

3/31/2016

Page 1

DETROIT BOARD OF POLICE COMMISSIONERS  
REGULAR MEETING  
THURSDAY, MARCH 31, 2016 3:00 PM  
DETROIT PUBLIC SAFETY HEADQUARTERS  
1301 THIRD AVENUE  
DETROIT, MICHIGAN 48226

1 COMMISSIONERS:  
2  
3 BISHOP EDGAR VANN, Commissioner (Dist. 2)  
4 REGINALD CRAWFORD, Commissioner (Dist. 3)  
5 WILLIE BELL, Commissioner (Dist. 4)  
6 WILLIE E. BURTON, Commissioner (Dist. 5)  
7 RICARDO R. MOORE, Commissioner (Dist. 7)  
8 EVA GARZA DEWAEELSCHE, Commissioner  
9 ELIZABETH BROOKS, Commissioner  
10 DEREK SANDERS, Commissioner  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

REPRESENTING THE CHIEF OF POLICE'S OFFICE:  
ASSISTANT CHIEF STEVEN DOLUNT

1 Detroit, Michigan

2 March 31, 2016

3 About 3:00 p.m.

4

5 COMMISSIONER BELL: Good afternoon and  
6 welcome to the weekly meeting of the Board of Police  
7 Commissioner. I am your vice chair, Willie Bell. Our  
8 chair will not be with us this afternoon due to work  
9 commitment but we are going to go forward and to conduct  
10 the meeting and I'm going to ask Commissioner Bishop  
11 Vann to opening up with a lifting prayer. Thank you.

12 (Invocation given.)

13 COMMISSIONER BELL: As we go forward I'm  
14 going to ask our attorney to the board Linda Bernard to  
15 conduct a rollcall.

16 MS. BERNARD: Thank you, Mr. Chair -- Mr.  
17 Vice Chairman. Willie E. Bell.

18 COMMISSIONER BELL: Present.

19 MS. BERNARD: Lisa Carter is excused.  
20 Elizabeth Brooks.

21 COMMISSIONER BROOKS: Present.

22 MS. BERNARD: Willie E. Burton.

23 COMMISSIONER BURTON: Present.

24 MS. BERNARD: Reginald Crawford.

25 COMMISSIONER CRAWFORD: Present.

1 MS. BERNARD: Eva Dewaelsche.

2 COMMISSIONER DEWAELSCHE: Present.

3 MS. BERNARD: Conrad Mallett, Jr.

4 COMMISSIONER BELL: Excused.

5 MS. BERNARD: Okay, thank you. Ricardo R.  
6 Moore.

7 COMMISSIONER MOORE: Present.

8 MS. BERNARD: Derrick Sanders.

9 COMMISSIONER SANDERS: Present.

10 MS. BERNARD: Richard Shelby is excused, Mr.  
11 Chairman. Bishop Edgar Vann the Second.

12 COMMISSIONER VANN: Present.

13 MS. BERNARD: Thank you. Mr. Chairman, you  
14 do have a quorum.

15 COMMISSIONER BELL: Thank you. At this time  
16 I'm going to -- I just looked over to my left; I see  
17 assistant chief; it's not James White. Assistant Chief  
18 Dolunt is sitting in.

19 ASSISTANT CHIEF DOLUNT: Assistant Chief  
20 White's in a meeting; he's going to try to get here  
21 hopefully by 3:30. I guess you have some questions  
22 about technical services and I'm clueless about that so  
23 he's going to be here. That's the plan.

24 COMMISSIONER BELL: It's always good to see  
25 you, sir. You have any staff you want to introduce.

1 ASSISTANT CHIEF DOLUNT: Who's here?  
2 Commander G. Quinto's here. Captain Chambers is here.  
3 Commander Nick Giaquinto is here.

4 COMMISSIONER BELL: Thank you, sir. I'm  
5 going to ask our madam attorney to introduce the staff  
6 of the commission, please.

7 MS. BERNARD: Yes, Mr. Chairman. George  
8 Anthony is excused. Gail Oxendine has not joined us  
9 yet. Pamela Davis Drake is setting to my left, right  
10 there, the chief investigator. And of course Robert  
11 Brown the administrative assistant is sitting to my  
12 right. Our recorders for today are Sergeant Alan Quinn  
13 and Caitlyn Mancini from the Hanson Court Reporting  
14 service.

15 COMMISSIONER BELL: And supervisor?

16 MS. BERNARD: And supervisor present, I'm  
17 sorry, sitting right next to our chief investigator  
18 after she gave me a note. Supervisor investigator  
19 Lawrence Akabr is present from the Office of the Chief  
20 Investigator.

21 COMMISSIONER BELL: And at this time I'd  
22 like to mention recorder but the meeting has been  
23 recorded for quite some time and we want to mention them  
24 and maybe in our future meeting also that we must give  
25 them recognition for doing outstanding job; that's media

1 service; is that correct? And we have a team that's  
2 always coming two or three. So we appreciate them in  
3 terms of coming out recording the meeting and due  
4 diligence in terms of setting up and being patient with  
5 us when we don't talk into the mic.

6 At this time I'm going to ask the  
7 commissioners to approve agenda for March the 31st,  
8 2015.

9 COMMISSIONER MOORE: So moved, Mr. Chair.

10 COMMISSIONER CRAWFORD: Support.

11 COMMISSIONER BELL: It's been and supported.

12 Discussion? Those who in favor, aye.

13 ALL: Aye.

14 COMMISSIONER BELL: Nays? Motion carried.

15 The next item of business would be the minutes from  
16 March the 24th, 2016.

17 COMMISSIONER MOORE: So moved.

18 COMMISSIONER DEWAELSCHE: Support.

19 COMMISSIONER BELL: Been properly moved and  
20 supported. Discussion? Those in favor, aye.

21 ALL: Aye.

22 COMMISSIONER BELL: Opposed? Motion  
23 carried. And next item will be the chairperson report.

24 The chair is not here and the chair be reporting out at  
25 our next meeting so as we move forward with Chief Drake;

1 we talked briefly but she's going to come forward at  
2 this time.

3 CHIEF INVESTIGATOR DRAKE: Good afternoon  
4 everyone. Good afternoon.

5 ALL: Good afternoon.

6 CHIEF INVESTIGATOR DRAKE: Crickets chirping  
7 there, okay. The Office of the Chief Investigator  
8 monthly report for today March 31st, 2016. Our current  
9 statistics we have 133 open cases. We have 15 cases  
10 that have either been submitted to myself or to a  
11 supervising investigator for case closure and we have no  
12 cases over 90 days. All of you have received the OCI  
13 2015 annual report. I am not going to report out on  
14 that today since we have a few folks missing but I will  
15 go into great detail probably our next meeting, Mr. Vice  
16 Chair.

17 COMMISSIONER BELL: Yes, ma'am.

18 CHIEF INVESTIGATOR DRAKE: With the board's  
19 permission in greater detail so I'm asking that you  
20 please bring those reports with you so if you have any  
21 questions, you're welcome to ask at that time.

22 All right. Our monthly statistics for  
23 February: There's a 16 percent increase actually in the  
24 number of cases since this time last year. Overall  
25 increase of 19 percent since this time last year,



1 year-to-date. At the end of February we had 142 open  
2 cases, filed 155 cases and cases closed 186. Of the 64  
3 cases filed in February, 33 percent involved unknown  
4 officers. The alleged known units involved leading in  
5 complaints were: The 12th precinct at 13 percent, 8th  
6 precinct at 11 percent and 10th and 11th precincts at 4  
7 percent.

8 The 64 cases filed in February involved 141  
9 allegations where the leading areas of concern were:  
10 Procedure and demeanor were the tops at 33 and 26  
11 percent respectively. Service at 11 percent and search  
12 at 9 percent.

13 Closed complaints in February: 79 cases  
14 were closed during the month of February and they  
15 involved allegations where the findings were as follows:  
16 40 percent were not sustained, 17 percent were  
17 unfounded, 15 were exonerated and 4 percent were  
18 sustained. And the leading allegations or I'm sorry  
19 leading areas of concern in the 79 cases closed:  
20 Procedure 35 percent, demeanor 25 percent, service at 16  
21 percent and 4th at 7 percent. I would welcome any  
22 questions at this time.

23 COMMISSIONER BELL: Commissioners?

24 COMMISSIONER DEWAELSCHE: Mr. Chair, if I  
25 could.

1 COMMISSIONER BELL: Yes, ma'am.

2 COMMISSIONER DEWAELSCHE: With the increase  
3 are we -- can you attribute that to something? And also  
4 what type of cases they might be?

5 CHIEF INVESTIGATOR DRAKE: Well, that is a  
6 pretty in depth question, Commissioner. No, I can't  
7 necessarily attribute the increase to any one thing. I  
8 think this came up some other time when we've had  
9 decreases. I think we really just need to look at  
10 trends. And so this was a 16th percent increase this  
11 time; next month it could be lower. So let's take a  
12 look at the trends, follow the trends, and then I can  
13 give you more information once we kind of follow those  
14 patterns. When I go over the annual report we're going  
15 to talk very specifically about those types of trends,  
16 okay.

17 COMMISSIONER DEWAELSCHE: Okay. Thank you.

18 CHIEF INVESTIGATOR DRAKE: Is that a good  
19 enough answer?

20 COMMISSIONER DEWAELSCHE: Yes, thank you.

21 COMMISSIONER MOORE: Through the chair.

22 COMMISSIONER BELL: Yes.

23 COMMISSIONER MOORE: Chief Investigator,  
24 there was a news story that we talked about WXYZ I  
25 believe police towing. How many complaints did you get

1 regarding that particular case because it was an issue  
2 of criminality and as we all know you don't handle  
3 criminality.

4 CHIEF INVESTIGATOR DRAKE: Correct.

5 COMMISSIONER MOORE: You handle other type  
6 of complaints. So how many cases or you can...

7 CHIEF INVESTIGATOR DRAKE: Over the weekend  
8 we received about eight calls. We returned all of those  
9 calls on Monday morning. Two calls were returned and we  
10 filed -- and two complaints were filed. Both of those  
11 complaints were sent and transferred to the internal  
12 affairs unit.

13 COMMISSIONER MOORE: Thank you ma'am.

14 CHIEF INVESTIGATOR DRAKE: Sure.

15 COMMISSIONER BELL: Commissioner.

16 COMMISSIONER CRAWFORD: Yes, sir. Through  
17 the chair. Yes, ma'am, Chief Drake also, too, one might  
18 add too that when they are complaints of criminality,  
19 you refer them to the department internal affairs?

20 CHIEF INVESTIGATOR DRAKE: Correct.

21 COMMISSIONER CRAWFORD: Yes, ma'am,  
22 definitely.

23 CHIEF INVESTIGATOR DRAKE: And force  
24 investigations as well; if there is excessive force,  
25 they are transferred to force investigations.

1                   COMMISSIONER CRAWFORD: Yes, ma'am, thank  
2 you. I too as stated before I am concerned about the  
3 increase and a comment was made before sometimes with  
4 the environmental weather; things may change as it gets  
5 warmer and I say well perhaps we need to put out travel  
6 advisories in Detroit in terms of the weather, in terms  
7 of complaints and police conduct.

8                   Also, too, this increase here, yes, it does  
9 concern me and now I do understand the comment that it  
10 may be trending but I certainly hope we aren't trending  
11 toward, you know, being disrespectfully, police  
12 brutality or the issue of service, search, et cetera  
13 because it is really something that we just come out of  
14 as you well know last year. This consent decree so I  
15 have a great deal of concern.

16                   CHIEF INVESTIGATOR DRAKE: One of the things  
17 again we really do have to keep in mind we need to look  
18 at patterns over long period of time. We have actually  
19 and, again, when I get into the annual report you will  
20 see those patterns. Over the last I'd say ten years  
21 we've experienced an actual 35 percent decrease in the  
22 number of cases that we have actually received so we  
23 have to look -- again, we can't just isolate a month.  
24 We have to look at patterns and then we have to try to  
25 identify some of the things that we can do to make sure

1 that all of those cases have a definitive finding.

2 What we noticed and, again, I'm kind of  
3 getting into the annual report; I didn't want -- I  
4 promised I wasn't going to do that but I have no  
5 choice -- about 45 percent of our complaints or  
6 allegations that we receive result in findings of not  
7 sustained. That means that in 45 percent of our cases  
8 we have -- we don't have enough evidence to make a  
9 definitive determination.

10 So what we really do need to do and we're  
11 working actually with the department right now to look  
12 at evidence and make sure that the evidence is working  
13 properly, the audio and visual equipment and so forth is  
14 working properly, that officers are using the equipment  
15 properly and that they're also being held accountable if  
16 they do not. Those numbers I think will continue to  
17 hopefully go up. The exonerated the unfounded cases and  
18 also even sustained if they go up it could at least give  
19 us some idea of what we need to do.

20 COMMISSIONER CRAWFORD: Yes, ma'am. As a  
21 follow up, I read your annual report and I think it was  
22 well put together; I might say that. Also, too, in  
23 terms of the decrease, increase we do know that were  
24 virtual precincts that were -- that Detroit it went to  
25 where they closed the precincts and the virtual

1 precincts so thus we had a decrease during those years.

2           Once they open back up in your report I'm  
3 sure will reflect that if you want to connect it to the  
4 virtual precincts as to the years that they were shut  
5 down and when they recently opened back up because of  
6 the new chief who, you know, immediately got rid of, and  
7 thank God the concept of the virtual precinct where they  
8 were just closing the door to the precinct, but once the  
9 precincts opened back up, not only during normal  
10 business hours but after hours that they should have  
11 been opened 24/7, we -- I believe your, excuse me, if  
12 one does an analysis of that, it will reflect an  
13 increase in our complaints.

14           CHIEF INVESTIGATOR DRAKE: Actually, 2012  
15 and 2013, I believe it was in June of 2012 is when the  
16 precincts were closed and 2013 when we got our new chief  
17 that's when he reopened them in June. The numbers  
18 actually, yes, they did increase to the point where it  
19 actually balanced out the numbers for 2012 so it was  
20 about 1,300, both years, 2012 and 20113. So that year  
21 actually is an anomaly because, you know, because of the  
22 virtual precincts we can attribute those decreasing and  
23 increasing because of that.

24           COMMISSIONER CRAWFORD: Yes, ma'am.

25           CHIEF INVESTIGATOR DRAKE: However, when you

1 take a look at from 2008 I believe all the way to 2015  
2 the numbers consistently drop. And they drop  
3 significantly. But during certain months you get higher  
4 numbers than you get in other numbers -- in other  
5 months.

6 So I think again we really do need to look  
7 at the patterns before we, you know, make any  
8 assumptions.

9 COMMISSIONER BELL: Can we pause on that  
10 note?

11 CHIEF INVESTIGATOR DRAKE: Yes, sir we  
12 certainly can.

13 COMMISSIONER BELL: Go ahead.

14 COMMISSIONER MOORE: Go ahead, I'm sorry.

15 COMMISSIONER CRAWFORD: I had a follow-up  
16 question. Excuse me.

17 COMMISSIONER BELL: Go ahead.

18 COMMISSIONER CRAWFORD: In terms of the  
19 White House public safety data that was recently in the  
20 paper in terms I was I believe OCI supposedly input that  
21 data in terms of citizen complaints.

22 CHIEF INVESTIGATOR DRAKE: The open data  
23 portal?

24 COMMISSIONER CRAWFORD: The open data  
25 portal, right.

1 CHIEF INVESTIGATOR DRAKE: Correct.

2 COMMISSIONER CRAWFORD: And then directly  
3 from what occurred in the White House, which I mentioned  
4 to this board in January of 2015 and I believe it was  
5 Ms. Alexis Farmer, the Michigan State student.

6 CHIEF INVESTIGATOR DRAKE: U of M.

7 COMMISSIONER CRAWFORD: Intern -- U of M  
8 intern was also interning in the White House.

9 CHIEF INVESTIGATOR DRAKE: Yes.

10 COMMISSIONER CRAWFORD: She facilitated some  
11 numerous meetings with the police department and exacts  
12 on this issue. And now it stated that in 30 days it  
13 would start inputting that information; is that correct?

14 CHIEF INVESTIGATOR DRAKE: We do have,  
15 actually I put together a spreadsheet with data points  
16 back in I want to say September or October of last year.  
17 And I did pass that on to a subset of the board just  
18 waiting on a response and hopefully can get that out to  
19 the full board for approval, but I'm ready to go;  
20 whenever the board approves it, we're ready.

21 COMMISSIONER CRAWFORD: Well, thank you.  
22 Because, I mean, it's been a year in coming, a little  
23 more than a year; a year and three months or so in  
24 coming and I'm glad to see that so the citizens will be  
25 able to go online and track not only our complaints but



1 also they'll be able to associate it with if it's their  
2 complaint with a number. That what is not only  
3 transparency but also the accountability. Thank you  
4 very much, ma'am.

5 COMMISSIONER BELL: Commissioner Moore.

6 COMMISSIONER MOORE: Yes, sir. You mention  
7 the word patterns. I think we should always think about  
8 everyone doesn't always file a complaint even though  
9 they feel like they've been done wrong. We have to  
10 always encourage citizens to file complaints so we can  
11 fill in the gaps on those patterns so we can have a more  
12 accurate detail of actually what's going on.

13 CHIEF INVESTIGATOR DRAKE: Sure.

14 COMMISSIONER MOORE: And that goes into  
15 what's called the dark figure of crime as it relates to  
16 criminal complaints not more so but I guess we could use  
17 it for the noncriminal complaints as well.

18 CHIEF INVESTIGATOR DRAKE: Right.  
19 Historically we've looked at decreasing the number of  
20 complaints and actually I'm glad you brought that up.  
21 We've looked at what can we do to decrease the number of  
22 citizen complaints coming in and that's also always been  
23 kind of our set goal and also that of the department but  
24 I'm giving it more thought and really looking at the  
25 data, we don't want to ever discourage citizens from

1 filing. We have also no control, which is kind of  
2 leading into your question about the increase  
3 Commissioner Crawford and Commission Dewaelsche.

4 We -- there are a huge set of variables that  
5 we would actually have to review and analyze to  
6 determine what decreases cases and why we've seen that  
7 decrease and pattern over the last few years. We'll  
8 probably never be able to identify that. The other  
9 thing that is really important is just the opposite of  
10 what you said: Officers can do -- and we see this all  
11 the time -- officers can do everything right. They can  
12 have the professional demeanor, they can, you know,  
13 operate by the book, by procedure and they still get a  
14 complaint filed against them. It happens quite often as  
15 the citizen complaints made can, you know, attest.

16 So we don't have any control over human  
17 nature. So we just have to take what we get and we have  
18 to analyze the data based on what we get.

