can get it
- 20 on the record. Thank you.
- 21 COMMANDER STEWART: Tiffany Stewart,
- 22 Commander of Major Crimes.
- 23 So looking at it today I actually did an
- 24 analysis. Initial increased reporting is all it is.
- We don't have any patterns, we don't have any



- 1 additional suspects. Most of these reports are known
- 2 suspects, believe it or not. Some are children, some
- 3 are adult. So it's not a LIEN issue. It's just people
- 4 are actually reporting CSCs now.
- 5 A.C. WHITE: Which certainly is a good thing.
- 6 COMMANDER STEWART: Absolutely.
- 7 CHAIRPERSON BELL: Thank you.
- A.C. WHITE: Thank you, Commander.
- 9 We're experiencing a 17-percent reduction in
- 10 robbery, 53-percent reduction in carjacking, slight
- 11 uptick in aggravated assaults at 15 percent. And this
- 12 again, this is year-to-date stats. And a decrease by
- 13 three percent in nonfatal shootings.
- 14 As we always indicate, work continues. We
- 15 certainly are not celebrating these numbers at this
- 16 point. One crime is one crime too many. We're going
- 17 to continue to work as hard as we possibly can to
- 18 reduce these numbers even more, but certainly the work
- 19 that's going on out there in the field with the hard
- 20 work of the men and women of the police department is
- 21 evident by these numbers. But again, the work
- 22 continues. That completes my report.
- 23 CHAIRPERSON BELL: Thank you.
- 24 Commissioners? To my right, any questions?
- To my left?



- 1 Thank you, Assistant Chief.
- I would just ask that if you would provide
- 3 information on the two families that you mentioned in
- 4 terms of the mom and the retired officer to our board
- 5 secretary. I think we would want to send at least a
- 6 sympathy card to the families. So we would appreciate
- 7 that.
- A.C. WHITE: Yes, sir.
- 9 CHAIRPERSON BELL: Thank you. We're going to
- 10 move on to body-worn cameras and conduct the audit
- 11 process.
- 12 A.C. WHITE: It's going to be the Civil
- 13 Rights Integrity Bureau presenting to the board.
- 14 Myself and the commander -- Captain Torres took ill
- 15 today and was not able to attend. So I'm throwing the
- 16 commander in the fire, and because he reports to me I
- 17 will be able to assist him if he stumbles.
- 18 CHAIRPERSON BELL: Thank you.
- 19 COMMANDER BLISS: Good afternoon, board.
- 20 COMMISSIONERS: Good afternoon.
- 21 COMMANDER BLISS: Good afternoon, A.C. White.
- 22 Commander Mark Bliss, Office of Support Operations.
- I have members from Civil Rights that are
- 24 present here today. They did introduce themselves
- 25 earlier today, but if they'd like to stand up again.



- 1 SGT. CARTER: Sergeant Carpenter.
- 2 SGT. CAMPBELL: Sergeant Campbell.
- P.A. ROBERTSON: P.A. Robertson.
- 4 P.A. RAYMOND: P.A. Norm Raymond.
- 5 OFFICER FERGUSON: Officer Marlene Ferguson.
- 6 OFFICER BROWN: Officer Lee Brown.
- 7 COMMANDER BLISS: Thank you. Today we're
- 8 going to look at body-worn camera audits and control
- 9 energy weapons audits and inspections.
- 10 First up will be the body-worn cameras. As
- 11 you know, the department currently uses WatchGuard
- 12 body-worn cameras, and they integrate fully with our
- in-car video systems that all our scout cars have. We
- 14 started the camera roll-out in early 2016. We're
- 15 currently finishing up that roll-out. As of last
- 16 month, we began training and equipping some of our
- 17 police reserves with body-worn cameras. We also train
- 18 all the new recruits that come in in body-worn cameras
- 19 and also all the LPAC and SPAC classes.
- 20 So when it comes to body-worn cameras and
- 21 audits of those cameras, who do we inspect, why do we
- 22 inspect it and what's our inspection methodology. I
- 23 know that the board before did some questions to Civil
- 24 Rights in regards to the audits. I'm going to try to
- 25 answer all those questions as I go through this



- 1 presentation.
- 2 So who do we inspect? Approximately any
- 3 body-worn equipped command in this department, which
- 4 comes out to be about 21 commands. That includes
- 5 patrol and specialized commands such as SRT, gaming,
- 6 canine, traffic enforcement and TSS, Tactical Services
- 7 Section. So we're looking at approximately 21.
- 8 And why do we inspect it? For a number of
- 9 reasons. Number one, to make sure that the officers
- 10 are complying with the policy. Number two, to make
- 11 sure that if we find any policy violations in regards
- 12 to procedures we're able to address that. And also
- 13 it's very valuable for using that video for training.
- 14 As you know, we constantly have these new
- 15 recruit classes, and having that video, that real life
- 16 experience and to put that up and show them this is how
- 17 you do it, this is how you not do it, it's invaluable.
- 18 So that's why we inspect it.
- 19 And the next one is how do we inspect it.
- 20 Well, primarily what we start with is we look at the
- 21 commands and we submit what's called document requests.
- 22 A document request comes from Civil Rights and says I
- 23 need between this time and this time, I need this type
- 24 of documentation.
- In this case, we're going to look at daily



01/24/2019 Page 21

1 details, which tells us who's on shift. And the second

- 2 one we look at activity logs, which tells us if you had
- 3 your body-worn cameras because it has to be notated,
- 4 what type of events that are on your activity logs.
- 5 And what our members of Civil Rights do is
- 6 they go through and they literally look at certain
- 7 events. They randomly pick a day and they'll look at
- 8 events on all the cars. If they're one-man cars,
- 9 they'll look at it for one video. If they're two-man
- 10 cars, they'll look at both to make sure that the event
- 11 that they select is being recorded.
- 12 Once they do that they catalog all their
- 13 findings. They put it into a smart sheet. Anything
- 14 that's a deviation or a deficiency in what is supposed
- 15 to be there, it could be a number of things. The
- 16 simplest one could be that the officer forgot to touch
- 17 their microphone on. That's one. Another one is that
- 18 maybe there's a malfunction with the body-worn cameras.
- 19 So I'm going to go back to when we first
- 20 started to roll out body-worn cameras, because there
- 21 was a question by the board in regards to how long does
- 22 it take to get video. Currently right now it takes
- 23 between 24 to 48 hours to get video.
- 24 And how do you get the video? You take your
- 25 body-worn camera. You put it in the docking station.



01/24/2019 Page 22

1 Each command that has body-worn cameras has a docking

- 2 station and it begins to download that.
- 3 So why does it take 24 to 48 hours? Because
- 4 what we're doing is we're pulling it from that device.
- 5 Then we're loading it up onto a server. And then that
- 6 server is then downloading it to a web server in order
- 7 for us to review that data. So it does take some time.
- 8 And just to remind people I remember during
- 9 my time when we had dial-up, you know. I used to
- 10 watch, you know, programs and stuff using your -- it's
- 11 the same concept. Because it's audio and video it does
- 12 take some time.
- 13 So what if we need that video and we need it
- 14 now? We do have a process in place, but we do notify
- 15 members of Technical Support who will come out 24 hours
- 16 a day, seven days a week. And what they will do is
- 17 they will not put it in that docking station. They
- 18 will fast download it. They will connect and they'll
- 19 download it. So if we have an emergency and we need to
- 20 know exactly what's going on we're not waiting 24 to 48
- 21 hours.
- 22 A.C. WHITE: Commander, can I jump in there
- 23 real quick, too. I don't mean to cut you off, but I
- 24 want to make sure that we highlight that with the
- 25 board. So if there's a critical incident, a shooting,



- 1 critical use of force, significant use of force
- 2 resulting in injury to a community member or an
- 3 officer, that activation is immediate. And we've done
- 4 that most recently with a shooting situation. IT comes
- 5 out. Our policy directs the officers to hold that
- 6 camera out, not to dock it. And they can upload that
- 7 video and review it immediately and notify the command
- 8 staff of exactly what they saw. And that happens
- 9 routinely.
- 10 Go ahead, sir. Sorry about that.
- 11 COMMANDER BLISS: Thank you, sir. So that
- 12 video that we download, can it be modified, can it be
- 13 downloaded differently? All our agency settings does
- 14 not allow anybody to preview or to make any type of
- 15 edits to the video whatsoever. So you have to wait for
- 16 the video. You can't get it any earlier unless, you
- 17 know, for that exception through Technical Services,
- 18 but there's absolutely zero editing at all. There's
- 19 nothing there through the web browser.
- There were instances early on that we did
- 21 have long download times greater than 24 to 48 hours.
- 22 That was the initial start, and that was due to a
- 23 number of reasons. Number one, we didn't have the
- 24 adequate amount of servers. Again, as I explained,
- 25 it's got to go to the server, and if you don't have



- 1 enough server it backs up. Once it backs up now you
- 2 have to wait until you get rid of that, and it just
- 3 causes a -- in some cases, numerous days outside of
- 4 that 48 hours that we have now.
- 5 So the changes we made were, number one, we
- 6 updated our docking stations. And in secondary we
- 7 looked at the firmware on our body-worn cameras, and
- 8 that comes straight from WatchGuard. What we do is we
- 9 have -- we have a very good relationship with them. If
- 10 we have a problem, an issue, we will go and they will
- 11 look at that in putting that into a new firmware
- 12 update.
- So those issues have largely been corrected.
- 14 Every once in a while we will have something based upon
- 15 the battery. As you know, just with your cell phones
- 16 that you can never have a battery that lasts long
- 17 enough, right. So in this case we're going through
- 18 that now. And when you look at, you know, high
- 19 definition video and audio, I mean it just drains the
- 20 battery that much more. But again, like all
- 21 technology, we keep getting more firmware updates and
- 22 we'll just keep pushing that envelope so hopefully we
- 23 won't have that.
- 24 But we do have a solution in regards to what
- 25 if there is a malfunction on your body-worn camera.



Page 25

- 1 Each of our precincts if it's equipped with the
- 2 body-worn cameras we have a bin. And what we do is we
- 3 take that and we take it out of circulation. Once we
- 4 know there's something wrong with it, we don't keep it
- 5 there. We take it out, we notate what's wrong with it.
- 6 Technical Support will then come by. They will pick it
- 7 up. They will know what's wrong with it. And it's
- 8 their process to deal face-to-face directly with
- 9 WatchGuard in regards to any type of technical
- 10 malfunctions that are outside the normal day-to-day
- 11 things. So we always have that going on.
- So we review approximately four times
- 13 quarterly -- I'm sorry, quarterly, which is four times,
- 14 we look at all the events. We're able to indicate if
- 15 there is an event and if the officer did have a
- 16 recording.
- If not, what do we do? We send what's called
- 18 Corrective Action Notices. The short term is CANs.
- 19 That's sent to the command. We indicate what's wrong.
- 20 We indicate, you know, what's -- if there was a
- 21 problem, the commands have about ten days where they
- 22 can respond to us and tell us either was it an error
- 23 with the system, was it an error with the body-worn
- 24 camera or the officer and what plan do they have in
- 25 place so it doesn't happen again. And then we actually



- 1 log those and check them, because we have a -- just to
- 2 make sure that we don't have a person who frequently
- does this. We want to make sure that it's logged for
- 4 progressive discipline.
- 5 What kind of discipline do they get? In some
- 6 cases, the first turn it's re-instruction. After that
- 7 it could be a negative ACR. It could be a
- 8 investigation where there is formal progressive
- 9 discipline. And that progressive discipline and the
- 10 outcome is based upon our disciplinary administration
- 11 unit who hands out that type of discipline.
- So our milestones and accomplishments we're
- 13 trying to achieve a hundred percent compliance
- 14 citywide. We currently are training all the DPRs. And
- 15 all new recruits and newly-promoted supervisors are
- 16 also being trained.
- 17 What are our findings year-to-date for our
- 18 audits? Looking at each quarter, first quarter we had
- 19 a total number of 5,926 events that were reviewed, and
- 20 we had 91 percent compliance. And by that it means
- 21 that if we looked at an event based upon their activity
- log sheet and we pulled it up that event was recorded,
- 23 91 percent, 21 separate units.
- Second quarter we had 7,478 events, and we --
- 25 it was correct by 93 percent. Third quarter we



- 1 reviewed 4,904 events for a 96-percent success rate.
- 2 And then finally fourth quarter, currently 2,352 events
- 3 were looked at with a 94-percent success rate, for an
- 4 overall of 94 percent.
- 5 So what is that six percent? Again, six
- 6 percent could be error with the body-worn camera. It
- 7 could be that they did not turn on the body-worn camera
- 8 and then CANs are sent out. But 94-percent average for
- 9 21 commands that's pretty good, especially when you
- 10 look at all the events that we look at and are able to
- 11 pull that video up and say, yes, this did happen, it
- 12 was turned on correctly.
- 13 A.C. WHITE: As he transitions to the next
- 14 slide, I wanted to highlight for the board this is also
- 15 something that we look at, at the CompStat meeting
- 16 where we make sure that the precincts are -- and our
- 17 goal is a hundred percent compliance. As the commander
- indicated, we are finding consistently around 91 and
- 19 92-percent compliance. When we were under consent
- 20 judgment, statistical validation of compliance occurred
- 21 at greater than 94 percent. So that's still kind of
- 22 the benchmark that we use, but what we want is a
- 23 hundred percent.
- 24 When we look at the videos, we find -- you
- 25 know, sometimes an officer will find his or herself in



- 1 an immediate instant -- or incident where they can't
- 2 activate the camera. So they may jump out of a car and
- 3 they see something happening and then it's like, oh,
- 4 I've got to hit my camera. Well, we don't want them
- 5 over-thinking to a point where they get themselves
- 6 injured. So immediately when they can they tap.
- 7 But we also have triggers in the car that
- 8 create circumstances where the camera turns itself on.
- 9 So if -- there's a speed trigger -- and I saw our IT
- 10 person here. Help me out if I miss one.
- 11 COMMANDER STEWART: Back door.
- 12 A.C. WHITE: Back door, speed.
- 13 COMMANDER STEWART: Lights and sirens.
- 14 A.C. WHITE: Lights and sirens. Thank you,
- 15 Commander.
- And what that does is it creates a
- 17 circumstance where the officer doesn't have to think in
- 18 a crisis situation.
- 19 Go ahead.
- 20 COMMANDER BLISS: So how long do we keep our
- 21 video? Body-worn camera video per our policy is stored
- 22 for approximately 90 days. Any body-worn camera video
- 23 that is utilized for an investigation or a complaint
- 24 that is pulled. That's put on a separate media. And
- 25 by that I mean it could be put on a different server.



- 1 It can be burned to a CD. If there's a -- DVD. If
- 2 there's a use of force, that's collected in the
- 3 package. So it is taken out of rotation and put to a
- 4 separate media.
- 5 For any litigation, we do store that for
- 6 about approximately three years. So we are in
- 7 compliance with the retention policy.
- 8 Any questions regarding the body-worn camera
- 9 audits?
- 10 COMMISSIONER DAVIS: Yes.
- 11 COMMISSIONER BURCH: Yes.
- 12 CHAIRPERSON BELL: Just pause for one second.
- 13 I hear Mr. Davis, then Commissioner Burch and
- 14 Commissioner Brown.
- 15 COMMISSIONER DAVIS: A couple. So do all the
- 16 Detroit reserve officers have body-worn cameras now?
- 17 COMMANDER BLISS: Through the Chair.
- 18 Currently we only have 27 trained on it. We have to
- 19 get them trained. And, if they are going to utilize
- 20 the body-worn cameras they get them from the command
- 21 that they are going to be operating out of.
- 22 COMMISSIONER DAVIS: Okay. Next question.
- 23 Secondary employment. How many -- do everyone that's
- 24 doing secondary employment have a body-worn camera?
- 25 COMMANDER BLISS: Through the Chair. They



- 1 are required to have it. They're required to be
- 2 trained on it. We have actually told members that if
- 3 you're not body-worn camera trained that you won't be
- 4 able to get certain detail through secondary
- 5 employment.
- 6 COMMISSIONER DAVIS: Also, do you all review
- 7 the secondary employment at the same rate or greater?
- 8 COMMANDER BLISS: Through the Chair. We do.
- 9 They are part of those 21 commands that I spoke about
- 10 earlier that we do the quarterly audits. So, yes, they
- 11 are involved in that.
- 12 And, just to point out something else, we're
- 13 just talking about Civil Rights doing the quarterly
- 14 audits. Every command does an audit daily every shift,
- 15 and they just do it also at random. So you also have
- 16 that going on, so ...
- 17 COMMISSIONER DAVIS: That's it. Thank you.
- 18 CHAIRPERSON BELL: Commissioner Burch.
- 19 COMMISSIONER BURCH: Thank you. Excellent
- 20 report. But my concern is when you spoke about how
- 21 perhaps the officer may have forgotten or may be in a
- 22 way that he doesn't have time or she doesn't have time
- 23 to turn it on. Can you come up with an idea where
- 24 technology that you all have that somehow if that
- 25 camera is not on it should be like a Taser or something