19 COMMISSIONER MOORE: Thank you.

20 CHIEF INVESTIGATOR DRAKE: You're welcome.

21 COMMISSIONER BELL: Thank you Chief Drake  
22 for that brief OCI report that we're going to get next  
23 week.

24 COMMISSIONER BURTON: I got a question.

25 COMMISSIONER BELL: Okay.

1 COMMISSIONER BURTON: Question for the  
2 chief. You know, often we hear in, you know, about  
3 different audits but have your citizen complaints or  
4 your department ever received a audit it since we've  
5 been on since 2014?

6 CHIEF INVESTIGATOR DRAKE: Well, it depends  
7 on what type of audit you're talking about. We've had  
8 numerous audits in different areas. Actually, at one  
9 time up until about a few months ago we were audited  
10 every month and we're audited based on compliance,  
11 making sure that we continue to be in compliance as a  
12 department, through the CRIB, the I'm sorry I just lost  
13 it, Civil Rights Integrity Bureau. Audits all the  
14 departments or the units within the department and ours  
15 was one of them and we've been in perfect compliance;  
16 we've had no issues.

17 That is with regard to our compliances  
18 coming out of the consent decree. But we also receive  
19 audits regarding our equipment usage, vehicle usage,  
20 maintenance reports and those kinds of things as well.

21 COMMISSIONER BURTON: Okay thank and further  
22 follow-up, Mr. Chair, have the board received any copies  
23 of these audits?

24 CHIEF INVESTIGATOR DRAKE: Yes, you receive  
25 all of them. Yep.

1 COMMISSIONER BELL: Thank you chief.

2 COMMISSIONER BURTON: Citizen complaints as  
3 well?

4 CHIEF INVESTIGATOR DRAKE: Citizen complaint  
5 reports?

6 COMMISSIONER BURTON: Yes.

7 CHIEF INVESTIGATOR DRAKE: You get them  
8 every month.

9 COMMISSIONER BURTON: No, as far as audit  
10 wise.

11 CHIEF INVESTIGATOR DRAKE: Yes, you do. You  
12 get all of the audits; they go to the board chair and  
13 they go to the -- the board then disseminates them but  
14 we haven't had one in some time.

15 COMMISSIONER BURTON: When was the last one  
16 that was issued Chief?

17 CHIEF INVESTIGATOR DRAKE: They go to the  
18 Department of Justice and I believe -- or they did go to  
19 the Department of Justice. A/C would you happen to know  
20 when that last -- okay.

21 COMMISSIONER BELL: Would you make that part  
22 of your next report? Make a note of that.

23 CHIEF INVESTIGATOR DRAKE: I will.

24 COMMISSIONER BURTON: Thank you.

25 CHIEF INVESTIGATOR DRAKE: I can't give you

1 the exact date.

2 COMMISSIONER BELL: Thank you. A/C Dolunt.

3 ASSISTANT CHIEF DOLUNT: As far as stats our  
4 homicides are down 10 percent. Nonfatal shootings are  
5 up 9. Robberies are down 7. Carjackings are down 17  
6 and our response time is down approximately 2 minutes  
7 from last week. So we're making progress slowly but  
8 surely and we're looking forward to a quieter summer  
9 than last year. How's that? Oh, okay. The city said  
10 the judge signed the order of dismissal so we're out of  
11 the consent decree; is that correct?

12 James White should have done that because  
13 he's really worked hard on that and I wish he would have  
14 been here to get that applause; he deserves it and the  
15 chief's done a great job. I'm just doing this and I'm  
16 hanging in there barely but yeah we're doing okay.

17 COMMISSIONER BELL: Questions, concerns?

18 COMMISSIONER SANDERS: Through the chair.  
19 I'd like to know when we get letter of dismissal will we  
20 receive it?

21 MS. WASHINGTON: Yes, sir. We literally  
22 just got it.

23 COMMISSIONER SANDERS: Great. Thank you.

24 COMMISSIONER BELL: We can frame it. Thank  
25 you, Assistant Chief Dolunt.

1 COMMISSIONER MOORE: Through the chair.

2 COMMISSIONER BELL: Yes, sir.

3 COMMISSIONER MOORE: Assist chief, there was  
4 a news story last night channel 4 DDIV in regards to a  
5 officer safety issue.

6 ASSISTANT CHIEF DOLUNT: Okay. What's the  
7 question?

8 COMMISSIONER MOORE: Can you elaborate on  
9 the story?

10 ASSISTANT CHIEF DOLUNT: Sure, it's not an  
11 officer safety. Well, it's an officer safety issue; it  
12 was in my mind having to do with a former Detroit police  
13 officer who was a friend of mine and who's had some  
14 personal issues, which I'm not going to get into. She's  
15 no longer with the department. Several months ago when  
16 the president came to town, I received a phone call from  
17 her; she said some things that I thought at first the  
18 response of a person who had some personal issues but I  
19 knew her.

20 The more I thought about it and deliberated  
21 I went to the chief and said I don't think she's going  
22 to do anything, however, I'd be remiss in not taking  
23 action. So it's become a BOL (sic) to all counties  
24 about this individual and we'd be armed. They decided  
25 to call the defender's last week. She feels that her

1 life is in danger; I don't agree and I think that my  
2 statements were pretty on point yesterday and I don't  
3 think hers were. How's that?

4 COMMISSIONER MOORE: Two days between the  
5 count?

6 ASSISTANT CHIEF DOLUNT: No, it wasn't two  
7 days. I said my statements were on point; hers weren't.

8 COMMISSIONER MOORE: Right, it was stated.

9 ASSISTANT CHIEF DOLUNT: I know what she  
10 stated.

11 COMMISSIONER MOORE: So it wasn't two days?

12 ASSISTANT CHIEF DOLUNT: No, it wasn't two  
13 days. She stated a few things.

14 COMMISSIONER MOORE: But you had apologized,  
15 too, for something.

16 ASSISTANT CHIEF DOLUNT: What I apologized  
17 for --

18 COMMISSIONER BELL: Could we perhaps have  
19 that discussion one on one, whatever?

20 ASSISTANT CHIEF DOLUNT: Yeah.

21 COMMISSIONER BELL: The chief also responded  
22 to the issue so we can move on. Technology, Assistant  
23 Chief.

24 ASSISTANT CHIEF DOLUNT: You ready? Go for  
25 it. Commander Giaquinto I'm sorry.

1                   COMMANDER GIAQUINTO: Thanks for allowing me  
2 the opportunity to present. I have a lot of exciting  
3 information to share with you. So I'm probably going to  
4 speak a little fast so I am Commander Nick Giaquinto  
5 with the Detroit Police Department. Several weeks ago  
6 we lost Director Scott Hayes to a fatal car crash; it  
7 was a tragic loss for the entire city not just for  
8 police and public safety.

9                   I think it important to share with the board  
10 that with regards to the restructuring of the city of  
11 Detroit, technology -- Technical Services Bureau as we  
12 now know it will probably cease to exist. The position  
13 that I'm filling in the absence of Scott Hayes is the  
14 Director of Technology for all of public safety:  
15 Police, fire, EMS, homeland security, as well as cyber  
16 security for the city as a whole. So the unit as you  
17 now know it will soon look very different.

18                   But getting into the presentation. The  
19 duties and responsibilities of our unit it to maintain  
20 the radio communications for police, fire, EMS, homeland  
21 security, as well as our radio band, formally Citizens  
22 Band Radio controls in the neighborhood. We are working  
23 to upgrade that system as well. The vehicle fleet  
24 technology for police, fire, EMS the technology portion  
25 of it not necessarily the ordering of the vehicles



1 themselves.

2 Server software applications, those things  
3 like our computer aided dispatching, records management  
4 systems, jail management systems, the big stuff that you  
5 see out there, as well as client based software so your  
6 Microsoft Office as well as small databases that we  
7 maintain through the various public safety entities.  
8 Server hardware so we maintain two server sites for just  
9 disaster recovery. We maintain all of the equipment  
10 that's housed inside those two sites as well as the  
11 client's hardware so the work stations, PC's, desktops,  
12 tablets that all of our public safety people use on a  
13 daily basis, as well as the network connectivity and  
14 infrastructure; that is both the hard line  
15 infrastructure including things like, you know, these  
16 fiberoptics connections as well as our lowers band  
17 connection, the wireless infrastructure, our microwave  
18 infrastructure. We're responsible for maintaining all  
19 of that.

20 So some of the exciting things that we are  
21 working to do: You all have seen the real time crime  
22 center in the news. I think every opportunity that the  
23 chief gets he mentions the great work that that team is  
24 producing out of that shop. That was made possible  
25 through partnership with Motorola. We were afforded an

1 opportunity to put together a sandbox, if you would, in  
2 an area to try to develop this kind of technology and  
3 bring it to Detroit.

4           The business case formally standing up is  
5 still in the works and we are going to expand the scope  
6 and abilities of the real time crime center but we have  
7 already seen some amazing things come out of the unit.  
8 The Green Light initiative, those cameras that you hear  
9 the chief talk about; the tragic incident that was on  
10 the news just a couple weeks ago with a female; all of  
11 those things possible through the Green Light  
12 initiative. All of those camera feeds come into the  
13 real time crime center, as well as the virtual patrol  
14 side of the real time crime center, which is something  
15 that we have restricted duty officers maintaining and  
16 monitoring.

17           Computer aided dispatching integration. So  
18 what that is is we have a mechanism whereby high  
19 priority calls for service actually come into the  
20 console, the aware console what we refer to as the Rick  
21 (sic). You may hear me use that term. They come into  
22 the aware console and we can look at assets that are in  
23 the area, assets that include things like scout cars,  
24 other emergency vehicles, cameras and the various  
25 additional technologies that are going to be brought

1 into the real time crime center such as tether  
2 information and some other really exciting things.

3 I already spoke about vehicle location.  
4 Knowing about those assets, where the scout cars are and  
5 where are the vehicles that are equipped with  
6 automatically vehicle location, AVL in case I use that  
7 term. All those vehicles and assets are also brought  
8 into the console and are available to the user.

9 Surveillance camera integration. So this is  
10 not just ours. We have city cameras that are already  
11 brought into the real time crime center into the aware  
12 console but we are partnering with many of the large  
13 camera holders in the area to bring those cameras in as  
14 well and we will be deploying both fixed, which you may  
15 hear me refer to as pole cams that have the ability to  
16 tilt, point and zoom, as well as some covert cameras  
17 that we'll be able to utilize in some targeted areas as  
18 well as.

19 The future connections that we're going to  
20 be bringing in is license plate readers. To some extent  
21 we're already there. We have a couple vehicles that are  
22 deployed. That is going to expand as well to, you know,  
23 put any concerns to rest. I think if the board has not  
24 already been provided, you will very soon be provided  
25 policy with regards to license plate readers to make

1 sure that we are transparent both with the board and the  
2 public.

3 Tether data, I reference that so it is our  
4 hope to bring into the aware console tether information  
5 both from the state and from the county. We're already  
6 working to make that happen and deliver that. So this  
7 one is very, very, very exciting. This started out  
8 merely three years ago and it has taken us this long to  
9 get here. The Detroit Police Department for as far back  
10 as I can remember has function in different services,  
11 meaning our computer aided dispatching did not talk to  
12 our records management; our police report systems did  
13 not talk to our inmate mugging software.

14 So we are going to have in the very near  
15 future here a fully integrated solution. So everything  
16 from the call coming into 9-1-1 through to an arrest or  
17 citizen encounter, all of those things are going to be  
18 integrated. The first component of that is obviously  
19 the big piece, which is the computer aided dispatching.  
20 That is scheduled to go live August 1. It will be a,  
21 you know, a more robust system. And the delivery of  
22 service that you're going to see is going to be improved  
23 because we're going to take benefit to some of the best  
24 practices in how we handle call taking and dispatching.  
25 We're going to be utilizing more industry standard as

1 opposed to trying to retrofit what we're doing now with  
2 an antiquated computer aided dispatching system.

3 So records management is the second part  
4 that we will be going live. Records management means  
5 for those of us that have been around a long time, the  
6 PCR, the preliminary complaint reports for those of us  
7 that are in current CRISNET system so that is the  
8 system; it will be deployed out in the wild. Our  
9 officers in the street will have the ability to do  
10 mobile field reporting in a true and honest sense. To  
11 some extent we're already doing that; this is going to  
12 expand our abilities to do that and keep our officers in  
13 the field where they need to be. Very exciting. That  
14 is projected to live January 1.

15 These are some aggressive timelines. For  
16 those that can remember back to the CRISNET  
17 implementation, it took us well over a year and a half  
18 to do that and quite honestly it is my expectation that  
19 we are going to far exceed and deliver much better than  
20 what we did with CRISNET with regards to preparedness of  
21 the agency from our dispatchers to our officers to our  
22 detectives all the way through the system.

23 Some of the enhancements, right, so as many  
24 of you now know that some of our vehicles are equipped  
25 to handle e-tickets out in the car. This is going to

1 expand the ability to all of the mobile units that are  
2 out in the field. So all of our tickets will be  
3 delivered electronically. We'll be able to process  
4 crash reports from the scene; there will be no need to  
5 come back to use a computer.

6 The jail management integration system,  
7 that's what the JMS is, is going to allow us to capture  
8 a boatload, excuse my language, of information that we  
9 never really had available to us including biometric;  
10 things that we're talking about expanding in the real  
11 time crime center such as facial recognition. This is  
12 that piece that is going to allow us to accomplish that.  
13 We're going to be bringing in our old jail records and  
14 we're going to be using that data set for our facial  
15 recognition component.

16 Citizens portal. This is very important to  
17 those of you that are here because you are going to see  
18 delivery of service to you as well. Some of us remember  
19 crime mapping dotcom. Now we're using open data for  
20 that portal. This is all of that on steroids. As far  
21 as the crime mapping goes the data analytics that you're  
22 able to produce right there on your phone, the  
23 communication between police, fire, and the public is  
24 going to -- we're going to see a level of communication  
25 back and forth that we are not used to, which is going

1 to create a challenge for us with regards to low (sic).  
2 We're going to have to be able to handle that but it is  
3 so exciting. We just got to press on with that.

4 So I talked about this SunGard this Public  
5 Safety One Solution. It is exciting in that all the  
6 data will be captured in one place, which will allow us  
7 to do things like link analysis. We will be able to  
8 evaluate risk and threat before we even get to the  
9 scene. We will know who the players are; we will know  
10 who's inside or potentially behind the door before we  
11 even knock on it. And all of that will be available  
12 right to the front line officers. So that alone is a  
13 very, very, very powerful thing.

14 So I'm going to breeze -- I'm going to try  
15 to go through this one. But this is also a very  
16 exciting area, right. The public safety 800 megahertz  
17 radio system. We currently have nine tower sites and a  
18 Penobscot site. We serve police, fire and city. We're  
19 going to be standing up a separate unit to handle  
20 citizens band radio. We're anticipating that expansion  
21 to take place probably within this year or certainly  
22 within this fiscal. The Linden and headquarters  
23 communication towers are very significant. We monitor  
24 Motorola's radio system and support and maintenance and  
25 the new upgrades allowed us to get real time feedback on

1 what's taking place with our radio.

2 We program, deploy, maintain all preps and  
3 mobile radios. We are in the process of deploying not  
4 our new prep radio and new mobile radios, but the really  
5 exciting thing is the next line down is the  
6 interoperable templates that allow us to communicate not  
7 just to our own police officers but to every law  
8 enforcement agency in our area. Oakland County is a  
9 challenge for us because they're on a different system  
10 but all of our down river, Grosse Pointe, Michigan State  
11 Police we have the ability right now in these new  
12 templates to talk to them, monitor them, scan their  
13 radios, know what's taking place in and around our city  
14 and know what's taking place out there in case there's  
15 an officer on our border that needs assistance.

16 So it works great for many of our task force  
17 solutions where we have both state, federal and local  
18 partners. It allows us to talk to each other all on one  
19 radio, which is an officer safety component as well  
20 because now instead of flipping between multiple radios,  
21 when I was on the task force that was very challenging  
22 and risky when you're out on surveillance; now we can do  
23 that all on one radio.

24 Dispatch consoles. We recently completed  
25 the upgrade to our new dispatch consoles. And that is a



1 radio component and the telephone component to the MCC  
2 7500 series. It is IP based, which we were very  
3 antiquated in using plain old telephone system. Now  
4 this allows us to -- the ability to scale. So as  
5 stations grow or they need to expand, IP based solutions  
6 allow us to make it very scalable.

7 Communications are more secure because it  
8 allows us to do digital encryption. Real time equipment  
9 monitoring. We've had some challenges and it may have  
10 been escalated to the board; there was some radio  
11 traffic that was not able to be monitored during a  
12 police chase. We were able to determine instantly,  
13 instantly from the console because of this new  
14 technology that that was the result of a headset being  
15 unplugged by the dispatcher. So it was a, you know,  
16 operator malfunction, not an equipment malfunction.

17 The integration across multiple  
18 applications, I won't get into that but it allows us to  
19 grow as we need to. And it is totally customizable. So  
20 we can make that experience for the user however it is  
21 most efficient for them.

22 9-1-1 dispatching center. So you guys, I  
23 think everyone in here is aware of the fail safe that we  
24 are putting in place, having multiple sites to be able  
25 to dispatch out of. We are currently in the process of

1 building out the CAD floors at the new site and we've  
2 upgraded the equipment, some of the equipment already at  
3 the old site. But what this is going to do is allow us  
4 a level of redundancy that we have not seen. If we have  
5 a catastrophic failure at one site, we can immediately  
6 stand up that other site and to continue to deliver  
7 service to our citizens as if it never happened. And  
8 allows us disaster recovery as well. So, you know, say  
9 something horrific happens, we have the ability to still  
10 deliver service to our citizens at the fall-over site.

11 I'll just kind of cover it. The other thing  
12 that we're doing now is a lot of cross training so many  
13 of the individuals who were slotted to just do one job  
14 will now be able to fall over into another position  
15 which gives us a level of redundancy and to better  
16 delivery service.

17 Body cameras. It's been a lot of talk about  
18 this; we hear the chief talk about it all the time.  
19 We're in the vendor selection process. I can't -- we  
20 have not selected a vendor yet but we are down to two.  
21 We are very close. You know, this is going to sound a  
22 little repetitive to most of the board but, you know,  
23 body cameras provide us with the ability to challenge  
24 false accusations, increase officer accountability; it's  
25 going to -- there will be an upgrade to our retention

1 system as well as our in-car video system. The hope is  
2 to have full integration so you will be able to go  
3 seamlessly from in-car video to what's taking place  
4 outside the car with the officer. You know, some things  
5 that we have witnessed challenges before on. This is  
6 going to be the seamless solution so you will be able to  
7 see officers pulling up at scene transition to them  
8 getting out of the car being out of camera view for the  
9 car transitioning straight over to the body camera.

10 So we're building out capacity so we can  
11 have central video storage and be able to better deliver  
12 the needs for those FOIA requests as well as discovery  
13 requests associated with criminal prosecution.

14 So other projects that we have going on. We  
15 are in the midst of a criminal justice security audit,  
16 which has -- we were well positioned coming into the  
17 audit and we're going to be better positioned coming out  
18 of it. Most of our servers are now sitting on Windows  
19 2012 platform which means we're less exposed to hacking  
20 and other type of cyber threats. Most of our servers  
21 are virtualized which means there is fail safe in if one  
22 server goes down, we can stand up the other one. We  
23 have redundancy fall-over sites; kind of goes to the  
24 computer aided dispatching as well as our records and  
25 all of that is going to have redundant service so if

1 something fails, you can get it to come up live right on  
2 the other service.

3 Storage upgrades. Obviously, that's a big  
4 concern for us going live with the new records system as  
5 well as having to store all of this in video. The  
6 network infrastructure we have and are almost complete  
7 with fully going live at all of our critical sites on  
8 the Opteman solution, which allows us, you know, if a  
9 network goes down, we can reroute to bring it back up.  
10 So that gives us some sense of security if we lose a  
11 station at a moment, we can come back around and bring  
12 it back up. Upgrading to ten gigabits, which is, you  
13 know, translation is we're going to be moving a lot more  
14 data with video so we had to upgrade there, as well as  
15 improving the wireless infrastructure.

16 So we are in the process of also deploying  
17 more mobile devices to our front line officers and front  
18 line fire people, just throwing them out there as well.  
19 In the very near future they will have the ability to  
20 run finger print checks utilizing the tablets that are  
21 deployed in the field right out there running up against  
22 our jail management records, that biometric data that we  
23 were referencing earlier in the presentation. I went  
24 pretty quick. I'll open it to the board for any  
25 questions that you may have.

1 COMMISSIONER BELL: Commissioners?

2 COMMISSIONER BURTON: Through the chair.

3 COMMISSIONER BELL: Commissioner Burton.

4 COMMISSIONER BURTON: I have a question.

5 With the integration system with the dashboard cam and  
6 body cam, if one of the systems fail, would the other  
7 one still be working or how did that work?

8 COMMANDER GIAQUINTO: So the integrated  
9 solutions, you know, it is technology, right; there are  
10 fails. On our critical infrastructure, we have fail  
11 safes to make sure if something fails, it comes back up.  
12 With regards to camera, you know, we're not going to put  
13 two cameras on an officer obviously but the nice thing  
14 is if that camera fails, all other equipment that are  
15 associated with that vehicle and that officer are going  
16 to continue to function. There will not be a single  
17 failure point, which could crash the whole thing; it's  
18 going to be individual. So we will have at least  
19 something to come out of any incident that we have.

20 COMMISSIONER BURTON: Thank you.

21 COMMISSIONER VANN: Mr. Chair. This sounds  
22 very, very wonderful. I'm wanted to ask with regard to  
23 the funding for all of the technology upgrades that you  
24 are proposing here or that are already in process. Is  
25 this already budgeted or is this something that you're

1 looking forward to doing in the future?

2                   COMMANDER GIAQUINTO: No, so the fully  
3 integrated CAD records jail solution, that business case  
4 was pushed forward last fiscal; the money is available;  
5 we are currently utilizing existing funding to make that  
6 happen. With regards to real time crime that is also a  
7 reality today. We used our partners Motorola to allow  
8 that to become a reality much sooner than the business  
9 case was approved. Once that business case is approved,  
10 then we will have additional funding streams available  
11 to us for the expansion of that real time crime center.  
12 So these are all realities; this is all going to make  
13 the city of Detroit the beacon in Michigan for all  
14 things technology and public safety.

15                   COMMISSIONER VANN: And the training as  
16 well?

17                   COMMANDER GIAQUINTO: And the training as  
18 well.

19                   COMMISSIONER CRAWFORD: Through the chair.

20                   COMMISSIONER BELL: Commissioner Crawford  
21 first then Moore next. Go ahead.

22                   COMMISSIONER CRAWFORD: Yes, sir, Commander,  
23 and I can't wait till we get these body cams online  
24 because I'm sure Chief Drake will have a drop in  
25 complaints. Also too in terms of funding for the body

1 cam I read somewhere last year that 1.4 million was  
2 coming from the Justice Department, the White House and  
3 also in addition to that 1.4 million, that was the body  
4 cams, grant money.

5 COMMANDER GIAQUINTO: Grant money.

6 COMMISSIONER CRAWFORD: That we're going to  
7 get I believe it was 15 officers associated with that  
8 grant monies, too, in terms of jobs or employment. In  
9 terms of, and thank you for the report; it was very  
10 informative, sir; I do appreciate that. In terms of the  
11 technology the DDC, Detroit Detention Center, I believe  
12 it was a year, year and a half ago we talked about a  
13 website some of us commissioners at one of the  
14 commission meetings and they were doing a lot of things  
15 to change lot of things around the DDC in terms of  
16 bonding, you know, individuals bonding in the jail and  
17 the issue with the phone system because they weren't  
18 able to get calls where one would inquire about a  
19 citizen who was being detained there.

20 A website build for that. And the reason I  
21 ask this question, sir, because I'm dealing in real time  
22 and reality here what happened several nights ago when  
23 I, I'm a Wayne County Deputy; I received a call inside  
24 the jail from a sergeant from the DDC midnight shift. I  
25 think it was 1:30, 2 in the morning, very professional

1 person, have to say that and I hope I can meet him one  
2 day, and he called to inquire about whether or not an  
3 inmate was in the Wayne County jail. And he had said he  
4 checked our system the Wayne County jail's website and  
5 he talked about how great it was. And he said he was  
6 going to take a screen shot and send it to the chief  
7 along with an e-mail. And as I told him put my name on  
8 it. You never know who you're talking to.

9           You know, and that was the -- he laughed for  
10 about ten seconds and he said, who are you and I  
11 explained to him that I'm the commissioner for the third  
12 district and not only that but the DDC is in my  
13 district; you know, and it's even larger, a bigger  
14 picture than that in terms of the citizens being able to  
15 access that information.

16           And as we both discussed this over the phone  
17 is that it would drop the volume of calls if someone  
18 could access a website as in real time as to tracking  
19 detainees be here he or she there or moved, you know,  
20 transferred to the Wayne County jail, et cetera or even  
21 made bond and it's general information but I told him  
22 not only does Wayne County sheriff's have that type of  
23 website, most of the jails in Metro Detroit do.

24           So is there anything in the future or I  
25 didn't see anything in here other than you talked about



1 your jail management system that is going to put them  
2 online so citizens can access that information?

3 COMMANDER GIAQUINTO: So I don't want to  
4 misrepresent anything to the board.

5 COMMISSIONER CRAWFORD: Yes, sir.

6 COMMANDER GIAQUINTO: But I believe that  
7 that functionality is going to be available through that  
8 police to citizen component of the new public safety one  
9 solution that's going to be integrated. That was -- I  
10 kind of said we're going to be able to deliver service  
11 to the public on steroids; that's part of the steroids  
12 solution that I believe is going to exist once we stand  
13 up the entire solution.

14 COMMISSIONER CRAWFORD: Okay, sir, thank  
15 you. I just hope that, and I think if I recalled it was  
16 2017 next year when a lot of this was going to take  
17 effect.

18 COMMANDER GIAQUINTO: Correct.

19 COMMISSIONER CRAWFORD: Okay. Yeah because  
20 that would definitely lower the volume of calls and the  
21 complaints. Believe me I know because they called the  
22 jail to talk about how long it takes to access the  
23 information through the phone. Thank you.

24 COMMISSIONER BELL: Commissioner Moore.

25 COMMISSIONER MOORE: Thank you Mr. Chairman.

1 Great presentation, Commander. Again, our citizens from  
2 time to time will call the telephone crime reporting  
3 unit to file complaints of things of that nature. Will  
4 TCRU operators be recorded?

5           COMMANDER GIAQUINTO: So with some of the  
6 technology upgrades that we have taking place with  
7 regards to 9-1-1 and the calls, the recording  
8 requirement of that, it is our plan that once we get the  
9 call centers stood up so that August 1 go live date, we  
10 will be expanding the ability to monitor some phones  
11 within the police department such as front desk and  
12 perhaps TCRU. Right now that piece does not exist  
13 because we are kind of on a hybrid system. Our computer  
14 aided dispatching like I referenced plain old telephone  
15 systems and most of our solutions deployed, you know, in  
16 the precincts like TCRU are voiceover IP. This new  
17 implementation is going to allow us to do that kind of  
18 recording over the voiceover IP lines. So that is  
19 something we're looking at.

20           COMMISSIONER MOORE: Do you know what would  
21 determine if TCRU was actually going to be one of those  
22 units that's recorded?

23           COMMANDER GIAQUINTO: Yeah, so we will have  
24 to look at the load that is taxing our system because we  
25 certainly don't want to impact the delivery of 9-1-1

1 service but that is a conversation that we're definitely  
2 having. I can assure you that some of the phones within  
3 the police department will be recorded. The scope of  
4 how far that will expand, I cannot speak to at this  
5 point. But that is certainly something that we can look  
6 at.

7 COMMISSIONER MOORE: Okay, thank you.

8 COMMISSIONER BELL: Commissioner Dewaelsche.

9 COMMISSIONER DEWAEELSCHÉ: Thank you.

10 Actually, my question was going to be almost exactly the  
11 same as Bishop Vann's, you know, in terms of the funding  
12 and, you know, the training part of it as well. I think  
13 it would be very helpful for the board to receive  
14 periodic updates on where you're going with each of  
15 these projects because I think it's very exciting and I  
16 think for our department to be so advanced in using --  
17 utilizing state of the art, you know, equipment and  
18 systems and procedures, you know, we can promote that in  
19 the community through our board and also support, you  
20 know, the police department when it's budget time.

21 You know, it's very important for us to be  
22 updated on this even though I didn't understand a lot of  
23 the jargon that you used but I get the message. My  
24 question to add to Bishop Vann's was: In terms of the  
25 training is any of this incorporated in the training for

1 new officers I mean in terms of these are some of the  
2 kinds of equipment or the kinds of new technology we're  
3 going to be using, you know, as a police officer in this  
4 department; is any of this incorporated within the  
5 curriculum?

6           COMMANDER GIAQUINTO: So I don't like to  
7 often use the term I but I happened to be around when  
8 CRISNET was implemented in the Detroit Police Department  
9 as well as some of the other folks in the room as well.  
10 To be quite honest and candid with the board that is one  
11 of our fail points. It is the executive board's goal,  
12 that is the chief of police, the commissioner, as well  
13 as the chief information officer, Beth Niblock, it is  
14 our goal to ensure that training is delivered to all of  
15 our public safety members in a manner better than we  
16 have ever seen before.

17           I can touch upon some of the things that  
18 we're looking to do. We're looking to so there will be  
19 components of this training where we are training the  
20 trainer, all right. And they will teach back to their  
21 instructors to ensure that they are ready to hit the  
22 field and be trainers for this public safety solution.  
23 The way we're going to deploy them: One of the real  
24 crucial things is going to be mobile field reporting and  
25 the issues that we see with, you know, trying to get a

1 report into the record systems. We -- it is our hope  
2 and our goal and I am certain that we will be able to  
3 deliver this at probably a better percent, better than  
4 90 percent to put subject matter experts, to put the  
5 trainers on each shift at each precinct so if you are an  
6 officer on the shift, you will have an expert to reach  
7 out to. That is something that we did not do with  
8 CRISNET. That is something that we are absolutely  
9 committed to with this solution.

10 COMMISSIONER DEWAELESCHE: Great. And then I  
11 just have one follow-up question: When you talked about  
12 the real time crime center and you talked about  
13 surveillance camera integration you mentioned that all  
14 the city cameras were going to be included; did I hear  
15 that right?

16 COMMANDER GIAQUINTO: Yes, so we have a  
17 large number of city cameras that are on the same system  
18 that we are using at the real time crime center.

19 COMMISSIONER DEWAELESCHE: So can you  
20 community back and forth? Is it fluid or is it one way  
21 in terms of the integration?

22 COMMANDER GIAQUINTO: So the integration is  
23 they're coming into the real time crime center, now some  
24 of these cameras have the PTZ, tilt -- point, tilt, zoom  
25 functionality, and we have the ability to, provided that

1 our partners; not so much with the city but even to the  
2 partner level if we have that understanding, we can  
3 focus in to areas that are crucial and interesting to  
4 us.

5 COMMISSIONER DEWAELESCHE: Okay and that was  
6 the question I had whether or not -- now it's one thing  
7 to receive data but if you can't do anything with it,  
8 you know, back and forth how helpful is it? You know,  
9 it will help us if we're receiving data that's going to  
10 help us solve a crime but to notify the other party.  
11 You know, I just wondered if it was fluid communication.

12 COMMANDER GIAQUINTO: So some and I think  
13 the chief has talked about this, some of the service  
14 delivery that we, you know, can provide our partners at  
15 the gas stations is the ability to notify, not saying  
16 that that, you know, that we're watching all the cameras  
17 all the time but if we see something, we have the  
18 ability to notify. How it helps us is if a call for  
19 service comes in and we get a description and that  
20 person has left, we can -- we immediately broadcast that  
21 information, route of escape, description of the subject  
22 to the units in the area. We talked about that asset  
23 location, which vehicles are closer and we can talk  
24 directly to those units.

25 So there is some level of bidirectional

1 communication taking place. You know, we communicate  
2 with our camera partners almost on a regular daily basis  
3 as we cycle through to make sure that the equipment is  
4 functioning.

5 COMMISSIONER DEWAEELSCHÉ: Thank you. And  
6 very good presentation, thank you.

7 COMMISSIONER BELL: Commissioner Crawford.

8 COMMISSIONER CRAWFORD: Yes, through the  
9 chair, Commissioner and Commander that's exactly what  
10 happened I guess a couple months ago on the east side  
11 where two carjackers were apprehended because of the  
12 Green Light Initiative at that gas station and it was  
13 the real time, I guess, operator who inputted the  
14 license plate in the system and police were notified,  
15 responded and apprehended two carjackers. So it works  
16 very well, thank you.

17 COMMISSIONER BELL: Any other comments?  
18 Sir, you're doing a outstanding job reporting out and we  
19 miss Director Hayes but it feels as though we in good  
20 hands as we move forward with technology. And as  
21 Commission Dewaelsche say we want to hear from you a  
22 little bit more when you kick it off in July, maybe that  
23 timeframe we'd like to get a update, if you would  
24 entertain that, that would be great.

25 COMMANDER GIAQUINTO: Certainly. I'll make

1 myself available just whenever you're ready just let me  
2 know.

3 COMMISSIONER BELL: Thank you, sir.

4 COMMISSIONER DEWAELESCHE: Thank you.

5 ASSISTANT CHIEF DOLUNT: Real nice job.

6 COMMISSIONER BELL: Go ahead.

7 COMMISSIONER BURTON: Through the chair. I  
8 had a question for the chief. Chief, the question that  
9 I have is: Where is the department at right now today  
10 as far as utilizing tasers or going with tasers?

11 ASSISTANT CHIEF DOLUNT: I don't really have  
12 the answer to that to be honest with you. That's  
13 something the chief and I believe Assistant Chief White  
14 are working on. I have to defer to them, I'm sorry.

15 COMMISSIONER BELL: Okay. Thank you, sir.  
16 Once again outstanding. It's something, Commissioner  
17 Burton, they are working on; it's nothing in the  
18 forefront but they are conserving that but the body  
19 cameras the most pressing issue that they dealing with  
20 now but that's something that we would have opportunity  
21 to weigh in once they work that out. That's my  
22 understanding.

23 COMMISSIONER CRAWFORD: It hasn't come  
24 before us.

25 COMMISSIONER BELL: Next item of business



1 would be standing committee reports. Any new business?  
2 Any old business? Announcement: The next meeting will  
3 be April the 7th, 2016 at 3 p.m. right here at the  
4 public safety headquarters and do not forgot the OCI  
5 annual report is on the agenda. And we will have full  
6 discussion and make sure you bring that item back. If  
7 you have any other question, you can always contact  
8 Chief Drake, but that's going to be a little bit more in  
9 depth in terms of discussion next week.

10 Next community meeting is going to be on  
11 April the 14th at 11th precinct at location is Second  
12 Ebenezer Church; I think that's the home of Bishop Edgar  
13 Vann and it's a congregation. That's on the northeast  
14 side of Detroit and I'm looking forward to that  
15 interaction and you probably know why. 6:30 p.m., yeah,  
16 the time was not there. 6:30 p.m., thank you. Put that  
17 on your calendar, okay.

18 COMMISSIONER VANN: Mr. Chair.

19 COMMISSIONER BELL: Yes, sir.

20 COMMISSIONER VANN: I'd like to know when to  
21 extend the Edgar Vann level of hospitality to my fellow  
22 commissioners so I didn't know if they wanted to do it  
23 prior to the meeting or after the meeting; it would be  
24 good for me to know.

25 COMMISSIONER BELL: I recall, I can speak

1 for the board. I recall I think it would be good to  
2 entertain prior to the meeting; you in for a real  
3 personal treat. We don't have that opportunity. I know  
4 you're going to have something afterwards but you  
5 entertain as I mentioned.

6 COMMISSIONER VANN: I want to do something  
7 that's just for the commissioners.

8 COMMISSIONER BELL: For the board. That  
9 would be great. I know about your hospitality.  
10 Commissioner Eva do, too.

11 COMMISSIONER VANN: Yes, so I just need to  
12 know what time.

13 COMMISSIONER BELL: What time? 5:30?

14 COMMISSIONER SANDERS: Yeah, 5:30.

15 COMMISSIONER BELL: I'm not going to be  
16 disappointed if you're not on time.

17 COMMISSIONER SANDERS: I'll be there.

18 COMMISSIONER BELL: Thank you, sir. Thank  
19 you for that hospitality. So we move forward to oral  
20 communications from the audience. Now please come  
21 forward; you have two minutes to speak. We ask that you  
22 be respectful and we are respecting your time to have a  
23 opportunity to speak to the board and the public. And  
24 as you well know this is airing so present your speaking  
25 voice and identify yourself. I guess lady first. Thank

1 you.

2 MS. BUTLER: Good afternoon. My name is  
3 Fredia Butler. And I'm the secretary for the Second  
4 Precinct Police Reservations Council and I'm also a  
5 community activist. I received a phone call prior to my  
6 coming here this afternoon asking to ask the  
7 commissioners about police, Dearborn police officers  
8 being parked in Detroit on a lot at the CVS which is now  
9 closed; they were parked there last night. So I want to  
10 ask a question about that.