- 1 to hit to say you don't have it on, or is there a way
- 2 that something can go back to the command center to say
- 3 your body cam is not on? Because a lot of our reports
- 4 we always see many officers say I forgot, I didn't know
- 5 it was on. So it's got to be a better system to let
- 6 them know it is on, but it should go back to the
- 7 command center, sir.
- 8 A.C. WHITE: Yes, ma'am. Through the Chair.
- 9 So there are a number of layered approaches to this.
- 10 If the board could kind of visualize it, every member
- 11 has a camera that's in the field. So if there's a
- 12 critical incident you've got the officer who is engaged
- in the incident. Then the backup officers their
- 14 requirement is to also have the cameras engaged.
- 15 So when we run into those incidents -- and
- 16 I'm somewhat surprised to hear, and I'll make sure that
- 17 I reach out to OCI on this, that we're still hearing a
- 18 lot of that, because I thought that that had subsided.
- 19 What we find is when the officer involved in the
- 20 critical incident makes the immediate response or
- 21 interaction with the citizen where they can't, the
- 22 subsequent officer or the backup officer arrives with
- 23 the camera on and we're able to pick up a lot of
- 24 information. And so it validates the fact when the
- 25 officer pulls up, when I review video, that an officer



- 1 is engaged in confrontation or some type of conflict.
- 2 When that second officer pulls up, I'm generally seeing
- 3 that officer lit up, so to speak, with the camera on
- 4 and recording that information.
- 5 So if we're finding instances where that's
- 6 happening, where officers are intentionally not turning
- 7 their cameras on, that would be of a major concern to
- 8 myself as well as the Chief, so let me know. But we're
- 9 validating, if you will, the officer's reaction based
- 10 on what we're seeing with the secondary officer who's a
- 11 arriving. If the secondary officer arrives there and
- 12 the officer's sitting there having a cup of coffee,
- 13 we've got a problem.
- 14 COMMISSIONER BURCH: Okay. The second part
- 15 to that. So if -- for instance, if the camera is not
- on and -- in other words, when they malfunction, maybe
- it malfunctions while they're at work, right.
- 18 A.C. WHITE: Yes.
- 19 COMMISSIONER BURCH: Are they allowed to go
- 20 back to the police station and get a new one or do they
- 21 just keep that one on until they get back to report it,
- or should it be reported immediately?
- A.C. WHITE: Through the Chair. They would
- 24 be required by policy to report immediately, documents
- 25 the activity on their run sheet, and return to the



- 1 precinct after whatever run that they're on to get a
- 2 new camera.
- 3 COMMISSIONER BURCH: Okay.
- 4 CHAIRPERSON BELL: Commissioner Brown.
- 5 VICE CHAIR BROWN: With all the -- excellent
- 6 report. I love the information. We do review a lot of
- 7 the body-worn camera footage. The concern I had with
- 8 it was the playback in the delay in picking up the -- I
- 9 think it's 30 seconds. Is that the same delay as in
- 10 the field? Because we miss a few things when the
- 11 officers are engaging citizens when we're looking at
- 12 those videos.
- 13 COMMANDER BLISS: Through the Chair.
- 14 A.C. WHITE: We shouldn't have any delay.
- 15 Let me take that.
- If I could bring our IT professional up.
- 17 CHAIRPERSON BELL: Yes.
- 18 A.C. WHITE: Sorry to put you on the spot,
- 19 but you're here. So why don't you come on up and ...
- 20 Because that delay should not be present on
- 21 the playback. We know of a delay that's in the system,
- 22 and I can explain that to the board in a moment.
- MR. GARRETT: Actually, there's a 30-second
- 24 pre --
- 25 COMMISSIONER BURCH: We can't hear you.



- 1 A.C. WHITE: Your name for the record,
- 2 please.
- 3 MR. GARRETT: Oh. My name is Carl Garrett
- 4 (ph). And there's actually -- once the camera is
- 5 activated it will actually record 30 seconds previously
- 6 to when it actually was started. So it's not actually
- 7 a delay, but it actually provides you with a additional
- 8 footage, 30 seconds, before you actually turn your
- 9 camera on.
- 10 VICE CHAIR BROWN: No, we don't see that
- 11 footage when we do the video.
- 12 A.C. WHITE: You would not see that footage,
- 13 and I will explain, through the Chair, why that is
- 14 present. So that was a business decision that was
- 15 made, and it's the industry standard around the
- 16 country. And the purpose of that is the video also
- 17 triggers on impact, on vehicle impact. And so if you
- 18 didn't have a delay in the system when you looked at
- 19 the camera all you would see is the impact. You would
- 20 only see the post accident. By having a 37 -- or
- 30-second delay you're able to see what happened 30
- 22 seconds prior to the accident. So we're able to go
- 23 back and review video. That was the primary purpose of
- 24 putting that delay in there.
- With regards to the delay that the board is



- 1 getting on just regular video review, I haven't seen
- 2 that. When I look at video -- Mr. Garrett, if there's
- 3 a problem, we probably should look at whatever players
- 4 they're using.
- 5 MR. GARRETT: Yes, definitely. Now, you
- 6 won't get a -- I'm sorry. I should explain that that
- 7 30-second pre-record you don't get audio with that.
- 8 You just get the video. So if -- that's what you may
- 9 be experiencing, but you get 30 seconds of video.
- 10 VICE CHAIR BROWN: But no audio.
- MR. GARRETT: But no audio.
- 12 VICE CHAIR BROWN: Right. That's what I'm
- 13 specifically talking about.
- 14 A.C. WHITE: So I -- through the Chair, I can
- 15 explain it very quickly. That was a business decision,
- 16 and I have to explain why. The sensitivity involved in
- 17 video, that 30 seconds means that it's giving you
- 18 something unbeknownst to the user before they hit it.
- 19 And what we decided was we shouldn't be hearing people
- 20 doing anything without them knowing it. And so we shut
- 21 that off. We don't want that. But we needed to be
- 22 able to see in an instance where something bad happened
- 23 30 seconds before that bad thing happened, if that
- 24 makes any sense to the board. Hopefully it does,
- 25 because there's some privacy issues that we did not



- 1 want to compromise with that policy decision.
- 2 CHAIRPERSON BELL: Commissioner Griffie and
- 3 then Commissioner Carter.
- 4 COMMISSIONER GRIFFIE: Great report, as some
- 5 of my colleagues have already stated.
- 6 My question is around litigation. There's
- 7 been a lot of concern I think from members of this
- 8 commission, and I'm sure some of our citizens around,
- 9 you know, how much the City spends on, you know,
- 10 litigation as a result of some of the happenings or
- 11 encounters people have with police, whether it's
- 12 merited or not. And I was just wondering if there's
- any data that suggests that since we've implemented the
- 14 use of these body-worn cameras that we've seen maybe a
- 15 decrease in the number of times we've settled cases,
- 16 because now we might have actual footage that would
- 17 support, you know, claims being not brought to court.
- 18 COMMANDER BLISS: Through the Chair.
- 19 Currently I don't have that data available, but what I
- 20 can do is contact corporation counsel and see if I can
- 21 get that for you.
- 22 COMMISSIONER GRIFFIE: Okay. That would be
- 23 of concern to me. I think it's been awesome when I
- 24 read the cases from the investigator's office it's
- 25 always definitely helpful to know what was on those



- 1 cameras. I think it helps us do a better job of making
- 2 sure that we are able to give more accurate sense of
- 3 what's happening when we're, you know, signing off on
- 4 those complaints. But it would be great to know if the
- 5 City is actually saving money, you know, because I know
- 6 there's a large number of cases that are brought or
- 7 settlements that happen every year.
- 8 CHAIRPERSON BELL: Commissioner Carter.
- 9 COMMISSIONER CARTER: Thank you, Mr. Chair.
- 10 Commander Bliss, my question has -- I have
- 11 two questions. One has to do with the litigation. You
- 12 said that the video is saved for 90 days and in cases
- 13 of litigation it stays for three years. Is that what
- 14 you said?
- 15 COMMANDER BLISS: Through the Chair. All
- 16 video from our body-worn cameras, regardless if it goes
- 17 to litigation or not, is always in the system for 90
- 18 days. After 90 days then it gets -- just due to how
- 19 much space it takes on the server then it's erased.
- 20 But, if there's a complaint, if there's any type of use
- 21 of force, anything that's questionable, that is then
- 22 pulled and burned to a different medium. So we don't
- 23 have the accident of it ever being erased. It does go
- 24 to a separate medium.
- 25 COMMISSIONER CARTER: So if a resident had a



- 1 complaint after 90 days there's a chance that the video
- 2 won't be available, is that what you're saying?
- 3 COMMANDER BLISS: There is that chance, yes.
- 4 COMMISSIONER CARTER: Okay. And the second
- 5 question is what does the lost or damaged equipment --
- 6 do you have any issues with that, lost or damaged
- 7 cameras, anything?
- 8 COMMANDER BLISS: Through the Chair. No. At
- 9 this time, no. Most of our malfunctions have to do
- 10 independent of user. It's something internally,
- 11 because that -- the body-worn cameras they work on the
- 12 firmware. So if there is something that's not working
- 13 correctly what we do is we send it to them and we tell
- 14 them at the next firmware -- of course if it's not
- 15 something that is critical, we say at the next firmware
- 16 we want you to address this, kind of like what they do
- if you have your cell phone, you know. If there's an
- 18 issue, okay, at the next release we're going to look at
- 19 these and solve these four or five issues. So we're
- 20 always excited to get firmware updates.
- 21 COMMISSIONER CARTER: So are there times when
- 22 cameras are out of use for extended period of time
- 23 because of repairs or anything like that?
- 24 COMMANDER BLISS: Through the Chair. Once
- 25 our cameras are malfunctioned and they go in a bin,



- 1 Technical Support ensures that we get those back as
- 2 soon as possible. And, if it comes to a point where we
- 3 don't have enough, Technical Support will bring in
- 4 additional cameras in order to staff to make sure that
- 5 we have enough to go out on the shift.
- 6 COMMISSIONER CARTER: So are those additional
- 7 cameras already paid for or are those cameras --
- A.C. WHITE: They're already paid for.
- 9 COMMISSIONER CARTER: They're already paid
- 10 for?
- 11 A.C. WHITE: Yes, ma'am. Through the Chair.
- 12 When we put this program together, we budgeted for
- 13 additional cameras for instances where cameras were
- 14 lost in foot chases, damaged. We are very fortunate in
- 15 the Detroit Police Department with our officers,
- 16 because they ask for the cameras as opposed to some
- 17 other major cities. Where their officers were required
- 18 to wear them, our officers wanted to wear them. And I
- 19 think because of that we don't experience what a lot of
- 20 agencies our size experience with, you know, accidental
- 21 lost cameras and those types of things. We rarely run
- 22 into that.
- I think we've had a couple instances where
- 24 one camera was lost, one camera was damaged. But
- 25 again, it was consistent with the activity. We didn't



- 1 have anybody that, you know, hey, I was at lunch and
- 2 lost my camera. We don't have those types of
- 3 circumstances, because our people wanted them.
- 4 COMMISSIONER CARTER: Thank you.
- 5 CHAIRPERSON BELL: Commissioner Dewaelsche.
- 6 COMMISSIONER DEWAELSCHE: Actually, thank
- 7 you, Commissioner. My question was also related to the
- 8 lost or damaged cameras, but what I was going to ask is
- 9 what is your inventory? Is it kept at each precinct?
- 10 Do you have extra cameras? Does everyone always go out
- 11 with a camera, or is there any time where you don't
- 12 have enough cameras for the officers to go out?
- 13 A.C. WHITE: That's a very interesting
- 14 question. It's something that I just found out in a
- 15 meeting yesterday, but we're correcting.
- So to answer your first question, yes, we
- 17 have enough cameras for everyone. However, it would be
- 18 a mischaracterization to tell the board that every time
- 19 a member goes out they have a camera. The policy is
- 20 such, yes. But we've had instances -- and we're making
- 21 a correction now. Director Stine (ph) has been in
- 22 meetings regarding this issue.
- We moved our Gaming Unit from the Seventh
- 24 Precinct to the Third Precinct. What we didn't do is
- 25 move the cameras from that precinct. So when they got



- 1 to number 3, and you get -- pull the plummet of number
- 2 3, we found that there were officers in Gaming that
- 3 didn't have cameras. When asked the question why,
- 4 because their cameras didn't come over with them.
- 5 So little policy administrative issues that
- 6 we've got to tweak. Also, we're learning with these
- 7 number of details that are popping up. And certainly
- 8 with all of the activity in Detroit right now, it's a
- 9 good problem to have that you've got all these
- 10 activities happening at the same time, but you have all
- 11 these officers working at the same time. So when those
- 12 cameras should be in the queue being filled up with
- 13 battery life so they can be used by the next shift,
- 14 they're being required to be used like at Winter Blast,
- 15 like at Auto Show, like at patrol. So you have a
- 16 number of drains on our process.
- 17 And so what we're going to do very, very
- 18 quickly is make the appropriate adjustments. So we'll
- 19 be taking some of those cameras that are for those
- 20 emergency situations and deploying those now and then
- 21 budgeting for additional cameras as we add staffing and
- 22 as we add details.
- 23 COMMISSIONER DEWAELSCHE: Thank you. And
- 24 just one quick clarification. So the inventory, the
- 25 extra however many cameras you have, would be at each



- 1 precinct or are they centralized?
- A.C. WHITE: Centralized at the IT location,
- 3 which is co-located with fleet. However, those will be
- 4 put out into the field, because there's a bigger need
- 5 now.
- 6 COMMISSIONER DEWAELSCHE: Okay. Thank you
- 7 very much.
- 8 COMMANDER BLISS: We're going to move on to
- 9 the conducted --
- 10 CHAIRPERSON BELL: I think we have one more
- 11 question.
- 12 Commissioner Holley.
- COMMISSIONER HOLLEY: Appreciate the report
- 14 from the department, I really do.
- What's the consequences of -- you know, we've
- 16 come a long way from where we started and to where we
- 17 are now. So if a police officer does not -- if you
- 18 find that person purposely not using a camera over and
- 19 over again, is there something written that says the
- 20 consequences of this, whether it is activated or not at
- 21 this particular point? Is there consequences for not
- 22 be appropriately mishandling over and over where you
- 23 see some people that basically just --
- 24 COMMANDER BLISS: Through the Chair. Yes,
- 25 there are consequences. The first time it's



- 1 reinstruction. Every time after that it's progressive
- 2 discipline. And that's why it's so important that
- 3 Civil Rights documents on their smart sheet who it is,
- 4 when it happened, because when it comes back again
- 5 that's a person they look up, is this the first time.
- 6 Because when we send out that correction action notice
- 7 the command can't come back to us and say, well, we're
- 8 going to retrain again.
- 9 COMMISSIONER HOLLEY: Right.
- 10 COMMANDER BLISS: It doesn't work that way.
- 11 COMMISSIONER HOLLEY: Right.
- 12 COMMANDER BLISS: You only get one time.
- 13 COMMISSIONER HOLLEY: Right.
- 14 COMMANDER BLISS: We only tell you one time
- 15 and then after that it's progressive discipline.
- 16 COMMISSIONER HOLLEY: Let me -- can you
- 17 just --
- 18 Mr. Chairman, if I could. I'm sorry to
- 19 bother you if you --
- 20 CHAIRPERSON BELL: Certainly.
- 21 COMMISSIONER HOLLEY: Just give me a
- 22 synopsis, quick one. One is progressive -- whatever
- 23 you just said?
- 24 COMMANDER BLISS: Through the Chair.
- 25 Progressive discipline is this. It's that basically if



- 1 you make the same mistake and you keep making it just
- 2 as you've explained, the penalty gets more severe.
- 3 It's progressive. So there's never going to be a time
- 4 where after I reinstruct you by the sixth time we're
- 5 not having that discussion.
- 6 COMMISSIONER HOLLEY: But give me an idea of
- 7 what the penalty really is? Do I get put off, do I
- 8 take my camera? Do I --
- 9 COMMANDER BLISS: So the first one is the
- 10 reinstruction. Second could be a negative
- 11 administrative counsel registry entry. Third could be
- 12 a formal reprimand.
- 13 COMMISSIONER HOLLEY: Gotcha.
- 14 COMMANDER BLISS: And then fourth and -- that
- 15 all depends upon a disciplinary matrix, and there's an
- 16 allotment of days suspension.
- 17 CHAIRPERSON BELL: Thank you.
- 18 COMMANDER BLISS: Any other questions?
- 19 CHAIRPERSON BELL: Yes, sir. We can move on
- 20 to the next item.
- 21 COMMANDER BLISS: Next up is conducted energy
- 22 weapon. Conducted energy weapons device that uses
- 23 propelled wires or direct contact to conduct energy to
- 24 effect the sensory and motor function of the nervous
- 25 system.



- 1 We commonly know that -- it's commonly known
- 2 as TASER, but it's actually a CEW, conducted energy
- 3 weapon. TASER is a company. So we call them CEWs. So
- 4 much like the body-worn cameras, what do we inspect,
- 5 why do we inspect it and our inspection methodology.
- 6 It mirrors almost identically why we do it and who is
- 7 inspected.
- 8 In May 2018 we began the roll-out and the
- 9 training for members to use TASERs. We expect every
- 10 member who has been trained and currently is issued a
- 11 TASER at those commands. What do we expect? We look
- 12 at are they following policy, if they are using a
- 13 TASER, how are they using it, what types of use of
- 14 force are going out there.
- 15 And the inspection methodology for that is --
- 16 what we do is we pull what's called the UF, the use of
- 17 force, 002s. It's a special type of form that's
- 18 generated if you discharge a TASER.
- 19 Now, there's two things to look at. There's
- 20 the deployment of it and then there's the discharge.
- 21 Deployment is just if you take the weapon out and
- 22 either you give a warning, do an arch test, but you
- 23 don't discharge the TASER. If you shoot the TASER,
- 24 that's categorized as a discharge. It's actually a
- 25 category 2 use of force.