11 And the other thing I would like to know do  
12 you have -- are the police officers, do they have a  
13 certain sign that they can place on a person? For  
14 instance, I'm trying to keep our community together as  
15 far as cleanliness and what-have-you. I'm in the  
16 process of making flyers to list different items that we  
17 would be concerned about; for instance, like trash cans  
18 been left out two and three days, bulk items and  
19 what-have-you. Do they have just a one price that they  
20 can set on a ticket for, you know, that they don't have  
21 to have a whole list of things that foster this?

22 COMMISSIONER BELL: If we might let A/C  
23 Assistant Chief Dolunt respond to your first question.

24 ASSISTANT CHIEF DOLUNT: What was the first  
25 question? Oh Dearborn. Oh, the Dearborn thing I'm not

1 sure what was the address? I can look into that.

2 THE WITNESS: The CVS Tireman and Wyoming.  
3 They were parked on the parking lot there.

4 ASSISTANT CHIEF DOLUNT: Well, they could  
5 have been, and I don't want to speculate but they could  
6 have been monitoring traffic; people going fast on the  
7 Dearborn side and they were sitting on the Detroit side,  
8 because people might be looking on the Dearborn side for  
9 the police. I can look into that though. What time was  
10 that?

11 MS. BUTLER: He didn't give me a time.

12 ASSISTANT CHIEF DOLUNT: Okay. At the CVS  
13 though.

14 MS. BUTLER: Yes.

15 ASSISTANT CHIEF DOLUNT: Tireman and  
16 Wyoming. I'll look into that; I will call Chief Haddad  
17 myself. As far as the ordinances, there's not one set  
18 fine for everything. Do you know who your NPO is by any  
19 chance?

20 MS. BUTLER: Pardon?

21 ASSISTANT CHIEF DOLUNT: Do you know your  
22 neighborhood police officer?

23 MS. BUTLER: Sure.

24 ASSISTANT CHIEF DOLUNT: He or she could  
25 probably give you a list for your flyer on the things

1 that you find most important to your neighborhood with  
2 the corresponding fine.

3 MS. BUTLER: So they do have that  
4 information?

5 ASSISTANT CHIEF DOLUNT: We should have -- I  
6 mean, we have the tickets; we don't set the fines; the  
7 courts do, but yeah he or she can get it for you not a  
8 problem.

9 MS. BUTLER: But I know that there are  
10 certain businesses, which I'll be attending a meeting  
11 next week about the various businesses in the community  
12 and they say they've issued them a ticket and they just  
13 pay the ticket and they still continue to do whatever  
14 they want to do, so.

15 ASSISTANT CHIEF DOLUNT: That wouldn't  
16 surprise me.

17 MS. BUTLER: So I wanted to bring that back  
18 to the commissioners.

19 COMMISSIONER BELL: Commissioner Crawford?  
20 I'm sorry, were you finished?

21 ASSISTANT CHIEF DOLUNT: No, I'm good.

22 COMMISSIONER CRAWFORD: Through the chair.  
23 If they issue them a ticket and they continue to do  
24 that, they need to issue them more tickets and more  
25 tickets. I don't -- don't quote me on this I thought it

1 was like 120 dollars when you leave your container out  
2 front and you're not even supposed to put it out until  
3 the prior day of pickup, 6 p.m. in the evening and after  
4 they pick up the next morning, you're supposed to remove  
5 it. There are actual times; I can't recall off memory  
6 but the chief is absolutely correct in terms of the  
7 neighborhood police officers; they do the ticketing  
8 probably along with I'm not sure environmental or  
9 something of that effect.

10 MS. BUTLER: Well, I'm making a list of  
11 different concerns and I want to put that, the amount of  
12 money on the flyers to sort of encourage our community  
13 to be thoughtful as far as keeping our areas together.

14 COMMISSIONER CRAWFORD: Yes, ma'am. I'll  
15 check my information and my packet. I had a flyer I  
16 used to keep with me at all times. I do apologize if I  
17 don't have it today. Thank you.

18 COMMISSIONER BELL: Thank you ma'am.

19 MS. BUTLER: And I have looked over the  
20 different positions like who's appointed and who's  
21 elected and I notice that Bishop Vann you're in two  
22 positions; they couldn't find someone else? You were  
23 elected by the people I would assume and...

24 COMMISSIONER VANN: No, I was appointed to  
25 fulfill the unexpired term of my predecessor so I'm in

1 an elected position but yet was appointed by the mayor  
2 to fulfill that position.

3 MS. BUTLER: So you serve two?

4 COMMISSIONER VANN: So it's just one  
5 position. No, no, no. I'm just a commissioner, that's  
6 all. That's all I am.

7 COMMISSIONER BELL: Thank you, ma'am.

8 MS. BUTLER: Okay, thank you.

9 COMMISSIONER BELL: Yes, sir.

10 MR. BRIGHT: To the honorable board and the  
11 Detroit Board of Police Commission, Assistant Chief and  
12 Attorney Bernard, good afternoon. My name is Marcelis  
13 Bright and this is my cousin Mariah Chambers and I come  
14 to you today not in the form of a lobbyist but in the  
15 form of a citizen that's concerned about some of the  
16 actions being taken by some of the members of our  
17 Detroit Police Department. I'm not sure if you all saw  
18 the channel 7 interview last week but I was actually  
19 interviewed by channel 7; we had the misfortunate where  
20 my cousin car was stolen out of my driveway on the south  
21 boulevard in Detroit. And after -- I'll try to make  
22 this as short as possible but after my investigations  
23 into the theft, it was discovered that there is  
24 potentially a car theft ring that involves city of  
25 Detroit towers, particularly Michigan Auto Recovery,

1 members of the catch unit, commercial auto theft unit  
2 from the Detroit Police Department and some young folks  
3 in the neighborhood that's being paid to go and steal  
4 these cars.

5           Basically, what happened was her 2015 Dodge  
6 Challenger was stolen out of my driveway. It was taken  
7 to the Virginia Park Medical Center, which is the  
8 medical center on 14th. After it was dropped off there,  
9 it was picked up by Michigan Auto Recovery, which is not  
10 even in the tow rotation for that area and then a tow  
11 truck came, picked it up, took the car back and we  
12 received a telephone call from Detective Owens from the  
13 CAT who said that he had found the car, located the car,  
14 and it was at Michigan Auto Recovery.

15           The next morning when I went there and I met  
16 with Detective Owens, Detective Owens told me he had  
17 found the car, he had called the tow truck company  
18 neither Detective Owens nor Michigan Auto Recovery could  
19 supply a tow slip. And also there was video  
20 surveillance and there was no police officer there  
21 whatsoever and there's a lot more evidence into that  
22 that I cannot go forward right now.

23           COMMISSIONER BELL: Sir, on that point I  
24 just want to make you aware, we're fully aware of  
25 particular matter and if you want to speak to Deputy



1 Chief -- I mean, sorry, the department representative  
2 they will talk with you. We are aware. It's not a  
3 matter that we can deal with but they can give you  
4 update on where that matter stands. So we appreciate  
5 you bringing to our attention. We fully aware and you  
6 can speak to that's Commander, right? Captain James,  
7 who is from internal affairs.

8 MR. BRIGHT: Well, there is one point that I  
9 would like to get out there publically that I'd like to  
10 put on the record and though you guys are the oversight  
11 board for the entire police department, the bus stops  
12 and begins with you guys. And definitely with all  
13 investigations. You are the only board that can fire a  
14 police officer. But the one thing that bothers me about  
15 this is that it was told to me that right now the only  
16 criminal wrongdoing that we have is possibly an officer  
17 filing a fraudulent police report.

18 My concern is that if I think there's enough  
19 probable cause there to look at this Michigan Auto  
20 Recovery and to possibly ask for a search warrant to go  
21 in there to dig into their records to see if we can find  
22 any evidence of more wrongdoing.

23 COMMISSIONER BELL: Sir, it's been duly  
24 noted. You're trying to now give us our charter. We  
25 understand our responsibility but this is the

1 responsibility falls in terms of criminality that's  
2 alleged so therefore talk to the captain. It's been  
3 noted; we are aware and thank you, sir.

4 MR. BRIGHT: Okay thank you.

5 MR. SMITH: Afternoon everybody. I'm just  
6 letting you know, my name is Timothy Smith, and I'm just  
7 concerned with --

8 MS. BERNARD: Your name, sir.

9 MR. SMITH: Timothy Smith, I'm sorry, excuse  
10 me. With the racism not towards me, but it came  
11 personal. My son is a Detroit police officer. This is  
12 his department e-mail. Somebody threatened his life  
13 with this department e-mail. It came from the Detroit  
14 Police Department and after this I'm going to the state;  
15 this is a crime; threatened his life because he made a  
16 EEO complaint against somebody. I'm doing it because  
17 he's afraid he don't know who to trust, okay. I don't  
18 trust nobody either. He said dad I'm scared; they  
19 threatened his life, they threatened my  
20 daughter-in-law's life at home and so I just want for it  
21 to be on record so everybody knows and can't nobody  
22 can't go, I didn't know about this.

23 Whatever the case may be, but after  
24 internal, I'm going to state and then going to feds, but  
25 I'm not keeping this in the house because I know things

1 work in house. It get buried between deputy chiefs and  
2 I'm putting on record he made a complaint because I know  
3 people too. He made complaints of AC chief -- Deputy  
4 Chief Fitzgerald. He made a complaint and now this  
5 happens when he made with him, okay, and I checked, he  
6 been sued a lot. Sued a lot. I'm sick of the racism  
7 and the city that paid money out.

8 So this guy's -- this is a crime that and  
9 I'm here because I'm upset; he made it personal; it's my  
10 son and my daughter-in-law. They live in an apartment  
11 but they got to move out, all this stuff because he did  
12 the right thing by going to the right people. So more  
13 people listening so everybody know it's not stopping  
14 here and I'm not going to let this lie. They can try to  
15 shield him if they want to but the alarm will come down,  
16 get out the way because this is a crime.

17 He's a police officer. Because I'm a  
18 retired police officer. To anybody that's a crime but  
19 you'll never do anything and that's why I'm here; I know  
20 I'm on the stand, I got two minutes, but this is fact;  
21 this ain't my word; this ain't his word this is --

22 COMMISSIONER BELL: Sir, and thank you  
23 for --

24 COMMISSIONER CRAWFORD: Again, what's your  
25 son's name?

1 COMMISSIONER BELL: Commissioner Crawford,  
2 would you formally be recognized by the chair.

3 COMMISSIONER CRAWFORD: Oh pardon me.  
4 Through the chair.

5 COMMISSIONER BELL: Yes, sir.

6 MR. SMITH: Yes, I'm sorry. It was raining  
7 outside so forgive the condition, but I'm going to give  
8 everybody on the board one of these and one internal and  
9 one to the state and one to the feds. I'm not keeping  
10 this in house.

11 COMMISSIONER BELL: Thank you, sir. Thank  
12 you, sir. Thank you, Commissioner Crawford.

13 COMMISSIONER SANDERS: To the board.

14 COMMISSIONER BELL: Yes, sir.

15 COMMISSIONER SANDERS: Shouldn't we have  
16 OCI?

17 COMMISSIONER BELL: She's going to talk to  
18 him but he's alleging criminality but chief investigator  
19 will talk to him; he made it clear that he think it's a  
20 criminal matter so but she will talk with him initially.  
21 Yes, sir. Thank you.

22 COMMISSIONER SANDERS: Okay.

23 COMMISSIONER BELL: Yes, ma'am.

24 MS. SMITH: Good afternoon, chief,  
25 commissioners, nice seeing all of you again. I have the

1 pleasure of -- oh she's giving it to you now. I just  
2 want to make an announcement that my church is honoring  
3 police Chief Craig on the 9th which is on a Saturday;  
4 and you can see on there the information on there. And  
5 you're all invited if you have the time and the date is  
6 I hope it's appropriate for you to attend. We will have  
7 refreshments for you. You won't come there and be  
8 starving so we're going to see that you get fed a little  
9 bit.

10 But I do extend a invitation and also to the  
11 audience, those that would like to attend also; we're  
12 going to be honoring police chief and we'll have a  
13 question and answer and so forth. And I thank you for  
14 your time.

15 COMMISSIONER BELL: Thank you.

16 ASSISTANT CHIEF DOLUNT: Wait a minute,  
17 that's it?

18 MS. SMITH: That's it.

19 ASSISTANT CHIEF DOLUNT: Where's Ms.  
20 Bernice? What did you do with her?

21 COMMISSIONER BELL: Any other audience  
22 participation? Commissioners, any other business before  
23 this body? The chair would entertain a motion for  
24 adjournment.

25 COMMISSIONER VANN: We can adjourn it, Mr.

1 Chair.

2 COMMISSIONER MOORE: Support.

3 COMMISSIONER BELL: Ready for the question?

4 Those in favor, aye.

5 ALL: Aye.

6 COMMISSIONER BELL: Those opposed? Motion  
7 carried. We stand adjourned and thank you for your  
8 attendance and thank you for involvement and have a  
9 great afternoon.

10 (Meeting concluded at 4:15 p.m.)

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1 STATE OF MICHIGAN )  
2 )  
3 COUNTY OF WASHTENAW )

4  
5 CERTIFICATE OF NOTARY PUBLIC AND COURT REPORTER

6 I, Caitlyn Mancini, do hereby certify that I reported  
7 stenographically the foregoing proceedings at the time  
8 and place hereinbefore set forth; that thereafter the  
9 same was reduced to computer transcription and that this  
10 is a full, true, complete, and correct transcription of  
11 said proceedings.

12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

*Caitlyn Mancini*



\_\_\_\_\_  
Caitlyn Mancini, RPR, CSR-8887  
Notary Public,  
Washtenaw County, Michigan  
My Commission expires: August 15, 2021

<b>A</b>		
<b>A/C</b> 20:19 21:2 51:22	<b>affairs</b> 11:12,19 57:7	13:3,21 49:5
<b>abilities</b> 26:6 29:12	<b>afforded</b> 25:25	<b>anomaly</b> 14:21
<b>ability</b> 27:15 29:9 30:1 32:11 33:4 34:9,23 36:19 42:10 45:25 46:15,18	<b>afraid</b> 58:17	<b>answer</b> 10:19 48:12 61:13
<b>able</b> 16:25 17:1 18:8 27:17 30:3,22 31:2,7 33:11,12,24 34:14 35:2,6 35:11 39:18 40:14 41:10 45:2	<b>afternoon</b> 4:5,8 8:3,4,5 51:2,6 55:12 58:5 60:24 62:9	<b>Anthony</b> 6:8
<b>absence</b> 24:13	<b>agency</b> 29:21 32:8	<b>anticipating</b> 31:20
<b>absolutely</b> 45:8 54:6	<b>agenda</b> 7:7 49:5	<b>antiquated</b> 29:2 33:3
<b>AC</b> 59:3	<b>aggressive</b> 29:15	<b>anybody</b> 59:18
<b>access</b> 40:15,18 41:2,22	<b>ago</b> 19:9 22:15 24:5 26:10 28:8 39:12,22 47:10	<b>apartment</b> 59:10
<b>accomplish</b> 30:12	<b>agree</b> 23:1	<b>apologize</b> 54:16
<b>accountability</b> 17:3 34:24	<b>ahead</b> 15:13,14 15:17 38:21 48:6	<b>apologized</b> 23:14 23:16
<b>accountable</b> 13:15	<b>aided</b> 25:3 26:17 28:11,19 29:2 35:24 42:14	<b>applause</b> 21:14
<b>accurate</b> 17:12	<b>ain't</b> 59:21,21	<b>applications</b> 25:2 33:18
<b>accusations</b> 34:24	<b>airing</b> 50:24	<b>appointed</b> 54:20 54:24 55:1
<b>action</b> 22:23	<b>Akabr</b> 6:19	<b>appreciate</b> 7:2 39:10 57:4
<b>actions</b> 55:16	<b>Alan</b> 6:12	<b>apprehended</b> 47:11,15
<b>activist</b> 51:5	<b>alarm</b> 59:15	<b>appropriate</b> 61:6
<b>actual</b> 12:21 54:5	<b>Alexis</b> 16:5	<b>approval</b> 16:19
<b>add</b> 11:18 43:24	<b>allegations</b> 9:9 9:15,18 13:6	<b>approve</b> 7:7
<b>addition</b> 39:3	<b>alleged</b> 9:4 58:2	<b>approved</b> 38:9,9
<b>additional</b> 26:25 38:10	<b>alleging</b> 60:18	<b>approves</b> 16:20
<b>address</b> 52:1	<b>allow</b> 30:7,12 31:6 32:6 33:6 34:3 38:7 42:17	<b>approximately</b> 21:6
<b>adjourn</b> 61:25	<b>allowed</b> 31:25	<b>April</b> 49:3,11
<b>adjourned</b> 62:7	<b>allowing</b> 24:1	<b>area</b> 26:2,23 27:13 31:16 32:8 46:22 56:10
<b>adjournment</b> 61:24	<b>allows</b> 32:18 33:4,8,18 34:8 36:8	<b>areas</b> 9:9,19 19:8 27:17 46:3 54:13
<b>administrative</b> 6:11	<b>amazing</b> 26:7	<b>armed</b> 22:24
<b>advanced</b> 43:16	<b>amount</b> 54:11	<b>arrest</b> 28:16
<b>advisories</b> 12:6	<b>analysis</b> 14:12 31:7	<b>art</b> 43:17
	<b>analytics</b> 30:21	<b>asking</b> 8:19 51:6
	<b>analyze</b> 18:5,18	<b>asset</b> 46:22
	<b>announcement</b> 49:2 61:2	<b>assets</b> 26:22,23 27:4,7
	<b>annual</b> 8:13 10:14 12:19	<b>Assist</b> 22:3
		<b>assistance</b> 32:15
		<b>assistant</b> 3:10 5:17,17,19,19 6:1,11 21:3,25 22:6,10 23:6,9 23:12,16,20,22
		23:24 48:5,11 48:13 51:23,24 52:4,12,15,21 52:24 53:5,15 53:21 55:11 61:16,19
		<b>associate</b> 17:1
		<b>associated</b> 35:13 37:15 39:7
		<b>assume</b> 54:23
		<b>assumptions</b> 15:8
		<b>assure</b> 43:2
		<b>attend</b> 61:6,11
		<b>attendance</b> 62:8
		<b>attending</b> 53:10
		<b>attention</b> 57:5
		<b>attest</b> 18:15
		<b>attorney</b> 4:14 6:5 55:12
		<b>attribute</b> 10:3,7 14:22
		<b>audience</b> 50:20 61:11,21
		<b>audio</b> 13:13
		<b>audit</b> 19:4,7 20:9 35:15,17
		<b>audited</b> 19:9,10
		<b>audits</b> 19:3,8,13 19:19,23 20:12
		<b>August</b> 28:20 42:9 63:19
		<b>auto</b> 55:25 56:1 56:9,14,18 57:19
		<b>automatically</b> 27:6
		<b>available</b> 27:8 30:9 31:11 38:4,10 41:7 48:1
		<b>AVENUE</b> 1:13
		<b>AVL</b> 27:6
		<b>aware</b> 26:20,22 27:11 28:4 33:23 56:24,24 57:2,5 58:3
		<b>aye</b> 7:12,13,20 7:21 62:4,5
		<b>B</b>
		<b>back</b> 14:2,5,9 16:16 28:9



29:16 30:5,25  
 36:9,11,12  
 37:11 44:20  
 45:20 46:8  
 49:6 53:17  
 56:11  
**balanced** 14:19  
**band** 24:21,22  
 25:16 31:20  
**barely** 21:16  
**based** 18:18  
 19:10 25:5  
 33:2,5  
**Basically** 56:5  
**basis** 25:13 47:2  
**beacon** 38:13  
**begins** 57:12  
**believe** 10:25  
 14:11,15 15:1  
 15:20 16:4  
 20:18 39:7,11  
 41:6,12,21  
 48:13  
**Bell** 2:5 4:5,7  
 4:13,17,18 5:4  
 5:15,24 6:4,15  
 6:21 7:11,14  
 7:19,22 8:17  
 9:23 10:1,22  
 11:15 15:9,13  
 15:17 17:5  
 18:21,25 20:1  
 20:21 21:2,17  
 21:24 22:2  
 23:18,21 37:1  
 37:3 38:20  
 41:24 43:8  
 47:7,17 48:3,6  
 48:15,25 49:19  
 49:25 50:8,13  
 50:15,18 51:22  
 53:19 54:18  
 55:7,9 56:23  
 57:23 59:22  
 60:1,5,11,14  
 60:17,23 61:15  
 61:21 62:3,6  
**benefit** 28:23  
**Bernard** 4:14,16  
 4:19,22,24 5:1  
 5:3,5,8,10,13  
 6:7,16 55:12

58:8  
**Bernice** 61:20  
**best** 28:23  
**Beth** 44:13  
**better** 29:19  
 34:15 35:11,17  
 44:15 45:3,3  
**bidirectional**  
 46:25  
**big** 25:4 28:19  
 36:3  
**bigger** 40:13  
**biometric** 30:9  
 36:22  
**Bishop** 2:3 4:10  
 5:11 43:11,24  
 49:12 54:21  
**bit** 47:22 49:8  
 61:9  
**board** 1:9 4:6,14  
 16:4,17,19,20  
 19:22 20:12,13  
 24:9 27:23  
 28:1 33:10  
 34:22 36:24  
 41:4 43:13,19  
 44:10 50:1,8  
 50:23 55:10,11  
 57:11,13 60:8  
 60:13  
**board's** 8:18  
 44:11  
**boatload** 30:8  
**body** 34:17,23  
 35:9 37:6  
 38:23,25 39:3  
 48:18 61:23  
**BOL** 22:23  
**bond** 40:21  
**bonding** 39:16,16  
**book** 18:13  
**border** 32:15  
**bothers** 57:14  
**boulevard** 55:21  
**breeze** 31:14  
**brief** 18:22  
**briefly** 8:1  
**Bright** 55:10,13  
 57:8 58:4  
**bring** 8:20 26:3  
 27:13 28:4  
 36:9,11 49:6

53:17  
**bringing** 27:20  
 30:13 57:5  
**broadcast** 46:20  
**Brooks** 2:9 4:20  
 4:21  
**brought** 17:20  
 26:25 27:7,11  
**Brown** 6:11  
**brutality** 12:12  
**budget** 43:20  
**budgeted** 37:25  
**build** 39:20  
**building** 34:1  
 35:10  
**bulk** 51:18  
**Bureau** 19:13  
 24:11  
**buried** 59:1  
**Burton** 2:6 4:22  
 4:23 18:24  
 19:1,21 20:2,6  
 20:9,15,24  
 37:2,3,4,20  
 48:7,17  
**bus** 57:11  
**business** 7:15  
 14:10 26:4  
 38:3,8,9 48:25  
 49:1,2 61:22  
**businesses** 53:10  
 53:11  
**Butler** 51:2,3  
 52:11,14,20,23  
 53:3,9,17  
 54:10,19 55:3  
 55:8

---

**C**

---

**CAD** 34:1 38:3  
**Caitlyn** 6:13  
 63:6,16  
**calendar** 49:17  
**call** 22:16,25  
 28:16,24 39:23  
 42:2,9 46:18  
 51:5 52:16  
 56:12  
**called** 17:15  
 40:2 41:21  
 56:17  
**calls** 11:8,9,9

26:19 39:18  
 40:17 41:20  
 42:7  
**cam** 37:5,6 39:1  
**camera** 26:12  
 27:9,13 35:8,9  
 37:12,14 45:13  
 47:2  
**cameras** 26:8,24  
 27:10,13,16  
 34:17,23 37:13  
 45:14,17,24  
 46:16 48:19  
**cams** 27:15 38:23  
 39:4  
**candid** 44:10  
**cans** 51:17  
**capacity** 35:10  
**captain** 6:2 57:6  
 58:2  
**capture** 30:7  
**captured** 31:6  
**car** 24:6 29:25  
 35:4,8,9 55:20  
 55:24 56:11,13  
 56:13,17  
**carjackers** 47:11  
 47:15  
**Carjackings** 21:5  
**carried** 7:14,23  
 62:7  
**cars** 26:23 27:4  
 56:4  
**Carter** 4:19  
**case** 8:11 11:1  
 26:4 27:6  
 32:14 38:3,9,9  
 58:23  
**cases** 8:9,9,12  
 8:24 9:2,2,2,3  
 9:8,13,19 10:4  
 11:6 12:22  
 13:1,7,17 18:6  
**CAT** 56:13  
**catastrophic**  
 34:5  
**catch** 56:1  
**cause** 57:19  
**cease** 24:12  
**center** 25:22  
 26:6,13,14  
 27:1,11 30:11

33:22 38:11  
 39:11 45:12,18  
 45:23 56:7,8  
**centers** 42:9  
**central** 35:11  
**certain** 15:3  
 45:2 51:13  
 53:10  
**certainly** 12:10  
 15:12 31:21  
 42:25 43:5  
 47:25  
**CERTIFICATE** 63:5  
**certify** 63:6  
**cetera** 12:12  
 40:20  
**chair** 4:7,8,16  
 7:9,24,24 8:16  
 9:24 10:21  
 11:17 19:22  
 20:12 21:18  
 22:1 37:2,21  
 38:19 47:9  
 48:7 49:18  
 53:22 60:2,4  
 61:23 62:1  
**Chairman** 4:17  
 5:11,13 6:7  
 41:25  
**chairperson** 7:23  
**challenge** 31:1  
 32:9 34:23  
**Challenger** 56:6  
**challenges** 33:9  
 35:5  
**challenging**  
 32:21  
**Chambers** 6:2  
 55:13  
**chance** 52:19  
**change** 12:4  
 39:15  
**channel** 22:4  
 55:18,19  
**charter** 57:24  
**chase** 33:12  
**check** 54:15  
**checked** 40:4  
 59:5  
**checks** 36:20  
**chief** 3:9,10  
 5:17,17,19,19

6:1,10,17,19  
 7:25 8:3,6,7  
 8:18 10:5,18  
 10:23 11:4,7  
 11:14,17,20,23  
 12:16 14:6,14  
 14:16,25 15:11  
 15:22 16:1,6,9  
 16:14 17:13,18  
 18:20,21 19:2  
 19:6,24 20:1,4  
 20:7,11,16,17  
 20:23,25 21:3  
 21:25 22:3,6  
 22:10,21 23:6  
 23:9,12,16,20  
 23:21,23,24  
 25:23 26:9  
 34:18 38:24  
 40:6 44:12,13  
 46:13 48:5,8,8  
 48:11,13,13  
 49:8 51:23,24  
 52:4,12,15,16  
 52:21,24 53:5  
 53:15,21 54:6  
 55:11 57:1  
 59:3,4 60:18  
 60:24 61:3,12  
 61:16,19  
**chief's** 21:15  
**chiefs** 59:1  
**chirping** 8:6  
**choice** 13:5  
**church** 49:12  
 61:2  
**citizen** 15:21  
 17:22 18:15  
 19:3 20:2,4  
 28:17 39:19  
 41:8 55:15  
**citizens** 16:24  
 17:10,25 24:21  
 30:16 31:20  
 34:7,10 40:14  
 41:2 42:1  
**city** 21:9 24:7  
 24:10,16 27:10  
 31:18 32:13  
 38:13 45:14,17  
 46:1 55:24  
 59:7

**Civil** 19:13  
**cleanliness**  
 51:15  
**clear** 60:19  
**client** 25:5  
**client's** 25:11  
**close** 34:21  
**closed** 9:2,13,14  
 9:19 13:25  
 14:16 51:9  
**closer** 46:23  
**closing** 14:8  
**closure** 8:11  
**clueless** 5:22  
**come** 8:1 12:13  
 26:7,12,19,21  
 30:5 36:1,11  
 37:19 48:23  
 50:20 55:13  
 59:15 61:7  
**comes** 37:11  
 46:19  
**coming** 7:2,3  
 16:22,24 17:22  
 19:18 28:16  
 35:16,17 39:2  
 45:23 51:6  
**Commander** 6:2,3  
 23:25 24:1,4  
 37:8 38:2,17  
 38:22 39:5  
 41:3,6,18 42:1  
 42:5,23 44:6  
 45:16,22 46:12  
 47:9,25 57:6  
**comment** 12:3,9  
**comments** 47:17  
**commercial** 56:1  
**commission** 6:6  
 18:3 39:14  
 47:21 55:11  
 63:19  
**commissioner** 2:3  
 2:4,5,6,7,8,9  
 2:10 4:5,7,10  
 4:13,18,21,23  
 4:25 5:2,4,7,9  
 5:12,15,24 6:4  
 6:15,21 7:9,10  
 7:11,14,17,18  
 7:19,22 8:17  
 9:23,24 10:1,2

10:6,17,20,21  
 10:22,23 11:5  
 11:13,15,15,16  
 11:21 12:1  
 13:20 14:24  
 15:9,13,14,15  
 15:17,18,24  
 16:2,7,10,21  
 17:5,5,6,14  
 18:3,19,21,24  
 18:25 19:1,21  
 20:1,2,6,9,15  
 20:21,24 21:2  
 21:17,18,23,24  
 22:1,2,3,8  
 23:4,8,11,14  
 23:18,21 37:1  
 37:2,3,3,4,20  
 37:21 38:15,19  
 38:20,20,22  
 39:6 40:11  
 41:5,14,19,24  
 41:24,25 42:20  
 43:7,8,8,9  
 44:12 45:10,19  
 46:5 47:5,7,7  
 47:8,9,17 48:3  
 48:4,6,7,15,16  
 48:23,25 49:18  
 49:19,20,25  
 50:6,8,10,11  
 50:13,14,15,17  
 50:18 51:22  
 53:19,19,22  
 54:14,18,24  
 55:4,5,7,9  
 56:23 57:23  
 59:22,24 60:1  
 60:1,3,5,11,12  
 60:13,14,15,17  
 60:22,23 61:15  
 61:21,25 62:2  
 62:3,6  
**commissioners**  
 1:9 2:1 7:7  
 9:23 37:1  
 39:13 49:22  
 50:7 51:7  
 53:18 60:25  
 61:22  
**commitment** 4:9  
**committed** 45:9

**committee** 49:1  
**communicate** 32:6  
 47:1  
**communication**  
 30:23,24 31:23  
 46:11 47:1  
**communications**  
 24:20 33:7  
 50:20  
**community** 43:19  
 45:20 49:10  
 51:5,14 53:11  
 54:12  
**company** 56:17  
**complaint** 17:2,8  
 18:14 20:4  
 29:6 58:16  
 59:2,4  
**complaints** 9:5  
 9:13 10:25  
 11:6,10,11,18  
 12:7 13:5  
 14:13 15:21  
 16:25 17:10,16  
 17:17,20,22  
 18:15 19:3  
 20:2 38:25  
 41:21 42:3  
 59:3  
**complete** 36:6  
 63:10  
**completed** 32:24  
**compliance** 19:10  
 19:11,15  
**compliances**  
 19:17  
**component** 28:18  
 30:15 32:19  
 33:1,1 41:8  
**components** 44:19  
**computer** 25:3  
 26:17 28:11,19  
 29:2 30:5  
 35:24 42:13  
 63:9  
**concept** 14:7  
**concern** 9:9,19  
 12:9,15 36:4  
 57:18  
**concerned** 12:2  
 51:17 55:15  
 58:7

**concerns** 21:17  
 27:23 54:11  
**concluded** 62:10  
**condition** 60:7  
**conduct** 4:9,15  
 12:7  
**congregation**  
 49:13  
**connect** 14:3  
**connection** 25:17  
**connections**  
 25:16 27:19  
**connectivity**  
 25:13  
**Conrad** 5:3  
**consent** 12:14  
 19:18 21:11  
**conserving** 48:18  
**consistently**  
 15:2  
**console** 26:20,20  
 26:22 27:8,12  
 28:4 33:13  
**consoles** 32:24  
 32:25  
**contact** 49:7  
**container** 54:1  
**continue** 13:16  
 19:11 34:6  
 37:16 53:13,23  
**control** 18:1,16  
**controls** 24:22  
**conversation**  
 43:1  
**copies** 19:22  
**correct** 7:1 11:4  
 11:20 16:1,13  
 21:11 41:18  
 54:6 63:10  
**corresponding**  
 53:2  
**Council** 51:4  
**count** 23:5  
**counties** 22:23  
**county** 28:5 32:8  
 39:23 40:3,4  
 40:20,22 63:3  
 63:18  
**couple** 26:10  
 27:21 47:10  
**course** 6:10  
**Court** 6:13 63:5

**courts** 53:7  
**cousin** 55:13,20  
**cover** 34:11  
**covert** 27:16  
**Craig** 61:3  
**crash** 24:6 30:4  
 37:17  
**Crawford** 2:4  
 4:24,25 7:10  
 11:16,21 12:1  
 13:20 14:24  
 15:15,18,24  
 16:2,7,10,21  
 18:3 38:19,20  
 38:22 39:6  
 41:5,14,19  
 47:7,8 48:23  
 53:19,22 54:14  
 59:24 60:1,3  
 60:12  
**create** 31:1  
**CRIB** 19:12  
**Crickets** 8:6  
**crime** 17:15  
 25:21 26:6,13  
 26:14 27:1,11  
 30:11,19,21  
 38:6,11 42:2  
 45:12,18,23  
 46:10 58:15  
 59:8,16,18  
**criminal** 17:16  
 35:13,15 57:16  
 60:20  
**criminality** 11:2  
 11:3,18 58:1  
 60:18  
**CRISNET** 29:7,16  
 29:20 44:8  
 45:8  
**critical** 36:7  
 37:10  
**cross** 34:12  
**crucial** 44:24  
 46:3  
**CSR-8887** 63:16  
**current** 8:8 29:7  
**currently** 31:17  
 33:25 38:5  
**curriculum** 44:5  
**customizable**  
 33:19

**CVS** 51:8 52:2,12  
**cyber** 24:15  
 35:20  
**cycle** 47:3

---

**D**

---

**dad** 58:18  
**daily** 25:13 47:2  
**danger** 23:1  
**dark** 17:15  
**dashboard** 37:5  
**data** 15:19,21,22  
 15:24 16:15  
 17:25 18:18  
 28:3 30:14,19  
 30:21 31:6  
 36:14,22 46:7  
 46:9  
**databases** 25:6  
**date** 21:1 42:9  
 61:5  
**daughter-in-law**  
 59:10  
**daughter-in-l...**  
 58:20  
**Davis** 6:9  
**day** 40:2 54:3  
**days** 8:12 16:12  
 23:4,7,11,13  
 51:18  
**DDC** 39:11,15,24  
 40:12  
**DDIV** 22:4  
**deal** 12:15 57:3  
**dealing** 39:21  
 48:19  
**Dearborn** 51:7,25  
 51:25 52:7,8  
**decided** 22:24  
**decrease** 12:21  
 13:23 14:1  
 17:21 18:7  
**decreases** 10:9  
 18:6  
**decreasing** 14:22  
 17:19  
**decree** 12:14  
 19:18 21:11  
**defender's** 22:25  
**defer** 48:14  
**definitely** 11:22  
 41:20 43:1

57:12  
**definitive** 13:1  
 13:9  
**deliberated**  
 22:20  
**deliver** 28:6  
 29:19 34:6,10  
 35:11 41:10  
 45:3  
**delivered** 30:3  
 44:14  
**delivery** 28:21  
 30:18 34:16  
 42:25 46:14  
**demeanor** 9:10,20  
 18:12  
**department** 11:19  
 13:11 16:11  
 17:23 19:4,12  
 19:14 20:18,19  
 22:15 24:5  
 28:9 39:2  
 42:11 43:3,16  
 43:20 44:4,8  
 48:9 55:17  
 56:2 57:1,11  
 58:12,13,14  
**departments**  
 19:14  
**depends** 19:6  
**deploy** 32:2  
 44:23  
**deployed** 27:22  
 29:8 36:21  
 42:15  
**deploying** 27:14  
 32:3 36:16  
**depth** 10:6 49:9  
**deputy** 39:23  
 56:25 59:1,3  
**DEREK** 2:10  
**Derrick** 5:8  
**description**  
 46:19,21  
**deserves** 21:14  
**desk** 42:11  
**desktops** 25:11  
**detail** 8:15,19  
 17:12  
**detained** 39:19  
**detainees** 40:19  
**Detective** 56:12

56:16,16,18  
**detectives** 29:22  
**Detention** 39:11  
**determination**  
 13:9  
**determine** 18:6  
 33:12 42:21  
**Detroit** 1:9,12  
 1:14 4:1 12:6  
 13:24 22:12  
 24:5,11 26:3  
 28:9 38:13  
 39:11 40:23  
 44:8 49:14  
 51:8 52:7  
 55:11,17,21,25  
 56:2 58:11,13  
**develop** 26:2  
**devices** 36:17  
**Dewaelsche** 2:8  
 5:1,2 7:18  
 9:24 10:2,17  
 10:20 18:3  
 43:8,9 45:10  
 45:19 46:5  
 47:5,21 48:4  
**different** 19:3,8  
 24:17 28:10  
 32:9 51:16  
 54:11,20  
**dig** 57:21  
**digital** 33:8  
**diligence** 7:4  
**directly** 16:2  
 46:24  
**Director** 24:6,14  
 47:19  
**disappointed**  
 50:16  
**disaster** 25:9  
 34:8  
**discourage** 17:25  
**discovered** 55:23  
**discovery** 35:12  
**discussed** 40:16  
**discussion** 7:12  
 7:20 23:19  
 49:6,9  
**dismissal** 21:10  
 21:19  
**dispatch** 32:24  
 32:25 33:25