- 1 Depending upon where those probes hit, it can
- 2 be categorized as a category 1, and then it's
- 3 investigated by force investigation out of Professional
- 4 Standards. So they will look at and investigate all
- 5 category 1s. Category 2s at the command level will be
- 6 investigated by their supervisor. So those are the
- 7 difference.
- Now, say you take the TASER out and you
- 9 deploy it, but you don't discharge it. How do we track
- 10 that, because we're not tracking it on a UF002? We
- 11 track it on a beneficial use form. So a beneficial use
- 12 it's a form that when the member is done he goes, he
- 13 fills out this form indicating that, yes, I deployed
- 14 the TASER, I did an arch warning, this is when I did
- 15 it, this is why I did it, and the supervisor is
- 16 required to review that. So that's also documented.
- 17 So we do look at that.
- 18 Year-to-date for deployments we've had about
- 19 263 deployments of a TASER. In regards to discharges,
- 20 that's when they are fired, you're looking at about 30.
- 21 Right now we have no category 1s types of use of force
- 22 with discharging a TASER. They've all been category 2s
- 23 for that.
- 24 So much like the body-worn cameras, we will
- 25 pull those types of forms and we will make sure that



- 1 everything is properly looked at in regards to policy
- 2 considerations. Having the body-worn camera on you, we
- 3 can look at what transpired with that TASER and look at
- 4 the body-worn camera to see is what the officer
- 5 documented is that what happened.
- 6 Another thing to look at is this for our
- 7 TASERs. Those members that do not routinely have
- 8 body-worn cameras like myself, we are issued TASERs
- 9 with cameras. So if we pull our TASER out it's being
- 10 recorded also. So I don't want you to think that --
- 11 you know, we get TASERs, but we get them with cameras.
- 12 So we always try to go back and look at that video.
- 13 And again, for training purposes, policy violations,
- it's something that we definitely look at.
- 15 All of our TASER discharges are investigated
- 16 like a typical use of force, which means we're going to
- 17 pull all the video, we're going to do all the
- 18 statements. We're going to do everything like a
- 19 category 2 use of force. TASER discharge does not go
- 20 down to category 3. It's category 2. So there is
- 21 formal, it is documented. We do burn that video again,
- 22 and it is collected.
- 23 COMMISSIONER BURCH: Can we ask questions
- 24 until he go to the next one or not?
- 25 CHAIRPERSON BELL: When he's finished, yes.



- 1 COMMANDER BLISS: So, as I stated previously,
- 2 we've never had any category 1s. If we had any formal
- 3 complaints, anything with TASERs, we've had four. All
- 4 four of those complaints have been through the Office
- 5 of Chief Investigator. Two of them were sustained, the
- 6 outcome, and two of them was -- one was unfounded and
- 7 one was exonerated.
- The two that were sustained dealt with,
- 9 number one, the officer using what's called the warning
- 10 arch. That's when you deploy your TASER and you show
- 11 the spark to the individual. They did not give a
- 12 warning. That's against policy, and it's pending going
- 13 to disciplinary.
- 14 The second one was -- is that there was a
- 15 deployment of a TASER. It was a warning arch, but it
- 16 was not documented. So that also was found and is
- 17 going to disciplinary. And there was a supervisor that
- 18 was there also, and the supervisor didn't indicate that
- 19 there was a TASER deployment and did not sign their
- 20 beneficial use form.
- 21 So those are two. And so -- and, as
- 22 previously stated, the other two were one was
- 23 unfounded, one was exonerated.
- This deals with one of the questions that was
- 25 forwarded by the board, asked specifically about the



- 1 policy, the TASER policy with the department, any
- 2 lessons learned. Actually, that's a fascinating
- 3 question, because there was a lot of lessons learned
- 4 for this.
- 5 First, the training director was excellent,
- 6 but what we found when we went and as we had commands
- 7 go through with this and looking at the policy now that
- 8 we're going to be forwarding to you, we found a couple
- 9 things like, number one, we did have an incident and it
- 10 was on the news where a person was checking their TASER
- 11 and they accidentally discharged it. There was
- 12 disciplinary action for that. The individual was
- 13 suspended for three days.
- But in the policy we added new language to
- indicate that it's not going to be in view of the
- 16 public. If you're going to do that, possibly in the
- 17 locker room or somewhere where -- you shouldn't be
- 18 pulling that out at all. That should be done at the
- 19 station, locker room, roll call room.
- The other thing is what we wanted to do in
- 21 the original training directive and policy, we wanted
- 22 to make it -- we wanted more accountability, because
- 23 originally we were doing the audits, the inspections,
- 24 from the command level, but what we decided to do is to
- 25 change that. And we wanted Civil Rights to do all



- 1 these audits in regards to printing out the TASER
- 2 readings and making sure that you're doing the spark
- 3 test, that you're not pulling it and deploying it at
- 4 times that you haven't indicated on your activity log.
- 5 So we've actually changed that to make it actually
- 6 better so we can audit that.
- 7 And what we are planning to do is we're going
- 8 to be looking at those the same way with body-worn
- 9 cameras quarterly. So you'll have that four times. We
- 10 are just starting that up so I don't have any quarterly
- 11 audits to give you, but as soon as we get those at the
- 12 end of the first quarter I will definitely make sure
- 13 that the board is presented with all those facts.
- 14 A.C. WHITE: May I also add, the initial
- 15 policy was developed and assisted with some
- 16 recommendations by this board. That was a very unique
- 17 circumstance and very beneficial circumstance, because
- 18 we were able to work hand in hand with your policy
- 19 team, specifically Ms. Melanie White, no relation,
- 20 brought a number of concerns to us that were important.
- 21 And I think that that helped us with rolling this
- 22 policy out to the community, because there are a lot of
- 23 concerns about how would the police department engage
- 24 the community with these new weapon systems.
- And, as the board knows, we've had tremendous



- 1 success. Statistically, when you look at other major
- 2 cities, we're below the deployment numbers, and I
- 3 monitor that with our team often. We have a couple
- 4 little things that we have that are different where --
- 5 most major cities their TASERs, if they're deployed,
- 6 are generally darker or they're either blue or black.
- 7 And a lot of agencies like them to be darker. We made
- 8 a policy decision that ours would be yellow. Why did
- 9 we do that? Simply so we wanted the officers to have
- 10 yet another flash point in their minds if something
- 11 were to happen that when they didn't have their gun,
- 12 you know, they've got their TASER, or they have their
- 13 gun and not their TASER. So little subtle things like
- 14 that.
- And then the other policy decision we made is
- 16 to cross-draw so that, you know, officers draw from the
- 17 hip. We wanted to make sure that TASER was opposite.
- 18 So just the mental muscle memory and mechanics of
- 19 drawing a weapon is different from drawing a TASER.
- 20 And, you know, again something small, but it helps us
- 21 to ensure that we're on the right track.
- 22 COMMANDER BLISS: Any questions, board?
- 23 COMMISSIONER DAVIS: Yes.
- 24 CHAIRPERSON BELL: Have you finished?
- 25 COMMANDER BLISS: Yes.



- 1 CHAIRPERSON BELL: Okay. Commissioner Burch.
- 2 COMMISSIONER BURCH: I wanted to ask you --
- 3 very interesting. Now, just go with me as far as the
- 4 drama that you see on TV. I'm asking you that what are
- 5 the approximate feet if an officer has the suspect
- 6 close to him? What proximity does he use the TASER
- 7 instead of the gun, or if that victim or that criminal
- 8 may be running away from him, is it time to -- instead
- 9 of shooting him can you TASER him? How are they
- 10 trained when to use the TASER opposite using a gun?
- 11 COMMANDER BLISS: Through the Chair. So the
- 12 TASER and the firearm are two different levels of
- 13 force.
- 14 COMMISSIONER BURCH: Yes.
- 15 COMMANDER BLISS: The firearm is only used
- 16 for fatal force. A TASER is further down on the scale.
- 17 But there's one interesting thing about a
- 18 TASER. The closer you get, the more it doesn't work,
- 19 because a TASER works based on when it shoots out the
- 20 prongs the further apart they are that's the better
- 21 connection you have. So if you're running further from
- 22 me that benefits me, but remember I have to aim to make
- 23 sure that I get two, because if you just get one it
- 24 doesn't work.
- 25 COMMISSIONER BURCH: It doesn't work.



- 1 COMMANDER BLISS: Right. So it's very
- 2 important that when an officer is making that decision
- 3 to use a TASER that he keeps all those considerations
- 4 at the forefront of his mind, because if the person's
- 5 running away you can shoot, but if it doesn't get them
- or it only gets them once it doesn't do anything.
- 7 COMMISSIONER BURCH: You've got to do it
- 8 twice?
- 9 COMMANDER BLISS: They both have to connect.
- 10 COMMISSIONER BURCH: Okay. So like if you're
- 11 as far as me, we're far apart right here, is that good
- 12 enough right there? If you shoot at me, is it going to
- 13 stop me?
- 14 COMMANDER BLISS: Well, probably a little bit
- 15 closer. When I took -- I took a TASER, and I know that
- 16 when they got me they got me in the middle of the back
- 17 and they got me in the hamstring. So it was pretty
- 18 good distance. And I think I was probably -- you're a
- 19 little bit closer. If you were on the other side of
- 20 the table, it would probably be good. And it's --
- 21 trust me, it had plenty connection.
- 22 COMMISSIONER BURCH: Thank you.
- A.C. WHITE: If I may, though, I want to make
- 24 sure, though, that we leave the board with the right
- 25 impression. I would be concerned as to why you would



- 1 need to use it at this distance. So tell me what's
- 2 happening -- and I don't want you to right now. I'm
- 3 saying the questions that I would ask is what
- 4 necessitated the use of a TASER at this distance?
- 5 There are a number of -- there's no easy
- 6 answer to your question. There are factors that we
- 7 have to look at. I'm concerned when a person is
- 8 running away from an officer and they're using a TASER.
- 9 You've got to give me more. Are they headed into a
- 10 school with a knife in their hand? I mean, what are
- 11 they doing? If it's a traffic stop and they jumped out
- 12 and took off running, we'll get them next time. But I
- don't want an officer running behind them and shooting
- 14 them in the back with a TASER as they run into the
- 15 middle of the street because they dropped out of a car
- on a traffic stop. I need more information.
- 17 If you're running and you just robbed a bank,
- 18 but you're -- now you're about to jump a fence, okay,
- 19 and I'm shooting you at the top of the fence, that's a
- 20 policy violation, because if you lose your faculties at
- 21 the top of that fence and you fall and break your neck,
- 22 we've overcorrected a problem. That's not fatal force
- 23 at that point. So we have to look at all factors.
- So to answer your question succinctly, yes,
- 25 the further out you are it's more powerful, but I need



- 1 to know why you felt the need to use it at that
- 2 distance.
- 3 COMMISSIONER BURCH: We'll share later.
- 4 CHAIRPERSON BELL: Thank you.
- 5 Commissioner Davis.
- 6 COMMISSIONER DAVIS: Question. Once you
- 7 acquire a target and you make contact with the perp,
- 8 who removes the probe? Is it a medical personnel?
- 9 COMMANDER BLISS: Through the Chair. Yes.
- 10 It's EMS or medical personnel that removes the probes.
- 11 COMMISSIONER DAVIS: So if an officer removed
- 12 the probes they get in trouble?
- 13 COMMANDER BLISS: Yes.
- 14 COMMISSIONER DAVIS: Also, have there been
- 15 any incidents of more than one officer tased the same
- 16 individual?
- 17 COMMANDER BLISS: Through the Chair. Not
- 18 that I'm aware of.
- 19 COMMISSIONER DAVIS: Okay
- 20 COMMANDER BLISS: But I can double-check to
- 21 see if there has been multiple.
- 22 CHAIRPERSON BELL: Any other commissioners?
- Yes, sir.
- 24 COMMISSIONER HOLLEY: It's the Chief -- I see
- 25 the Chief. Just tell me, this is my second time



- 1 around. For example, with the TASER it is a warning.
- 2 Is that the same thing for the firearm? Because I
- 3 never heard you or anybody tell me that the legal
- 4 weapon is not a warning, but the TASER, which is a less
- 5 legal weapon, is a warning. Can you help me with that?
- A.C. WHITE: Through the Chair. So the TASER
- 7 itself is not a warning. By policy, if there's an
- 8 opportunity to say I'm going to deploy my TASER, we do
- 9 so. But, in many instances with fatal force because of
- 10 the nature of fatal force itself, oftentimes there's
- 11 not an opportunity to say I'm going to shoot you. So
- 12 the weapon is drawn and fatal force is used.
- With a TASER, because it's to stop an
- 14 aggressive act, what we want you to know is if you
- don't stop, if you don't comply, I'll be administering
- 16 the TASER. But there are times when that's not
- 17 possible as well, but we do require that there's a
- 18 warning given.
- 19 CHAIRPERSON BELL: Commissioner Dewaelsche.
- 20 COMMISSIONER DEWAELSCHE: Thank you. So we
- 21 have 2,150 members that are trained. That means that's
- 22 how many are assigned CEWs?
- 23 COMMANDER BLISS: Through the Chair. That's
- 24 right.
- 25 COMMISSIONER DEWAELSCHE: Okay. Thank you.



1 CHAIRPERSON BELL: I want to thank you for a

- 2 outstanding report. I also want to indicate, as
- 3 Assistant Chief White indicated, that I recall a couple
- 4 years ago the lieutenant and sergeant class that we had
- 5 an opportunity to speak for and lobbied strongly for
- 6 the TASERs. And that's something that we heard their
- 7 concern and we brought it to the board and we worked up
- 8 the policy. So any commissioner that was not in that
- 9 time frame I think Ms. White will get you the policy on
- 10 both areas of concern. You should be familiar with
- 11 these issues.
- 12 And, by all means, what you see on TV is a
- whole different world, a whole different world, you
- 14 know. I just want to remind you of that. That's not
- 15 the real world of policing. And unfortunately they
- 16 don't do a good job of representing police officers in
- 17 this country of what you see on TV. I do not watch
- 18 them, because they do not represent what we do 24/7 as
- 19 law enforcement officers. It's unfortunate, but as you
- 20 well know it's quite popular and will always be
- 21 popular. So I understand that.
- 22 But I want the commissioners to make sure
- 23 they equip themselves with these two particular areas
- of policy that Ms. White and the team did a great job
- 25 in working with the DPD policy on it.



- I would ask our Chief Investigator to include
- 2 in her report issues dealing with the body camera and
- 3 TASERs, if the commissioners seeing that we need to
- 4 give our finding as part of their report to report
- 5 back, and then we can somewhat interact with the
- 6 department and say this is what we see, not just, you
- 7 know, casually, but basically we need to have a formal
- 8 process to include that in our report. I think that
- 9 would be helpful to us, too, as you read these cases in
- 10 terms of what actually -- what we're experiencing. We
- 11 don't get to see all the serious stuff like you see,
- 12 but we see a volume -- a body of work.
- 13 And I want to thank you, Commander. You did
- 14 not stumble. You did a excellent job. A.C. White
- 15 filled in with his expertise. And, IT, I thank you.
- 16 It's a very, very important area, because, as you well
- 17 know, people had pros and cons and questions about who
- 18 removed that.
- We spent a board meeting on that whole issue,
- 20 the medical field, ACLU. We had a very in-depth
- 21 discussion before we approved this whole process of
- 22 community interaction at one of our community meetings.
- 23 They had the opportunity to weigh in on the pros and
- 24 cons. So we did not take these two subjects lightly at
- 25 all. So that's the background I wanted to share with



- 1 you. Outstanding.
- 2 COMMANDER BLISS: Thank you.
- A.C. WHITE: Sir, if I may, I just want to
- 4 also acknowledge Sergeant Carpenter and Sergeant
- 5 Campbell. Are they still in the room? If you could
- 6 stand.
- 7 These are the two sergeants over at the Civil
- 8 Rights. And, you know, Civil Rights has changed over
- 9 the years. It used to be significantly larger, but
- 10 this is a smaller, compact, powerful group of people.
- 11 Those two sergeants -- very happy to have Sergeant
- 12 Carpenter back at CRD (ph). She has done that kind of
- 13 work at a precinct for a number of years, a very no
- 14 nonsense sergeant who takes these policies very
- 15 serious.
- And Sergeant Campbell inherited the body
- 17 camera program, had a lieutenant. We moved her
- 18 lieutenant, never gave her a lieutenant. She probably
- 19 took that as a negative, but we had so much confidence
- 20 in her work we recognized she didn't need a lieutenant
- 21 to do the work that she's doing over there.
- 22 So I just want to thank both of them and
- 23 their teams. We've got a couple retirees that have
- 24 come back as PAs that bring -- if you can stand up --
- 25 that bring a unique insight, because they see it from



- 1 both sides, and so they're doing great work. And I
- 2 just want on behalf of the Chief and myself to thank
- 3 you for your hard work over there and let you know that
- 4 it is noticed. Thank you.
- 5 CHAIRPERSON BELL: Thank you.
- 6 (Applause.)
- 7 CHAIRPERSON BELL: I'm glad you pointed that
- 8 out in terms of the PA system. Utilizing retired
- 9 officers, in my opinion, they have a whole lot to
- 10 offer, and it's something that's rather unique in this
- 11 country. So once again, we're on the cutting edge of
- 12 trying to utilize all the resources, not just
- 13 technology, but personnel. So you've been through that
- 14 and you know what it's all about, and I appreciate you
- 15 stepping up.
- And there was an article about Sergeant Tom
- 17 Robinson who is 80 years of age who has joined that
- 18 team. He was when I got promoted to sergeant in 1976,
- 19 not too long ago, assigned to the Fourteenth Precinct
- 20 as a rookie sergeant. And he was one of those
- 21 sergeants who really made a difference in terms of my
- 22 career path, in terms of this is how you work it,
- 23 because we went through a lot of things as you well
- 24 know back in the day. And now he was coming back -- I
- 25 assume that's been finalized that he's back.



- 1 A.C. WHITE: It's a fact.
- 2 CHAIRPERSON BELL: He's back. Good. I mean,
- 3 he's just a wealth of knowledge you should really scope
- 4 out. I mean, we're really all going to benefit from
- 5 him. You know, 80 years old, he's still going. I'm
- 6 just amazed when I bumped into him.
- 7 Yes, sir -- yes, ma'am.
- 8 COMMISSIONER DEWAELSCHE: Commissioner, just
- 9 a real quick question. We, as the Chair indicated, we
- 10 spent probably a year, year and a half on these two
- 11 items, you know, approving them for the department or
- 12 learning about them, getting community input. It was
- 13 an extensive process.
- 14 And I'm wondering is there anything new in
- 15 the field of law enforcement as far as, you know,
- 16 tools, additional tools that we might not have that
- 17 other departments nationally are using that we might be
- 18 looking at in the near future? I mean, I haven't heard
- 19 anything. I'm just wondering, because we were, you
- 20 know, involved with this from a couple years, and so
- 21 just wondering.
- 22 A.C. WHITE: Not as uniquely significant as
- 23 this, we do have a couple of tools that we're looking
- 24 at that we'll be very happy to present to the board
- 25 from a crime-fighting standpoint. One of them is



- 1 called Brief Cam. And I believe, and my staff hears
- 2 from me a lot, it will revolutionize police work. It
- 3 will be a tool -- and we're in the process now of
- 4 on-boarding it with the police department. It's just
- 5 finished going through the procurement process. We
- 6 budgeted for it. And we are going to be deploying it
- 7 very, very soon. When the board sees this tool, you
- 8 will be absolutely amazed at some of the things that
- 9 we'll be able to do.
- Just as a teaser for you, if I were to say
- 11 that a crime occurred with a white vehicle at Seven
- 12 Mile and Evergreen in the past 24 hours and I had
- 13 cameras there, which for the most part there are, and I
- 14 could take that data from 24 hours, compress that data
- 15 down to a five to ten-minute review of every white car
- 16 that went through that intersection. And the way the
- 17 video compresses itself, it makes it look like the cars
- 18 are one behind another. It looks like a traffic jam,
- 19 and you're able to check all those cars.
- So we'll be very happy to present that once
- 21 we are -- Director, I don't know how close we are, but
- 22 I know we are very close.
- DIRECTOR: Yes. Yes, sir. We just started
- 24 training. It is being deployed right now at
- 25 (Inaudible) and Homicide. And we'll be going out to



- 1 the training through quarter one so that is on the
- 2 ground right now.
- 3 A.C. WHITE: So once we work the bugs out
- 4 we'll be very happy to present that to the board.
- 5 COMMISSIONER BURCH: Excellent.
- 6 CHAIRPERSON BELL: Looking forward. Thank
- 7 you.
- 8 Yes, ma'am.
- 9 COMMISSIONER GRIFFIE: Related to that
- 10 question, I was talking with someone from D.C. who was
- 11 talking about this new sharp shooter technology, which
- 12 is supposed to give you an indication of -- from what I
- 13 understand, the direction of where weapons are being
- 14 fired off, shot. And apparently in it's another state
- it's allowed them to basically find or apprehend
- 16 criminals faster. Have we thought about the use of
- 17 that technology?
- 18 A.C. WHITE: We have. It's Sharp -- or
- 19 ShotSpotter.
- 20 COMMISSIONER GRIFFIE: ShotSpotter. I'm
- 21 sorry.
- 22 A.C. WHITE: We tested ShotSpotter. We were
- 23 not -- I'm trying to pick my words here.
- 24 COMMISSIONER GRIFFIE: Impressed?
- A.C. WHITE: We did not find the results that



- 1 others found with it.
- 2 COMMISSIONER GRIFFIE: Okay.
- 3 A.C. WHITE: There's a heavy resource
- 4 allocation in need in order to make it work right. And
- 5 so we decided to invest in making the shots not happen
- 6 more than spotting.
- 7 COMMISSIONER GRIFFIE: I see. Got it.
- 8 CHAIRPERSON BELL: Once again, thank you.
- 9 We're going to move on to any standing or ad hoc
- 10 committee reports at this time?
- If not, we're going to move on to Mr. Hicks,
- 12 board secretary.
- MR. HICKS: Thank you, Mr. Chair. I do not
- 14 have any item that I wanted to share with the board
- 15 this evening. I did want to -- when Chief White
- indicated in answer to Commissioner Dewaelsche's
- 17 question that there were two items that he wanted to
- 18 point out, he did go to one, which was Brief Cam. And
- 19 presumably there's a second one, just in case it
- 20 slipped your mind.
- 21 A.C. WHITE: Thank you, Mr. Hicks.
- 22 COMMISSIONER DEWAELSCHE: That's god.
- A.C. WHITE: The mobile fingerprint readers
- 24 where we're able to -- with our Violent Gang Task
- 25 Force, Gang Intelligence, when we have shooters out



- 1 there we're able to use the fingerprint system.
- In your days, through the Chair, your days,
- 3 sir, we had to do the ink roll and let it send the
- 4 information. We're literally able now with this
- 5 technology to get a print right on the scene.
- And did the director leave? Yeah.
- 7 So those are being deployed now, and we'll
- 8 also demonstrate those at the exact same time.
- 9 CHAIRPERSON BELL: Thank you. We appreciate
- 10 that. It's good to be here in this day and age to
- 11 witness all of this technology. It's awesome, right,
- 12 Commissioner Holley?
- 13 COMMISSIONER HOLLEY: All right.
- 14 CHAIRPERSON BELL: Okay then. Okay.
- 15 Any new business?
- Oral communication -- okay. Oh, I see what
- 17 we're going to do. We're moving to -- before I do
- 18 that, I just want to get the announcement in right
- 19 quick and then we'll have the oral communication from
- 20 the public comments.
- 21 And, Mr. Brown, how many cards do we have?
- MR. BROWN: Two cards, sir.
- CHAIRPERSON BELL: Okay. We're going to have
- 24 two cards only.
- The next meeting will be on Thursday, January



- 1 the 31, 2019 at 3 p.m. at the Public Safety
- 2 Headquarters, 1301 Third Street. The next community
- 3 meeting is going to be on Thursday, February the 14,
- 4 2019 at 6:30 p.m. in the Ninth Precinct at Ford
- 5 Resource and Engagement Center at 15491 Maddelein,
- 6 Detroit, on the northeast side of Detroit.
- 7 So now we're going to have oral communication
- 8 from the audience. The two individuals, Mr. Brown, do
- 9 you want to call?
- 10 MR. BROWN: Your first speaker, Mr. Chair,
- 11 will be Scotty Bowman followed by Ms. Monica Biddle.
- 12 CHAIRPERSON BELL: Thank you.
- MR. BOWMAN: Hello. Again, I'm still waiting
- 14 to hear, and maybe I'll be waiting forever, but I'm
- 15 still wondering if I'll ever see any further action
- 16 regarding Corporal Jones. Because again, it's
- 17 disturbing that this man is back out there on duty, on
- 18 the street, who had what is clearly as we watch the
- 19 video, an outburst of anger and taken out on a member
- 20 of the community who obviously may have had some
- 21 significant issues of her own, but that did not justify
- 22 the kind of retaliatory action while on duty that I
- 23 observed then.
- 24 And I'm also interested, because I just heard
- 25 a wonderful presentation by Commander Bliss on the



- 1 matter of those body cameras, I'm wondering really how
- 2 well -- how helpful those body cameras were in that
- 3 incident, because we had four to five officers there,
- 4 and I assume some of them had body cameras on. You
- 5 should have multiple views, in addition to the cell
- 6 phone video that made it onto the news of that
- 7 incident. I don't know how much more that would add to
- 8 it, but I'm really curious just to know how well those
- 9 worked that day and if the board here, if before making
- 10 that vote, had a chance to review all those videos.
- 11 CHAIRPERSON BELL: Mr. Bowman, as I stated
- 12 last week, the officer is not on the street. He's been
- 13 suspended with pay and other issues going through the
- 14 process. Yes, we went through a thorough process, as
- 15 you well know, and that matter is facing Wayne County
- in terms of the court system. So it's nothing else we
- 17 can say in response to your concern. But he's not on
- 18 the street.
- 19 MR. BOWMAN: Actually, thank you. I'm sorry
- 20 I missed that. I didn't hear that last time.
- 21 CHAIRPERSON BELL: Yes, sir.
- MR. BOWMAN: Thank you for telling me that.
- 23 That definitely is important for me to know.
- And, by the way, also I owe Ms. Carter an
- 25 apology. I actually was critical of her not being



- 1 present for the vote, and she later told me she wasn't
- 2 well that day. So I'm sorry about that, but ...
- 3 CHAIRPERSON BELL: Thank you.
- 4 MR. BROWN: Ms. Biddle.
- 5 MS. BIDDLE: Hello, board members. Thank you
- 6 for all you do, and happy new year. I guess it's still
- 7 January to say that. My name is Monica Biddle. I'm a
- 8 minister of the Church of Scientology and the public
- 9 affairs director at our church right down on Jefferson
- 10 and Griswold. And I wanted to introduce myself to all
- 11 of you and the community.
- We have -- we are here and we want to help.
- 13 We have a variety of secular programs that instill
- 14 tolerance. They raise awareness of human rights. They
- 15 raise morality, levels of morality, and educate on
- 16 drugs and drug abuse. And they have had an overall
- 17 great effect all over the world and in the United
- 18 States. And so I just wanted you to be aware of that,
- 19 and I wanted to invite all of you to come for a tour.
- 20 Our first floor is majorly just public information
- 21 displays on the different programs we have, and I
- 22 wanted you all to know about that.
- So I invite you and I can give you a tour,
- 24 and that goes for anyone in the audience, so thank you.
- 25 CHAIRPERSON BELL: Thank you. We appreciate



- 1 seeing you again.
- 2 MS. BIDDLE: Thank you.
- 3 MR. BROWN: Mr. Chair, that was your last
- 4 speaker.
- 5 CHAIRPERSON BELL: Thank you. The Chair
- 6 would entertain a motion to adjourn for closed session.
- 7 COMMISSIONER DEWAELSCHE: Motion.
- 8 COMMISSIONER GRIFFIE: Second.
- 9 CHAIRPERSON BELL: It's been properly moved
- 10 and second.
- 11 Discussion?
- Those in favor, aye?
- 13 COMMISSIONERS: Aye.
- 14 CHAIRPERSON BELL: Those opposed?
- Motion carries. We stand adjourned.
- 16 (At 4:18 p.m. a break was taken for the board
- to go in Closed Session. Back on the record
- 18 at 5:21 p.m.)
- MR. HICKS: Mr. Chair, you have a quorum.
- 20 CHAIRPERSON BELL: We have a quorum.
- I think you want to pause on the discussion.
- 22 So the Chair would entertain a motion --
- COMMISSIONER BURTON: Mr. Chairman, you know,
- there was a discussion and I wanted to say something
- 25 real quick --



- 1 CHAIRPERSON BELL: Can you wait until we get
- 2 to that discussion part on the -- that's what you want
- 3 to discuss, the matter; right?
- 4 COMMISSIONER BURTON: No. I wanted to share
- 5 something right now, sir, Mr. Chairman.
- 6 So, Mr. Chairman, you know, it is my belief
- 7 that we, as public officials, should individually and
- 8 collectively renew our commitments to public service in
- 9 our hearts and through our actions. It is that reason
- 10 that I believe that we should individually and
- 11 collectively, as a body of politics, renew our
- 12 commitments to be fully informed on any matters before
- 13 prior to voting on it.
- In the past three years, I realize that DPD
- 15 came from underneath 11 -- a 13-year federal consent
- 16 decree. I submit that the DPD Board of Police
- 17 Commissioners have done their job in terms of
- 18 oversight, the Department of Justice would not have
- 19 been necessary.
- I, Willie Burt, District 5 commissioner,
- 21 respectfully request that the following information be
- 22 provided to myself and my following sister
- 23 commissioners at least three weeks, which is 21 days,
- 24 before any changes are voted on to change the BOPC
- 25 organizational chart or authorize new positions.



- I urge you, my colleagues, who are charged
- 2 with fiduciary responsibilities and the public's trust
- 3 to not authorize any changes to the BOPC organization
- 4 or to the BOPC organizational chart, operations, until
- 5 we obtain the following information.
- 6 The identity of each salary of each current
- 7 commission staff member listed on the proposed
- 8 organizational chart.
- A copy of the job description for each staff
- 10 person, their core competence, educational requirements
- 11 and compensation range for the position.
- 12 The proposed salary range for any vacant
- 13 position that ask your duties and responsibilities,
- 14 each current staff member. This is not just a listing
- 15 of job responsibilities. We need to know what they
- 16 actually did in furtherance of commission's meetings.
- 17 A copy of their evaluation would be helpful.
- 18 Historical data on what the salary was for
- 19 the position for the last four years.
- 20 A review by the commissioners on request of
- 21 individual performance evaluation in a confidential
- 22 setting in order to facilitate the commission's
- 23 understanding of the actual job responsibilities.
- 24 CHAIRPERSON BELL: Commissioner Burton, I
- 25 want to indicate, first of all, we do not have an



- 1 organizational chart. We do not have one officially,
- 2 and that's what we are trying to --
- 3 COMMISSIONER BURTON: Well, there is three --
- 4 CHAIRPERSON BELL: There's no official
- 5 organizational chart at this time, but we are going to
- 6 speak to that issue. Will you reserve your comments on
- 7 the discussion?
- 8 COMMISSIONER BURTON: My colleagues, all of
- 9 these positions involve taxpayers' money in which we
- 10 are responsible as board members.
- 11 As a board member, a fiduciary, I find the
- 12 proposed organizational chart to be bloated and a waste
- of taxpayers' money. Specifically, a legal assistant
- or paralegal should work for the board attorney, not
- 15 the policy manager, if needed one at all. I don't
- 16 think we need one at this time.
- 17 CHAIRPERSON BELL: Thank you, Mr. --
- 18 Commissioner Burton, thank you.
- 19 COMMISSIONER BURTON: Mr. Chairman, I still
- 20 have the floor. I'm not done, Mr. Chairman.
- In addition, looking at this, Mr. Chairman,
- 22 why does the executive manager need an administrative
- assistant and he makes 80,000 plus dollars per year?
- 24 COMMISSIONER HOLLEY: Now, you're out of
- 25 order, Reverend. I'm sorry, but you can't talk about



- 1 people's salary.
- 2 COMMISSIONER BURTON: No. It's about the
- 3 organizational chart, and everything is a public
- 4 record.
- 5 CHAIRPERSON BELL: Commissioner Burton, that
- 6 is totally erroneous information.
- 7 COMMISSIONER HOLLEY: It's not right.
- 8 CHAIRPERSON BELL: Would you --
- 9 COMMISSIONER BURTON: So the question I was
- 10 saying, why does executive manager, according to the
- 11 executive chart, need administrative assistant,
- 12 Mr. Chairman?
- I move that we table any actions of the
- 14 revised organizational chart until further notice. And
- 15 I move that the committee meetings be open to all board
- 16 members and to the public, just like City Council
- 17 meetings.
- We are a body of politics, not a committee.
- 19 Deliberations should be open to the public, just like
- 20 those of the City Council.
- 21 Thank you for listening to my concerns. I
- 22 urge you to vote in favor of these two motions
- 23 individually.
- 24 CHAIRPERSON BELL: We'll just pause. We'll
- 25 just pause.