**dispatcher** 33:15  
**dispatchers**  
 29:21  
**dispatching** 25:3  
 26:17 28:11,19  
 28:24 29:2  
 33:22 35:24  
 42:14  
**disrespectfully**  
 12:11  
**disseminates**  
 20:13  
**Dist** 2:3,4,5,6,7  
**district** 40:12  
 40:13  
**Dodge** 56:5  
**doing** 6:25 21:15  
 21:16 29:1,11  
 34:12 38:1  
 39:14 47:18  
 58:16  
**dollars** 54:1  
**Dolunt** 3:10 5:18  
 5:19 6:1 21:2  
 21:3,25 22:6  
 22:10 23:6,9  
 23:12,16,20,24  
 48:5,11 51:23  
 51:24 52:4,12  
 52:15,21,24  
 53:5,15,21  
 61:16,19  
**door** 14:8 31:10  
**dotcom** 30:19  
**Drake** 6:9 7:25  
 8:3,6,18 10:5  
 10:18 11:4,7  
 11:14,17,20,23  
 12:16 14:14,25  
 15:11,22 16:1  
 16:6,9,14  
 17:13,18 18:20  
 18:21 19:6,24  
 20:4,7,11,17  
 20:23,25 38:24  
 49:8  
**driveway** 55:20  
 56:6  
**drop** 15:2,2  
 38:24 40:17  
**dropped** 56:8  
**due** 4:8 7:3

**duly** 57:23  
**duties** 24:19  
**duty** 26:15

---

**E**


---

**E** 2:6 4:17,22  
**e-mail** 40:7  
 58:12,13  
**e-tickets** 29:25  
**earlier** 36:23  
**east** 47:10  
**Ebenezer** 49:12  
**Edgar** 2:3 5:11  
 49:12,21  
**EEO** 58:16  
**effect** 41:17  
 54:9  
**efficient** 33:21  
**eight** 11:8  
**either** 8:10  
 58:18  
**elaborate** 22:8  
**elected** 54:21,23  
 55:1  
**electronically**  
 30:3  
**Elizabeth** 2:9  
 4:20  
**emergency** 26:24  
**employment** 39:8  
**EMS** 24:15,20,24  
**encounter** 28:17  
**encourage** 17:10  
 54:12  
**encryption** 33:8  
**enforcement** 32:8  
**enhancements**  
 29:23  
**ensure** 44:14,21  
**entertain** 47:24  
 50:2,5 61:23  
**entire** 24:7  
 41:13 57:11  
**entities** 25:7  
**environmental**  
 12:4 54:8  
**equipment** 13:13  
 13:14 19:19  
 25:9 33:8,16  
 34:2,2 37:14  
 43:17 44:2  
 47:3

**equipped** 27:5  
 29:24  
**escalated** 33:10  
**escape** 46:21  
**et** 12:12 40:20  
**Eva** 2:8 5:1  
 50:10  
**evaluate** 31:8  
**evening** 54:3  
**everybody** 58:5  
 58:21 59:13  
 60:8  
**evidence** 13:8,12  
 13:12 56:21  
 57:22  
**exact** 21:1  
**exactly** 43:10  
 47:9  
**exacts** 16:11  
**exceed** 29:19  
**excessive** 11:24  
**exciting** 24:2  
 25:20 27:2  
 28:7 29:13  
 31:3,5,16 32:5  
 43:15  
**excuse** 14:11  
 15:16 30:8  
 58:9  
**excused** 4:19 5:4  
 5:10 6:8  
**executive** 44:11  
**exist** 24:12  
 41:12 42:12  
**existing** 38:5  
**exonerated** 9:17  
 13:17  
**expand** 26:5  
 27:22 29:12  
 30:1 33:5 43:4  
**expanding** 30:10  
 42:10  
**expansion** 31:20  
 38:11  
**expectation**  
 29:18  
**experience** 33:20  
**experienced**  
 12:21  
**expert** 45:6  
**experts** 45:4  
**expires** 63:19

**explained** 40:11  
**exposed** 35:19  
**extend** 49:21  
 61:10  
**extent** 27:20  
 29:11

---

**F**


---

**facial** 30:11,14  
**facilitated**  
 16:10  
**fact** 59:20  
**fail** 33:23 35:21  
 37:6,10 44:11  
**fails** 36:1 37:10  
 37:11,14  
**failure** 34:5  
 37:17  
**fall** 34:14  
**fall-over** 34:10  
 35:23  
**falls** 58:1  
**false** 34:24  
**far** 20:9 21:3  
 28:9 29:19  
 30:20 43:4  
 48:10 51:15  
 52:17 54:13  
**Farmer** 16:5  
**fast** 24:4 52:6  
**fatal** 24:6  
**favor** 7:12,20  
 62:4  
**February** 8:23  
 9:1,3,8,13,14  
**fed** 61:8  
**federal** 32:17  
**feds** 58:24 60:9  
**feedback** 31:25  
**feeds** 26:12  
**feel** 17:9  
**feels** 22:25  
 47:19  
**fellow** 49:21  
**female** 26:10  
**fiberoptics**  
 25:16  
**field** 29:10,13  
 30:2 36:21  
 44:22,24  
**figure** 17:15  
**file** 17:8,10

42:3  
**filed** 9:2,3,8  
 11:10,10 18:14  
**filing** 18:1  
 57:17  
**fill** 17:11  
**filling** 24:13  
**find** 53:1 54:22  
 57:21  
**finding** 13:1  
**findings** 9:15  
 13:6  
**fine** 52:18 53:2  
**finer** 53:6  
**finger** 36:20  
**finished** 53:20  
**fire** 24:15,20,24  
 30:23 31:18  
 36:18 57:13  
**first** 22:17  
 28:18 38:21  
 50:25 51:23,24  
**fiscal** 31:22  
 38:4  
**Fitzgerald** 59:4  
**fixed** 27:14  
**fleet** 24:23  
**flipping** 32:20  
**floors** 34:1  
**fluid** 45:20  
 46:11  
**flyer** 52:25  
 54:15  
**flyers** 51:16  
 54:12  
**focus** 46:3  
**FOIA** 35:12  
**folks** 8:14 44:9  
 56:2  
**follow** 10:12,13  
 13:21  
**follow-up** 15:15  
 19:22 45:11  
**follows** 9:15  
**force** 11:23,24  
 11:25 32:16,21  
**forefront** 48:18  
**foregoing** 63:7  
**forgive** 60:7  
**forgot** 49:4  
**form** 55:14,15  
**formally** 24:21

26:4 60:2  
**former** 22:12  
**forth** 13:13  
 30:25 45:20  
 46:8 61:13  
 63:8  
**forward** 4:9,13  
 7:25 8:1 21:8  
 38:1,4 47:20  
 49:14 50:19,21  
 56:22  
**foster** 51:21  
**found** 56:13,17  
**frame** 21:24  
**fraudulent** 57:17  
**Fredia** 51:3  
**friend** 22:13  
**front** 31:12  
 36:17,17 42:11  
 54:2  
**fulfill** 54:25  
 55:2  
**full** 16:19 35:2  
 49:5 63:10  
**fully** 28:15 36:7  
 38:2 56:24  
 57:5  
**function** 28:10  
 37:16  
**functionality**  
 41:7 45:25  
**functioning** 47:4  
**funding** 37:23  
 38:5,10,25  
 43:11  
**further** 19:21  
**future** 6:24  
 27:19 28:15  
 36:19 38:1  
 40:24

---

**G**


---

**G** 6:2  
**Gail** 6:8  
**gaps** 17:11  
**GARZA** 2:8  
**gas** 46:15 47:12  
**general** 40:21  
**George** 6:7  
**getting** 13:3  
 24:18 35:8  
**Giaquinto** 6:3

23:25 24:1,4  
 37:8 38:2,17  
 39:5 41:3,6,18  
 42:5,23 44:6  
 45:16,22 46:12  
 47:25  
**gigabits** 36:12  
**give** 6:24 10:13  
 13:18 20:25  
 52:11,25 57:3  
 57:24 60:7  
**given** 4:12  
**gives** 34:15  
 36:10  
**giving** 17:24  
 61:1  
**glad** 16:24 17:20  
**go** 4:9,13 8:15  
 10:14 13:17,18  
 15:13,14,17  
 16:19,25 20:12  
 20:13,17,18  
 23:24 28:20  
 31:15 35:2  
 38:21 42:9  
 48:6 56:3,22  
 57:20 58:22  
**goal** 17:23 44:11  
 44:14 45:2  
**God** 14:7  
**goes** 17:14 30:21  
 35:22,23 36:9  
**going** 4:9,10,14  
 5:16,20,23 6:5  
 7:6 8:1,13  
 10:14 13:4  
 17:12 18:22  
 22:14,21 24:3  
 26:5,25 27:19  
 27:22 28:14,17  
 28:22,22,23,25  
 29:4,11,19,25  
 30:7,12,13,14  
 30:17,24,24,25  
 31:2,14,14,19  
 34:3,21,25  
 35:6,14,17,25  
 36:4,7,13  
 37:12,15,18  
 38:12 39:6  
 40:6 41:1,7,9  
 41:10,12,16

42:17,21 43:10  
 43:14 44:3,23  
 44:24 45:14  
 46:9 48:10  
 49:8,10 50:4  
 50:15 52:6  
 58:14,24,24  
 59:12,14 60:7  
 60:17 61:8,12  
**good** 4:5 5:24  
 8:3,4,5 10:18  
 47:6,19 49:24  
 50:1 51:2  
 53:21 55:12  
 60:24  
**grant** 39:4,5,8  
**great** 8:15 12:15  
 21:15,23 25:23  
 32:16 40:5  
 42:1 45:10  
 47:24 50:9  
 62:9  
**greater** 8:19  
**Green** 26:8,11  
 47:12  
**Grosse** 32:10  
**grow** 33:5,19  
**guess** 5:21 17:16  
 47:10,13 50:25  
**guy's** 59:8  
**guys** 33:22 57:10  
 57:12

---

**H**


---

**hacking** 35:19  
**Haddad** 52:16  
**half** 29:17 39:12  
**handle** 11:2,5  
 28:24 29:25  
 31:2,19  
**hands** 47:20  
**hanging** 21:16  
**Hanson** 6:13  
**happen** 20:19  
 28:6 38:6  
**happened** 34:7  
 39:22 44:7  
 47:10 56:5  
**happens** 18:14  
 34:9 59:5  
**hard** 21:13 25:14  
**hardware** 25:8,11

**Hayes** 24:6,13  
 47:19  
**headquarters**  
 1:12 31:22  
 49:4  
**headset** 33:14  
**hear** 19:2 26:8  
 26:21 27:15  
 34:18 45:14  
 47:21  
**held** 13:15  
**help** 46:9,10  
**helpful** 43:13  
 46:8  
**helps** 46:18  
**hereinbefore**  
 63:8  
**high** 26:18  
**higher** 15:3  
**Historically**  
 17:19  
**hit** 44:21  
**holders** 27:13  
**home** 49:12 58:20  
**homeland** 24:15  
 24:20  
**homicides** 21:4  
**honest** 29:10  
 44:10 48:12  
**honestly** 29:18  
**honorable** 55:10  
**honoring** 61:2,12  
**hope** 12:10 28:4  
 35:1 40:1  
 41:15 45:1  
 61:6  
**hopefully** 5:21  
 13:17 16:18  
**horrific** 34:9  
**hospitality**  
 49:21 50:9,19  
**hours** 14:10,10  
**house** 15:19 16:3  
 16:8 39:2  
 58:25 59:1  
 60:10  
**housed** 25:10  
**How's** 21:9 23:3  
**huge** 18:4  
**human** 18:16  
**hybrid** 42:13

---

**I**


---

**idea** 13:19  
**identify** 12:25  
 18:8 50:25  
**immediately** 14:6  
 34:5 46:20  
**impact** 42:25  
**implementation**  
 29:17 42:17  
**implemented** 44:8  
**important** 18:9  
 24:9 30:16  
 43:21 53:1  
**improved** 28:22  
**improving** 36:15  
**in-car** 35:1,3  
**incident** 26:9  
 37:19  
**include** 26:23  
**included** 45:14  
**including** 25:15  
 30:9  
**incorporated**  
 43:25 44:4  
**increase** 8:23,25  
 10:2,7,10 12:3  
 12:8 13:23  
 14:13,18 18:2  
 34:24  
**increasing** 14:23  
**individual** 22:24  
 37:18  
**individuals**  
 34:13 39:16  
**industry** 28:25  
**information**  
 10:13 16:13  
 24:3 27:2 28:4  
 30:8 40:15,21  
 41:2,23 44:13  
 46:21 53:4  
 54:15 61:4  
**informative**  
 39:10  
**infrastructure**  
 25:14,15,17,18  
 36:6,15 37:10  
**initially** 60:20  
**initiative** 26:8  
 26:12 47:12  
**inmate** 28:13

40:3  
**input** 15:20  
**inputted** 47:13  
**inputting** 16:13  
**inquire** 39:18  
 40:2  
**inside** 25:10  
 31:10 39:23  
**instance** 51:14  
 51:17  
**instantly** 33:12  
 33:13  
**instructors**  
 44:21  
**integrated** 28:15  
 28:18 37:8  
 38:3 41:9  
**integration**  
 26:17 27:9  
 30:6 33:17  
 35:2 37:5  
 45:13,21,22  
**Integrity** 19:13  
**interaction**  
 49:15  
**interesting** 46:3  
**intern** 16:7,8  
**internal** 11:11  
 11:19 57:7  
 58:24 60:8  
**interning** 16:8  
**interoperable**  
 32:6  
**interview** 55:18  
**interviewed**  
 55:19  
**introduce** 5:25  
 6:5  
**investigations**  
 11:24,25 55:22  
 57:13  
**investigator**  
 6:10,17,18,20  
 8:3,6,7,11,18  
 10:5,18,23  
 11:4,7,14,20  
 11:23 12:16  
 14:14,25 15:11  
 15:22 16:1,6,9  
 16:14 17:13,18  
 18:20 19:6,24  
 20:4,7,11,17

20:23,25 60:18  
**invitation** 61:10  
**invited** 61:5  
**Invocation** 4:12  
**involved** 9:3,4,8  
 9:15  
**involvement** 62:8  
**involves** 55:24  
**IP** 33:2,5 42:16  
 42:18  
**isolate** 12:23  
**issue** 11:1 12:12  
 16:12 22:5,11  
 23:22 39:17  
 48:19 53:23,24  
**issued** 20:16  
 53:12  
**issues** 19:16  
 22:14,18 44:25  
**item** 7:15,23  
 48:25 49:6  
**items** 51:16,18

---

**J**


---

**jail** 25:4 30:6  
 30:13 36:22  
 38:3 39:16,24  
 40:3,20 41:1  
 41:22  
**jail's** 40:4  
**jails** 40:23  
**James** 5:17 21:12  
 57:6  
**January** 16:4  
 29:14  
**jargon** 43:23  
**JMS** 30:7  
**job** 6:25 21:15  
 34:13 47:18  
 48:5  
**jobs** 39:8  
**joined** 6:8  
**Jr** 5:3  
**judge** 21:10  
**July** 47:22  
**June** 14:15,17  
**justice** 20:18,19  
 35:15 39:2

---

**K**


---

**keep** 12:17 29:12  
 51:14 54:16

**keeping** 54:13  
 58:25 60:9  
**kick** 47:22  
**kind** 10:13 13:2  
 17:23 18:1  
 26:2 34:11  
 35:23 41:10  
 42:13,17  
**kinds** 19:20 44:2  
 44:2  
**knew** 22:19  
**knock** 31:11  
**know** 11:2 12:11  
 12:14 13:23  
 14:6,21 15:7  
 18:12,15 19:2  
 19:2 20:19  
 21:19 23:9  
 24:12,17 25:15  
 27:22 28:21  
 29:24 31:9,9  
 32:13,14 33:15  
 34:8,21,22  
 35:4 36:8,13  
 37:9,12 39:16  
 40:8,9,13,19  
 41:21 42:15,20  
 43:11,12,17,18  
 43:20,21 44:3  
 44:25 46:8,8  
 46:11,14,16  
 47:1 48:2  
 49:15,20,22,24  
 50:3,9,12,24  
 51:11,20 52:18  
 52:21 53:9  
 58:6,17,22,25  
 59:2,13,19  
**Knowing** 27:4  
**known** 9:4  
**knows** 58:21

---

**L**


---

**lady** 50:25  
**language** 30:8  
**large** 27:12  
 45:17  
**larger** 40:13  
**laughed** 40:9  
**law** 32:7  
**Lawrence** 6:19  
**leading** 9:4,9,18

9:19 18:2  
**leave** 54:1  
**left** 5:16 6:9  
 46:20 51:18  
**let's** 10:11  
**letter** 21:19  
**letting** 58:6  
**level** 30:24 34:4  
 34:15 46:2,25  
 49:21  
**license** 27:20,25  
 47:14  
**lie** 59:14  
**life** 23:1 58:12  
 58:15,19,20  
**lifting** 4:11  
**Light** 26:8,11  
 47:12  
**Linda** 4:14  
**Linden** 31:22  
**line** 25:14 31:12  
 32:5 36:17,18  
**lines** 42:18  
**link** 31:7  
**Lisa** 4:19  
**list** 51:16,21  
 52:25 54:10  
**listening** 59:13  
**literally** 21:21  
**little** 16:22  
 24:4 34:22  
 47:22 49:8  
 61:8  
**live** 28:20 29:4  
 29:14 36:1,4,7  
 42:9 59:10  
**load** 42:24  
**lobbyist** 55:14  
**local** 32:17  
**located** 56:13  
**location** 27:3,6  
 46:23 49:11  
**long** 12:18 28:8  
 29:5 41:22  
**longer** 22:15  
**look** 10:9,12  
 12:17,23,24  
 13:11 15:1,6  
 24:17 26:22  
 42:24 43:5  
 52:1,9,16  
 57:19

**looked** 5:16  
 17:19,21 54:19  
**looking** 17:24  
 21:8 38:1  
 42:19 44:18,18  
 49:14 52:8  
**lose** 36:10  
**loss** 24:7  
**lost** 19:12 24:6  
**lot** 24:2 34:12  
 34:17 36:13  
 39:14,15 41:16  
 43:22 51:8  
 52:3 56:21  
 59:6,6  
**low** 31:1  
**lower** 10:11  
 41:20  
**lowers** 25:16