- 1 COMMISSIONER BURTON: I put two motions out
- 2 there, Mr. Chairman.
- 3 CHAIRPERSON BELL: There's no motion. I
- 4 mean, just let it die. We can move on.
- 5 VICE CHAIR BROWN: I'll second the motion.
- 6 CHAIRPERSON BELL: What is the motion?
- 7 COMMISSIONER BURTON: Mr. Chairman, I motion
- 8 that we table the actions on the revised organizational
- 9 chart until further notice.
- 10 CHAIRPERSON BELL: Well, it would be out of
- 11 order, because there's no organizational chart.
- 12 COMMISSIONER BURTON: Well, I was -- we were
- 13 all presented a organizational chart, and there was a
- 14 dotted line from --
- 15 CHAIRPERSON BELL: Okay. It's been moved and
- 16 seconded. Those in -- discussion? Those in favor of
- 17 the motion?
- 18 COMMISSIONER BURTON: Aye.
- 19 VICE CHAIR BROWN: Aye.
- 20 CHAIRPERSON BELL: Those opposed?
- 21 COMMISSIONER DEWAELSCHE: Nay.
- 22 COMMISSIONER GRIFFIE: Nay.
- 23 COMMISSIONER BURCH: Nay.
- 24 COMMISSIONER BURTON: Okay. The second
- 25 motion, Mr. Chairman, I move that all committee



- 1 meetings be open to the -- to all board members and the
- 2 public, just like City Council meetings.
- 3 CHAIRPERSON BELL: You've got a second on it?
- 4 VICE CHAIR BROWN: Yeah, I second.
- 5 CHAIRPERSON BELL: It's been properly moved
- 6 and seconded. Those in favor of the motion, aye?
- 7 COMMISSIONER BURTON: Aye.
- 8 CHAIRPERSON BELL: Those opposed?
- 9 COMMISSIONERS: Nay.
- 10 CHAIRPERSON BELL: Motion failed.
- MR. HICKS: Mr. Chair, for the record, both
- 12 motions failed.
- 13 CHAIRPERSON BELL: Yes. Thank you.
- 14 Commissioner Dewaelsche.
- 15 COMMISSIONER DEWAELSCHE: Yes, Mr. Chair.
- 16 The board went into closed session and reviewed an org
- 17 chart that was passed out to the board members on
- 18 January 17th. It is a draft. And I make a motion that
- 19 we approve -- we reviewed and made one slight change to
- 20 it. We deleted the dotted line from the Chief
- 21 Investigator to the secretary of the board. And there
- 22 is discussion about some positions below the level of
- 23 the HR director, secretary to the board, Chief
- 24 Investigator and attorney to the board that we will
- 25 review at future committee meetings because of titles



- 1 that need to be changed possibly, but overall the -- I
- 2 make a motion that we approve the org chart that was
- 3 presented with the dotted line deleted.
- 4 COMMISSIONER GRIFFIE: Second.
- 5 CHAIRPERSON BELL: It's been properly moved
- 6 and seconded.
- 7 Discussion on the motion?
- 8 VICE CHAIR BROWN: Yeah, Mr. Chairman. I
- 9 move to table that motion until our next meeting until
- 10 we have all of the information defined --
- 11 CHAIRPERSON BELL: We have one motion on the
- 12 floor, sir. That motion would be out of -- your motion
- 13 would be out of order. We have a motion on the floor.
- 14 So discussion is -- you can discuss the motion, but you
- 15 can't bring forth another motion until we dispose of
- 16 this motion.
- 17 VICE CHAIR BROWN: Well, but you can't vote
- 18 the motion in if I'm in agreement with it and to move
- 19 to table is in order.
- 20 COMMISSIONER HOLLEY: Not if it was an order
- 21 saying it can't be a substitute motion, Mr. Chairman.
- 22 Then we vote for the substitute and then go back to the
- 23 original.
- 24 VICE CHAIR BROWN: That is correct. And I'm
- 25 moving to make that statement, because we just said



- 1 that we don't have all the information, everything in
- line, that we're going to have further discussion about
- 3 it. And that's my motion. I move to table until we
- 4 have all of the information in line, that we're voting
- 5 on a competent motion and a competent org chart that we
- 6 need.
- 7 COMMISSIONER HOLLEY: Is there a second to
- 8 that?
- 9 COMMISSIONER DAVIS: A second to his table or
- 10 what?
- 11 COMMISSIONER HOLLEY: A second to his second
- 12 motion.
- 13 CHAIRPERSON BELL: They have to accept the --
- 14 we're going to have to accept the secondary motion.
- 15 COMMISSIONER BURTON: What motion is out
- 16 there, sir? What's the motion again?
- 17 VICE CHAIR BROWN: The motion to table until
- 18 we can -- to table the motion on the org chart until we
- 19 can get all the accurate information.
- 20 COMMISSIONER BURTON: I'll second that
- 21 motion.
- 22 CHAIRPERSON BELL: Making a motion? Are you
- 23 in favor of the motion?
- 24 COMMISSIONER HOLLEY: That's what you're
- 25 asking?



- 1 CHAIRPERSON BELL: Yeah.
- 2 COMMISSIONER HOLLEY: For the whole --
- 3 COMMISSIONER GRIFFIE: You're asking Eva --
- 4 CHAIRPERSON BELL: Yes, right.
- 5 COMMISSIONER GRIFFIE: Of this new motion.
- 6 COMMISSIONER DEWAELSCHE: You're saying that
- 7 we have to take a vote on it; right? Do I have to be
- 8 in favor of it? No, I'm not in favor of it.
- 9 CHAIRPERSON BELL: Right.
- 10 COMMISSIONER HOLLEY: So what you're voting
- 11 on is a substitute motion?
- 12 CHAIRPERSON BELL: And she's not in -- the
- 13 maker of the motion is not in favor of --
- 14 COMMISSIONER BURTON: Hold on.
- 15 CHAIRPERSON BELL: Could you just pause for a
- 16 second?
- 17 COMMISSIONER BURTON: Mr. Chairman, so the
- 18 motion is being made by the vice president, my
- 19 understanding?
- 20 COMMISSIONER GRIFFIE: Vice Chair.
- 21 COMMISSIONER HOLLEY: Basically giving -- I'm
- 22 trying to --
- 23 COMMISSIONER BURTON: So I second the vice
- 24 president's motion.
- 25 COMMISSIONER GRIFFIE: He's already done



- 1 that.
- 2 CHAIRPERSON BELL: We've already done that.
- 3 That's already --
- 4 COMMISSIONER BURTON: I want to make it very
- 5 clear, crystal clear for the record.
- 6 CHAIRPERSON BELL: It's a secondary motion,
- 7 then she have to accept or reject it, and she said no.
- 8 COMMISSIONER GRIFFIE: Are we on discussion
- 9 on the first motion?
- 10 CHAIRPERSON BELL: Yes.
- 11 COMMISSIONER GRIFFIE: I believe that it's
- 12 been moved and seconded. I feel like the second motion
- 13 that was made was a reiteration of the first two
- 14 motions that were made.
- 15 CHAIRPERSON BELL: Right.
- 16 COMMISSIONER GRIFFIE: And it's just
- 17 reiterating the point. So I'd like us to go ahead and
- 18 vote.
- 19 CHAIRPERSON BELL: Yeah.
- 20 COMMISSIONER BURTON: You know, it's very
- 21 clear here --
- 22 CHAIRPERSON BELL: Sir, sir. Could you --
- 23 you haven't been recognized. I think she gave clarity
- 24 on it.
- 25 And those in favor to the motion on the



- 1 floor?
- 2 COMMISSIONER BURTON: Mr. --
- 3 CHAIRPERSON BELL: Those in favor of the
- 4 motion on the floor?
- 5 COMMISSIONERS: Aye.
- 6 VICE CHAIR BROWN: Nay.
- 7 COMMISSIONER BURTON: Nay.
- 8 CHAIRPERSON BELL: I haven't gotten to the
- 9 nays yet.
- Those in opposition to the motion? Nays?
- 11 VICE CHAIR BROWN: Nay.
- 12 COMMISSIONER BURTON: Nay.
- 13 CHAIRPERSON BELL: Okay. The motion -- where
- 14 do we stand?
- MR. HICKS: Mr. Chair, from the count that I
- 16 can see, it seems that you had three nays and the rest
- of the body voted in support of the motion, so the
- 18 motion would pass.
- 19 CHAIRPERSON BELL: Motion is passed.
- Is there any other business before this body?
- 21 COMMISSIONER BURTON: You know, Mr. Chair --
- 22 CHAIRPERSON BELL: We ask for adjournment.
- 23 COMMISSIONER BURCH: I second.
- 24 COMMISSIONER BURTON: I just want to say that
- 25 it appears that some of the commissioners here on this



1	board	
2	CHAIRPERSON BELL: Those in favor of th	e
3	motion, aye?	
4	COMMISSIONERS: Aye.	
5	CHAIRPERSON BELL: Those opposed?	
6	We stand adjourned.	
7	(The meeting was adjourned at 5:32 p.m.)
8		
9		
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
25		



1	CERTIFICATE OF REPORTER
2	
3	
4	STATE OF MICHIGAN)
5) SS COUNTY OF WAYNE)
6	
7	I, Sheila D. Rice, Notary Public within and for
8	the County of Wayne, State of Michigan, do hereby certify that I
9	reported stenographically the foregoing proceedings at the time
10	and place hereinbefore set forth; that thereafter the same was
11	reduced to computer transcription under my supervision; and that
12	this is a full, true, complete and correct transcription of said
13	proceedings.
14	
15	
16	- POS DIO
17	Sheila D. Rice, CSR, RPR, RMR
18	Wayne County, Michigan My Commission expires: 9-12-22
19	
20	
21	
22	
23	
24	

25

0
002s 45:17
1
1 4:15 46:2
10:30 12:10
11 70:15
13-year 70:15
1301 66:2
14 16:5 66:3
14th 13:13
15 17:11
15491 66:5
17 5:9
17-percent 17:9
17th 75:18
1976 60:18
1:30 13:11
1s 46:5,21 48:2
2
2 8:2,5 45:25 47:19,20
2,150 56:21
2,352 27:2
2016 19:14
2018 11:6,10 45:8
2019 3:2 5:9 12:10,15 13:2,9 66:1,4
21 20:4,7 26:23 27:9 30:9 70:23
23500 12:11
24 3:2 21:23 22:3,15,20 23:21

62:12,14

24/7 57:18

25th 12:10 **263** 46:19 **27** 29:18 **2s** 46:5,22 3 **3** 4:11 9:12 41:1,2 47:20 66:1 **8** 9:16 **30** 33:9 34:5,8,21 35:9,17,23 46:20 **30-second** 33:23 34:21 35:7 **31** 13:2 66:1 **37** 34:20 **3:00** 3:3 **4** 3:8 4,904 27:1 **45th** 12:16 **48** 21:23 22:3,20 23:21 24:4 **49-percent** 16:7 **4:18** 69:16 5 **5** 14:13 70:20 **5,926** 26:19 **50-percent** 16:3 **53-percent** 17:10 **5:21** 69:18 **5:32** 81:7 absolutely 17:6 23:18 62:8 **abuse** 68:16 6 academy 12:9 **6** 4:17 accept 77:13,14 79:7 **6:30** 9:14 66:4 accident 15:2,6 34:20,22

7 4:9 9:15 7,478 26:24 **7th** 13:10 8 **80** 60:17 61:5 **80,000** 72:23 9 90 28:22 37:12,17,18 38:1 91 26:20,23 27:18 92-percent 27:19 93 26:25 **94** 27:4,21 94-percent 27:3,8 **96-percent** 27:1 Α **A.C.** 6:22,24 7:24 14:18 17:5,8 18:8,12,21 22:22 27:13 28:12, 14 31:8 32:18,23 33:14,18 34:1,12 35:14 39:8,11 40:13 42:2 50:14 53:23 56:6 58:14 59:3 61:1,22 63:3,18,22,25 64:3,21,23 **a.m.** 12:10 absolute 15:22

7



37:23

accidental 39:20 accidentally 49:11

accommodate 11:25

accomplishments 10:13 26:12

accountability 49:22

accurate 37:2 77:19

accused 10:20

achieve 26:13

acknowledge 59:4

ACLU 58:20

acquire 55:7

ACR 26:7

act 11:21 56:14

action 25:18 43:6 49:12 66:15, 22

actions 70:9 73:13 74:8

activate 28:2

activated 34:5 42:20

activation 23:3

activities 41:10

activity 21:2,4 26:21 32:25 39:25 41:8 50:4

actual 36:16 71:23

ad 64:9

add 10:16 11:11 41:21,22 50:14 67:7

added 49:14

addition 67:5 72:21

additional 15:12 17:1 34:7 39:4.6,13 41:21 61:16

Additionally 12:7

address 12:2 20:12 38:16

adequate 23:24

adjourn 69:6

adjourned 69:15 81:6,7

adjournment 80:22

adjustments 41:18

administering 56:15

administration 26:10

administrative 41:5 44:11

72:22 73:11

adoption 5:10

adult 17:3

affairs 68:9

afternoon 3:5,6,18,19 4:8,10, 12,14,16,18 6:13,14,22,23 8:15,22 9:2,3 14:18 15:16

18:19,20,21

afternoon's 4:24 8:13

age 60:17 65:10

agencies 9:25 39:20 51:7

agency 23:13

agenda 4:24 11:15,16 12:1

aggravated 17:11

aggressive 56:14

agreement 76:18

ahead 23:10 28:19 79:17

aid 4:1

aim 52:22

Akbar 6:17

Albert 8:22

allocation 64:4

allotment 44:16

allotted 14:5

allowed 11:21 32:19 63:15

altercation 15:8

amazed 61:6 62:8

Amen 4:3,4

amount 23:24

analysis 16:14,24

Anderson 6:7

anger 66:19

announcement 65:18

apologies 8:9

apology 67:25

apparently 63:14

appears 80:25

Applause 60:6

apprehend 63:15

approach 12:18

approaches 31:9

appropriately 42:22

approval 5:8 13:3

approve 4:23 10:14 75:19

76:2

approved 58:21

approving 10:25 61:11

approximate 52:5

approximately 20:2,7 25:12

28:22 29:6

arch 45:22 46:14 48:10,15

area 6:7 16:8 58:16

areas 57:10,23

arranged 11:23

arrives 31:22 32:11

arriving 32:11

article 9:15 60:16

assault 16:7,8

assaults 17:11

assigned 56:22 60:19

assist 18:17

assistant 6:20,24 14:7,17 18:1

57:3 72:13,23 73:11

assisted 50:15

Association 12:13

assume 60:25 67:4

At-large 4:13,19 14:14

attend 18:15

attendance 3:11 8:7 9:1,3

attending 6:16

attorney 72:14 75:24

audience 3:6,19 4:4 13:25

66:8 68:24

audio 22:11 24:19 35:7,10,11

audiovisual 5:24

audit 18:10 30:14 50:6

auditing 9:23

audits 19:8,9,21,24 26:18 29:9 30:10,14 49:23 50:1,11

author 3:20

authority 11:20

authorize 70:25 71:3

Auto 41:15

average 27:8

aware 55:18 68:18

awareness 68:14

awesome 36:23 65:11

aye 5:4,5,15,16 69:12,13 74:18,19 75:6,7 80:5 81:3,4

В

back 11:9 14:2 21:19 28:11,12 31:2,6 32:20,21 34:23 39:1 43:4,7 47:12 53:16 54:14 58:5 59:12,24 60:24,25 61:2 66:17 69:17 76:22

background 58:25

backs 24:1

backup 31:13,22

bad 35:22,23

balance 6:11

bank 54:17

Bartaway 15:4

based 10:2 24:14 26:10,21

32:9 52:19

basically 42:23 43:25 58:7

63:15 78:21

battery 24:15,16,20 41:13

battle 15:21,24

began 19:16 45:8

beginning 13:20 14:4

begins 22:2

behalf 3:10 6:25 60:2

belief 70:6

Bell 3:5,7,8 4:5,20,22 5:2,6,12, 17 6:19 8:1,6,10,18,25 14:15 16:18 17:7,23 18:9,18 29:12 30:18 33:4,17 36:2 37:8 40:5 42:10 43:20 44:17,19 47:25 51:24 52:1 55:4,22 56:19 57:1 60:5,7 61:2 63:6 64:8 65:9,14, 23 66:12 67:11,21 68:3,25 69:5,9,14,20 70:1 71:24 72:4, 17 73:5,8,24 74:3,6,10,15,20 75:3,5,8,10,13 76:5,11 77:13, 22 78:1,4,9,12,15 79:2,6,10, 15,19,22 80:3,8,13,19,22 81:2,5

benchmark 27:22

beneficial 46:11 48:20 50:17

benefit 61:4

benefits 52:22

Biddle 66:11 68:4,5,7 69:2

bigger 42:4

bin 25:2 38:25

bit 53:14,19

black 51:6

Blast 41:14

blessing 3:21

Bliss 7:2,3 18:19,21,22 19:7

23:11 28:20 29:17,25 30:8 33:13 36:18 37:10,15 38:3,8, 24 42:8,24 43:10,12,14,24 44:9,14,18,21 48:1 51:22,25 52:11,15 53:1,9,14 55:9,13, 17,20 56:23 59:2 66:25

bloated 72:12

Blossom 6:5

blue 51:6

board 3:9,10 5:19,20 6:5,13, 22 7:24 8:20 9:9,16 10:7,9,13 11:17,23 12:2,12 13:7,8 14:18,20 15:11 16:9 18:4,13, 19 19:23 21:21 22:25 27:14 31:10 33:22 34:25 35:24 40:18 48:25 50:13,16,25 51:22 53:24 57:7 58:19 61:24 62:7 63:4 64:12,14 67:9 68:5 69:16 70:16 72:10,11,14 73:15 75:1,16,17,21,23,24 81:1

body 31:3 58:2,12 59:16 67:1, 2,4 70:11 73:18 80:17,20

body-worn 10:14,17,18 11:3 18:10 19:8,10,12,17,18,20 20:3 21:3,18,20,25 22:1 24:7, 25 25:2,23 27:6,7 28:21,22 29:8,16,20,24 30:3 33:7 36:14 37:16 38:11 45:4 46:24 47:2, 4.8 50:8

BOPC 9:22 13:1 70:24 71:3,4

bother 43:19

Bowman 66:11,13 67:11,19,

break 54:21 69:16

Brenda 8:16

bring 33:16 39:3 59:24,25 76:15

Brooks 4:12,13 12:23

brought 36:17 37:6 50:20 57:7

Brown 4:14,15 6:1 7:21 14:3 19:6 29:14 33:4,5 34:10 35:10,12 65:21,22 66:8,10

68:4 69:3 74:5,19 75:4 76:8, 17,24 77:17 80:6,11

browser 23:19

budget 12:25 13:2,3,4

budgeted 39:12 62:6

budgeting 41:21

bugs 63:3

bumped 61:6

Burch 4:10,11 29:11,13 30:18, 19 32:14,19 33:3,25 47:23 52:1,2,14,25 53:7,10,22 55:3 63:5 74:23 80:23

Bureau 7:10 18:13

burn 47:21

burned 29:1 37:22

Burt 70:20

Burton 14:12,13 69:23 70:4 71:24 72:3,8,18,19 73:2,5,9 74:1,7,12,18,24 75:7 77:15,20 78:14,17,23 79:4,20 80:2,7, 12.21.24

business 34:14 35:15 65:15 80:20

C

cable 3:13

calendar 8:19

call 6:4 45:3 49:19 66:9

called 4:1 20:21 25:17 45:16 48:9 62:1

cam 31:3 62:1 64:18

camera 19:8,14 21:25 23:6 24:25 25:24 27:6,7 28:2,4,8, 21,22 29:8,24 30:3,25 31:11, 23 32:3,15 33:2,7 34:4,9,19 39:24 40:2,11,19 42:18 44:8 47:2,4 58:2 59:17

cameras 10:14,17,18 11:3 18:10 19:10,12,17,18,20,21 21:3,18,20 22:1 24:7 25:2

29:16,20 31:14 32:7 36:14 37:1,16 38:7,11,22,25 39:4,7, 13,16,21 40:8,10,12,17,25 41:3,4,12,19,21,25 45:4 46:24 47:8,9,11 50:9 62:13 67:1,2,4

Campbell 7:13 19:2 59:5,16

cancer 15:21

canine 20:6

CANS 25:18 27:8

Captain 7:7 18:14

car 28:2,7 54:15 62:15

card 14:1,4 18:6

cards 14:2 65:21,22,24

career 60:22

carjacking 17:10

Carl 34:3

Carpenter 7:11 19:1 59:4,12

carries 5:7,18 69:15

cars 19:13 21:8,10 62:17,19

Carter 4:16,17 5:1,10 19:1 36:3 37:8,9,25 38:4,21 39:6,9 40:4 67:24

case 6:3 16:11 20:25 24:17 64:19

cases 9:24 13:17 24:3 26:6 36:15,24 37:6,12 58:9

casually 58:7

catalog 21:12

categorized 45:24 46:2

category 45:25 46:2,5,21,22 47:19,20 48:2

CD 29:1

celebrating 12:16 17:15

cell 24:15 38:17 67:5

center 13:14 31:2.7 66:5

centers 16:17

centralized 42:1,2

CEW 45:2

CEWS 45:3 56:22

Chair 3:8 4:21 5:21 29:17,25 30:8 31:8 32:23 33:5,13 34:10,13 35:10,12,14 36:18 37:9,15 38:8,24 39:11 42:24 43:24 52:11 55:9,17 56:6,23 61:9 64:13 65:2 66:10 69:3,5, 19,22 74:5,19 75:4,11,15 76:8,17,24 77:17 78:20 80:6, 11,15,21

Chairman 43:18 69:23 70:5,6 72:19,20,21 73:12 74:2,7,25 76:8.21 78:17

Chairman's 9:8

CHAIRPERSON 3:5,7 4:5,14, 20,22 5:2,6,12,17 6:19 8:1,6, 10,18,25 14:15 16:18 17:7,23 18:9,18 29:12 30:18 33:4,17 36:2 37:8 40:5 42:10 43:20 44:17,19 47:25 51:24 52:1 55:4,22 56:19 57:1 60:5,7 61:2 63:6 64:8 65:9,14,23 66:12 67:11,21 68:3,25 69:5, 9,14,20 70:1 71:24 72:4,17 73:5,8,24 74:3,6,10,15,20 75:3,5,8,10,13 76:5,11 77:13, 22 78:1,4,9,12,15 79:2,6,10, 15,19,22 80:3,8,13,19,22 81:2,5

chance 38:1,3 67:10

change 11:15 13:6 49:25 70:24 75:19

changed 50:5 59:8 76:1

channel 3:13

Chaplain 3:16

Chapter 9:16

charge 6:6

charged 71:1

chart 11:17,19 70:25 71:4,8 72:1,5,12 73:3,11,14 74:9,11, 13 75:17 76:2 77:5,18

Charter 9:15

chases 39:14

check 26:1 62:19

checking 49:10

cheerful 9:2

Chief 6:9,15,20,21,24,25 7:9 10:11 14:8,17 18:1 32:8 48:5 55:24,25 57:3 58:1 60:2 64:15 75:20,23

children 17:2

Christ 4:3

Christmas 9:11

Christopher 14:25

church 68:8,9

circulation 25:3

circumstance 28:17 50:17

circumstances 28:8 40:3

cities 39:17 51:2,5

citizen 9:20,24 10:9,16 11:14 31:21

citizen's 10:19

citizens 9:18,22 33:11 36:8

City 8:23 9:15 13:5 36:9 37:5 73:16,20 75:2

citywide 26:14

civic-minded 12:19

civil 7:11,13,15,17,20,21 9:21 18:12,23 19:23 20:22 21:5 30:13 43:3 49:25 59:7,8

civilian 9:17.19 10:8 12:13.16

claims 36:17

clarification 41:24

clarity 79:23

class 57:4

classes 19:19 20:15

clear 79:5,21

close 52:6 62:21,22

closed 11:22,23,25 12:3,4,6 69:6,17 75:16

closer 52:18 53:15,19

co-located 42:3

coffee 32:12

colleagues 36:5 71:1 72:8

collect 13:1

collected 29:2 47:22

collectively 70:8,11

command 20:3 22:1 23:7 25:19 29:20 30:14 31:2,7 43:7 46:5 49:24

commander 7:2,5,6 16:13,21, 22 17:6,8 18:14,16,19,21,22 19:7 22:22 23:11 27:17 28:11, 13,15,20 29:17,25 30:8 33:13 36:18 37:10,15 38:3,8,24 42:8,24 43:10,12,14,24 44:9, 14,18,21 48:1 51:22,25 52:11, 15 53:1,9,14 55:9,13,17,20 56:23 58:13 59:2 66:25

commander's 16:12

commands 20:4,5,21 25:21 27:9 30:9 45:11 49:6

comments 7:25 12:1 14:4 65:20 72:6

commission 36:8 71:7

commission's 71:16,22

commissioner 3:7 4:8,10,12, 16,18,25 5:1,10,11 8:2,4,8 10:24 12:23 14:12,14 29:10, 11,13,14,15,22 30:6,17,18,19 32:14,19 33:3,4,25 36:2,3,4, 22 37:8,9,25 38:4,21 39:6,9 40:4,5,6,7 41:23 42:6,12,13 43:9,11,13,16,21 44:6,13 47:23 51:23 52:1,2,14,25 53:7,10,22 55:3,5,6,11,14,19, 24 56:19,20,25 57:8 61:8 63:5,9,20,24 64:2,7,16,22 65:12,13 69:7,8,23 70:4,20 71:24 72:3,8,18,19,24 73:2,5, 7,9 74:1,7,12,18,21,22,23,24

75:7,14,15 76:4,20 77:7,9,11, 15,20,24 78:2,3,5,6,10,14,17, 20,21,23,25 79:4,8,11,16,20 80:2,7,12,21,23,24

commissioners 4:6,20 5:5,16 6:14,23 9:10,16 10:7 14:10 17:24 18:20 55:22 57:22 58:3 69:13 70:17,23 71:20 75:9 80:5,25 81:4

commitment 7:1

commitments 70:8,12

committee 64:10 73:15,18 74:25 75:25

commonly 45:1

communication 65:16,19 66:7

communications 13:25

community 9:13,21 10:4 13:10,12 16:17 23:2 50:22,24 58:22 61:12 66:2,20 68:11

compact 59:10

company 45:3

compassion 3:25

compensation 71:11

competence 71:10

competent 77:5

complaint 10:19 28:23 37:20 38:1

complaints 9:24 10:10 37:4 48:3,4

complete 13:19

completes 17:22

compliance 26:13,20 27:17, 19,20 29:7

comply 56:15

complying 20:10

compress 62:14

compresses 62:17

compromise 36:1

Compstat 27:15

concept 22:11

concern 30:20 32:7 33:7 36:7,

23 57:7,10 67:17

concerned 53:25 54:7

concerns 50:20,23 73:21

conclude 13:3

conduct 13:9 18:10 44:23

 $\textbf{conducted} \ \ 13{:}18\ 42{:}9\ 44{:}21,$

22 45:2

conducting 3:9

conference 12:14,18,20,22

confidence 59:19

confidential 71:21

conflict 32:1

confrontation 32:1

Congresswoman 8:16,19

connect 22:18 53:9

connection 52:21 53:21

Conrad 10:24

cons 58:17,24

consent 27:19 70:15

consequences 42:15,20,21,

25

consideration 12:8

considerations 47:2 53:3

consistent 39:25

consistently 27:18

constantly 20:14

contact 36:20 44:23 55:7

continue 17:17

continues 14:21,23,24 15:2,6

17:14,22

continuing 12:12,25

control 9:18 19:8

copy 71:9,17

core 71:10

Corporal 66:16

corporation 36:20

Corps 3:16

correct 26:25 76:24

corrected 24:13

correcting 40:15

correction 15:13 40:21 43:6

Corrective 25:18

correctly 27:12 38:13

Council 13:5 73:16,20 75:2

Councilman 8:23

counsel 6:5 36:20 44:11

count 80:15

country 34:16 57:17 60:11

County 67:15

couple 29:15 39:23 49:8 51:3

57:3 59:23 61:20,23

courage 3:23

court 5:25 36:17 67:16

Craiq 6:21,25

CRD 59:12

create 10:17 28:8

creates 28:16

crime 16:2,16 17:16 62:11

crime-fighting 61:25

Crimes 7:6 16:22

criminal 52:7

criminals 63:16

crisis 28:18

critical 10:5 11:1 22:25 23:1

31:12,20 38:15 67:25

cross-draw 51:16

crystal 79:5

CSCS 17:4

cup 32:12

curious 67:8

current 13:16 71:6,14

customarily 6:9

cut 22:23

cutting 60:11

D

D.C. 7:9 63:10

daily 20:25 30:14

damaged 38:5,6 39:14,24 40:8

darker 51:6,7

Darryl 4:15

data 22:7 36:13,19 62:14

71:18

Davis 4:8,9 29:10,13,15,22

30:6,17 51:23 55:5,6,11,14,19

77:9

day 21:7 22:16 60:24 65:10

67:9 68:2

day-to-day 25:10

days 22:16 24:3 25:21 28:22

37:12,18 38:1 44:16 49:13

65:2 70:23

deal 25:8

dealing 58:2

deals 48:24

dealt 48:8

decided 35:19 49:24 64:5

decision 12:3 34:14 35:15

36:1 51:8,15 53:2

decisions 3:24

decrease 17:12 36:15

decree 70:16

deficiency 21:14

defined 76:10

definition 24:19

delay 33:8,9,14,20,21 34:7,18, 21,24,25

deleted 75:20 76:3

Deliberations 73:19

demonstrate 65:8

department 9:18 10:10 11:2,4, 7 17:20 19:11 20:3 39:15 42:14 49:1 50:23 58:6 61:11 62:4 70:18

departments 61:17

Depending 46:1

depends 44:15

deploy 46:9 48:10 56:8

deployed 46:13 51:5 62:24 65:7

deploying 41:20 50:3 62:6

deployment 11:1 45:20,21 48:15,19 51:2

deployments 46:18,19

Deputy 7:9

describes 11:19

description 71:9

detail 30:4

details 21:1 41:7.22

detective 7:10 15:13,14,17

Detroit 3:1,16,25 8:23 9:15 10:6 12:14,15 13:5 29:16 39:15 41:8 66:6

developed 11:6 50:15

developing 10:2

deviation 21:14

device 22:4 44:22

devote 3:22

Dewaelsche 4:18,19,25 5:11 40:5,6 41:23 42:6 56:19,20,25

61:8 64:22 69:7 74:21 75:14, 15 78:6

Dewaelsche's 64:16

dial-up 22:9

die 74:4

died 15:17

difference 46:7 60:21

differently 23:13

direct 44:23

direction 63:13

directive 49:21

directly 25:8

director 6:8 40:21 49:5 62:21, 23 65:6 68:9 75:23

directs 23:5

discharge 45:18,20,23,24 46:9 47:19

discharged 49:11

discharges 46:19 47:15

discharging 46:22

disciplinary 26:10 44:15 48:13,17 49:12

discipline 26:4,5,9,11 43:2,15, 25

discriminatory 10:1

discuss 11:18,21 70:3 76:14

discussed 16:9

discussion 5:3,14 11:12 12:5 13:3 44:5 58:21 69:11,21,24 70:2 72:7 74:16 75:22 76:7,14 77:2 79:8

displays 68:21

dispose 76:15

distance 53:18 54:1,4 55:2

distributed 11:8,9,16

District 3:8 4:9,11,15,17 8:2,5 14:13 70:20

disturbing 66:17

dividend 11:13

dock 23:6

docking 21:25 22:1,17 24:6

document 20:21,22

documentation 20:24

documented 46:16 47:5,21

48:16

documents 32:24 43:3

dollars 72:23

door 28:11,12

dotted 74:14 75:20 76:3

double-check 55:20

download 22:2,18,19 23:12,21

downloaded 23:13

downloading 22:6

DPD 6:21 10:8 13:1,4 57:25

70:14,16

DPRS 26:14

draft 11:16 75:18

drains 24:19 41:16

drama 52:4

draw 51:16

drawing 51:19

drawn 56:12

dropped 54:15

drug 68:16

drugs 68:16

due 6:25 23:22 37:18

duties 71:13

duty 15:8 66:17,22

DVD 29:1

Ε

earlier 9:4 18:25 23:16 30:10

early 19:14 23:20 **easy** 54:5

edge 60:11

editing 23:18

edits 23:15

educate 68:15

educational 71:10

effect 44:24 68:17

effective 10:3

elected 8:11,12

electronic 10:15

eliminate 9:25

Elizabeth 4:13

emergency 22:19 41:20

employees 13:22

employment 29:23,24 30:5,7

empowered 9:17

EMS 55:10

encounters 36:11

encourage 12:21

encouragement 13:21

end 50:12

energy 19:9 44:21,22,23 45:2

enforcement 9:20 10:22 12:14,19 13:17,19 20:6 57:19

61:15

engage 50:23

engaged 31:12,14 32:1

Engagement 13:14 66:5

engaging 33:11

enhance 10:17

ensure 51:21

ensures 39:1

entertain 4:23 69:6,22

entry 44:11

envelope 24:22

equip 57:23

equipment 11:13 38:5

equipped 20:3 25:1

equipping 19:16

erased 37:19,23

erroneous 73:6

error 25:22,23 27:6

Eva 4:19 78:3

evaluation 71:17,21

evening 5:24 64:15

event 21:10 25:15 26:21,22

events 21:4,7,8 25:14 26:19,

24 27:1,2,10

Evergreen 62:12

Evette 8:4

evident 17:21

exact 65:8

examination 13:4

excellent 30:19 33:5 49:5

58:14 63:5

exception 23:17

excited 38:20

executive 72:22 73:10,11

exists 10:7

exonerate 10:20

exonerated 48:7,23

expect 45:9,11

experience 20:16 39:19,20

experiencing 17:9 35:9 58:10

expertise 58:15

explain 33:22 34:13 35:6,15,

explained 23:24 44:2

extend 13:21

extended 38:22

extensive 61:13

extra 11:10 40:10 41:25

eye 10:18

F

face-to-face 25:8

facilitate 71:22

facing 67:15

fact 31:24 61:1

factors 54:6,23

facts 50:13

faculties 54:20

failed 75:10,12

faithfully 4:2

fall 54:21

familiar 57:10

families 18:3,6

family 15:18,25

fascinating 49:2

fast 22:18

faster 63:16

fatal 52:16 54:22 56:9,10,12

favor 5:3,4,15 69:12 73:22 74:16 75:6 77:23 78:8,13 79:25 80:3 81:2

February 66:3

federal 13:16,22 70:15

feel 79:12

feet 52:5

felt 55:1

fence 54:18,19,21

Ferguson 7:19 19:5

fiduciary 71:2 72:11

field 10:18 17:19 31:11 33:10

42:4 58:20 61:15

filled 41:12 58:15

filling 6:20

fills 46:13

finalized 60:25

finally 13:15 27:2

find 20:11 27:24,25 31:19 42:18 63:15,25 72:11

finding 27:18 32:5 58:4

findings 21:13 26:17

fingerprint 64:23 65:1

finished 47:25 51:24 62:5

finishing 19:15

fire 18:16

firearm 52:12,15 56:2

fired 46:20 63:14

firmware 24:7,11,21 38:12,14, 15,20

flash 51:10

fleet 42:3

floor 68:20 72:20 76:12,13 80:1,4

flowing 12:3

Floyd 15:14,15

foot 39:14

footage 33:7 34:8,11,12 36:16

force 10:2 23:1 29:2 37:21 45:14,17,25 46:3,21 47:16,19 52:13,16 54:22 56:9,10,12 64:25