---

**M**


---

**M** 16:6,7  
**ma'am** 8:17 10:1  
 11:13,17,21  
 12:1 13:20  
 14:24 17:4  
 54:14,18 55:7  
 60:23  
**madam** 6:5  
**maintain** 24:19  
 25:7,8,9 32:2  
**maintaining**  
 25:18 26:15  
**maintenance**  
 19:20 31:24  
**making** 19:11  
 21:7 51:16  
 54:10  
**malfunction**  
 33:16,16  
**Mallett** 5:3  
**management** 25:3  
 25:4 28:12  
 29:3,4 30:6  
 36:22 41:1  
**Mancini** 6:13  
 63:6,16  
**manner** 44:15  
**mapping** 30:19,21  
**Marcelis** 55:12  
**March** 1:11 4:2  
 7:7,16 8:8

**Mariah** 55:13  
**matter** 45:4  
 56:25 57:3,4  
 60:20  
**mayor** 55:1  
**MCC** 33:1  
**mean** 16:22 44:1  
 53:6 57:1  
**meaning** 28:11  
**means** 13:7 29:4  
 35:19,21  
**mechanism** 26:18  
**media** 6:25  
**medical** 56:7,8  
**meet** 40:1  
**meeting** 1:10 4:6  
 4:10 5:20 6:22  
 6:24 7:3,25  
 8:15 49:2,10  
 49:23,23 50:2  
 53:10 62:10  
**meetings** 16:11  
 39:14  
**megahertz** 31:16  
**members** 44:15  
 55:16 56:1  
**memory** 54:5  
**mention** 6:22,23  
 17:6  
**mentioned** 16:3  
 45:13 50:5  
**mentions** 25:23  
**merely** 28:8  
**message** 43:23  
**met** 56:15  
**Metro** 40:23  
**mic** 7:5  
**Michigan** 1:14  
 4:1 16:5 32:10  
 38:13 55:25  
 56:9,14,18  
 57:19 63:1,18  
**Microsoft** 25:6  
**microwave** 25:17  
**midnight** 39:24  
**midst** 35:15  
**million** 39:1,3  
**mind** 12:17 22:12  
**mine** 22:13  
**minute** 61:16  
**minutes** 7:15  
 21:6 50:21

59:20  
**misfortunate**  
 55:19  
**misrepresent**  
 41:4  
**missing** 8:14  
**mobile** 29:10  
 30:1 32:3,4  
 36:17 44:24  
**moment** 36:11  
**Monday** 11:9  
**money** 38:4 39:4  
 39:5 54:12  
 59:7  
**monies** 39:8  
**monitor** 31:23  
 32:12 42:10  
**monitored** 33:11  
**monitoring** 26:16  
 33:9 52:6  
**month** 9:14 10:11  
 12:23 19:10  
 20:8  
**monthly** 8:8,22  
**months** 15:3,5  
 16:23 19:9  
 22:15 47:10  
**Moore** 2:7 5:6,7  
 7:9,17 10:21  
 10:23 11:5,13  
 15:14 17:5,6  
 17:14 18:19  
 22:1,3,8 23:4  
 23:8,11,14  
 38:21 41:24,25  
 42:20 43:7  
 62:2  
**morning** 11:9  
 39:25 54:4  
 56:15  
**motion** 7:14,22  
 61:23 62:6  
**Motorola** 25:25  
 38:7  
**Motorola's** 31:24  
**move** 7:25 23:22  
 47:20 50:19  
 59:11  
**moved** 7:9,17,19  
 40:19  
**moving** 36:13  
**mugging** 28:13

**multiple** 32:20  
 33:17,24

---

**N**


---

**name** 40:7 51:2  
 55:12 58:6,8  
 59:25  
**nature** 18:17  
 42:3  
**Nays** 7:14  
**near** 28:14 36:19  
**necessarily** 10:7  
 24:25  
**need** 10:9 12:5  
 12:17 13:10,19  
 15:6 29:13  
 30:4 33:5,19  
 50:11 53:24  
**needs** 32:15  
 35:12  
**neighborhood**  
 24:22 52:22  
 53:1 54:7 56:3  
**neither** 56:18  
**network** 25:13  
 36:6,9  
**never** 18:8 30:9  
 34:7 40:8  
 59:19  
**new** 14:6,16  
 31:25 32:4,4  
 32:11,25 33:13  
 34:1 36:4 41:8  
 42:16 44:1,2  
 49:1  
**news** 10:24 22:4  
 25:22 26:10  
**Niblock** 44:13  
**nice** 37:13 48:5  
 60:25  
**Nick** 6:3 24:4  
**night** 22:4 51:9  
**nights** 39:22  
**nine** 31:17  
**noncriminal**  
 17:17  
**Nonfatal** 21:4  
**normal** 14:9  
**northeast** 49:13  
**Notary** 63:5,17  
**note** 6:18 15:10  
 20:22



**noted** 57:24 58:3  
**notice** 54:21  
**noticed** 13:2  
**notified** 47:14  
**notify** 46:10,15  
 46:18  
**NPO** 52:18  
**number** 8:24  
 12:22 17:2,19  
 17:21 45:17  
**numbers** 13:16  
 14:17,19 15:2  
 15:4,4  
**numerous** 16:11  
 19:8

---

**O**


---

**Oakland** 32:8  
**obviously** 28:18  
 36:3 37:13  
**occurred** 16:3  
**OCI** 8:12 15:20  
 18:22 49:4  
 60:16  
**October** 16:16  
**Office** 3:9 6:19  
 8:7 25:6  
**officer** 22:5,11  
 22:11,13 32:15  
 32:19 34:24  
 35:4 37:13,15  
 44:3,13 45:6  
 52:22 56:20  
 57:14,16 58:11  
 59:17,18  
**officers** 9:4  
 13:14 18:10,11  
 26:15 29:9,12  
 29:21 31:12  
 32:7 35:7  
 36:17 39:7  
 44:1 51:7,12  
 54:7  
**oh** 21:9 51:25,25  
 60:3 61:1  
**okay** 5:5 8:7  
 10:16,17 18:25  
 19:21 20:20  
 21:9,16 22:6  
 41:14,19 43:7  
 46:5 48:15  
 49:17 52:12

55:8 58:4,17  
 59:5 60:22  
**old** 30:13 33:3  
 34:3 42:14  
 49:2  
**once** 10:13 14:2  
 14:8 38:9  
 41:12 42:8  
 48:16,21  
**online** 16:25  
 38:23 41:2  
**open** 8:9 9:1  
 14:2 15:22,24  
 30:19 36:24  
**opened** 14:5,9,11  
**opening** 4:11  
**operate** 18:13  
**operator** 33:16  
 47:13  
**operators** 42:4  
**opportunity** 24:2  
 25:22 26:1  
 48:20 50:3,23  
**opposed** 7:22  
 29:1 62:6  
**opposite** 18:9  
**Opteman** 36:8  
**oral** 50:19  
**order** 21:10  
**ordering** 24:25  
**ordinances** 52:17  
**outside** 35:4  
 60:7  
**outstanding** 6:25  
 47:18 48:16  
**Overall** 8:24  
**oversight** 57:10  
**Owens** 56:12,16  
 56:16,18  
**Oxendine** 6:8

---

**P**


---

**p.m** 4:3 49:3,15  
 49:16 54:3  
 62:10  
**packet** 54:15  
**paid** 56:3 59:7  
**Pamela** 6:9  
**paper** 15:20  
**pardon** 52:20  
 60:3  
**Park** 56:7

**parked** 51:8,9  
 52:3  
**parking** 52:3  
**part** 20:21 29:3  
 41:11 43:12  
**participation**  
 61:22  
**particular** 11:1  
 56:25  
**particularly**  
 55:25  
**partner** 46:2  
**partnering** 27:12  
**partners** 32:18  
 38:7 46:1,14  
 47:2  
**partnership**  
 25:25  
**party** 46:10  
**pass** 16:17  
**patient** 7:4  
**patrol** 26:13  
**pattern** 18:7  
**patterns** 10:14  
 12:18,20,24  
 15:7 17:7,11  
**pause** 15:9  
**pay** 53:13  
**PC's** 25:11  
**PCR** 29:6  
**Penobscot** 31:18  
**people** 25:12  
 36:18 52:6,8  
 54:23 59:3,12  
 59:13  
**percent** 8:23,25  
 9:3,5,6,7,11  
 9:11,12,16,16  
 9:17,20,20,21  
 9:21 10:10  
 12:21 13:5,7  
 21:4 45:3,4  
**perfect** 19:15  
**period** 12:18  
**periodic** 43:14  
**permission** 8:19  
**person** 22:18  
 40:1 46:20  
 51:13  
**personal** 22:14  
 22:18 50:3  
 58:11 59:9

**phone** 22:16  
 30:22 39:17  
 40:16 41:23  
 51:5  
**phones** 42:10  
 43:2  
**pick** 54:4  
**picked** 56:9,11  
**pickup** 54:3  
**picture** 40:14  
**piece** 28:19  
 30:12 42:12  
**place** 31:6,21  
 32:1,13,14  
 33:24 35:3  
 42:6 47:1  
 51:13 63:8  
**plain** 33:3 42:14  
**plan** 5:23 42:8  
**plate** 27:20,25  
 47:14  
**platform** 35:19  
**players** 31:9  
**please** 6:6 8:20  
 50:20  
**pleasure** 61:1  
**PM** 1:11  
**point** 14:18 23:2  
 23:7 27:16  
 37:17 43:5  
 45:24 56:23  
 57:8  
**Pointe** 32:10  
**points** 16:15  
 44:11  
**pole** 27:15  
**police** 1:9 4:6  
 10:25 12:7,11  
 16:11 22:12  
 24:5,8,15,20  
 24:24 28:9,12  
 30:23 31:18  
 32:7,11 33:12  
 41:8 42:11  
 43:3,20 44:3,8  
 44:12 47:14  
 51:4,7,7,12  
 52:9,22 54:7  
 55:11,17 56:2  
 56:20 57:11,14  
 57:17 58:11,14  
 59:17,18 61:3

61:12  
**POLICE'S** 3:9  
**policy** 27:25  
**portal** 15:23,25  
 30:16,20  
**portion** 24:24  
**position** 24:12  
 34:14 55:1,2,5  
**positioned** 35:16  
 35:17  
**positions** 54:20  
 54:22  
**possible** 25:24  
 26:11 55:22  
**possibly** 57:16  
 57:20  
**potentially**  
 31:10 55:24  
**powerful** 31:13  
**practices** 28:24  
**prayer** 4:11  
**precinct** 9:5,6  
 14:7,8 45:5  
 49:11 51:4  
**precincts** 9:6  
 13:24,25 14:1  
 14:4,9,16,22  
 42:16  
**predecessor**  
 54:25  
**preliminary** 29:6  
**prep** 32:4  
**preparedness**  
 29:20  
**preps** 32:2  
**present** 4:18,21  
 4:23,25 5:2,7  
 5:9,12 6:16,19  
 24:2 50:24  
**presentation**  
 24:18 36:23  
 42:1 47:6  
**president** 22:16  
**press** 31:3  
**pressing** 48:19  
**pretty** 10:6 23:2  
 36:24  
**price** 51:19  
**print** 36:20  
**prior** 49:23 50:2  
 51:5 54:3  
**priority** 26:19

**probable** 57:19  
**probably** 8:15  
 18:8 24:3,12  
 31:21 45:3  
 49:15 52:25  
 54:8  
**problem** 53:8  
**procedure** 9:10  
 9:20 18:13  
**procedures** 43:18  
**proceedings** 63:7  
 63:11  
**process** 30:3  
 32:3 33:25  
 34:19 36:16  
 37:24 51:16  
**produce** 30:22  
**producing** 25:24  
**professional**  
 18:12 39:25  
**program** 32:2  
**progress** 21:7  
**projected** 29:14  
**projects** 35:14  
 43:15  
**promised** 13:4  
**promote** 43:18  
**properly** 7:19  
 13:13,14,15  
**proposing** 37:24  
**prosecution**  
 35:13  
**provide** 34:23  
 46:14  
**provided** 27:24  
 27:24 45:25  
**PTZ** 45:24  
**public** 1:12  
 15:19 24:8,14  
 25:7,12 28:2  
 30:23 31:4,16  
 38:14 41:8,11  
 44:15,22 49:4  
 50:23 63:5,17  
**publically** 57:9  
**pulling** 35:7  
**pushed** 38:4  
**put** 12:5 13:22  
 16:15 26:1  
 27:23 37:12  
 40:7 41:1 45:4  
 45:4 49:16

54:2,11 57:10  
**putting** 33:24  
 59:2

---

**Q**


---

**question** 10:6  
 15:16 18:2,24  
 19:1 22:7 37:4  
 39:21 43:10,24  
 45:11 46:6  
 48:8,8 49:7  
 51:10,23,25  
 61:13 62:3  
**questions** 5:21  
 8:21 9:22  
 21:17 36:25  
**quick** 36:24  
**quieter** 21:8  
**Quinn** 6:12  
**Quinto's** 6:2  
**quite** 6:23 18:14  
 29:18 44:10  
**quorum** 5:14  
**quote** 53:25

---

**R**


---

**R** 2:7 5:5  
**racism** 58:10  
 59:6  
**radio** 24:20,21  
 24:22 31:17,20  
 31:24 32:1,4  
 32:19,23 33:1  
 33:10  
**radios** 32:3,4,13  
 32:20  
**raining** 60:6  
**reach** 45:6  
**read** 13:21 39:1  
**readers** 27:20,25  
**ready** 16:19,20  
 23:24 44:21  
 48:1 62:3  
**real** 25:21 26:6  
 26:13,14 27:1  
 27:11 30:10  
 31:25 33:8  
 38:6,11 39:21  
 40:18 44:23  
 45:12,18,23  
 47:13 48:5  
 50:2

**realities** 38:12  
**reality** 38:7,8  
 39:22  
**really** 10:9  
 12:13,17 13:10  
 15:6 17:24  
 18:9 21:13  
 27:2 30:9 32:4  
 48:11  
**reason** 39:20  
**recall** 49:25  
 50:1 54:5  
**recalled** 41:15  
**receive** 13:6  
 19:18,24 21:20  
 43:13 46:7  
**received** 8:12  
 11:8 12:22  
 19:4,22 22:16  
 39:23 51:5  
 56:12  
**receiving** 46:9  
**recognition** 6:25  
 30:11,15  
**recognized** 60:2  
**record** 45:1  
 57:10 58:21  
 59:2  
**recorded** 6:23  
 42:4,22 43:3  
**recorder** 6:22  
**recorders** 6:12  
**recording** 7:3  
 42:7,18  
**records** 25:3  
 28:12 29:3,4  
 30:13 35:24  
 36:4,22 38:3  
 57:21  
**recovery** 25:9  
 34:8 55:25  
 56:9,14,18  
 57:20  
**reduced** 63:9  
**redundancy** 34:4  
 34:15 35:23  
**redundant** 35:25  
**refer** 11:19  
 26:20 27:15  
**reference** 28:3  
**referenced** 42:14  
**referencing**

36:23  
**reflect** 14:3, 12  
**refreshments**  
 61:7  
**regard** 19:17  
 37:22  
**regarding** 11:1  
 19:19  
**regards** 22:4  
 24:10 27:25  
 29:20 31:1  
 37:12 38:6  
 42:7  
**Reginald** 2:4  
 4:24  
**regular** 1:10  
 47:2  
**relates** 17:15  
**remember** 28:10  
 29:16 30:18  
**remiss** 22:22  
**remove** 54:4  
**reopened** 14:17  
**repetitive** 34:22  
**report** 7:23 8:8  
 8:13, 13 10:14  
 12:19 13:3, 21  
 14:2 18:22  
 20:22 28:12  
 39:9 45:1 49:5  
 57:17  
**reported** 63:6  
**REPORTER** 63:5  
**reporting** 6:13  
 7:24 29:10  
 42:2 44:24  
 47:18  
**reports** 8:20  
 19:20 20:5  
 29:6 30:4 49:1  
**representative**  
 57:1  
**REPRESENTING** 3:9  
**requests** 35:12  
 35:13  
**requirement** 42:8  
**reroute** 36:9  
**Reservations**  
 51:4  
**respectful** 50:22  
**respecting** 50:22  
**respectively**

9:11  
**respond** 51:23  
**responded** 23:21  
 47:15  
**response** 16:18  
 21:6 22:18  
**responsibilities**  
 24:19  
**responsibility**  
 57:25 58:1  
**responsible**  
 25:18  
**rest** 27:23  
**restricted** 26:15  
**restructuring**  
 24:10  
**result** 13:6  
 33:14  
**retention** 34:25  
**retired** 59:18  
**retrofit** 29:1  
**returned** 11:8, 9  
**review** 18:5  
**Ricardo** 2:7 5:5  
**Richard** 5:10  
**Rick** 26:20  
**rid** 14:6  
**right** 6:9, 12, 17  
 8:22 13:11  
 15:25 17:18  
 18:11 23:8  
 29:23 30:22  
 31:12, 16 32:11  
 36:1, 21 37:9  
 42:12 44:20  
 45:15 48:9  
 49:3 56:22  
 57:6, 15 59:12  
 59:12  
**Rights** 19:13  
**ring** 55:24  
**risk** 31:8  
**risky** 32:22  
**river** 32:10  
**Robberies** 21:5  
**Robert** 6:10  
**robust** 28:21  
**rollcall** 4:15  
**room** 44:9  
**rotation** 56:10  
**route** 46:21  
**RPR** 63:16

**run** 36:20  
**running** 36:21

---

**S**

---

**safe** 33:23 35:21  
**safes** 37:11  
**safety** 1:12  
 15:19 22:5, 11  
 22:11 24:8, 14  
 25:7, 12 31:5  
 31:16 32:19  
 38:14 41:8  
 44:15, 22 49:4  
**sandbox** 26:1  
**Sanders** 2:10 5:8  
 5:9 21:18, 23  
 50:14, 17 60:13  
 60:15, 22  
**Saturday** 61:3  
**saw** 55:17  
**saying** 46:15  
**scalable** 33:6  
**scale** 33:4  
**scan** 32:12  
**scared** 58:18  
**scene** 30:4 31:9  
 35:7  
**scheduled** 28:20  
**scope** 26:5 43:3  
**Scott** 24:6, 13  
**scout** 26:23 27:4  
**screen** 40:6  
**seamless** 35:6  
**seamlessly** 35:3  
**search** 9:11  
 12:12 57:20  
**second** 5:11 29:3  
 49:11 51:3  
**seconds** 40:10  
**secretary** 51:3  
**secure** 33:7  
**security** 24:15  
 24:16, 21 35:15  
 36:10  
**see** 5:16, 24  
 12:20 16:24  
 18:10 25:5  
 28:22 30:17, 24  
 35:7 40:25  
 44:25 46:17  
 57:21 61:4, 8  
**seeing** 60:25