Ford 13:13 66:4

forefront 9:23 53:4

forever 66:14

forgot 21:16 31:4

forgotten 30:21

form 45:17 46:11,12,13 48:20

formal 26:8 44:12 47:21 48:2 58:7

forms 46:25

fortunate 39:14

forward 3:16 63:6

forwarded 48:25

forwarding 49:8

found 40:14 41:2 48:16 49:6,8

64:1

Fourteenth 60:19

fourth 27:2 44:14

frame 57:9

frequently 26:2

friend 4:1

front 7:2

fully 19:12 70:12

function 44:24

furtherance 71:16

future 61:18 75:25

G

gaming 20:5 40:23 41:2

Gang 64:24,25

Garrett 33:23 34:3 35:2,5,11

Garza 4:19

gave 59:18 79:23

generally 32:2 51:6

generated 45:18

generously 3:22

get all 77:19

give 15:11 16:19 37:2 43:21 44:6 45:22 48:11 50:11 54:9

58:4 63:12 68:23

giving 35:17 78:21

glad 60:7

goal 27:17

god 64:22

good 3:5,6,18,19 4:8,10,12,14, 16,18 6:13,14,22,23 8:15,22 9:3 14:16,18 17:5 18:19,20,21 24:9 27:9 41:9 53:11,18,20 57:16 61:2 65:10

Gotcha 44:13

government 3:13 13:16

grab 15:12

Grace 12:10

graduation 12:9

Grant 3:22

great 36:4 37:4 57:24 60:1

68:17

greater 12:10 23:21 27:21

30:7

Griffie 8:4,8 36:2,4,22 63:9,20, 24 64:2,7 69:8 74:22 76:4

78:3,5,20,25 79:8,11,16

Griswold 68:10

ground 63:2

group 59:10

guess 9:5 68:6

gun 51:11,13 52:7,10

Н

half 61:10

hamstring 53:17

hand 50:18 54:10

hands 26:11

happen 25:25 27:11 37:7

51:11 64:5

happened 34:21 35:22,23

43:4 47:5

happening 28:3 32:6 37:3

41:10 54:2



happenings 36:10

happy 9:5,7 59:11 61:24 62:20 63:4 68:6

hard 16:1 17:17,19 60:3

headed 54:9

Headquarters 9:11 66:2

hear 14:7 29:13 31:16 33:25 66:14 67:20

heard 56:3 57:6 61:18 66:24

hearing 31:17 35:19

hears 62:1

hearts 70:9

heavy 64:3

held 12:9

helped 50:21

helpful 36:25 58:9 67:2 71:17

helping 3:22

helps 37:1 51:20

heroically 15:24

hey 40:1

Hicks 4:21 5:20,21 64:11,13, 21 69:19 75:11 80:15

high 13:11 24:18

highlight 22:24 27:14

hip 51:17

Historical 71:18

hit 28:4 31:1 35:18 46:1

hoc 64:9

hold 14:5 23:5 78:14

holidays 9:11

Holley 14:14 42:12,13 43:9,11, 13,16,21 44:6,13 55:24 65:12, 13 72:24 73:7 76:20 77:7,11, 24 78:2,10,21

home 14:22,24,25 15:3,5,7,10

homicide 7:8 16:2 62:25

homicides 16:5

honorable 6:22

hope 11:10 13:3

host 12:14

hours 21:23 22:3,15,21 23:21

24:4 62:12,14

HR 6:8 75:23

human 68:14

hundred 26:13 27:17,23

1

idea 30:23 44:6

identically 45:6

identity 71:6

ill 18:14

imagine 16:1

immediately 23:7 28:6 32:22,

24

impact 13:21 34:17,19

impacted 13:22

implemented 36:13

important 10:25 12:8,24 13:20 43:2 50:20 53:2 58:16 67:23

Impressed 63:24

impression 53:25

in-car 19:13

in-depth 58:20

Inaudible 62:25

incident 22:25 28:1 31:12,13,

20 49:9 67:3,7

incidents 31:15 55:15

include 58:1,8

includes 20:4

increased 16:13,15,24

increasing 10:5

independent 38:10

indicating 46:13

indication 63:12

individual 9:24 48:11 49:12

55:16 71:21

individually 70:7,10 73:23

individuals 12:19 66:8

industry 34:15

information 13:1 15:12,16

18:3 31:24 32:4 33:6 54:16 65:4 68:20 70:21 71:5 73:6

76:10 77:1,4,19

informed 70:12

inherited 59:16

initial 16:24 23:22 50:14

injured 14:19 28:6

injuries 15:9

injury 15:4 23:2

ink 65:3

input 61:12

insight 59:25

inspect 19:21,22 20:2,8,18,19

45:4,5

inspected 45:7

inspection 19:22 45:5,15

inspections 13:18 19:9 49:23

instance 32:15 35:22

instances 23:20 32:5 39:13,23

40:20 56:9

instant 28:1

instill 68:13

integrate 19:12

Integrity 18:13

Intelligence 64:25

intentionally 32:6

inter-connectedness 13:17

interact 58:5

interaction 31:21 58:22

interested 66:24

interesting 40:13 52:3,17

internally 38:10

International 13:11

intersection 62:16

introduce 4:7 5:20 6:10,21 7:4 8:3 14:11 18:24 68:10

introductions 5:22

invaluable 20:17

inventory 40:9 41:24

invest 64:5

investigate 10:9 46:4

investigated 46:3,6 47:15

investigating 9:23

investigation 26:8 28:23 46:3

investigations 13:18

investigative 6:11

Investigator 6:10,16,17,18 48:5 58:1 75:21,24

investigator's 36:24

invitations 12:21

invite 68:19,23

inviting 12:18

Invocation 3:15

involve 72:9

involved 15:1,6 30:11 31:19

35:16 61:20

issue 16:8 17:3 24:10 38:18 40:22 58:19 72:6

issued 45:10 47:8

issues 11:22 24:13 35:25 38:6,19 41:5 57:11 58:2 66:21

67:13

item 5:8 9:8 44:20 64:14

items 12:8 61:11 64:17

J

jam 62:18

James 6:20,24,25 8:15

January 3:2 5:9 12:10 13:2

65:25 68:7 75:18

Jefferson 68:9

Jim 14:14

job 37:1 57:16,24 58:14 70:17

71:9,15,23

Johnson 14:23

join 12:20

joined 60:17

joining 3:12 14:10

Jones 66:16

Jr 8:24 10:24

judgment 27:20

jump 22:22 28:2 54:18

jumped 54:11

Justice 70:18

justifiable 9:19

justify 66:21

Justin 14:24 15:4

Κ

kidding 9:6

kind 26:5 27:21 31:10 38:16

59:12 66:22

Kisselburg 14:21,22

knee 15:3

knife 54:10

knowing 35:20

knowledge 61:3

L

language 49:14

large 37:6

largely 24:13

larger 59:9

lasts 24:16

law 9:20 12:13,18 13:17,19

57:19 61:15

Lawrence 8:17

layered 31:9

leadership 12:24

learned 49:2,3

learning 41:6 61:12

leave 53:24 65:6

Lee 7:21 19:6

left 14:10 17:25

legal 56:3,5 72:13

Lemuel 15:2

lessons 49:2,3

lethal 10:21

level 46:5 49:24 75:22

levels 11:20 52:12 68:15

Libby 15:20

LIEN 17:3

lieutenant 57:4 59:17,18,20

life 10:5 20:15 41:13

lightly 58:24

Lights 28:13,14

lines 15:19

Lisa 4:16

listed 71:7

listening 73:21

listing 71:14

lit 32:3

literally 21:6 65:4

litigation 29:5 36:6,10 37:11, 13,17

lives 3:20

loading 22:5

lobbied 57:5

located 14:2

location 42:2

locker 49:17,19

log 26:1,22 50:4

logged 26:3

logs 21:2,4

long 13:4 15:21 21:21 23:21 24:16 28:20 42:16 60:19

looked 16:14 24:7 26:21 27:3 34:18 47:1

Lord 4:3

lose 54:20

lost 15:12,20 38:5,6 39:14,21, 24 40:2,8

lot 31:3,18,23 33:6 36:7 39:19 49:3 50:22 51:7 60:9.23 62:2

love 33:6 LPAC 19:19

lunch 40:1

M

Maddelein 66:5

made 24:5 34:15 51:7,15 60:21 67:6 75:19 78:18 79:13,

Madison 3:15,18,20

major 7:6 10:13 16:22 32:7 39:17 51:1,5

majorly 68:20

make 3:24 10:11 14:1 20:9,10 21:10 22:24 23:14 26:2,3 27:16 31:16 39:4 41:18 44:1 46:25 49:22 50:5,12 51:17 52:22 53:23 55:7 57:22 64:4

75:18 76:2,25 79:4

maker 78:13

makes 31:20 35:24 62:17 72:23

making 37:1 40:20 44:1 50:2

53:2 64:5 67:9 77:22

malfunction 21:18 24:25 32:16

malfunctioned 38:25

malfunctions 25:10 32:17

38:9

Mallet 10:24

man 66:17

manager 72:15,22 73:10

March 13:9,10,12,13

Mark 7:3 18:22

Marlene 7:19 19:5

Marlon 7:9

Marroquin 14:24

Martin 8:22

matrix 44:15

matter 11:18 67:1,15 70:3

matters 7:1 12:5 70:12

Mayor 10:11 13:5

Mccalister 6:10,13,15 8:23

Mcginnis 7:7

means 26:20 35:17 47:16

56:21 57:12

mechanics 51:18

media 5:23 6:5 28:24 29:4

medical 55:8,10 58:20

medium 37:22,24

meet 9:10,11,13

meeting 3:9,12,14 4:24 6:16 8:13 12:5 13:12,24 27:15 40:15 58:19 65:25 66:3 76:9 81:7

meetings 11:21 13:10 40:22 58:22 71:16 73:15,17 75:1,2, 25

Melanie 50:19

member 23:2 31:10 40:19 45:10 46:12 66:19 71:7,14 72:11

members 12:2 13:8 18:23 21:5 22:15 30:2 36:7 45:9 47:7 56:21 68:5 72:10 73:16 75:1,17

memory 51:18

men 17:20

mental 51:18

mentioned 18:3

merited 36:12

methodology 19:22 45:5,15

Michael 7:7

Michigan 3:1

microphone 21:17

middle 13:24 53:16 54:15

mike 16:19

Mile 12:11 62:12

milestones 26:12

mind 53:4 64:20

minds 51:10

minister 68:8

minute 15:11

minutes 5:9 14:5

mirrors 45:6

mischaracterization 40:18

misconduct 9:25 10:19,21

mishandling 42:22

missed 67:20

mistake 44:1

mobile 64:23

modified 23:12

modify 10:12

mom 18:4

moment 33:22

money 37:5 72:9,13

Monica 66:11 68:7

monitor 10:10 11:1 51:3

month 9:12,14 13:9 19:16

morality 68:15

mother 15:20

motion 4:23 5:7,18 69:6,7,15, 22 74:3,5,6,7,17,25 75:6,10, 18 76:2,7,9,11,12,13,14,15, 16,18,21 77:3,5,12,14,15,16, 17,18,21,22,23 78:5,11,13,18, 24 79:6,9,12,25 80:4,10,13, 17,18,19 81:3

motions 73:22 74:1 75:12 79:14

motor 44:24

motorcycle 15:2

move 5:10 18:10 40:25 42:8 44:19 64:9,11 73:13,15 74:4, 25 76:9,18 77:3

moved 4:25 5:2,12 12:1 40:23 59:17 69:9 74:15 75:5 76:5 79:12

moving 65:17 76:25

multiple 55:21 67:5

muscle 51:18

Mutual 10:3

Ν

NACOLE 12:12

National 12:13,14

nationally 61:17

natural 15:17

nature 56:10

 $\textbf{Nay} \ \ 74{:}21{,}22{,}23\ 75{:}9\ 80{:}6{,}7{,}$

11,12

nays 80:9,10,16

necessitated 54:4

neck 54:21

needed 35:21 72:15

negative 26:7 44:10 59:19

Nelson 15:14,15,16

nervous 44:24

newly-promoted 26:15

news 49:10 67:6

night 15:20,25

Ninth 13:13 66:4

noncriminal 10:9

nonfatal 17:13

nonsense 59:14

Norm 7:17 19:4

normal 25:10

northeast 66:6

notate 25:5

notated 21:3

note 11:15 13:21 16:9

notice 43:6 73:14 74:9

noticed 60:4

Notices 25:18

notify 13:6 22:14 23:7

number 15:23 20:8,9,10 21:15 23:23 24:5 26:19 31:9 36:15 37:6 41:1,7,16 48:9 49:9 50:20 54:5 59:13

numbers 17:15,18,21 51:2

numerous 24:3

0

observed 66:23

obtain 71:5

obtained 14:3

occurred 27:20 62:11

OCI 31:17

offer 60:10

office 18:22 36:24 48:4

officer 7:19,21 10:17,20 11:14 14:19,21,22,23 15:1,7,13,16, 19 18:4 19:5,6 21:16 23:3 25:15,24 27:25 28:17 30:21 31:12,19,22,25 32:2,3,10,11 42:17 47:4 48:9 52:5 53:2 54:8,13 55:11,15 67:12

officer's 32:9.12

officers 20:9 23:5 29:16 31:4, 13 32:6 33:11 39:15,17,18 40:12 41:2,11 51:9,16 57:16, 19 60:9 67:3

official 72:4

officially 72:1

officials 8:11,12 70:7

oftentimes 56:10

on-boarding 62:4

one-man 21:8

open 11:21 12:4 73:15,19 75:1

operating 29:21

operation 9:25

operations 10:10 18:22 71:4

opinion 60:9

opportunity 56:8,11 57:5 58:23

opposed 5:6,17 39:16 69:14 74:20 75:8 81:5

opposition 80:10

option 10:22

oral 13:25 65:16,19 66:7

order 11:15 22:6 39:4 64:4 71:22 72:25 74:11 76:13,19, 20

orders 11:19

org 75:16 76:2 77:5,18

organization 11:20 12:17 71:3

organizational 11:17,19 70:25 71:4,8 72:1,5,12 73:3,14 74:8, 11,13

organizations 9:22 12:20

original 49:21 76:23

originally 49:23

Orleans 9:7

outburst 66:19

outcome 26:10 48:6

outstanding 57:2 59:1

over-thinking 28:5

overcorrected 54:22

oversight 9:17,19,22 10:8 12:13,16 70:18

owe 67:24

Р

P.A. 7:15,17 19:3,4

p.m. 3:3 9:12,14 13:11 66:1,4 69:16,18 81:7

PA 60:8

package 11:9 29:3

paid 11:13 39:7,8,9

Painter 15:7

paralegal 72:14

part 30:9 32:14 58:4 62:13

70:2

participation 12:22

PAS 59:24

pass 80:18

passed 15:25 75:17 80:19

past 62:12 70:14

path 60:22

patrol 20:5 41:15

pattern 11:20

patterns 9:24 16:25

pause 8:2 14:9 29:12 69:21

73:24,25 78:15

Pawlowski 15:5

pay 67:13

penalty 44:2,7

pending 48:12

people 3:12 6:3 16:15 17:3 22:8 35:19 36:11 40:3 42:23 58:17 59:10

people's 73:1

percent 17:11,13 26:13,20,23, 25 27:4,5,6,17,21,23

performance 71:21

period 16:12 38:22

perp 55:7

person 26:2 28:10 42:18 43:5 49:10 54:7 71:10

person's 53:4

personnel 7:1 11:22 55:8,10

60:13

ph 34:4 40:21 59:12

phone 38:17 67:6

phones 24:15

pick 21:7 25:6 31:23 63:23

picking 33:8

place 15:12 22:14 25:25

plan 25:24

planning 50:7

plans 13:9

playback 33:8,21

players 35:3

plenty 53:21

plummet 41:1

point 12:7 17:16 28:5 30:12 39:2 42:21 51:10 54:23 64:18

79:17

pointed 60:7

police 3:7,25 9:9,11,16,18,25 10:1,2,4,7,11,12,19,20,22 12:9 15:19 17:20 19:17 32:20 36:11 39:15 42:17 50:23 57:16 62:2,4 70:16

policies 11:13 59:14

policing 10:3 57:15

policy 6:6 10:12,14 20:10,11 23:5 28:21 29:7 32:24 36:1 40:19 41:5 45:12 47:1,13 48:12 49:1,7,14,21 50:15,18, 22 51:8,15 54:20 56:7 57:8,9, 24,25 72:15

politics 70:11 73:18

popping 41:7

popular 57:20,21

position 71:11,13,19

positions 70:25 72:9 75:22

possibly 17:17 49:16 76:1

post 34:20

powerful 54:25 59:10

practices 10:1

pray 3:23

prayers 15:18,22

pre 33:24

pre-record 35:7

precinct 13:13 15:4,6,8,14,17 33:1 40:9,24,25 42:1 59:13 60:19 66:4

precincts 25:1 27:16

present 18:24 33:20 34:14 61:24 62:20 63:4 68:1

presentation 11:12 20:1 66:25

presentations 11:2

presented 50:13 74:13 76:3

presenting 18:13

president 78:18

president's 78:24

pretty 27:9 53:17

preview 23:14

previously 34:5 48:1,22

primarily 20:20

primary 34:23

print 14:1 65:5

printing 50:1

prior 7:1 34:22 70:13

privacy 35:25

probe 55:8

probes 46:1 55:10,12

problem 24:10 25:21 32:13 35:3 41:9 54:22

procedures 20:12

process 18:11 22:14 25:8 41:16 58:8,21 61:13 62:3,5 67:14

procurement 62:5

professional 33:16 46:3

program 39:12 59:17

programs 22:10 68:13,21

progressive 26:4,8,9 43:1,15,

22,25 44:3

project 12:24

promoted 60:18

prongs 52:20

propelled 44:23

properly 47:1 69:9 75:5 76:5

proposed 71:7,12 72:12

pros 58:17,23

protect 9:21

protection 10:16 11:14

provide 9:17 10:8,21 18:2

provided 11:7 70:22

providing 5:24

proximity 52:6

public 12:1,2 14:4 49:16 65:20 66:1 68:8,20 70:7,8 73:3,16, 19 75:2

public's 71:2

pull 27:11 41:1 45:16 46:25 47:9.17

pulled 26:22 28:24 37:22

pulling 22:4 49:18 50:3

pulls 31:25 32:2

purpose 34:16,23

purposely 42:18

purposes 47:13

pushing 24:22

put 20:16 21:13,25 22:17 28:24,25 29:3 33:18 39:12

42:4 44:7 74:1

putting 24:11 34:24

Q

quality 10:5

quarter 26:18,24,25 27:2

50:12 63:1

quarterly 25:13 30:10,13 50:9,

10

question 21:21 29:22 36:6 37:10 38:5 40:7,14,16 41:3 42:11 49:3 54:6,24 55:6 61:9 63:10 64:17 73:9

questionable 37:21

questions 11:6,8,11 17:24 19:23,25 29:8 37:11 44:18 47:23 48:24 51:22 54:3 58:17

queue 41:12

quick 3:24 22:23 41:24 43:22 61:9 65:19 69:25

quickly 35:15 41:18

Quinn 5:23

quorum 4:21 69:19,20

R

raise 68:14,15

random 30:15

randomly 21:7

range 71:11,12

rapes 16:10

rarely 39:21

rate 27:1,3 30:7

Raymond 7:17 19:4

re-instruction 26:6

reach 31:17

reaction 32:9

read 36:24 58:9

readers 64:23

readings 50:2

real 20:15 22:23 57:15 61:9 69:25

realize 70:14

reason 70:9

reasons 20:9 23:23

recall 57:3

receive 10:9 received 15:15

recently 23:4

recognized 59:20 79:23

recommendations 50:16

record 16:20 34:1,5 69:17 73:4 75:11 79:5

recorded 21:11 26:22 47:10

recording 25:16 32:4

recruit 20:15

recruits 19:18 26:15

recuperate 14:21,24,25 15:3,7

recuperating 15:5,9

reduce 17:18

reduction 16:3 17:9,10

registry 44:11

regrets 6:25

regular 13:12 35:1

reinstruct 44:4

reinstruction 43:1 44:10

reiterating 79:17

reiteration 79:13

reject 79:7

related 40:7 63:9

relates 11:14

relation 50:19

relationship 24:9

release 38:18

remarks 10:23

remember 14:22 15:1 22:8

52:22

remind 13:16 22:8 57:14

reminded 10:23

reminding 13:8

removed 55:11 58:18

removes 55:8,10

renew 70:8,11

repairs 38:23

repeat 12:17

report 9:8 14:19 16:6 17:22

30:20 32:21,24 33:6 36:4

42:13 57:2 58:2,4,8

reported 16:9 32:22

reporter 5:25

reporting 16:12,14,15,24 17:4

reports 17:1 18:16 31:3 64:10

represent 3:8 57:18

representatives 8:12

representing 8:23 57:16

reprimand 44:12

request 11:4 20:22 70:21

71:20

requested 14:20

requests 20:21

require 56:17

required 30:1 32:24 39:17

41:14 46:16

requirement 31:14

requirements 71:10

rescheduled 11:5

reserve 7:25 29:16 72:6

reserves 19:17

resident 37:25

residents 10:6

resource 13:14 64:3 66:5

resources 60:12

respect 10:4

respectfully 70:21

respond 25:22

response 31:20 67:17

responsibilities 71:2,13,15,23

responsible 72:10

rest 80:16

result 36:10

resulted 15:8

resulting 23:2

results 63:25

retaliatory 66:22

retention 29:7

retired 15:14,16 18:4 60:8

retirees 59:23

retrain 43:8

return 12:4 32:25

Reverend 72:25

review 22:7 23:7 25:12 30:6

31:25 33:6 34:23 35:1 46:16 62:15 67:10 71:20 75:25

reviewed 26:19 27:1 75:16,19

reviewing 9:23

revised 73:14 74:8

revolutionize 62:2

Rhinehart 7:23

Rice 5:25

Richard 15:20

rid 24:2

rights 7:12,14,16,18,20,22

9:21 18:13,23 19:24 20:22

21:5 30:13 43:3 49:25 59:8 68:14

robbed 54:17

robbery 17:10

Robert 6:1

Robertson 7:15 19:3

Robinson 60:17

roll 21:20 49:19 65:3

roll-out 19:14,15 45:8

rolling 50:21

rookie 60:20

room 49:17,19 59:5

rotation 29:3

routinely 23:9 47:7

row 6:2,7

Roy 8:23

run 31:15 32:25 33:1 39:21 54:14

running 52:8,21 53:5 54:8,12, 13.17

S

safety 10:17 11:14 66:1

salary 71:6,12,18 73:1

saved 37:12

saving 37:5

scale 52:16

scene 65:5

schedule 13:6

scheduled 11:3

school 13:11 54:10

schools 16:17

Scientology 68:8

scope 61:3

Scotty 66:11

scout 19:13

secondary 24:6 29:23,24 30:4,7 32:10,11 77:14 79:6

seconded 74:16 75:6 76:6 79:12

seconds 33:9 34:5,8,22 35:9, 17,23

secretary 5:19 18:5 64:12 75:21,23

Section 20:7

secular 68:13

sees 62:7

select 21:11

send 3:21 18:5 25:17 38:13

43:6 65:3

sends 6:25

Senior 6:17 8:16

sense 35:24 37:2

sensitivity 35:16

sensory 44:24

separate 26:23 28:24 29:4

37:24

September 11:4,6,10 12:15,18

sergeant 5:23 7:11,13,23 19:1,2 57:4 59:4,11,14,16

60:16,18,20

sergeants 59:7,11 60:21

servants 3:21

serve 3:8 4:2

server 22:5,6 23:25 24:1 28:25

37:19

servers 23:24

service 5:24 70:8

services 6:6 20:6 23:17

session 5:23 11:22,23,24,25 12:3,4,6 69:6,17 75:16

set 10:14

setting 71:22

settings 23:13

settled 36:15

settlements 37:7

Seventh 40:23

severe 15:3 44:2

sex 16:16

sexual 16:7,8

SGT 7:11,13,23 19:1,2

Shannon 7:23

share 55:3 58:25 64:14 70:4

sharing 8:19

sharp 63:11,18

sheet 21:13 26:22 32:25 43:3

Sheila 5:25

shift 21:1 30:14 39:5 41:13

Shirley 4:10

shoot 45:23 53:5,12 56:11

shooter 63:11

shooters 64:25

shooting 22:25 23:4 52:9

54:13,19

shootings 17:13

shoots 52:19

short 25:18

shot 14:23 63:14

shots 64:5

Shotspotter 63:19,20,22

show 20:16 41:15 48:10

shut 35:20

shutdown 13:15,23

side 53:19 66:6

sides 60:1

sign 48:19

significant 15:3 23:1 61:22

66:21

significantly 59:9

signing 37:3

simplest 21:16

Simply 51:9

Sims 15:2

sir 8:14 18:8 23:10,11 31:7 44:19 55:23 59:3 61:7 62:23 65:3,22 67:21 70:5 76:12 77:16 79:22



sirens 28:13,14 sister 70:22

sitting 32:12

situation 23:4 28:18

situations 41:20

sixth 15:14,17 44:4

size 39:20

Slaughter 8:15,16

slide 27:14

slight 17:10 75:19

slipped 64:20

Sloan 6:18

small 51:20

smaller 59:10

smart 21:13 43:3

soldier 15:23

solution 24:24

solve 38:19

SPAC 19:19

space 37:19

spark 48:11 50:2

speak 32:3 57:5 72:6

speaker 14:5 66:10 69:4

speaker's 14:1

speaks 16:16

special 45:17

specialized 20:5

specifically 35:13 48:25 50:19

72:13

speed 28:9,12

spends 36:9

spent 58:19 61:10

spoke 30:9,20

sponsorship 12:22

spot 33:18

spotting 64:6

SRT 20:5

staff 5:20 6:11,21 8:16,20 23:8

39:4 62:1 71:7,9,14

staffing 11:19 41:21

stand 6:3 18:25 59:6,24 69:15

80:14 81:6

standard 34:15

Standards 46:4

standing 64:9

standpoint 61:25

Stanton 6:18

start 7:2 14:19 16:2 20:20

23:22

started 19:14 21:20 34:6

42:16 62:23

starting 4:7 50:10

state 63:14

stated 36:5 48:1,22 67:11

statement 76:25

statements 47:18

States 68:18

station 21:25 22:2,17 32:20

49:19

stations 24:6

statistical 27:20

Statistically 51:1

stats 17:12

stays 37:13

stepping 60:15

Stewart 7:5 16:13,21 17:6

28:11,13

Stine 40:21

stop 13:19 53:13 54:11,16

56:13,15

store 29:5

stored 28:21

straight 24:8

stranger 4:2

street 54:15 66:2,18 67:12,18

strength 3:24

strongly 57:5

stuff 22:10 58:11

stumble 58:14

stumbles 18:17

subcommittee 12:25

subjects 58:24

submit 20:21 70:16

submitted 13:5

subsequent 31:22

subsided 31:18

substitute 76:21,22 78:11

subtle 51:13

success 27:1,3 51:1

succinctly 54:24

suggests 36:13

Superbowl 9:6

Supervising 6:17

supervisor 46:6,15 48:17,18

supervisors 26:15

supervisory 9:17

support 5:1,11 10:19 15:23

18:22 22:15 25:6 36:17 39:1,3

80:17

supported 5:2,13

supporting 10:3

supposed 21:14 63:12

surprised 31:16

suspect 52:5

suspects 17:1,2



suspended 49:13 67:13

suspension 44:16

sustained 48:5,8

sympathy 18:6

synopsis 43:22

system 15:23 25:23 31:5 33:21 34:18 37:17 44:25 60:8 65:1 67:16

systems 11:2,7 19:13 50:24

Т

table 14:2 53:20 73:13 74:8 76:9,19 77:3,9,17,18

Tactical 20:6

takes 21:22 37:19 59:14

taking 16:1 41:19

talk 72:25

talking 30:13 35:13 63:10,11

tap 28:6

taping 5:23

tardiness 8:9

target 55:7

tased 55:15

Taser 30:25 45:2,3,11,13,18, 23 46:8,14,19,22 47:3,9,15,19 48:10,15,19 49:1,10 50:1 51:12,13,17,19 52:6,9,10,12, 16,18,19 53:3,15 54:4,8,14 56:1,4,6,8,13,16

TASERS 10:15,21 11:3 45:9 47:7,8,11 48:3 51:5 57:6 58:3

Task 64:24

tasks 13:20

taxpayers' 72:9,13

team 50:19 51:3 57:24 60:18

teams 59:23

teaser 62:10

technical 22:15 23:17 25:6,9 39:1,3

technologies 10:16

technology 24:21 30:24 60:13 63:11,17 65:5,11

telling 67:22

tells 21:1,2

Temple 12:11

ten 25:21

ten-minute 62:15

Tenth 15:4,5

Teresa 3:15

term 25:18

terms 18:4 58:10 60:8,21,22

67:16 70:17

test 45:22 50:3

tested 63:22

Thanksgiving 9:10

Therssen 14:25 15:1

thing 17:5 35:23 47:6 49:20 52:17 56:2

things 21:15 25:11 33:10 39:21 45:19 49:9 51:4,13

60:23 62:8

thought 31:18 63:16

throwing 18:15

Thursday 3:2 9:12,13 65:25

66:3

Tiffany 7:5 16:21

time 4:23 7:25 11:10 12:15 16:5 20:23 22:7,9,12 30:22 38:9,22 40:11,18 41:10,11 42:25 43:1,5,12,14 44:3,4 52:8 54:12 55:25 57:9 64:10

65:8 67:20 72:5,16

times 12:17 23:21 25:12,13 36:15 38:21 50:4,9 56:16

titles 75:25

today 3:9 5:25 6:12 11:5,12,18 16:14,23 18:15,24,25 19:7

today's 6:16

told 30:2 68:1

tolerance 68:14

Tom 60:16

tonight 5:23

tool 62:3,7

tools 10:25 61:16,23

top 54:19,21

Torres 18:14

total 26:19

totally 73:6

touch 21:16

tour 68:19,23

track 46:9,11 51:21

tracking 46:10

traffic 15:6 20:6 54:11,16

62:18

train 19:17

trained 26:16 29:18,19 30:2,3

45:10 52:10 56:21

training 19:16 20:13 26:14 45:9 47:13 49:5,21 62:24 63:1

transitions 27:13

transpired 47:3

tremendous 50:25

trigger 28:9

triggers 28:7 34:17

trouble 55:12

trust 10:3 53:21 71:2

TSS 20:6

Tuesday 11:8

turn 26:6 27:7 30:23 34:8

turned 27:12

turning 32:6

turns 28:8

TV 52:4 57:12,17

tweak 41:6

two-man 21:9

type 20:23 21:4 23:14 25:9 26:11 32:1 37:20 45:17

types 39:21 40:2 45:13 46:21, 25

typical 47:16

U

UF 45:16

UF002 46:10

unbeknownst 35:18

underneath 70:15

understand 12:21 57:21 63:13

understanding 71:23 78:19

unfortunate 57:19

unfounded 48:6,23

unique 50:16 59:25 60:10

uniquely 61:22

unit 16:16 26:11 40:23

United 68:17

units 26:23

unjustly 10:20

unnecessary 10:1

update 24:12

updated 24:6

updates 24:21 38:20

upload 23:6

uptick 16:7 17:11

urge 71:1 73:22

user 35:18 38:10

utilization 11:1

utilize 29:19 60:12

utilized 28:23

Utilizing 60:8

٧

vacant 71:12

validates 31:24

validating 32:9

validation 27:20

valuable 20:13

variety 68:13

vehicle 34:17 62:11

vice 4:14 33:5 34:10 35:10,12 74:5,19 75:4 76:8,17,24 77:17 78:18,20,23 80:6,11

victim 52:7

video 19:13 20:13,15 21:9,22, 23,24 22:11,13 23:7,12,15,16 24:19 27:11 28:21,22 31:25 34:11,16,23 35:1,2,8,9,17 37:12,16 38:1 47:12,17,21 62:17 66:19 67:6

videos 27:24 33:12 67:10

view 49:15

viewing 3:12,13

views 67:5

violation 54:20

violations 20:11 47:13

Violent 64:24

visitors 10:6

visualize 31:10

volume 58:12

vote 11:18,24 67:10 68:1 73:22 76:17,22 78:7 79:18

voted 70:24 80:17

votes 12:5

voting 70:13 77:4 78:10

W

wait 23:15 24:2 70:1

waiting 22:20 66:13,14

Waldis 14:23

wanted 27:14 39:18 40:3 49:20,21,22,25 51:9,17 52:2 58:25 64:14,17 68:10,18,19, 22 69:24 70:4

warm 9:2

warning 45:22 46:14 48:9,12, 15 56:1,4,5,7,18

waste 72:12

watch 22:10 57:17 66:18

Watchguard 19:11 24:8 25:9

Wayne 67:15

wealth 61:3

weapon 44:22 45:3,21 50:24 51:19 56:4,5,12

weapons 10:15 19:9 44:22 63:13

wear 39:18

weary 3:24

web 22:6 23:19

week 9:10 11:16 22:16 67:12

weeks 9:12 70:23

weigh 58:23

West 12:11

Western 13:11

whatsoever 23:15

white 6:6,20,22,24 7:24 14:8, 17,18 17:5,8 18:8,12,21 22:22 27:13 28:12,14 31:8 32:18,23 33:14,18 34:1,12 35:14 39:8, 11 40:13 42:2 50:14,19 53:23 56:6 57:3,9,24 58:14 59:3 61:1,22 62:11,15 63:3,18,22,



25 64:3,15,21,23

William 4:8

Willie 3:8 14:12 70:20

Wilson 7:9

Winter 41:14

wires 44:23

wisdom 3:23

women 17:20

wonderful 66:25

wondering 36:12 61:14,19,21 66:15 67:1

words 32:16 63:23

work 3:25 5:24 10:2,8,11,22 12:12 17:14,17,18,20,21 32:17 38:11 43:10 50:18 52:18,24,25 58:12 59:13,20, 21 60:1,3,22 62:2 63:3 64:4 72:14

worked 57:7 67:9

working 13:2 38:12 41:11 57:25

works 52:19

world 57:13,15 68:17

written 42:19

wrong 25:4,5,7,19

Wyrick 6:4

Υ

year 9:4,5 12:16 16:4,10 37:7 61:10 68:6 72:23

year-to-date 16:4 17:12 26:17 46:18

years 15:24 29:6 37:13 57:4 59:9,13 60:17 61:5,20 70:14 71:19

yellow 51:8

yesterday 40:15