**seen** 18:6 25:21  
 26:7 34:4  
 44:16  
**selected** 34:20  
**selection** 34:19  
**send** 40:6  
**sense** 29:10  
 36:10  
**sent** 11:11  
**separate** 31:19  
**September** 16:16  
**sergeant** 6:12  
 39:24  
**series** 33:2  
**serve** 31:18 55:3  
**server** 25:2, 8, 8  
 35:22  
**servers** 35:18, 20  
**service** 6:14 7:1  
 9:11, 20 12:12  
 26:19 28:22  
 30:18 34:7, 10  
 34:16 35:25  
 36:2 41:10  
 43:1 46:13, 19  
**services** 5:22  
 24:11 28:10  
**set** 17:23 18:4  
 30:14 51:20  
 52:17 53:6  
 63:8  
**setting** 6:9 7:4  
**share** 24:3, 9  
**Shelby** 5:10  
**sheriff's** 40:22  
**shield** 59:15  
**shift** 39:24 45:5  
 45:6  
**shootings** 21:4  
**shop** 25:24  
**short** 55:22  
**shot** 40:6  
**shut** 14:4  
**sic** 22:23 26:21  
 31:1  
**sick** 59:6  
**side** 26:14 47:10  
 49:14 52:7, 7, 8  
**sign** 51:13  
**signed** 21:10  
**significant**  
 31:23

**significantly** 15:3  
**single** 37:16  
**sir** 5:25 6:4  
 11:16 15:11  
 17:6 21:21  
 22:2 38:22  
 39:10,21 41:5  
 41:14 47:18  
 48:3,15 49:19  
 50:18 55:9  
 56:23 57:23  
 58:3,8 59:22  
 60:5,11,12,14  
 60:21  
**site** 31:18 34:1  
 34:3,5,6,10  
**sites** 25:8,10  
 31:17 33:24  
 35:23 36:7  
**sitting** 5:18  
 6:11,17 35:18  
 52:7  
**slip** 56:19  
**slotted** 34:13  
**slowly** 21:7  
**small** 25:6  
**Smith** 58:5,6,9,9  
 60:6,24 61:18  
**software** 25:2,5  
 28:13  
**solution** 28:15  
 31:5 35:6 36:8  
 38:3 41:9,12  
 41:13 44:22  
 45:9  
**solutions** 32:17  
 33:5 37:9  
 42:15  
**solve** 46:10  
**somebody** 58:12  
 58:16  
**son** 58:11 59:10  
**son's** 59:25  
**soon** 24:17 27:24  
**sooner** 38:8  
**sorry** 6:17 9:18  
 15:14 19:12  
 23:25 48:14  
 53:20 57:1  
 58:9 60:6  
**sort** 54:12

**sound** 34:21  
**sounds** 37:21  
**south** 55:20  
**speak** 24:4 43:4  
 49:25 50:21,23  
 56:25 57:6  
**speaking** 50:24  
**specifically**  
 10:15  
**speculate** 52:5  
**spoke** 27:3  
**spreadsheet**  
 16:15  
**staff** 5:25 6:5  
**stand** 34:6 35:22  
 41:12 59:20  
 62:7  
**standard** 28:25  
**standing** 26:4  
 31:19 49:1  
**stands** 57:4  
**start** 16:13  
**started** 28:7  
**starving** 61:8  
**state** 16:5 28:5  
 32:10,17 43:17  
 58:14,24 60:9  
 63:1  
**stated** 12:2  
 16:12 23:8,10  
 23:13  
**statements** 23:2  
 23:7  
**station** 36:11  
 47:12  
**stations** 25:11  
 33:5 46:15  
**statistics** 8:9  
 8:22  
**stats** 21:3  
**steal** 56:3  
**stenographically**  
 63:7  
**steroids** 30:20  
 41:11,11  
**STEVEN** 3:10  
**stolen** 55:20  
 56:6  
**stood** 42:9  
**stopping** 59:13  
**stops** 57:11  
**storage** 35:11

36:3  
**store** 36:5  
**story** 10:24 22:4  
 22:9  
**straight** 35:9  
**streams** 38:10  
**street** 29:9  
**student** 16:5  
**stuff** 25:4 59:11  
**subject** 45:4  
 46:21  
**submitted** 8:10  
**subset** 16:17  
**sued** 59:6,6  
**summer** 21:8  
**SunGard** 31:4  
**supervising** 8:11  
**supervisor** 6:15  
 6:16,18  
**supply** 56:19  
**support** 7:10,18  
 31:24 43:19  
 62:2  
**supported** 7:11  
 7:20  
**supposed** 54:2,4  
**supposedly** 15:20  
**sure** 11:14 12:25  
 13:12 14:3  
 17:13 19:11  
 22:10 28:1  
 37:11 38:24  
 47:3 49:6 52:1  
 52:23 54:8  
 55:17  
**surely** 21:8  
**surprise** 53:16  
**surveillance**  
 27:9 32:22  
 45:13 56:20  
**sustained** 9:16  
 9:18 13:7,18  
**system** 24:23  
 28:21 29:2,7,8  
 29:22 30:6  
 31:17,24 32:9  
 33:3 35:1,1  
 36:4 37:5  
 39:17 40:4  
 41:1 42:13,24  
 45:17 47:14  
**systems** 25:4,4

28:12 37:6  
 42:15 43:18  
 45:1

---

**T**


---

**tablets** 25:12  
 36:20  
**take** 10:11 15:1  
 18:17 28:23  
 31:21 40:6  
 41:16  
**taken** 28:8 55:16  
 56:6  
**takes** 41:22  
**talk** 7:5 10:15  
 26:9 28:11,13  
 32:12,18 34:17  
 34:18 41:22  
 46:23 57:2  
 58:2 60:17,19  
 60:20  
**talked** 8:1 10:24  
 31:4 39:12  
 40:5,25 45:11  
 45:12 46:13,22  
**talking** 19:7  
 30:10 40:8  
**targeted** 27:17  
**tasers** 48:10,10  
**task** 32:16,21  
**taxing** 42:24  
**TCRU** 42:4,12,16  
 42:21  
**teach** 44:20  
**team** 7:1 25:23  
**technical** 5:22  
 24:11  
**technologies**  
 26:25  
**technology** 23:22  
 24:11,14,24,24  
 26:2 33:14  
 37:9,23 38:14  
 39:11 42:6  
 44:2 47:20  
**telephone** 33:1,3  
 42:2,14 56:12  
**templates** 32:6  
 32:12  
**ten** 12:20 36:12  
 40:10  
**term** 26:21 27:7

44:7 54:25  
**terms** 7:3,4 12:6  
 12:6 13:23  
 15:18,20,21  
 38:25 39:8,9  
 39:10,15 40:14  
 43:11,24 44:1  
 45:21 49:9  
 54:6 58:1  
**tether** 27:1 28:3  
 28:4  
**thank** 4:11,16  
 5:5,13,15 6:4  
 10:17,20 11:13  
 12:1 14:7  
 16:21 17:3  
 18:19,21 19:21  
 20:1,24 21:2  
 21:23,24 37:20  
 39:9 41:14,23  
 41:25 43:7,9  
 47:5,6,16 48:3  
 48:4,15 49:16  
 50:18,18,25  
 54:17,18 55:7  
 55:8 58:3,4  
 59:22 60:11,11  
 60:12,21 61:13  
 61:15 62:7,8  
**Thanks** 24:1  
**theft** 55:23,24  
 56:1  
**thing** 10:7 18:9  
 31:13 32:5  
 34:11 37:13,17  
 46:6 51:11,25  
 57:14 59:12  
**things** 12:4,16  
 12:25 19:20  
 22:17 23:13  
 25:2,15,20  
 26:7,11,23  
 27:2 28:17  
 30:10 31:7  
 35:4 38:14  
 39:14,15 42:3  
 44:17,24 51:21  
 52:25 58:25  
**think** 10:8,9  
 13:16,21 15:6  
 17:7,7 22:21  
 23:1,3 24:9

25:22 27:23  
 33:23 39:25  
 41:15 43:12,15  
 43:16 46:12  
 49:12 50:1  
 57:18 60:19  
**third** 1:13 40:11  
**thought** 17:24  
 22:17,20 53:25  
**thoughtful** 54:13  
**threat** 31:8  
**threatened** 58:12  
 58:15,19,19  
**threats** 35:20  
**three** 7:2 16:23  
 28:8 51:18  
**throwing** 36:18  
**THURSDAY** 1:11  
**ticket** 51:20  
 53:12,13,23  
**ticketing** 54:7  
**tickets** 30:2  
 53:6,24,25  
**till** 38:23  
**tilt** 27:16 45:24  
 45:24  
**time** 5:15 6:21  
 6:23 7:6 8:2  
 8:21,24,25  
 9:22 10:8,11  
 12:18 18:11  
 19:9 20:14  
 21:6 25:21  
 26:6,13,14  
 27:1,11 29:5  
 30:11 31:25  
 33:8 34:18  
 38:6,11 39:21  
 40:18 42:2,2  
 43:20 45:12,18  
 45:23 46:17  
 47:13 49:16  
 50:12,13,16,22  
 52:9,11 61:5  
 61:14 63:7  
**timeframe** 47:23  
**timelines** 29:15  
**times** 54:5,16  
**Timothy** 58:6,9  
**Tireman** 52:2,15  
**today** 6:12 8:8  
 8:14 38:7 48:9

54:17 55:14  
**told** 40:7,21  
 56:16 57:15  
**tops** 9:10  
**totally** 33:19  
**touch** 44:17  
**tow** 56:10,10,17  
 56:19  
**tower** 31:17  
**towers** 31:23  
 55:25  
**towing** 10:25  
**town** 22:16  
**track** 16:25  
**tracking** 40:18  
**traffic** 33:11  
 52:6  
**tragic** 24:7 26:9  
**trainer** 44:20  
**trainers** 44:22  
 45:5  
**training** 34:12  
 38:15,17 43:12  
 43:25,25 44:14  
 44:19,19  
**transcription**  
 63:9,10  
**transferred**  
 11:11,25 40:20  
**transition** 35:7  
**transitioning**  
 35:9  
**translation**  
 36:13  
**transparency**  
 17:3  
**transparent** 28:1  
**trash** 51:17  
**travel** 12:5  
**treat** 50:3  
**trending** 12:10  
 12:10  
**trends** 10:10,12  
 10:12,15  
**truck** 56:11,17  
**true** 29:10 63:10  
**trust** 58:17,18  
**try** 5:20 12:24  
 26:2 31:14  
 55:21 59:14  
**trying** 29:1  
 44:25 51:14

57:24  
**two** 7:2 11:9,10  
 23:4,6,11,12  
 25:8,10 34:20  
 37:13 47:11,15  
 50:21 51:18  
 54:21 55:3  
 59:20  
**type** 10:4 11:5  
 19:7 35:20  
 40:22  
**types** 10:15

---

**U**

---

**U** 16:6,7  
**understand** 12:9  
 43:22 57:25  
**understanding**  
 46:2 48:22  
**unexpired** 54:25  
**unfounded** 9:17  
 13:17  
**unit** 11:12 24:16  
 24:19 26:7  
 31:19 42:3  
 56:1,1  
**units** 9:4 19:14  
 30:1 42:22  
 46:22,24  
**unknown** 9:3  
**unplugged** 33:15  
**update** 47:23  
 57:4  
**updated** 43:22  
**updates** 43:14  
**upgrade** 24:23  
 32:25 34:25  
 36:14  
**upgraded** 34:2  
**upgrades** 31:25  
 36:3 37:23  
 42:6  
**Upgrading** 36:12  
**upset** 59:9  
**usage** 19:19,19  
**use** 17:16 25:12  
 26:21 27:6  
 30:5 44:7  
**user** 27:8 33:20  
**utilize** 27:17  
**utilizing** 28:25  
 36:20 38:5

43:17 48:10	<b>warmer</b> 12:5	<b>what-have-you</b> 51:15,19	<b>years</b> 12:20 14:1 14:4,20 18:7 28:8
<hr/> <b>V</b> <hr/>	<b>warrant</b> 57:20	<b>whatsoever</b> 56:21	<b>Yep</b> 19:25
<b>Vann</b> 2:3 4:11	<b>WASHINGTON</b> 21:21	<b>White</b> 5:17 15:19	<b>yesterday</b> 23:2
5:11,12 37:21	<b>Washtenaw</b> 63:3	16:3,8 21:12	<b>young</b> 56:2
38:15 49:13,18	63:18	39:2 48:13	<hr/> <b>Z</b> <hr/>
49:20,21 50:6	<b>wasn't</b> 13:4 23:6	<b>White's</b> 5:20	<b>zoom</b> 27:16 45:24
50:11 54:21,24	23:11,12	<b>wild</b> 29:8	<hr/> <b>0</b> <hr/>
55:4 61:25	<b>watching</b> 46:16	<b>Willie</b> 2:5,6 4:7	<hr/> <b>1</b> <hr/>
<b>Vann's</b> 43:11,24	<b>way</b> 15:1 29:22	4:17,22	<b>1</b> 28:20 29:14
<b>variables</b> 18:4	44:23 45:20	<b>Windows</b> 35:18	42:9
<b>various</b> 25:7	59:16	<b>wireless</b> 25:17	<b>1,300</b> 14:20
26:24 53:11	<b>Wayne</b> 39:23 40:3	36:15	<b>1.4</b> 39:1,3
<b>vehicle</b> 19:19	40:4,20,22	<b>wise</b> 20:10	<b>1:30</b> 39:25
24:23 27:3,6	<b>we'll</b> 18:7 27:17	<b>wish</b> 21:13	<b>10</b> 21:4
37:15	30:3 61:12	<b>WITNESS</b> 52:2	<b>10th</b> 9:6
<b>vehicles</b> 24:25	<b>we're</b> 10:14	<b>witnessed</b> 35:5	<b>11</b> 9:6,11
26:24 27:5,7	13:10 16:20	<b>wondered</b> 46:11	<b>11th</b> 9:6 49:11
27:21 29:24	18:22 19:10	<b>wonderful</b> 37:22	<b>120</b> 54:1
46:23	21:7,8,10,16	<b>word</b> 17:7 59:21	<b>12th</b> 9:5
<b>vendor</b> 34:19,20	25:18 27:19,21	59:21	<b>13</b> 9:5
<b>vice</b> 4:7,17 8:15	28:5,23,25	<b>work</b> 4:8 25:11	<b>1301</b> 1:13
<b>video</b> 35:1,3,11	29:1,11 30:10	25:23 37:7	<b>133</b> 8:9
36:5,14 56:19	30:13,14,19,24	48:21 59:1	<b>141</b> 9:8
<b>view</b> 35:8	31:2,18,20	<b>worked</b> 21:13	<b>142</b> 9:1
<b>Virginia</b> 56:7	34:12,19 35:10	<b>working</b> 13:11,12	<b>14th</b> 49:11 56:8
<b>virtual</b> 13:24,25	35:17,19 36:13	13:14 24:22	<b>15</b> 8:9 9:17 39:7
14:4,7,22	37:12 39:6	25:21 28:6	63:19
26:13	41:10 42:19	37:7 48:14,17	<b>155</b> 9:2
<b>virtualized</b>	43:1 44:2,18	<b>works</b> 26:5 32:16	<b>16</b> 8:23 9:20
35:21	44:18,23 46:9	47:15	<b>16th</b> 10:10
<b>visual</b> 13:13	46:16 56:24	<b>wouldn't</b> 53:15	<b>17</b> 9:16 21:5
<b>voice</b> 50:25	61:8,11	<b>wrong</b> 17:9	<b>186</b> 9:2
<b>voiceover</b> 42:16	<b>we've</b> 10:8 12:21	<b>wrongdoing</b> 57:16	<b>19</b> 8:25
42:18	17:19,21 18:6	57:22	<hr/> <b>2</b> <hr/>
<b>volume</b> 40:17	19:4,7,15,16	<b>WXYZ</b> 10:24	<b>2</b> 2:3 21:6 39:25
41:20	33:9 34:1	<b>Wyoming</b> 52:2,16	<b>2008</b> 15:1
<hr/> <b>W</b> <hr/>	<b>weather</b> 12:4,6	<hr/> <b>X</b> <hr/>	<b>20113</b> 14:20
<b>wait</b> 38:23 61:16	<b>website</b> 39:13,20	<hr/> <b>Y</b> <hr/>	<b>2012</b> 14:14,15,19
<b>waiting</b> 16:18	40:4,18,23	<b>yeah</b> 21:16 23:20	14:20 35:19
<b>want</b> 5:25 6:23	<b>week</b> 18:23 21:7	41:19 42:23	<b>2013</b> 14:15,16
13:3 14:3	22:25 49:9	49:15 50:14	<b>2014</b> 19:5
16:16 17:25	53:11 55:18	53:7	<b>2015</b> 7:8 8:13
41:3 42:25	<b>weekend</b> 11:7	<b>year</b> 8:24,25	15:1 16:4 56:5
47:21 50:6	<b>weekly</b> 4:6	12:14 14:20	<b>2016</b> 1:11 4:2
51:9 52:5	<b>weeks</b> 24:5 26:10	16:16,22,23,23	7:16 8:8 49:3
53:14 54:11	<b>weigh</b> 48:21	21:9 29:17	<b>2017</b> 41:16
56:24,25 58:20	<b>welcome</b> 4:6 8:21	31:21 39:1,12	
59:15 61:2	9:21 18:20	39:12 41:16	
<b>wanted</b> 37:22	<b>went</b> 13:24 22:21	<b>year-to-date</b> 9:1	
49:22 53:17	36:23 56:15		
	<b>weren't</b> 23:7		
	39:17		

2021 63:19  
24/7 14:11  
24th 7:16  
25 9:20  
26 9:10

---

**3**

---

3 2:4 49:3  
3:00 1:11 4:3  
3:30 5:21  
30 16:12  
31 1:11 4:2  
31st 7:7 8:8  
33 9:3,10  
35 9:20 12:21

---

**4**

---

4 2:5 9:6,17  
22:4  
4:15 62:10  
40 9:16  
45 13:5,7  
48226 1:14  
4th 9:21

---

**5**

---

5 2:6  
5:30 50:13,14

---

**6**

---

6 54:3  
6:30 49:15,16  
64 9:2,8

---

**7**

---

7 2:7 9:21 21:5  
55:18,19  
7500 33:2  
79 9:13,19  
7th 49:3

---

**8**

---

800 31:16  
8th 9:5

---

**9**

---

9 9:12 21:5  
9-1-1 28:16  
33:22 42:7,25  
90 8:12 45:4  
9th 61:3